



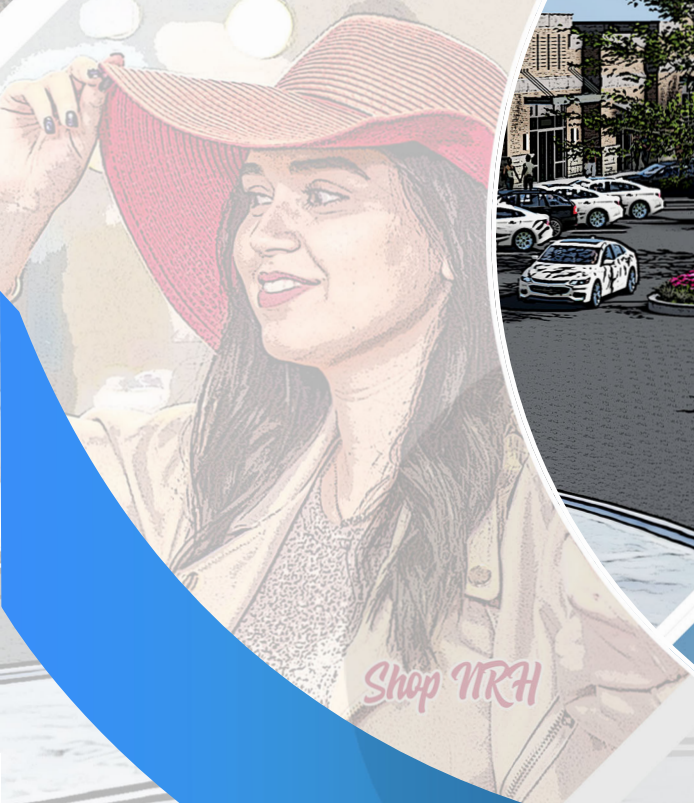
Filed November 1, 2022 9:24 AM
Tarrant County Clerk's Office

Mary Louise Nicholson

Mary Louise Nicholson
Tarrant County Clerk

ANNUAL BUDGET AND PLAN OF MUNICIPAL SERVICES

FY2022-23



NRH

About the Cover

Depicted on the cover are various photos and renderings of the City Point mixed-use development project. Originally part of the Calloway Family's farm, the property developed into North Hills Mall in the late 1970s. The mall thrived as a regional shopping center for several decades, however with competition and changes in shopping patterns, customers and tenants moved elsewhere and the mall eventually closed its doors in 2004. The owner of the mall - a limited partnership out of California - was unsuccessful in revitalizing the property. After a period of dormancy, in 2007 the mall was demolished. The professional and medical sector has remained strong in the area, with medical space increasing over the years.

In 2012, a citizen bond committee recommended moving the new North Richland Hills City Hall to a portion of the old mall site to help spur redevelopment of the area. Voters approved the plan with 68% of the vote. North Richland Hills' new City Hall opened in 2016 and the property surrounding City Hall was rezoned into a Planned Development Zoning District to facilitate a variety of uses. In 2019, the 52 acres surrounding North Richland Hills City Hall were purchased by Centurion American Development Group after working with the city on plans to redevelop the land into a master planned mixed use community.

Called City Point, the new master planned mixed-use development will include various types of residential options, including both single-family detached and attached options alongside multi-family that will surround a commercial district along City Point Drive with an upscale hotel on the corner of Boulevard 26 and Rodger Line Drive. Find more information at <https://centurionamerican.com/community/city-point/>.

Created by: Budget & Research Department

Pictures provided by: Communications Department

Cover Layout Template provided by: www.creativemarket.com

City of North Richland Hills

Annual Budget and Plan Of Municipal Services FY 2022/2023

This budget will raise more total property taxes than last year's budget by \$1,587,409 or 4.23% percent, and of that amount \$983,347 is tax revenue to be raised from new property added to the tax roll this year.

Record Vote of Each Council Member					
Name	Place	For	Against	Abstain	Absent
Oscar Trevino	Mayor	Votes in the case of a tie			
Tito Rodriguez	Mayor Pro Tem				X
Kelvin Dupree	Deputy Mayor Pro Tem	X			
Scott Turnage	Associate Mayor Pro Tem	X			
Rita Wright Oujesky	Councilmember (Place 2)	X			
Suzy Compton	Councilmember (Place 3)	X			
Mason Orr	Councilmember (Place 4)	X			

Tax Rate	Adopted FY 2021/2022	Adopted FY 2022/2023
Property Tax Rate	\$0.572184 / \$100	\$0.547972 / \$100
No-New-Revenue Tax Rate	\$0.560888 / \$100	\$0.519595 / \$100
No-New-Revenue M&O Tax Rate	\$0.337067 / \$100	\$0.327095 / \$100
Voter Approval Tax Rate	\$0.572184 / \$100	\$0.547972 / \$100
Debt Rate	\$0.223320 / \$100	\$0.200228 / \$100

The total amount of municipal debt obligations secured by property taxes for the City of North Richland Hills is \$132,287,985.

City of North Richland Hills

Annual Budget and Plan Of Municipal Services FY 2022/2023

City Council

T. Oscar Trevino, Mayor

Tito Rodriguez, Mayor Pro Tem, Place 1

Rita Wright Oujesky,
Place 2

Suzy Compton,
Place 3

Mason Orr,
Place 4

Vacant,
Place 5

Scott Turnage,
Associate Mayor Pro Tem, Place 6

Kelvin Deupree,
Deputy Mayor Pro Tem, Place 7

City Staff Members

Mark Hindman

City Manager

Paulette Hartman

Deputy City Manager

Karen R. Manila

Assistant City Manager

Jimmy Perdue

Director of Public Safety

Billy Owens

Assistant to the City Manager

Trudy Lewis

Director of Budget & Research

Jennifer Castellanos

Senior Budget Analyst

Jason Hammett

Budget Analyst

Christopher Orozco

Budget Intern II

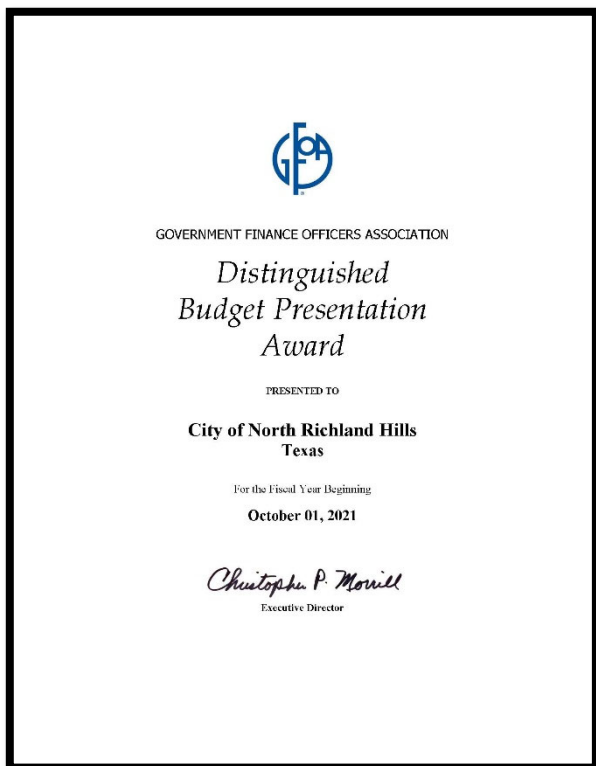
Visit our website at: www.nrhtx.com

About the Award

The Government Finance Officers Association (GFOA) is a nonprofit professional association serving over 17,800 government finance professionals throughout North America. The GFOA Distinguished Budget Presentation Award Program is the only national awards program in government budgeting. GFOA established the Distinguished Budget Presentation Awards Program (Budget Awards Program) in 1984 to encourage and assist state and local governments to prepare budget documents of the very highest quality that reflect both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting and then to recognize individual governments that succeed in achieving that goal.

The award represents a significant achievement by the City of North Richland Hills. It reflects the commitment of the governing body and staff to meeting the highest principles of governmental budgeting. In order to receive the budget award, the North Richland Hills had to satisfy nationally recognized guidelines for effective budget presentation. These guidelines are designed to assess how well the budget document serves as:

- a policy document
- a financial plan
- operations guide
- communications device



Budget documents must be rated “proficient” in all four categories, and the fourteen mandatory criteria within those categories, to receive the award. Award recipients have pioneered efforts to improve the quality of budgeting and provide an excellent example for other government throughout North America.

The City of North Richland Hills first received this award in 1991 and has received the award 31 consecutive years.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of North Richland Hills, Texas for its annual budget for the fiscal year beginning October 1, 2021. In Order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Social Media and Website Links

FY 2022/2023



City Website Budget Page:

<https://www.nrhtx.com/98/Annual-Budget>



City E-Newsletter:

Aug. 25 <https://myemail.constantcontact.com/North-Richland-Hills-e-news.html?soid=1101792763525&aid=Uoe11ZH2AyU>



City Printed Newsletter:

<https://www.nrhtx.com/Archive.aspx?AMID=37&Type=Recent>



Facebook Posts:

Aug. 25 <https://fb.watch/fRp9O8qbsq/>

Sept. 8

<https://www.facebook.com/photo/?fbid=455618449945889&set=a.224027043105032>



Twitter Posts:

Aug.25:<https://twitter.com/CityofNRH/status/1562910036120293381?s=20&t=8DeRUaeSRWSvLEc1P7fdcg>

Sept.8:<https://twitter.com/CityofNRH/status/1567860395049615361?cxt=HHwWgoCwhZ6ulMlAAAA>



YouTube Posts:

Aug. 24 <https://www.youtube.com/watch?v=JBFUfQFtz3A>

Nextdoor Posts:

Aug. 25

https://nextdoor.com/p/dcxjGK78Jzx ?utm_source=share&extras=MTU5NjkyMTE%3D

nextdoor



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BUDGET MESSAGE



October 1, 2022

Honorable Mayor and Members of City Council

City of North Richland Hills

North Richland Hills, Texas

The letter I wrote to you in 2021 detailed the City of North Richland Hills dealing with the uncertainty of a post-pandemic society. In the last year we have started to realize the impacts of an almost post-COVID world. I write this budget overview with the understanding that two major issues are currently driving decisions in all industries: the cost of goods and the availability (or lack thereof) of workers. These two issues have framed much of the budget we are presenting to you at this time. Fortunately, while we face these very real issues, we are also experiencing the largest increase in revenues in years.

Overview

Retail Activity

While retail activity took a downturn at the start of the pandemic two years ago, it rebounded quickly and has been growing steadily. Analysis and comparison of the numbers show that sales tax revenues have increased more since January 2020 than they did during the entire decade from 2010 through 2019. The adopted budget includes a projected increase in sales taxes for the General Fund of just over \$1,000,000 with a corresponding \$500,000 increase in both the Crime Control District (CCD) Fund and the Park Development Fund. While we are very pleased with this recent growth, we are painfully aware of the fickle nature of sales tax revenues should the economy take a downturn. In order to keep from overextending our revenue estimates, the adopted budget keeps sales tax revenue flat compared to the current year-end projection for FY 2021/22.

Property Value Growth

Assessed values have increased significantly as a result of an unprecedented real estate market. The total net taxable value in North Richland Hills increased by \$725,053,545 from 2021 to 2022. The average market value for a single-family home grew by 14.65% during the same time period. Adding to the impact of overall increases in values, during the last fiscal year the city was able to close two Tax Increment Financing Districts. This transfer of existing property value to the General and Debt Service Fund enhanced the city's flexibility to with property tax rates. While there may have been some panic when people received their property value assessments from TAD, the vast majority of NRH taxpayers will see a very minor increase in their actual tax bill. As property values increase, the tax rate was decreased to offset much of the appraised value increase. The adopted tax rate is 4.23% lower than the previous year. In addition, the City Council approved an increase in the Homestead Exemption from 15% to the state allowed maximum amount of 20%. Also, just under 30% of NRH homes are subject to the Senior or Disabled Persons Tax Cap. All of these

allowances combined mean that the vast majority of existing residents will not experience an actual increase in city property taxes even in a rising value market.

Citizens Survey and City Goals

The biannual citizen survey was completed in November 2021. Areas identified by the citizens as high priority needs where their expectations are not being met focused on two areas: our street/transportation system and code enforcement. Discussions during the May 2022 City Council Goal Development Sessions affirmed the priority of addressing these service needs. This budget includes increased resources in both of these areas.

TIF #2

On a positive note, all costs related to TIF #2 have been funded and the property taxes from this district, which consists of the area around Hometown, can now be used to fund basic city services such as police, fire, streets, parks and code enforcement. This also means that 10% of our tax base is now available to fund operations and city-wide debt. This increases funding for maintenance and operations (General Fund) by over \$2,000,000 and increases capacity in the Debt Service Fund (Interest and Sinking tax rate) by approximately \$1,200,000.

TEXRail

TEXRail payments begin January 1, 2023. That seemed like a long time ago in 2014, but it is here and we have it funded due to the completion of TIF #2. This payment will be \$2,000,000 in 2023. This cost will increase by 5% annually until 2035 where it must equal 3/8 of 1% of sales tax.

Inflation

Inflation is a major factor as we are seeing an increase in almost every item or commodity that we purchase, just like everyone else. According to the Bureau of Labor Statistics, consumer prices are up 9.1% over last year. The adopted FY23 budget includes several inflationary increases to operations. They include:

- Fuel costs are projected to rise by \$400,000 next year with \$138,535 of this increase coming in the General Fund.
- \$23,900 in Neighborhood Services for animal services lab fees, medical purchases, chemicals, postage, and cleaning supplies.
- \$21,500 in contract mowing services for parks, rights-of-way, and other city-owned properties.
- \$6,200 in clothing expenses in the Police Department.
- \$34,500 in Fire Department for medical and first aid supplies, janitorial supplies, clothing, training, association dues, testing fees, and software licenses.
- \$75,000 in Fleet Services for vehicle replacement parts, tires, oil, training, and certifications.

Growing & Aging

Our community continues to grow and age at the same time. We have new residents to serve and we have existing residents whose demand for services has increased.

Public Safety Response

In order to meet escalating EMS and service calls, the FY2022/23 budget has funding for 3 new Firefighter positions. The initial 3 years for this staffing will be funded through a grant, with the City covering only the cost of uniforms and personal equipment. After the grant period, these positions will need to be fully funded by the City. The adopted budget includes the addition of these positions contingent upon receipt of the grant. We anticipate service calls will require this additional staffing in the near future regardless of whether or not grant funds are received.

The mental health care crisis in all communities is well documented. The Crime Control District (CCD) budget includes the addition of one civilian position to join the Crisis Response Sergeant in responding to calls involving individuals in need of mental health intervention.

Code Enforcement

As our houses and their residents age, we are seeing an increased gap in our residents' ability or willingness to keep their properties up to code. Over the past few years, we have received an increasing number of complaints for code violations. An additional Code Enforcement Officer was added in 2018, and we are proposing to add an additional Code Enforcement Officer in the 2022-23 budget.

Streets and Traffic

Regular street maintenance can prevent streets from deteriorating to a level where they can no longer be maintained and must be reconstructed at a much higher cost. For several years the budget has included \$1,000,000 for street maintenance. Unfortunately, this amount is not able to keep up with the increasing age of our streets or the cost of materials. As mentioned previously, completion of TIF #2 provides around \$1,200,000 in additional capacity for bond issuance without increasing tax collections. Staff is proposing that this capacity be used to fund \$5,000,000 in 5-year notes in order to double our efforts for street maintenance for the next five years. This additional funding will help to keep us from falling behind recommended maintenance schedules.

One of the challenges in increasing our street improvement efforts is a lack of staffing to manage the additional projects. In 2018 we left an Associate Engineer position vacant due to funding reasons. Without this position handling routine engineering projects, the City Engineer and Director of Public Works are very challenged to pick up the additional work associated with the 2020 bond program. The adopted budget recommends reinstating funding for the Associate Engineer in order to prevent us from falling behind on the bond program.

At the field operations level, an additional Street Supervisor position is needed in order to manage the increased street maintenance activity without pulling resources away from traffic system maintenance. The adopted budget recommends funding an additional Street Supervisor in the Public Works Operations Division.

Communication

With the growth in social media and an increase in residents' use of social media to find information and report concerns, more and more staff time is required to respond to posts, comments and questions posed on social media. In addition, there is an increased expectation for "instant information" to be available on social media regarding any City programs, activities or incidents. The demand for information is exceeding the capacity of our very small Communications Department and is pulling operational staff away from regular duties to assist in providing timely and accurate information. The adopted budget recommends the addition of a Communications Specialist to help meet the social media information demands, and allow more proactive communication through our various City media platforms without detracting from other operational activities.

Redevelopment

Commercial and residential areas in NRH are aging and some are starting to detract from our goal of maintaining a positive city image. Code Enforcement can address some of these issues, but redevelopment and revitalization are needed in many of the City's main corridors. As NRH approaches build-out, more resources need to be shifted from new development to redevelopment and revitalization. A three-pronged approach of code enforcement, redevelopment design and planning, and economic development is proposed to address this need. In addition to adding a Code Enforcement Officer to Neighborhood Services, we are proposing to reinstate funding for the Planning Technician in the Planning and Building Inspections Department. This position was vital in allowing much of the recent update of the comprehensive plan (2017-2019) to be completed by in-house Planning staff. Reinstating funding to this position will allow many of the routine planning tasks and responsibilities to be handled by the Planning Technician, freeing up the senior Planning staff to focus time on redevelopment projects.

In addition to increasing code enforcement and planning resources, this budget proposes a commitment of \$250,000 from the Gas Reserve Fund to a capital project for addressing incentives, assisting owners with the demolition of obsolete buildings, acquisition of property or construction of infrastructure in commercial areas along Davis Boulevard and Boulevard 26 to partner with property owners in these revitalization efforts.

Competitive Workforce

City employees are our most valuable resource, and staffing needs and compensation adjustments are always the 800-pound gorilla in the budget. This year it is a 2,000-pound gorilla as we are seeing more employees leaving us for other jobs, and filling these vacancies once they occur is more challenging in this tight labor market. The major issues affecting the workforce challenges this year are:

- Higher number of employees leaving to take other jobs
- Fewer applications being submitted and fewer applicants who meet the qualifications
- Higher salary requirements

As a result, the adopted budget includes an increase in our compensation plans in an effort to attract and retain qualified employees.

Facilities, Equipment & Technology

The adopted budget also includes requests for facility needs, new cameras, computers, processors, and software updates. Cybersecurity also remains an ongoing issue that will be addressed with several additions to the budget. Facilities needs remain constant, and the increased price for materials is not making these any easier to achieve. Equipment maintenance and replacement also continue as our buildings continue to age. The recent extreme temperatures have been especially taxing on our HVAC systems across the board.

Major Operating Fund Summary

General Fund

The FY 2022/2023 revenues in the General Fund are \$57,947,278 and reflects an 8.2% or \$4,383,230 increase from the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$3,622,733 increase in Property tax based on
 - \$895,990 of growth in existing property values
 - \$615,321 from new construction added to the tax roll in the last year
 - \$2,111,422 transfer of existing property tax previously captured in TIF 1/1A and TIF 2. These funds are now a General Fund revenue due to the closure of both TIFs.
- \$1,106,786 increase in Sales tax due to forecasting the higher collection trend will continue into the coming year.
- (\$172,338) decrease in Franchise Fees driven by a decline in electrical and gas franchise fees which are directly impacted by energy demands in the prior year.
- \$267,493 increase in Licenses & Permits due to anticipated development activity levels for FY 2022/2023 based on known upcoming development projects.
- (\$706,207) decrease in Appropriation of Fund Balance due to not needing as high of an appropriation to offset expenses as in prior year adopted.
- \$307,258 increase in Miscellaneous Revenues due various changes including additional grant funds, lease income, and use of Designated Funds for City Hall Project debt.

Total FY 2022/2023 General Fund expenditures are projected to be \$57,947,278. This is an 8.2% or \$4,383,230 increase from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$2,000,000 increase in Non-departmental cost due to the first-year payment for TexRail train service.
- \$994,425 increase for Public Safety employee Merit/Market adjustment.
- \$921,631 increase for general employee Merit/Market adjustment.
- (\$768,963) decrease in transfer in the debt service transfer due to existing debt being self-supported for FY2022/23.
- \$215,807 increase in inflationary cost.
- \$459,522 increase in personnel expenditures to fund (or partially fund) the addition of the following new full-time positions:
 - Communications Coordinator
 - Street Supervisor
 - Code Enforcement Officer
 - Planning Technician
 - Cybersecurity Analyst position
 - Fire Mechanic/Technician
 - HVAC Technician
 - Engineer Associate

Utility Fund

The FY 2022/2023 adopted revenues in the Utility Fund are \$41,429,302. This is an increase from the FY 2021/2022 Adopted Budget by \$1,967,979 or 5.0%. Below are the revenue highlights.

- \$157,071 increase in Sewer Treatment Charges due to an increase in the sewer pass through rate.
- \$364,476 increase in Water Charges due to an increase in the water pass through rate.
- \$123,600 increase in the Joint Use Reimbursement charge to the City of Watauga.
- \$1,418,872 increase in Appropriation of Fund Balance to balance the fund.

The FY 2022/2023 adopted expenditures in the Utility Fund are \$41,429,302. This is an increase from the FY 2021/2022 Adopted Budget of \$1,967,979 or 5.0%. Below are the expenditure highlights.

- \$914,573 increase in purchase of water due to an increase in rates charged by the city's water service providers.
- \$319,402 increase in sewer treatment costs due to an increase in rates charged by the city's sewer treatment providers.
- \$795,000 increase in Transfer to Capital Projects Fund.
- \$496,134 increase in Debt Service.
- (\$776,331) decrease in Planned Contribution to Fund Balance. In the upcoming year, there was not an excess of revenues over expenses to establish this contribution.
- \$516,115 increase in personnel expenditures which consists of market/merit adjustments and new position allocations.

Crime and Control District Fund

The FY 2022/2023 adopted revenues and expenditures in the Crime Control and Prevention District Fund are \$6,715,617. This is an increase from the FY 2021/2022 Adopted Budget by \$477,340 or 7.7%. Revenue increases are due to sales tax collections being estimated much higher than the previous year. Expenditures have been increased for the employee market/merit adjustment, inflationary impact on insurance cost, the addition of one new Mental Health Coordinator position, and employee training.

Park and Recreation Facilities Development Fund

The FY 2022/2023 adopted revenues and expenditures in the Parks and Recreation Facilities Development Fund are \$10,742,547. This is an increase from the FY 2021/2022 Adopted Budget of \$813,325 or 8.2%. Sales tax is expected to increase by \$553,397, along with an increase of \$82,390 for Grand Hall and Tennis Center revenue due to reservations and lesson fees. The employee market/merit increase of \$166,639, transfer to capital projects fund of \$454,000 comprise a majority of additional costs for the year. The fund anticipates a total of \$419,112 being contributed to fund balance to fund future capital needs of the operation.

Golf Fund

During FY2021/22 the contractual agreement for management of the Iron Horse Golf Club expired and city issued a request for proposals. After twenty years of partnership with one firm, the city hired Kemper Sports in April 2022 to take over management of operations. Kemper is a nationally recognized company in the golf industry with over a portfolio that includes both private and municipal facilities. Their initial assessment of the course, restaurant, staffing and programs included modifications in the annual budget.

The FY 2022/2023 adopted revenues and expenditures in the Golf Course Fund are \$3,345,060. This is an increase of \$501,488 or 17.6% from the FY 2021/2022 Adopted Budget. An anticipated increase in green fees of \$618,800 is attributed to minimizing discount windows to optimize prime rate utilization and adding dynamic pricing models to adjust pricing based on demand. Driving range revenues are expected to increase by \$75,000 resulting from the elimination of the previous company's range program. Kemper will institute a range program that will improve revenue while still preserving the condition of the driving range surface. A decrease of \$70,718 is expected in Food & Beverage due to an assessment of the overall decrease in golf and catering events at the course over the past few years. In FY2022/23 there will be a renewed focus on strategic growth efforts in this area to improve conditions by FY2023/24.

Investments will be added for course maintenance to meet the expectations of existing and potential golfers. A total of \$421,744 is added to the fiscal year budget to fund enhancements in course agronomic practices and for the cost of leasing maintenance equipment. Kemper's management plan includes the addition of an accountant position which will greatly improve financial reporting and oversight. The cost of that addition is included in the general & administrative cost for the year.

Capital Improvement Plan Summary

2020 Street Bond Program and Street Improvements

The adopted budget includes the third issuance of bonds related to the 2020 bond program that was approved by 79% of NRH voters in November 2020. The budget includes \$12,375,000 in debt issuance to continue moving forward on the design and construction of streets in the bond program. Projects included in the 2022-23 bond sale include Stonybrooke Drive, Nob Hill Drive, Dawn Drive, Main Street and Windhaven Rd. During the bond election process, the City Council informed the public that the Interest and Sinking Fund (debt service) portion of the tax rate would grow by no more than 3% annually. The 2022-23 bond sale stays within this amount and still keeps the project work on schedule. This will help address a number of top requests received from our recent citizen survey. The 2022-23 budget is anticipated to cover all of these expenses without an increase in rates, fees or charges. Beyond the 2020 bond election, the city will invest in several other significant street and roadway projects.

- Annual Preventative Street Maintenance for \$1,000,000 from General Fund Reserves to cover crack sealing, slurry seal, asphalt microsurface, asphalt overlay, concrete crack sealing and concrete partial pavement replacement for assorted streets throughout the city.
- Additionally, the budget includes Supplemental Preventative Street Maintenance for \$5,000,000 from Debt Issuance. In addition to the typical annual investment for preventative street maintenance outlined above, the city has taken a strategic approach to doubling the annual investment in street maintenance for the next five years while taking advantage of current favorable bond conditions. Given the looming continued increases in interest rates associated with capital projects, the city will issue all of the debt at once
- Sidewalk Rehabilitation and Replacement for \$50,000 from General Fund Reserves.
- Acts Court Retaining Wall improvements that will replace an existing terraced railroad tie retaining wall with a concrete masonry wall for \$120,000 from General CIP Reserves.
- Pavement Marking Improvements including restriping of lanes on portions of Rufe Snow, North Tarrant Parkway, Holiday Lane, and Mid-Cities Boulevard for \$250,000 from General CIP Reserves.
- Pedestrian Connectivity Enhancements to construct sidewalks in areas serving highly pedestrian traveled areas near schools, trails, and TexRail. The project will focus on Davis Northeast Parkway to Cotton Belt Trail and on Smithfield Rd from Northeast Parkway to Cotton Belt Trail for \$175,000 from General CIP Reserves
- Street Assessment Program which will collect, analyze, and process data using ground penetrating radar to assess the condition of 549 lane miles of streets to update the city's digital rating system. The project will cost \$140,000 from General CIP Reserves and will ultimately be used to develop a long-range plan for street improvements.

- Transportation Management Project will expand the existing traffic signalization program to improve traffic congestion. The project will add controllers, vehicle detection equipment, and communication systems for \$195,000 from General CIP Reserves.
- Sao Paulo Court reconstruction of 410 linear feet of concrete. The project includes \$369,416 from Tarrant County CDBG funds and a contingency for matching funds, if necessary, of \$15,000 from General CIP Reserves.

Drainage Utility Fund Capital Improvements

The city collects draining fees monthly and the following projects will be funded from existing drainage fund reserves:

- Meadow Lakes BFC-7 Drainage improvements for \$1,200,000
- Northwest Sunnybrook Drainage improvements for \$212,000
- Stream LB-1 Bank Restoration for \$325,000
- Street Drainage Improvement Projects for \$100,000
- Walker Branch Channel Repair for \$400,000

Utility Fund Capital Improvements

- Annual Wastewater Manhole Replacement and Rehabilitation Program for \$250,000 from Utility Fund Reserves
- Cellular Meter Reading Replacement for \$4,855,500 from Certificates of Obligation Bonds.
- Water and Wastewater Impact Fee Update for \$160,000 from Utility CIP Fund Reserves.
- Lead and Copper Service Line Assessment for \$775,000 from Utility CIP Fund Reserves.
- Lowery Lane Sewer Main Replacement for \$275,000 from Utility CIP fund Reserves.
- Watauga Road 24" Transmission Main Replacement for \$6,150,000 from Certificates of Obligation Bonds.

Parks, Recreation, and Aquatic Park Fund Capital Improvements

- Annual Tree Planting for \$25,000 from Park Fund Reserves
- Annual Park Infrastructure Maintenance for \$220,000 from Park Fund Reserves
- Cross Timbers Bleacher Shade Replacement for \$45,000 from Park Fund Reserves
- Dr. Pillow Playground Replacement for \$200,000 from Park Fund Reserves
- Green Valley Fence & Drainage Improvements for \$150,000 from Park Fund Reserves
- NRH Centre Equipment Replacement for \$120,000 from NRH Centre Reserves
- Weather Stations Alert System for \$101,689 from American Rescue Plan Act (ARPA) Grant
- General Aquatic Park Facility Maintenance for \$100,000 from Aquatic Park Fund Reserves
- Green Xtreme Replacement Design Project for \$200,000 from Aquatic Park Fund Reserves
- Park Attraction & Facility Analysis Project for \$85,000 from Aquatic Park Fund Reserves

Major Equipment Capital Improvements

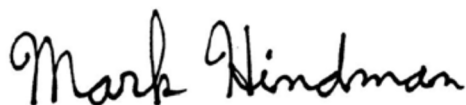
- 2003 Fire Engine Replacement for \$986,000 from Certificates of Obligation
- 2003 Dump Truck Replacement for \$184,500 from Certificates of Obligation

- 2003 Tandem Dump Truck Replacement for \$201,750 from Certificates of Obligation

Conclusion

The Adopted 2022/23 Budget provides funding to address our highest priorities of maintaining an effective workforce, addressing the most pressing needs created by an aging and growing community, and addressing residents' top concern of improved street conditions. This budget also achieves some major milestones in funding TEXRail that is driving growth in our Transit Oriented Developments as well as adjusting our compensation packages to effectively compete in a nationwide worker shortage. In spite of the highest inflation rate most of us have experienced during our lifetime, we are able to fund our existing and requested programs within the state-imposed property tax cap and without increasing other taxes, rates or fees. The City Council has worked tirelessly to refine budget requests down to the lowest level practical in order to fund the programs and services we believe our community desires..

Respectfully submitted,

A handwritten signature in black ink that reads "Mark Hindman". The signature is written in a cursive, flowing style.

Mark Hindman

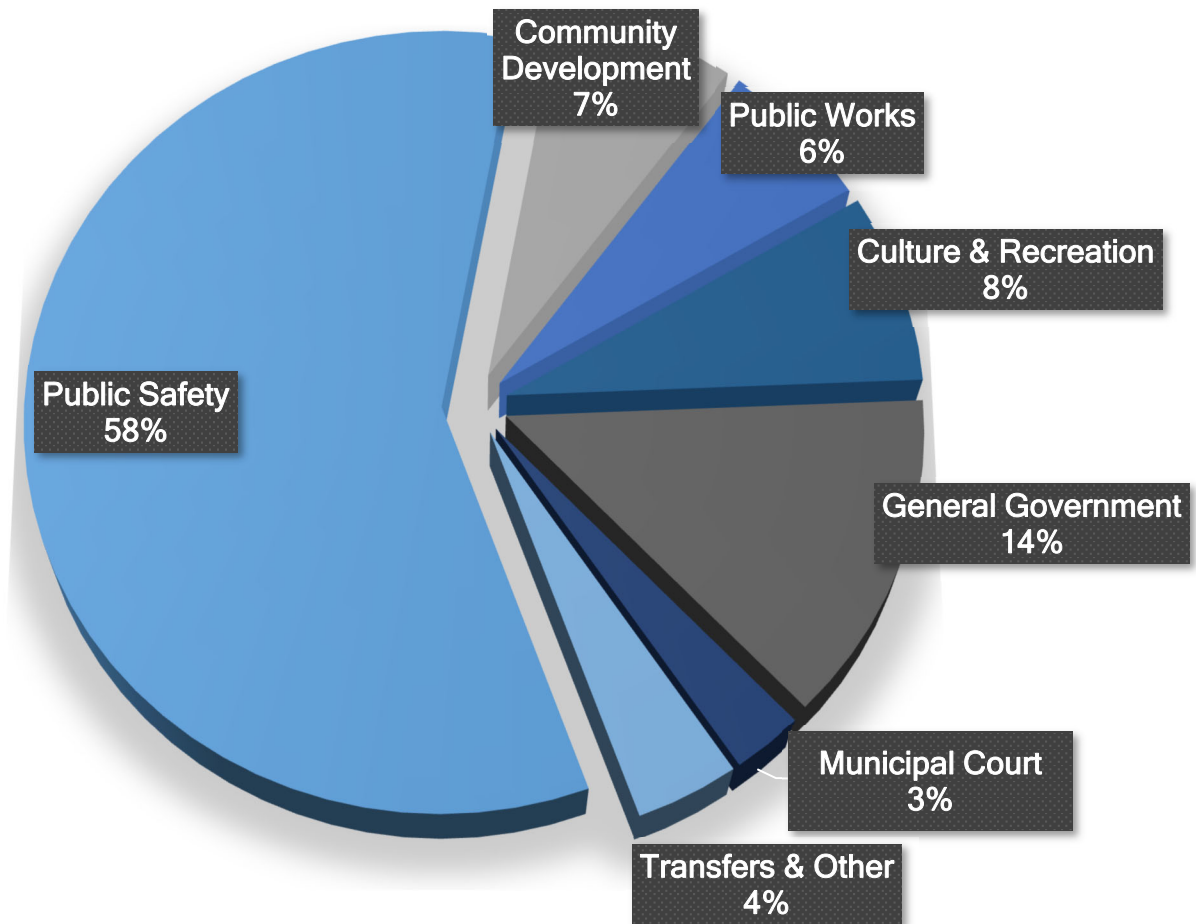
City Manager

BUDGET OVERVIEW (MAJOR FUNDS)

General Fund

The General Fund is the principal fund of the city and is used to account for the resources that are used to fund core government services including police, fire, emergency medical services, street maintenance, park maintenance, library services, food inspections and code enforcement, building inspections, and municipal court to name a few. The General Fund is supported by the operations & maintenance portion of the property tax rate, one percent of the city's total sales tax rate, franchise fees, fines & forfeitures, licenses & permits, intergovernmental and miscellaneous revenues.

FY 2022-23 Adopted Expenditure Budget



General Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$55,021,405. This is 2.7% or \$1,457,357 above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$658,497 increase in Appropriation of Fund Balance revenues for the annual encumbrance roll associated with prior year expenditures being delayed as well as the replacement of Voice Over IP (VOIP) phones in the telecommunications network throughout the city.
- \$64,878 increase in the use of Court Technology revenue to offset purchases for various software products including Brazos handheld ticket writer program, Incode, business information software, and an increase for Zoom court recordings.
- \$1,065,084 increase in Sales Tax revenue based on year to date actual collections.
- \$38,000 increase in Licenses and Permits due to continued strong development activity.
- (\$70,840) decrease in Franchise Fees driven mainly by a drop in PEG fees. This is due to the decline of traditional cable service.
- (\$129,138) decrease in Municipal Court Fines primarily driven by year to date actual activity in citations. Citations are lower than previously expected due to there being several vacant traffic officer positions.

Expenditures

The revised expenditures for FY 2021/2022 are \$55,021,405. This is 2.7% or \$1,457,357 above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- (\$717,693) decrease in the transfer to debt service due to the Aquatic Park and Fleet Fund paying self-supported debt directly.
- \$419,031 increase for the annual encumbrance roll to complete purchases approved in the FY2020/2021 budget but not completed by the end of the fiscal year.
- \$481,900 in departmental revisions include:
 - \$40,000 increase in Citicable for equipment replacement.
 - \$153,801 increase in the Police Department for uniforms, ammunition, software and PSAP cost increases.
 - \$23,425 increase in salary and benefit adjustments were made for positions to be in line with the competitive job market.
 - \$193,168 increase to Fire Department for additional payouts related to radio replacement costs and clothing expenses.
- \$147,942 in non-departmental revisions include:
 - (\$33,000) decrease the transfer out to Information Technology for Brazos Software maintenance as this is being included in the IT budget and is not necessary.

- (\$24,063) decrease the transfer out to Information Technology for Incode software annual maintenance as this is being included in the IT budget and the transfer is not necessary.
- \$36,405 increase to the transfer to Information Technology for the use of Court Tech reserves to offset the upgrade to Incode and TCM.
- \$163,000 transfer to Information Technology for the City-Wide Voice Over IP (VOIP) phone replacement.

Balance

- The revised budget for FY 2021/2022 reflects an ending balance of \$0.

General Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 revenues in the General Fund are \$57,947,278 and reflects an 8.2% or \$4,383,230 increase from the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$3,622,733 increase in Property tax based on anticipated overall growth in values including new construction value as well as the closure of TIF 1/1A and TIF 2 in FY2021/2022.
- \$1,106,786 increase in Sales tax due to forecasting the higher collection trend will continue into the coming year.
- (\$172,338) decrease in Franchise Fees driven by a decline in electrical and gas franchise fees which are directly impacted by energy demands in the prior year.
- \$267,493 increase in Licenses & Permits due to anticipated development activity levels for FY 2022/2023 based on known upcoming development projects.
- (\$706,207) decrease in Appropriation of Fund Balance due to not needing as high of an appropriation to offset expenses as in prior year adopted.
- \$307,258 increase in Miscellaneous Revenues due various changes including:
 - \$39,028 increase in Grant Proceeds primarily from the Texas Anti-Gang (TAG) grant
 - \$68,779 increase in Lease Income anticipated for FY 2022/2023 driven by rent payments the city anticipates receiving
 - \$211,845 increase to Designated Funds for City Hall Project debt estimated for the upcoming year

Expenditures

The FY 2022/2023 expenditures in the General Fund are \$57,947,278 and reflect an 8.2% or \$4,383,230 increase from the FY 2021/2021 Adopted Budget. Below are the expenditure highlights.

- \$2,000,000 increase in Non-departmental cost due to the first-year payment for TexRail train service.
- (\$726,728) decrease to Operational Transfers due to the following:
 - \$42,235 increase to the Transfer to Information Technology Fund for various projects being done; Brazos Software Maintenance, Incode Maintenance, License Plate Reader Maintenance, Brazos Records Maintenance, the Council Chamber / Workroom computer replacement, and the costs for the Shared Service Agreement for the Public Safety IT Analyst.
 - (\$768,963) decrease in transfer in the debt service transfer due to existing debt being self-supported for FY2022/23.

General Fund FY 2022/2023 Adopted Budget – Continued

- \$215,807 in inflationary cost increases and one-time reimbursed purchases including:
 - \$138,535 for increase to fuel costs based on current fuel pricing trends (City-Wide)
 - \$23,000 increase for Rhodium incident management system (Fire)
 - \$19,331 increase in medical and first aid (Fire)
 - \$8,000 increase in contract services for the medical director (Neighborhood Services)

- \$2,375,578 increase in personnel expenditures which consists of the following
 - \$921,631 for General Government Merit/Market adjustment
 - \$994,425 for Public Safety Merit/Market adjustment
 - \$96,348 for the addition of one full-time Communications Coordinator position
 - \$88,828 for the addition of one full-time Street Supervisor position
 - \$85,443 for the addition of one full-time Code Enforcement Officer position
 - \$68,435 for the addition of one full-time Planning Technician position
 - \$50,392 IT allocation increase for the addition of one full-time Cybersecurity Analyst position
 - \$41,056 Fleet Services allocation increase for the addition of one full-time Fire Mechanic/Technician
 - \$39,621 Facilities allocation increase for the addition of one full-time HVAC Technician partially funded in General Fund
 - \$23,312 for the addition of one full-time Engineer Associate partially funded in General Fund
 - \$19,750 one-time costs for the city’s portion for the addition of grant funded Firefighter positions.

- \$125,659 increase in IT related expenditures which consist of
 - \$71,426 in one-time costs for Camera Replacement
 - \$17,838 in one-time costs for Redundancy Services
 - \$36,395 IT allocation increase for Cybersecurity initiatives

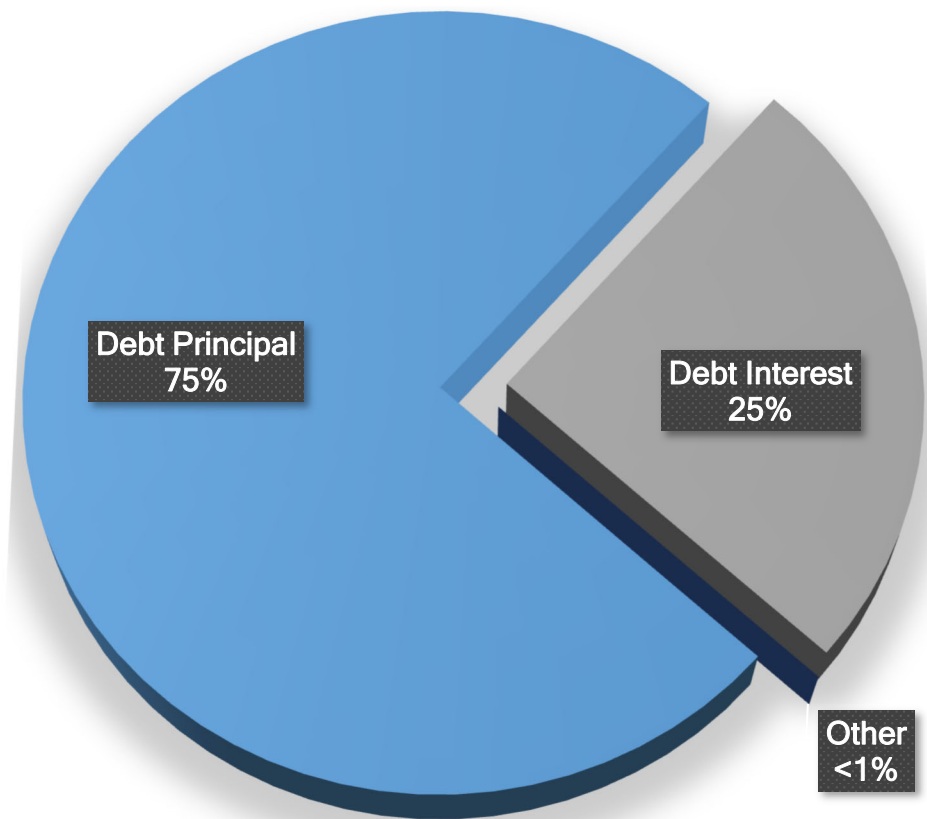
Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

General Debt Service Fund

The General Debt Service Fund is the principal fund of the city used to pay for annual debt payments associated with property tax backed debt and self-supported debt. The General Debt Service Fund is supported by the interest & sinking (I&S) portion of the property tax rate, transfers from other funds for self-supported debt, and interest income.

FY 2022-23 Adopted Expenditure Budget



General Debt Service Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$12,522,760. This is (5.42%) or \$717,738 below the FY 2020/2021 Adopted Budget. Below are the revenue highlights.

- 57,125 increase in Fleet Service Transfer in for FY22 debt to be fully self-supported
- (768,963) decrease in General Fund transfer due to Aquatic Park and Fleet Service Fund paying all respective debt for the year.

Expenditures

Revised expenditures for FY 2021/2022 are \$12,522,760 or (5.4%) lower than adopted by (\$717,238) due to the Aquatic Park and Fleet Services Funds paying for their own debt.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

General Debt Service Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 revenues in the General Debt Service Fund are \$14,457,762 which is 9.2% or \$1,217,764 more than the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$1,176,715 increase in property tax revenues to support the anticipated debt service payments required for FY 2022/2023 to support capital projects.
- (\$768,963) decrease in the transfers from the funds that are self-supporting.

Expenditures

The FY 2022/2023, expenditures in the General Debt Service Fund are projected to be \$14,457,762 an increase over FY 2021/2022 by 9.2% or \$1,217,764. Below are the expenditure highlights.

- \$1,217,764 increase in C.O.'s, and G.O.'s due mainly to the issuance of bonds for the street bond program that was approved by voters in November 2020.

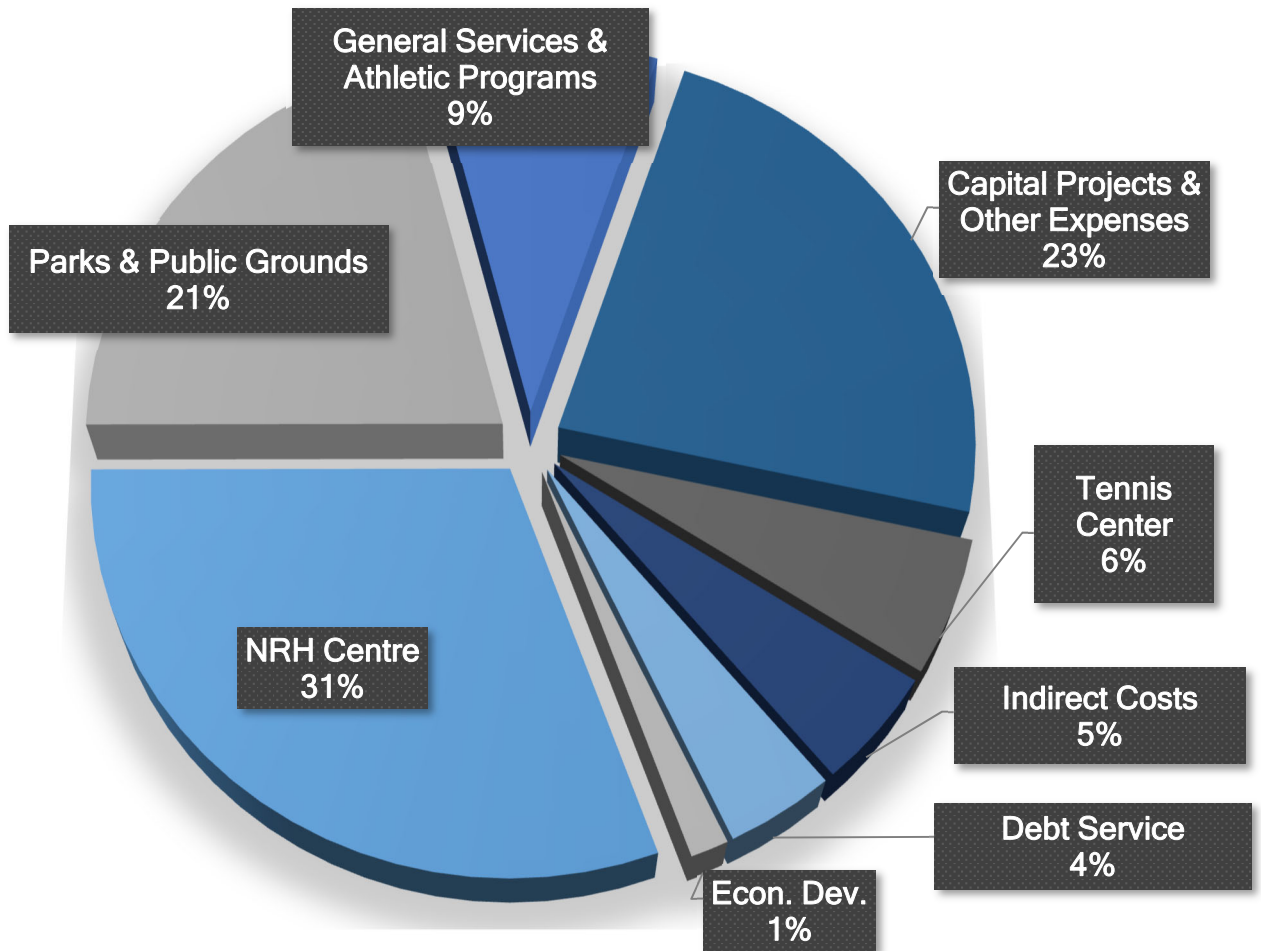
Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Parks and Recreation Facilities Development Fund

The Park and Recreation Facilities Development Fund accounts for the accumulation and use of resources to build and improve city parks and recreation facilities, as well as economic development projects. Financing is provided primarily from the half-percent sales tax and NRH Centre revenues.

FY 2022-23 Adopted Expenditure Budget



Parks and Recreation Facilities Development Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$10,444,586. This is \$515,364 or 5.2% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$532,526 increase in Sales tax based on year to date actual collections.
- \$10,100 increase in Athletic Program revenue due in large part to the direct rental of the softball fields for games and tournaments to teams and increased enrollment in each adult softball league season.
- \$41,500 increase in Tennis Center revenue due in large part to the growth seen in RTC hosted tournament registrations and individual fee-based program participation in instructional classes as well as group and private lessons at the Richland Tennis Center.
- \$20,758 increase in Appropriation of Fund Balance for the annual encumbrance roll.
- (\$96,209) decrease in NRH Centre revenue due to a decrease in health and group fitness use, as well as public swim party bookings.

Expenditures

The revised expenditures for FY 2021/2022 are \$10,444,586. This is \$515,364 or 5.2% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$80,389 increase in Transfers due to the following:
 - \$67,075 increase presented as a budget amendment during the May 9, 2022 Council meeting for capital project PK2105 Richfield Park Tennis / Pickleball Court Replacement which provided for the replacement construction of the Richfield Park tennis court.
 - \$13,314 increase in the Economic Development Transfer in direct proportion to the increase in Sales Tax Revenue re-estimate for FY 2021/2022.
- \$385,238 increase to the Planned Contribution to Fund Balance resulting from the following activity:
 - (\$168,917) reduction in Planning Contribution to NRH and Impact Fee Reserve due to cost of emergency repairs.
 - \$554,155 increase to Planned Contribution to Park Fund Balance resulting from excess revenues over expenditures.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Parks and Recreation Facilities Development Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Parks and Recreation Facilities Development Fund are \$10,742,547. This is an increase from the FY 2021/2022 Adopted Budget of \$813,325 or 8.2%. Below are the revenue highlights.

- \$553,397 increase in Sales tax due to forecasting the higher collection trend will continue into the coming year.
- \$46,890 increase in projected Grand Hall rental revenue based on scheduled events.
- \$35,500 increase in Tennis Center revenue due in large part to the growth seen in tournament games as well as individual registration in group classes, group lessons and private lesson enrollment at the Richland Tennis Center.
- \$203,748 increase in Appropriation of Fund Balance due to NRH Centre capital projects planned for the fiscal year.

Expenditures

The FY 2022/2023 adopted expenditures in the Parks and Recreation Facilities Development Fund are \$10,742,547. This is an increase of \$813,325 or 8.2% from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- (\$86,588) decrease in Park Facilities Development Administration due to reorganization of Administration staff.
- \$128,768 increase to Parks & Public Grounds due to reorganization and reclassification of positions.
- (\$230,000) decrease to the Impact Fee Capital Projects due to there not being any capital projects in the FY 2022/2023 Adopted Capital Budget generating this type of an expense.
- \$454,000 increase to transfer to Parks Capital Projects for FY 2022/2023.
- \$419,112 increase in the Planned Contribution to Fund Balance resulting from excess revenues over expenditures.
- \$166,639 increase in expense for the FY 2022/2023 Market/Merit adjustment.

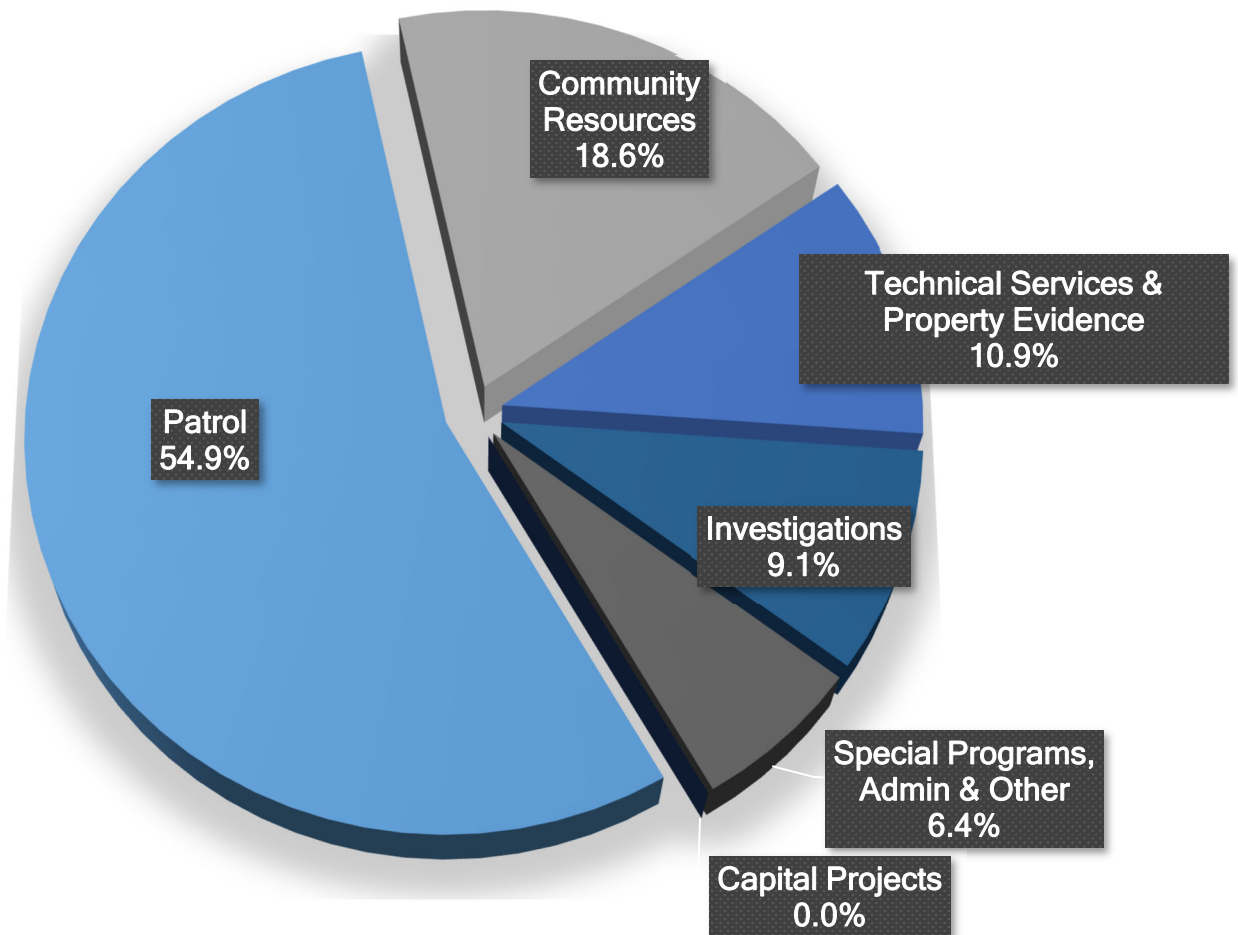
Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Crime Control and Prevention District Fund

The Crime Control and Prevention District fund accounts for the accumulation and use of the half-percent sales tax proceeds dedicated for crime prevention and reduction programs. Financing is provided primarily from sales taxes, franchise fees and investment income. Voters reapproved the Crime Control and Prevention District (CCD) for 20 years in May 2010.

FY 2022-23 Adopted Budget



Crime Control and Prevention District Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$6,967,571. This is \$729,294 or 11.7% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$524,612 increase in Sales tax due a higher than average year to date collection trend.
- \$26,127 increase to the Gas Franchise received from Atmos.
- \$180,966 increase comprised of two changes; the annual encumbrance roll of \$52,966 and a budget amendment in the amount of \$128,000 for the replacement of computer servers in Public Safety.

Expenditures

The revised expenditures for FY 2021/2022 are \$6,967,571. This is \$729,294 or 11.7% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$221,656 increase in Community Resources made up of:
 - \$146,000 for Axon 12-month contract extension on current equipment / installation
 - \$13,064 funding for additional firearms and ammunition / supplies
 - \$4,014 for the purchase of equipment in Public Safety
- \$428,000 increase in Capital Project Transfers made up of the following:
 - \$150,000 capital project IT2215 Forensic Digital Storage included in the CIP budget.
 - \$150,000 for capital project IT2214 Interview Room Video Storage included in the CIP budget.
 - \$128,000 for capital project IT2201 Replacement of Servers in the CIP budget.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Crime Control and Prevention District Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Crime Control and Prevention District Fund are \$6,715,617. This is an increase from the FY 2021/2022 Adopted Budget by \$477,340 or 7.7%. Below are the revenue highlights.

- \$551,566 increase in Sales tax due to forecasting the higher collection trend will continue into the coming year.
- (\$36,217) decrease to the Transfer In from Grant funds used in prior year to offset 1% of merit/market that is not being planned in the coming year.
- \$82,083 increase in detention revenue from our partner cities for their share of the detention expenses.
- (\$74,258) decrease in miscellaneous revenues due to reductions in grant fund proceeds and over/short estimates.

Expenditures

The FY 2022/2023 adopted expenditures in the Crime Control and Prevention District Fund total \$6,715,617. This is an increase from the FY 2021/2022 Adopted Budget of \$477,340 or 7.7%. Below are the expenditure highlights.

- (\$232,000) reduction in Capital Project Transfers due there not being any planned capital projects in the adopted budget.
- (\$53,862) decrease to the Victim Assistance Program due to a reduction in Hospitalization and Worker's Compensation costs.
- \$67,735 increase in inflationary cost increases and one-time purchases including:
 - \$14,687 for additional firearms, ammunition and supplies
 - \$15,050 for investigative, officer and supervisor training
 - \$4,000 for digital forensic lab software maintenance
 - \$17,491 for general liability insurance
 - \$13,260 for property insurance
- \$230,506 increase in expenditures for the FY 2021/2022 market/merit adjustment.
- \$107,296 increase in expenditures for one full-time Mental Health Coordinator position.
- \$119,406 increase in the Planned Contribution to Fund Balance.
- \$32,009 increase in Field Training Officer funding.

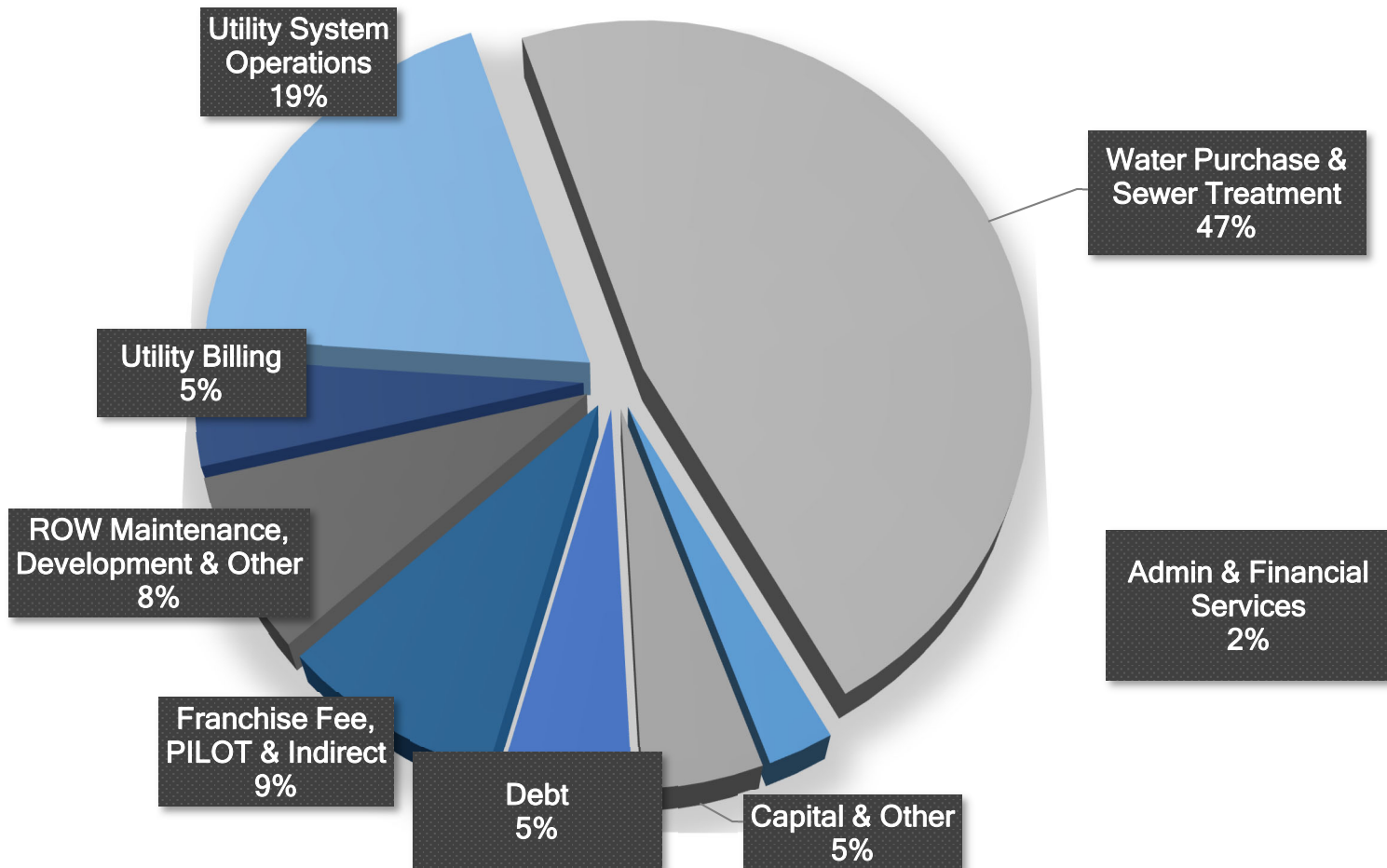
Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Utility Fund

The Utility Fund accounts for the distribution of water, transportation of wastewater and solid waste removal services provided to the residents of the city. All activities necessary to provide such services are accounted for in the fund, including, but not limited to, administration, operations, maintenance, financing and debt service, billing and collections.

FY 2022-23 Adopted Expenditure Budget



Utility Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$40,567,839. This is \$1,106,516 or 2.8% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- (\$41,789) decrease in interest income based on cash on hand that is available for investing.
- \$149,637 increase in appropriation of fund balance.
- (\$5,280) decrease in subdivision meter revenue.

Expenditures

The revised expenditures for FY 2021/2022 are \$40,567,839. This is \$1,106,516 or 2.8% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$14,755 increase in Public Works Water Operations Division due to contracted services for meter installation.
- \$8,537 increase in mowing related to right of way maintenance.
- \$787,759 increase in the Utility Fund Non-Departmental for an emergency repair related to the TRA portion of the costs for Calloway Emergency Repair Project offset with an appropriation of fund balance.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Utility Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Utility Fund are \$41,429,302. This is an increase from the FY 2021/2022 Adopted Budget by \$1,967,979 or 5.0%. Below are the revenue highlights.

- \$157,071 increase in Sewer Treatment Charges due to an increase in the sewer pass through rate.
- \$364,476 increase in Water Charges due to an increase in the water pass through rate.
- \$123,600 increase in the Joint Use Reimbursement charge to the City of Watauga.
- (\$38,500) decrease in interest income based on estimated cash on hand that will be available for investing.
- \$1,418,872 increase in Appropriation of Fund Balance to balance the fund.
- \$20,345 increase in revenues which consists of the following
 - \$20,345 increase included for Bond Proceeds Revenue for the CIP Project Manager.

Expenditures

The FY 2022/2023 adopted expenditures in the Utility Fund are \$41,429,302. This is an increase from the FY 2021/2022 Adopted Budget of \$1,967,979 or 5.0%. Below are the expenditure highlights.

- \$914,573 increase in purchase of water due to an increase in rates charged by the city's water service providers.
- \$319,402 increase in sewer treatment costs due to an increase in rates charged by the city's sewer treatment providers.
- \$795,000 increase in Transfer to Capital Projects Fund.
- \$496,134 increase in Debt Service.
- (\$776,331) decrease in Planned Contribution to Fund Balance. In the upcoming year, there was not an excess of revenues over expenses to establish this contribution.
- \$516,115 increase in expenditures which consists of the following:
 - \$309,141 increase included for the FY 2022/2023 market/merit adjustment.
 - \$48,940 the fund allocation for one full time Engineer Associate
 - \$88,936 the fund allocation for one full time HVAC Technician
 - \$36,178 the fund allocation for one full time Cybersecurity Analyst
 - \$32,920 the fund allocation for one full time Fire Mechanic/Technician

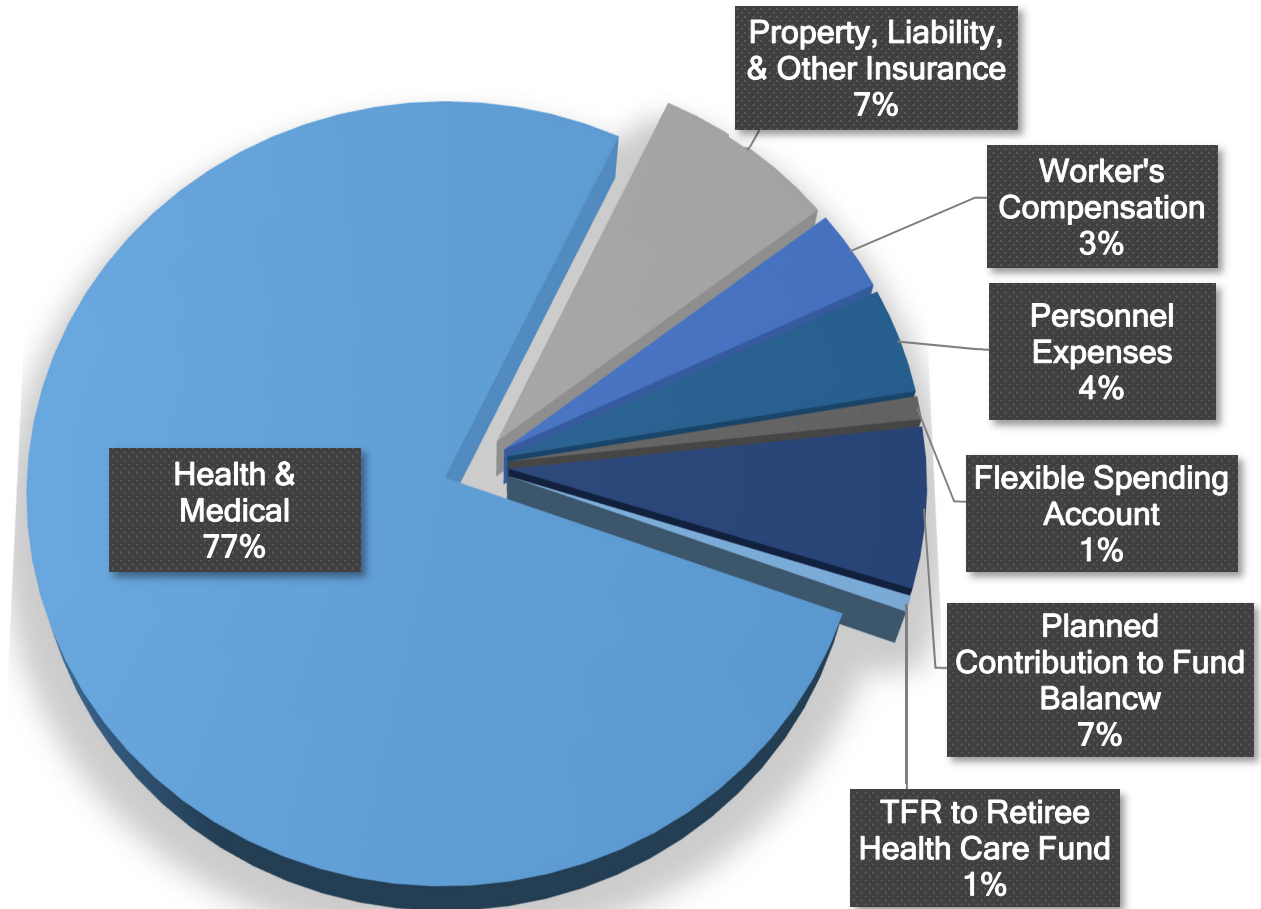
Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Self-Insurance Fund

The Self-Insurance fund accounts for the payment of insurance premiums as well as medical, prescription, dental, property and casualty claims. Self Insurance Fund operations are primarily funded with charges to user departments along with employee and retiree premium payments.

FY 2022-23 Adopted Expenditure Budget



Self-Insurance Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$15,975,131. This is \$128,273 or 0.8% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- (\$39,470) decrease in Interest Income based on cash on hand that is available for investing.
- \$187,053 increase to Self-Insurance Fund Reserves for the annual encumbrance roll.

Expenditures

The revised expenditures for FY 2021/2022 are \$15,975,131. This is an increase of \$128,273 or 0.8% from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$119,751 increase in Personnel Expenses for costs associated to Hospitalization and Worker's Compensation which are being reflected in the fund. Historically, these costs had been spread among other funds but upon conversion to the new financial system, it was necessary to reallocate these costs to the Self Insurance fund.
- \$187,053 increase for prior year encumbrances. Prior year encumbrances consist of purchase orders for purchases approved in the FY 2021/2022 Adopted Budget but due to timing of receipt will be paid for in the current fiscal year.
- (\$2,865,979) decrease in health & medical expenditures resulting positive claims experience during the year from retirees, employees and dependents.
- (\$151,000) for a premium holiday that would reduce revised revenues.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Self-Insurance Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted Self-Insurance Fund revenues are \$15,228,074. This is a decrease of (\$618,784), or (3.9%), from the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$196,538 increase in the city's contribution for other insurance costs due to anticipated cost increases for property, liability, and unemployment insurance.
- (\$34,935) decrease to interest income based on estimated cash on hand that will be available for investing.
- The positive claims experience that has occurred in FY 2021/2022 is expected to continue into the FY 2022/2023 budget thereby resulting in a decrease cost and revenues of (\$841,287).
- (\$100,000) decrease in the appropriation of Self Insurance Fund Reserves due to the use of reserves not being needed in the upcoming year.

Expenditures

The FY 2022/2023 adopted expenditures in the Self-Insurance Fund are \$15,228,074. This is a decrease of (\$618,784) or (3.9%) from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$196,539 increase in Property, Liability and Other insurance costs is anticipated next year based on increases seen in the insurance market.
- \$130,346 increase in Personnel Expenses for costs associated with Hospitalization and Worker's Compensation that are being reflected in the fund. Historically, these costs had been spread among other funds but upon conversion to the new financial system, it was necessary to reallocate these costs to the Self Insurance fund.
- (\$1,003,729) decrease in the city's health/medical projected cost due to reduced insurance claims. The trend that began in FY 2020 is projected to continue into the adopted budget thereby resulting in a savings to the fund.
- \$158,583 in revenue associated with benefits for the new positions adopted in the FY 2022/2023.
- \$25,205 in expense for the merit/market estimated for FY 2022/2023.

Balance

The adopted budget for FY 2022/2023 reflects a positive balance of \$0.

BUDGET OVERVIEW (MINOR FUNDS)

Tax Increment Financing Fund

The Tax Increment Financing (“TIF”) Fund is used to account for the collection of property taxes associated with Tax Increment District #1/1A, Tax Increment District #2 and Tax Increment District #3. TIF #1 was created in 1998 to fund significant public drainage improvements. The City of North Richland Hills, Tarrant Count, Tarrant County College District, Tarrant County Hospital District and Birdville ISD contributed. TIF #2 was created in 1999 to fund public improvements including the construction of the NRH Public Library which opened in 2008 and the NRH Centre which opened in 2012. The City of North Richland Hills, Tarrant County, Tarrant County College District and Tarrant County Hospital District contribute. TIF #3 and a Public Improvement District (PID) were created in 2019 to fund construction of new streets, sidewalks, water lines, sewer lines, drainage and other public improvements in the 52.873 acres City Point development located at the southeast corner of Boulevard 26 and Rodger Line Drive, adjacent to NRH City Hall. The City of North Richland Hills and Tarrant County contribute.

Tax Increment Financing Fund FY 2021/2022 Revised Budget

Revenues / Resources

During FY 2021/2022 TIF 1/1A and TIF 2 completed their respective project plan and were approved for closure by the City Council on June 27, 2022. The revised revenues in the three TIF Districts for FY 2021/2022 are \$30,004,540. This is \$25,348,423 above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$296,637 increase in the Appropriation of Fund Balance for TIF 1/1A. This was necessary to issue a final refund to participating taxing entities for the closure of the fund.
- \$26,165,170 increase in the Appropriation of Fund Balance for TIF 2. This was necessary to issue a final refund to participating taxing entities for the closure of the fund.

Expenditures

The revised expenditures in the TIF Districts for FY 2021/2022 are \$30,004,540. This is \$27,983,583 above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$297,655 increase in final distribution payment to participating entities for closure of TIF 1/1A.
- \$9,781,877 in bond defeasance cost due to the resolution of debt associated with TIF 2.
- \$12,533,199 in final distribution payments to participating entities for closure of TIF 2.
- \$3,914,656 for FY 2020/2021 payment rebate to participating entities for closure of TIF 2.
- \$3,449,798 for FY2021/2022 payment rebate to participating entities for closure of TIF 2.

Balance

The revised budget for FY 2021/2022 reflects a \$0 ending balance.

Tax Increment Financing Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the TIF Fund for TIF District #3 are \$29,171. Below are the revenue highlights.

- \$15,149 increase in property tax collection based on certified property values.

Expenditures

The FY 2022/2023 proposed expenditures in the TIF Fund are \$29,171. Below are the expenditure highlights.

- \$15,149 increase in contributions to the TIF #3 Public Improvement District.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Promotional Fund

The Promotional Fund accounts for the use of the city's hotel occupancy tax revenue. Hotel occupancy tax revenues are used primarily to attract tourists, new businesses to the city and for the promotion of city arts and related events. The city's hotel occupancy tax rate is 7%.

Promotional Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$286,295. This is (\$769) below the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- (\$1,769) decrease in Interest Income based on cash on hand that is available for investing.
- \$1,000 increase in Appropriation of Fund Balance for the annual encumbrance roll.

Expenditures

The revised expenditures for FY 2021/2022 are \$286,295. This is \$769 above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$1,000 increase to Cultural & Leisure resulting from additional expenses for the city's concert series.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Promotional Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Promotional Fund are \$304,278. This is an increase from the FY 2021/2022 Adopted Budget of \$17,214 or 6.0%. Below are the revenue highlights.

- \$20,000 increase in Hotel Occupancy Tax Proceeds due to return of normal activity levels in hotel occupancy.
- (\$1,565) decrease in Interest Income based on estimated cash on hand that will be available for investing.

Expenditures

The FY 2022/2023 adopted expenditures in the Promotional Fund are \$304,278. This is an increase from the FY 2021/2022 Adopted Budget of \$17,214 or 6.0%. Below are the expenditure highlights.

- (\$5,876) decrease to Non-Departmental due to FY 2022/2023 merit/market adjustment amounts not yet being included in the FY 2022/2023 budget.
- \$9,050 increase to Planned Contribution to Fund Balance based on the balance of revenues over expenditures.
- \$8,947 increase in expense for the FY2022/2023 Merit/Market salary adjustment.
- \$591 increase to the IT allocation for the Cybersecurity Analyst.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Donations Fund

The Donations Fund is used to account for the use of private donations received by the city that are used to support special city programs and events including NRH Road Runner 5k, Heroes & Helpers, the Police Summer Camp Program, Library programs, and several other smaller programs and events across multiple departments.

Donations Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$256,480. This is (\$2,075) or (0.8%) below the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$3,042 increase in Neighborhood Services programs due to an increase in revenue related to grant proceeds.
- (\$5,132) decrease in Investment Income due to the performance of the city's investments.

Expenditures

The revised expenditures for FY 2021/2022 are \$254,031. This is \$4,552 or 1.8% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$4,042 increase in Neighborhood Services programs due to an increase in revenue related to supplies anticipated for the year.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$2,449.

Donations Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Donations Fund are \$242,646. This is a decrease from the FY 2021/2022 Adopted by (\$15,909) or (6.2%). Below are the revenue highlights.

- (\$1,409) decrease Library Program Donations based on anticipated collection trend.
- \$34,940 increase in revenues for Neighborhood Services Program Donations and Public Safety Program Donations based on current collection trends.
- (\$5,377) decrease in Investment Income due to the performance of the city's investments.
- (\$44,819) decrease in appropriation of fund balance due to the use of reserves not currently being reflected in the fund.

Expenditures

The FY 2022/2023 adopted expenditures in the Donations Fund are \$228,411. This is a decrease from the FY 2021/2022 Adopted by (\$21,068) or (8.4%). Below are the expenditure highlights.

- \$7,135 increase in Parks & Recreation Programs primarily driven by an influx in Senior Center Travel and Food & Beverage anticipated in FY23.
- (\$12,123) decrease in Neighborhood Services Programs due to a reduction in capital projects anticipated for FY23.
- (\$16,080) decrease in Public Safety Programs for miscellaneous supplies requested in FY 2022/2023.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$ 14,235.

Special Investigation Fund

The Special Investigation Fund accounts for the accumulation and use of resources from the forfeiture of contraband and certain other specialized police activities. Revenues for this fund are derived from federal and state forfeited funds and the automated fingerprint identification system (AFIS) program. Forfeited funds revenues are dependent on the outcome of cases that go through the judicial system.

Special Investigations Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$263,738. This is (\$26,762) or -9.2% below the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$25,000 increase in State Forfeited Funds based on actual collections received during the fiscal year.
- (\$54,162) decrease in the Appropriation of Fund Balance due to reductions in expenditure for the year.

Expenditures

The revised expenditures for FY 2021/2022 are \$263,738. This is (\$26,762) or (9.2%) below the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- (\$20,000) decrease in State Forfeited Funds resulting from reductions to public safety training needs, vehicle repairs and maintenance, and miscellaneous supplies anticipated for FY 2022/2023.
- (\$8,000) decrease to LEOSE funded training based on an anticipated reduction to training needs in current year.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Special Investigations Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Special Investigations Fund are \$290,500. This budget is flat to the FY 2021/2022 adopted budget. Below are the revenue highlights.

- (\$8,200) decrease in Appropriation of Fund Balance due to there being less of a need for an appropriation estimated for the upcoming year.
- \$5,000 combined increase to State Forfeited Funds, AFIS Program Revenues, and Other Income based on anticipated collection trends for FY 2022/2023.

Expenditures

The FY 2022/2023 adopted expenditures in the Special Investigations Fund are \$290,500. This is flat to adopted. Below are the expenditure highlights.

- \$5,000 decrease in LEOSE funded training based on an anticipated reduction to training needs in FY 2022/2023.
- (\$20,000) decrease in State Forfeited Funds based on revenues estimates for FY 2022/2023.
- \$25,000 increase in Federal Forfeited Fund based on anticipated revenues to be received in FY 2022/2023.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Drainage Utility Fund

The Drainage Utility Fund accounts for the monthly fee assessed to residents and businesses to pay for maintenance, upkeep, and necessary improvements to the city's storm drainage system.

Drainage Utility Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$1,700,298. This is \$9,237 or 0.5% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$9,237 increase in interest income based on cash on hand that is available for investing.

Expenditures

The revised expenditures for FY 2021/2022 are \$1,700,298. This \$9,237 or 0.5% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$9,237 increase in Contribution to Fund Balance resulting from excess revenues over expenditures.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Drainage Utility Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Drainage Utility Fund are \$2,722,080. This is an increase from the FY 2021/2022 Adopted Budget by \$1,031,019 or 61.0%. Below are the revenue highlights.

- \$41,00 increase in Drainage Fees based on current year trend in collections.
- \$10,011 increase in Interest Income based on estimated cash on hand that will be available for investing.
- \$980,828 increase in Appropriation of Fund Balance necessary to cover anticipated capital projects planned for FY 2022/2023.

Expenditures

The FY 2022/2023 adopted expenditures in the Drainage Utility Fund are \$2,722,080. This is an increase from the FY 2021/2022 Adopted Budget of \$1,031,019 or 58.9%. Below are the expenditure highlights.

- \$120,606 increase in Public Works Administration related to a reallocation of salaries and benefits for portions of two positions now being accounted for in the Drainage Utility Fund.
- (\$15,225) decrease in Debt Service Payments based on the estimated debt schedule for FY 2022/2023.
- \$1,927,000 increase in capital transfers to reflect capital needs in FY 2022/2023 for the following projects:
 - Street Drainage Improvements Project (DR2201)
 - Walker Branch Channel Repair (DR1701)
 - Meadow Lakes Bfc-7 Drainage Improvements (DR2303)
 - Northwest Stonybrook Drainage Improvements (DR2302)
 - Stream Lb-1 Bank Restoration (DR2301)
 - Street Drainage Improvements Project (DR2304)
- (\$1,002,311) decrease in Planned Contribution to Fund Balance.
- \$6,487 increase in expenses for the FY2022/2023 Merit/Market salary adjustments.
- \$23,312 increase in expenses to pay for a portion of a new Engineer Associate position approved in FY 2022/2023.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Gas Development Fund

The Gas Development Fund accounts for royalty payments generated from natural gas development on city property.

Gas Development Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$711,565. This is \$238,112 above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$235,973 increase in Gas Royalty Revenue based on current year collection trend.
- \$2,139 increase in Interest Income based on cash on hand that is available for investing.

Expenditures

The revised expenditures for FY 2021/22 are \$711,565. This is \$238,112 or 50.3% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$41,000 increase for the purchase of city owned property.
- \$197,112 increase to Planned Contributions to Reserve resulting from excess revenues over expenditures.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Gas Development Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Gas Development Fund are \$711,844. This is \$238,391 or 50.4% higher than the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$238,391 increase in Gas Royalty Revenue based on current year collection trend.
- \$2,418 increase in Interest Income based on cash on hand that is available for investing.

Expenditures

The adopted expenditures are \$711,844 and reflects a decrease from FY 2021/2022 Adopted Budget of \$238,391 or 50.4% Below are the expenditure highlights.

- \$250,000 increase in the Transfer to Capital projects for planned capital projects included in the FY 2022/2023 proposed capital budget.
- (\$11,609) decrease to the Planned Contribution to Fund Balance resulting from the excess of revenues over expenditures.

Balance

The adopted budget for FY 2022/2023 reflects a balance of \$0.

Traffic Safety Fund

The Traffic Safety Fund accounts for the use of reserves for traffic safety initiatives and one-time traffic safety equipment purchases. This fund previously generated revenue from the Red-Light Camera Traffic Safety program that was eliminated with the change in state law in 2019.

Traffic Safety Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$133,959. This is \$4,855 above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- (\$4,881) decrease in interest income based upon estimated cash on hand that will be available for investing.
- \$4,855 increase in Appropriation of Fund Balance for the annual encumbrance roll.

Expenditures

The revised expenditures for FY 2021/2022 are \$133,959. This is \$4,855 or 3.8% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$4,855 increase in the Appropriation of Fund Balance resulting from prior year encumbrances. Prior year encumbrances consist of purchase orders for purchases approved in the FY 2020/2021 Adopted Budget but due to timing of receipt will be paid for in the current fiscal year.

Balance

The revised budget for FY 2021/2022 reflects a balance of \$0.

Traffic Safety Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Traffic Safety Fund are \$112,721. This is (\$16,383) below the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- (\$4,707) decrease in Interest Income based upon cash on hand that is available for investing.
- (\$11,676) decrease in Appropriation of Fund Balance resulting from a lower amount needed to balance the fund.

Expenditures

The FY 2022/2023 adopted expenditures in the Traffic Safety Fund are \$112,721. This is (\$16,383) or (12.7%) lower than the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- (\$92,545) reduction to Traffic Enforcement/Traffic Safety division. There are no planned expenditures estimated in this division for FY 2022/2023.
- \$76,162 included for traffic safety equipment including:
 - \$30,000 for renewals for twelve Flock security cameras
 - \$25,650 for the purchase and installation of nine additional Flock security cameras
 - \$7,000 for electrical installation costs for four light signals
 - \$6,800 for the purchase of a speed detection radar
 - \$4,980 for a subscription to PIX4D, a mapping and cloud advanced subscription

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Aquatic Park Fund

The Aquatic Park Fund accounts for the revenue and all operational, maintenance, and improvement expenses for the NRH2O family water park. This fund generates all of its revenue from charges for service from the patrons of the park.

Aquatic Park Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 202/2022 are \$4,671,850. This is \$390,376 or 9.1% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$220,000 increase in Admissions revenue based on current year to date collection trends.
- \$129,972 combined increase in Food & Beverage and Merchandise revenues based on current year to date collection trends.
- \$13,800 increase in Interest Income based on estimated cash on hand that will be available for investing.

Expenditures

The revised expenditures for FY 2021/2022 are \$4,671,850. This is \$390,376 or 9.1% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$144,368 increase in seasonal pay for staffing.
- \$41,500 increase in the cost of swimming pool supplies.
- \$36,900 increase for equipment repair.
- \$25,000 increase in credit card fees due to decreased cash payments from customers.
- \$22,000 increase in facility assessment and safety training.
- \$28,800 increase in food and beverage purchases to accommodate the increase in customers for the season.
- \$717,238 increase for the FY22 debt payment being paid directly from the fund.

Balance

The revised budget for FY 2021/2022 reflects a balance of \$0.

Aquatic Park Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Aquatic Park Fund are \$4,660,284. This is an increase of \$378,10 or 8.8% from the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- Attendance and revenue at NRH20 are forecasted to be in line with an average year with total attendance estimated at 190,000.
- \$375,227 increase in combined revenues from Admissions, Food & Beverage, and Merchandise sales based on forecasted revenue models for FY 2022/2023.
- \$8,775 increase in interest income due to cash on hand that is available for investing.

Expenditures

The FY 2022/2023 adopted expenditures in the Aquatic Park Fund are \$4,660,284. This is an increase of \$378,810 or 8.8% from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$699,006 increase in Debt Service because of the planned debt payments forecasted for FY 2022/2023.
- (\$100,000) decrease to Transfer to Capital Projects resulting from the use of existing capital projects reserves to cover the annual maintenance project.
- \$187,559 increase in salaries due to the competitive job market associated with returning to Pre-Pandemic activity.
- \$113,685 increase in food and beverage expenses anticipated in the coming year.
- \$37,432 increase for maintenance and repairs anticipated for FY 2022/2023.
- \$36,878 increase in expenses for FY2022/2023 Merit/Market salary adjustment.

Balance

The adopted budget for FY 2022/2023 reflects a balance of \$0.

Golf Course Fund

The Golf Course Fund accounts for the operations of Iron Horse Golf Course, the city's public golf course. All activities necessary to operate the course are accounted for in the fund, including, but not limited to, administration, operations, course maintenance, financing and debt service. This fund generates all of its revenue from charges for service from the patrons of the golf course.

Golf Course Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$3,224,972. This is \$381,400 or 13.4% above the FY 2021/2022 Adopted Budget. The city's newly contracted management company, Kemper Sport Management, made several strategic operational changes thereby recalculating the budget for FY 2021/2022. Below are the revenue highlights.

- \$509,940 increase in Green Fees due to two main operational changes consisting of minimizing discount windows to optimize prime rate utilization and adding dynamic pricing models to adjust pricing based on demand.
- \$209,588 increase associated with Driving Range fees resulting from the elimination of the Arcis range program. Kemper will institute a range program that will improve revenue while still preserving the condition of the driving range surface.
- (\$181,225) decrease in Pro Shop revenue due to elimination of the Arcis discount membership
- (\$188,563) decrease in Food & Beverage and Cart revenue decrease in golf and catering events at the course in the past few years.
- \$51,502 in combined additional revenue resulting from Appropriation of Fund Balance for the annual encumbrance roll and an increase in Interest Income.

Expenditures

The revised expenditures for FY 2021/2022 are \$3,224,972. This is \$381,400 or 13.4% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$248,159 increase in Course Maintenance Expenses.
- \$155,865 increase in General Administration costs including the addition of an accountant position.
- (\$89,910) decrease in Clubhouse cost.
- \$47,455 increase in the Contribution to Fund Balance.

Balance

The revised budget for FY 2021/2022 reflects a balance of \$0.

Golf Course Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Golf Course Fund are \$3,345,060. This is an increase of \$501,488 or 17.6% from the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$618,800 increase in green fees due to two main operational changes consisting of minimizing discount windows to optimize prime rate utilization and adding dynamic pricing models to adjust pricing based on demand.
- (\$128,027) decrease in Pro Shop due to elimination of the Arcis discount membership.
- \$75,000 increase to Driving Range Revenues resulting from the elimination of the Arcis range program. Kemper will institute a range program that will improve revenue while still preserving the condition of the driving range surface.
- (\$70,718) decrease to Food & Beverage due to a decrease in golf and catering events at the course in the past few years. In the next year there will be a renewed focus on strategic growth efforts in this area.

Expenditures

The FY 2022/2023 adopted expenditures in the Golf Course Fund are \$3,345,060. This is an increase of \$501,488 or 17.6% from the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- (\$202,256) decrease to Equipment Repair and Replacement resulting from proposed change in capital purchasing to relieve the burden of deferred equipment purchases.
- \$421,744 increase to Course Maintenance is due to staffing, and changes in agronomic practices to protect the renovation investment and continually improve course conditions. Additionally, capital purchases are being proposed as operational leases for maintenance equipment.
- \$242,969 increase to General & Administrative due to the addition of on-site course accountant as well as a structure change in which the management fees and clubhouse expenses are absorbed in this category.
- (\$89,910) decrease to Clubhouse expenses after being absorbed in G&A due to accounting structure change.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Facilities/Construction Management Fund

The Facilities & Construction Management Fund accounts for maintenance, upkeep and improvement to city facilities. The fund is supported by a service charge assessed to the major operating funds.

Facilities/Construction Management Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$3,206,967. This is \$153,649 or 5.0% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$51,649 increase in Appropriation of Fund Balance for the annual encumbrance roll.
- \$106,149 increase to balance out the fund and designate funding for upcoming approved projects.
- (\$4,150) decrease to Interest Income based on estimated cash on hand that will be available for investing.

Expenditures

The revised expenditures for FY 2021/2022 are \$3,206,967. This is \$153,649 or 5.0% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$50,859 increase in overall expenses resulting from prior year encumbrances. Prior year encumbrances consist of purchase orders for purchases approved in the FY 2020/2021 Adopted Budget but due to timing of receipt will be paid for in the current fiscal year.

Balance

The revised budget for FY 2021/2022 reflects an ending balance of \$0.

Facilities/Construction Management Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues are \$3,324,599. This is an increase from the FY 2021/2022 Adopted Budget of \$271,281 or 8.9%. Below are the revenue highlights.

- \$156,871 increase in transfers from the General, Utility, and Park Development Fund to fund increased facility costs for the year.
- \$159,907 increase in Appropriation of Fund Balance to balance the fund.
- (\$38,400) decrease to Rent from Rental Properties resulting from having fewer rental properties owned by the city.

Expenditures

The FY 2022/2023 adopted expenditures in the Facilities/Construction Management Fund are \$3,324,599. This is a decrease from the FY 2021/2022 Adopted Budget by \$271,281 or 8.9%. Below are the expenditure highlights.

- \$155,998 increase in Building Services primarily driven by facility maintenance projects planned in the FY 2022/2023 budget.
- \$80,506 increase in expense for one full-time HVAC Technician position.
- \$62,000 increase in expense for a transfer out to Fleet Services Fund for one new vehicle.
- \$59,000 increase to the Transfer to Capital Projects to meet the capital outlay needs presented in the FY 2022/2023 Adopted Capital Budget.
- \$50,801 increase in expense for FY 2022/2023 Merit/Market salary adjustment.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.

Fleet Services Fund

The Fleet Service Fund accounts for the maintenance, repair, and replacement of city vehicles and equipment. The fund is supported by a service charge assessed to all city departments.

Fleet Services Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$5,347,449. This is \$1,276,781 or 31.4% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$1,288,099 increase in Appropriation of Fund Balance for an encumbrance roll from the prior year as well as a pre-purchase of vehicles ordered during the current fiscal year to be received in FY 2022/2023.
- (\$11,318) decrease in Interest Income based on cash on hand that is available for investing.

Expenditures

The revised expenditures for FY 2021/2022 are \$5,347,299. This is \$1,276,631 or 31.4% or above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$1,125,945 increase in vehicle purchases that were approved as a budget amendment presented at the City Council meeting on July 11, 2022, for the pre-order of FY 2022/2023 vehicles.
- \$140,000 increase in the cost for gasoline.
- (\$91,200) decrease in planned contribution to fund balance as this amount is not yet reflected in the budget.
- \$51,725 increase in Debt Service expense for debt repayment.

Balance

The revised budget for FY 2021/2022 reflects a balance of \$0.

Fleet Services Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Fleet Services Fund are \$4,753,900. This is an increase from the FY 2021/2022 Adopted Budget by \$683,232 or 16.8%. Below are the revenue highlights.

- \$400,000 increase in fund allocations due to the increased cost of fuel projected for the year.
- \$79,326 increase in revenue generated by the Fleet Allocation increase for a new Fire Mechanic/Technician.
- \$62,000 increase in revenue due to a transfer in from the Facilities Fund for the cost of a new vehicle.
- (\$10,337) decrease in interest income based upon estimated cash on hand that will be available for investing.
- \$31,463 increase in proceeds from the sale of vehicles eligible for auction
- (7,240) decrease in grant funds associated with the FY2021/22 ARPA salary merit increase.

Expenditures

The FY 2022/2023 adopted expenditures in the Fleet Services Fund are \$4,753,900. This is an increase from the FY 2022/2023 Adopted Budget of \$683,232 or 16.8%. Below are the expenditure highlights.

- (\$135,000) decrease in Capital Project Transfers due to the utilization of Certificates of Obligation for fleet purchases in FY2022/2023.
- \$400,000 increase in the anticipated cost of fuel based on forecasted market trends.
- \$42,725 increase in debt service payments for the year.
- (\$91,200) decrease in Planned Contribution to Fund Balance due to a contribution not being reflected at this time for FY 2022/2023.
- \$186,374 increase for planned vehicle purchases for FY 2022/2023.
- \$51,236 increase in expense for the FY 2022/2023 Market/Merit salary adjustment.
- \$79,326 increase in salaries for one new Fire Mechanic/Technician full time position.

Balance

The proposed budget for FY 2022/2023 reflects an ending balance of \$0.

Information Technology Fund

The Information Technology Fund accounts for the acquisition, maintenance, and support of the city's information technology equipment, software and infrastructure. The fund is supported by a service charge assessed to all city departments.

Information Technology Fund FY 2021/2022 Revised Budget

Revenues / Resources

The revised revenues for FY 2021/2022 are \$4,664,775. This is \$470,038 or 11.2% above the FY 2021/2022 Adopted Budget. Below are the revenue highlights.

- \$325,459 increase for the annual encumbrance roll.
- \$147,942 increase in the Reimbursement from the General Fund to reimburse the fund from Court Technology Reserves for software/hardware expenses related to Incode and PEG fee reserves for costs associated with Citicable computer replacements.

Expenditures

The revised expenditures for FY 2021/2022 are \$4,664,775. This is \$470,038 or 11.2% above the FY 2021/2022 Adopted Budget. Below are the expenditure highlights.

- \$325,459 increase for the annual encumbrance roll.
- \$163,000 for City-Wide Voice Over Internet Protocol (VOIP) phone replacement approved for purchased during FY 2021/2022.

Balance

The revised budget for FY 2021/2022 reflects a balance of \$0.

Information Technology Fund FY 2022/2023 Adopted Budget

Revenues / Resources

The FY 2022/2023 adopted revenues in the Information Technology Fund are \$5,004,665. This is an increase from the FY 2021/2022 Adopted Budget by \$809,928 or 19.3%. Below are the revenue highlights.

- \$672,039 increase in Charges for Service due to an increased assessment to the majority of funds to support additional hardware/software maintenance, technology purchases, and IT service costs included in the FY 2022/2023 Adopted Budget.
- \$105,895 increase in Appropriation of Fund Balance.
- (\$9,667) decrease in Interest Income based on estimated cash on hand that will be available for investing.

Expenditures

The FY 2022/2023 adopted expenditures in the Information Technology Fund are \$5,004,665. This is an increase from the FY 2022/2023 Adopted Budget by \$809,928 or 19.3%. Below are the expenditure highlights.

- \$3,707,809 increase to the General Services Division related to a restructure of the Information Technology department where expenses for all divisions were consolidated into the administration division to centralize technology purchases. This increase was offset by a decrease of (\$3,707,809) spread across the following divisions: Major Computer Systems, Microcomputer Systems, Telecommunications, Data Network, and GIS System.
- \$809,928 increase included for FY 2022/2023 approved technology related projects:
 - \$160,000 included for Network Switch upgrades.
 - \$112,000 included for annual Desktop and Laptop Refresh program.
 - \$75,000 for increased costs for Microsoft Licensing.
 - \$58,000 for the Public Safety contract support.
 - \$63,750 for various Software System subscriptions.
 - \$67,918 increase in expense for the FY 2022/2023 Merit/Market salary adjustment.
 - \$40,000 increase in expense for Camera Replacements.
 - \$244,738 increase in expenses for additional Cybersecurity projects.

Balance

The adopted budget for FY 2022/2023 reflects an ending balance of \$0.



NRH
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INTRODUCTION

City Council

North Richland Hills operates under a council-manager form of government. The City Council is composed of a mayor and seven council members. The mayor and council members are elected at-large and serve two-year terms. The council enacts local legislation, adopts the annual operating budget and sets policy. The city manager is responsible for the day-to-day operations of the city and reports directly to the council.

The City Council also serves as the Crime Control and Prevention District Board, the Sign Review Board and the Landscape Review Board. Council subcommittees include the Naming Board and Capital Improvement Projects (CIP) Committee.



T. Oscar Trevino
Mayor



Tito Rodriguez
Mayor Pro Tem, Place 1



Rita Wright Oujesky
Place 2



Suzy Compton
Place 3



Mason Orr
Place 4



Vacant
Place 5



Scott Turnage
Associate Mayor Pro Tem
Place 6



Kelvin Deupree
Deputy Mayor Pro Tem
Place 7

COUNCIL GOALS & ACCOMPLISHMENTS

Mission, Vision, Goals and Values

City of North Richland Hills Mission

To ensure an exceptional quality of life and long-term viability of North Richland Hills through local leadership and regional cooperation.

City of North Richland Hills Vision2030

The City of Choice to Live, Work and Play

A community for:

- Quality neighborhoods (sustainable and revitalized)
- Exceptional family living and leisure activities
- Access to great businesses and job opportunities

The North Richland Hills City Council is dedicated to making NRH the city of choice to live, work and play. To accomplish this, the Council has adopted a strategic plan which provides a clear vision for the City's future. The City Council reviews and updates the plan biannually to respond to the changing needs in the community. The strategic plan is the roadmap that directs the City toward positive change and serves as the policy direction for City staff.

The goals and objectives also serve as a guide for developing the City's budget. All plans and projects for the coming year have been evaluated and prioritized based on these goals.

COUNCIL GOALS & ACCOMPLISHMENTS

GOALS MATRIX

Department	Quality Community Development & Revitalization	Efficient & Effective Transportation System	Safety and Security	Financial Stability	Positive City Image	Sense of Community	Targeted Economic Development	Local and Regional Leadership	Efficient and Effective Delivery of City Services
City Council	✓	✓	✓	✓	✓	✓	✓	✓	✓
City Manager's Office	✓	✓	✓	✓	✓	✓	✓	✓	✓
Communications					✓	✓			✓
Human Resources				✓	✓				✓
Finance				✓	✓				✓
Budget & Research				✓	✓				✓
City Secretary				✓	✓	✓			✓
Municipal Court			✓	✓	✓	✓			✓
Planning & Development	✓		✓	✓	✓	✓	✓		✓
Economic Development	✓				✓		✓	✓	✓
Library					✓	✓			✓
Neighborhood Services	✓		✓	✓	✓	✓			✓
Public Works	✓	✓	✓	✓	✓				✓
Facilities			✓	✓	✓				✓
Fleet			✓	✓	✓	✓		✓	✓
Information Technology			✓	✓					✓
Aquatic Park				✓	✓	✓		✓	
Parks and Recreation		✓			✓	✓		✓	✓
Police	✓	✓	✓	✓	✓	✓		✓	✓
Fire/EMS			✓	✓	✓	✓		✓	✓

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

QUALITY COMMUNITY DEVELOPMENT & REVITALIZATION

Strive to plan for the development of remaining vacant property and improve the quality of older areas and infrastructure.



Objectives:

- Create a development plan for main commercial corridors
- Revitalize residential neighborhoods
- Ensure compliance with quality property standards
- Identify and implement potential incentives to redevelop commercial properties in specific areas of the community.

Accomplishments:

- The Neighborhood Initiative Program (NIP) has made major strides in helping low income elderly, disabled, single parent and veterans complete exterior repairs to their homes. COVID-19 continued to have an effect on the NIP Program in FY 21, however with the help of 219 volunteers we were able to complete over 40 projects of various sizes. So far in FY 22, we are at over 400 volunteers and almost 50 projects completed. We have been able to take on larger projects with big groups of volunteers that had been put on hold during COVID.
- Code Compliance continues its focus on property maintenance standards throughout the city. 76% of the cases closed in FY21 were through voluntarily compliance. This is significantly less than the past years when we would typically see over 90% voluntary compliance. Code Compliance has a focus on education; however, the primary focus is safety and welfare. Code Compliance no longer issues several notices for repeat violations, and instead moves to contract out the abatement as soon as possible. This has caused the slight decrease in voluntary compliance, but results in a more expeditious abatement.
- The Development Review Committee facilitated the final approval of the plats, subdivision plans, and first set of single family residential permits for City Point, a major development goal for City Council. City Point includes 365 single family residential lots, 60,000 square feet of commercial, 352 multi-family units, and an additional pad site for a future hotel, grocer, or other commercial.

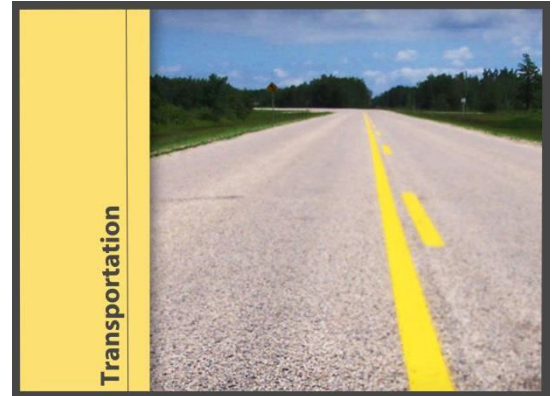
- Three significant building permits were reviewed and issued and are currently under construction, including Iron Horse Spanos, Tru by Hilton Hotel, and City Point Apartments. These three projects have a combined construction value of over \$84 million.
- Approved permits for property valued at more than \$300 million in FY 2021. In March 2022, the department was on track to meet this same mark in FY 2022.

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

EFFICIENT, EFFECTIVE TRANSPORTATION SYSTEM

Strive to provide improved traffic flow and mass transit opportunities for our growing community.



Objectives:

- Maintain leadership role on regional transportation issues
- Continue to address congestion as it relates to local traffic flow
- Continue to address street conditions
- Develop transportation options around local rail stations

Accomplishments:

- As part of the 2020 Street Bond Program, a construction contract was awarded by City Council for the Bedford Euless Road project with work planned to begin in July 2022. Final design and franchise utility coordination is underway on Glenview Drive East, Glenview Drive West, and Iron Horse East. Survey and early design is currently underway on Iron Horse West and Lariat Trail. Construction was completed on the first two residential streets: North Hills Drive and Nor'East Drive.
- A new traffic signal was installed at Northeast Parkway and Davis Boulevard to accommodate increased traffic at the newly reconstructed Smithfield Elementary campus. Following signal activation, the Northeast Parkway pavement extension was completed in December, connecting Davis to Smithfield just south of the new school and north of the city-owned tract located in the Smithfield TOD.
- Since the start of the Transportation Management Program, the Traffic Division has outfitted 15 intersections with the new system, and 10 more intersections are scheduled to be completed within the current project. Public Works has partnered with Information Technologies to complete not only the initial scheduled project, but also to provide communications to all City owned infrastructure through a network of radios. These communication radios will help IT and Public Works dispense information from signalized intersections and City structures back to City Hall and the Service Center for monitoring.

- The 2021-22 Preventive Street Maintenance Program consisting of 9 overlay streets, 12 slurry seal streets and 14 partial concrete panel replacement streets is anticipated to be completed in late 2022.

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

SAFETY & SECURITY

Strive to be the safest community in Tarrant County and to be prepared for potential natural and man-made disasters.



Objectives:

- Maintain a low response time
- Maintain low crime rate
- Provide effective and efficient police, fire and EMS
- Engage community in public safety programs and initiatives
- Maintain the City's ability to respond to all large-scale emergencies
- Partner with the community to support modern law enforcement efforts that value the sanctity of all human life

Accomplishments:

- The NRH Telecommunications Center successfully implemented the ACPO Emergency Medical Dispatch Program. This standards-based system provides telecommunicators with the training and protocols necessary to quickly triage medical calls and dispatch the appropriate response while simultaneously providing instructions to aid in patient care prior to the arrival of help. This program was customized for the shared services environment and required nearly 900 hours of training to achieve certification.
- The Fire Department received its first renewal for the Texas Fire Chiefs Best Practices Recognition Program. The department was first recognized in 2018 for a period of 4 years.
- Installation of a new HAAS alerting system to notify motorists of emergency vehicle activity ahead was installed in all Fire Department response vehicles.
- To strengthen our relationship with the community and reinforce our commitment to building trust, the Police Department made several changes throughout the year to improve transparency for the citizens we serve. The Department migrated its General Orders to a public facing platform in May 2021, providing web-access to our structure and guiding

principles. The Department updated the Equal Employment Opportunity Plan as mandated by grant requirements and identified additional measures to allow required data to be tracked across all City departments. Finally, the Department developed a Response to Resistance Review Board, which will consist of both employees and community members. This board will periodically review select incidents to identify areas of improvement and provide feedback and recommendations directly to the Chief of Police.

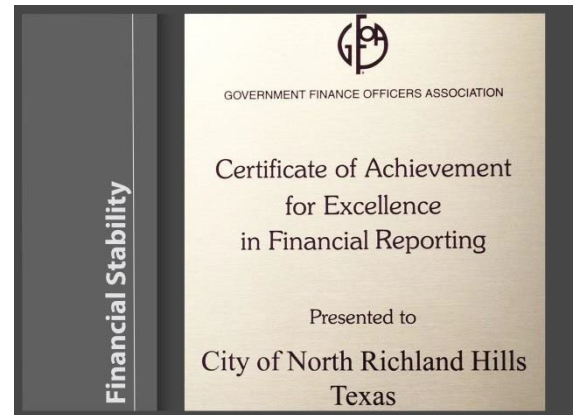
- Operation Zero, a traffic safety initiative, ran from July to December of 2021. The Traffic Unit focused their enforcement efforts on hazardous driving behavior on major roadways. A total of 312 DWI arrests were made during 2021, an 8.5% increase from 2020.
- The Criminal Investigations Division exemplified strong work ethic, teamwork, and efficiency in all areas. Through arrest or exception, the Division achieved a 34.4% clearance rate of property crimes and a 65.8% clearance rate of violent crimes, which exceed national clearance rates of 17.2% for property crimes and 45.5% for violent crimes. These clearances - along with clearance of narcotics crime, cybercrimes, and juvenile crimes - produced a detective combined clearance rate of 48.64%, an increase of 11% from 2019 and 13% from 2020.
- 911 emergency location signage was installed in June 2022 on every ¼ mile on all off-road trails in North Richland Hills. In the event of an emergency, a trail user calling 911 can provide dispatch the trail location code listed on the nearest sign. The unique location codes are listed in the overall city's 911 mapping system. With over 30 miles of hike and bike trails, this will help minimize response times to emergency situations on the trail system. This sub-project within an Active Transportation Grant Project was a collaboration with Parks & Recreation, Fire, Police and Public Works.
- The Consumer Health Division completed 1,182 inspections of regulated food establishments, child care facilities, public/semi-public pools/spas and submitted 238 mosquito traps to Tarrant County Public Health to monitor for West Nile Virus in FY 21

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

FINANCIAL STABILITY

Strive to get the best value for taxpayer dollars and to ensure that the city has the financial resources available to invest in community priorities.



Objectives:

- Continue pay-as-you go when financially advantageous
- Maintain a stable and predictable income stream
- Maintain cash reserve and financial control policies
- Maximize targeted grant funding

Accomplishments:

- North Richland Hills' good credit ratings (AA2 and AA+) were reaffirmed. This reaffirmation reflects sound financial management and a strong economy in North Richland Hills.
- The City was awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada. This was the 37th consecutive year the City has received this award.
- The City received the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada. This was the 30th consecutive year the City has received this award.
- North Richland Hills is currently managing in excess of 30 federal, state, and local grants and other funding assistance with a combined value in excess of \$27 million. Examples includes the American Rescue Plan Act (ARPA) funds (\$9.4 million), North Texas Anti-Gang Center funds (\$10.2 million), and Economic Development Administration funds for Iron Horse Boulevard (\$4.2 million).

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

POSITIVE CITY IMAGE

Strive to maintain a positive City image and reputation for being a great community.



Objectives:

- Continue and enhance communication flow with citizens
- Focus on and recognize city successes
- Increase regional branding and marketing activities that promote our positive city image
- Expand efforts to provide a welcoming experience and connect new and existing residents to the NRH values.

Accomplishments:

- A citizen survey was conducted in October 2021 to measure what residents think about the quality of life in our community as well as the services that the city provides. 94% of respondents rated the quality of life in North Richland Hills as excellent or good and 92% would recommend NRH to a friend or family member as a good place to live. 84% of respondents said they get enough information about city programs and services.
- The city's website was redesigned in Fall of 2021 to give it a more modern feel and an improved user experience. With the revamp, it is now easier for visitors to find our most requested information. It is also easier for city staff to update the home page. Annually, the website receives over 857,000 visits and more than 1.5 million page views.

The cameras and computer equipment used to broadcast City Council and Planning & Zoning Commission meetings were replaced in late 2021, providing improved picture and audio quality for our public meeting broadcasts.

- The North Richland Hills Animal Services Division has seen its live release rate increase every year for the past 5 years, and has not euthanized a healthy, adoptable dog or cat during that period of time. Only dogs and cats with severe illness, injury, and/or behavioral challenges that pose a risk to public health and/or safety are euthanized. In FY15 Animal Services live release rate was 58.4%, FY21 Animal Services recorded its highest ever live release rate of 96.7%, FY22 (October 1 - June 30): Animal Services current live release rate is 98.1%.

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

A SENSE OF COMMUNITY

Strive to support programs and events that support our citizens and the community as a whole.



Objectives:

- Continue the vibrant, award-winning park and recreation facilities and programs
- Encourage volunteerism and community-wide involvement
- Maintain cultural arts program
- Enhance quality of life through innovative library services
- Maintain our sense of community by embracing its diversity
- Cultivate the next generation of community leaders
- Encourage community support of local businesses

Accomplishments:

- Community special events returned in late 2021 and into 2022 with resounding success and attendance. The community welcomed back events throughout the seasons including Veteran's Day Celebration, Christmas Tree Lighting, Run Run Rudolph 5K, Daddy Daughter Dance, 7 'Round the Town with Oscar monthly bike rides, 6 Pop Up Egg Hunts and 5 Sounds of Spring concerts.
- The Neighborhood Services Department relies heavily on volunteer hours to help with some of the departmental programs including Keep NRH Beautiful, the Neighborhood Initiative Program and Animal Services. The department had a combined total volunteer hours in Fiscal Year 2021 of 3,258 which equates to \$92,983.
- The Maker Spot held its grand reopening on Saturday, August 28, 2021. The Maker Spot is open to the public during all Library operating hours, and in-person equipment training

classes have resumed with a variety of classes offered each month. Since reopening, Maker Spot equipment has had over 2,300 hours of usage.

- The Mayor's Summer Reading Club had 2,200 participants who read 86,426 hours in 2021. During the summer reading months, the community checked out an average of 326 items for each hour the Library was open. The Library launched a new Mayor's Summer Reading story time series, and a new Library in the Park program. Library staff traveled to selected parks throughout NRH bringing stories, activities, and books to engage the community. The series continued in 2022.
- The Library set a new all-time record of e-book circulation in April 2021 with 9,370 checkouts in a single month.
- The annual Mid-Cities Teen Book Fest was expanded into a grant-funded, two-day event in 2021. The first day was a virtual event with participation from schools across the state. The second day was an in-person event. Across the two days, the Mid-Cities Teen Book Fest had a total of 626 attendees. The NRH Centre celebrated its 10th anniversary in FY21/22 with operations and revenues making a complete comeback to pre-pandemic numbers. The Centre currently has over 3,200 individual and family memberships, billing approximately \$1.4 million by the end of the current fiscal year. Also included in this number is a record in drop-in day pass sales. Youth programming has seen a strong comeback with 30% of this year's offerings requiring a waitlist. In the aquatics area, all swim lessons have sold out. Camp NRH continues its strong enrollment numbers as well with 97% capacity for 2022.
- The NRH Senior Center continues to serve over 800 members of our senior community with quality programming, wellness, fitness and social connection opportunities. During FY21/22, staff secured over \$29,000 worth of donated food and items from community partners to support its programming. The Senior Center also holds a quarterly drive to collect items and allow the seniors to give back to the NRH community. This year items were collected for a local women's shelter, a local food pantry, the NRH Animal Shelter and water for the Fire Department.
- The Grand Hall has experienced a resounding bounce back year in FY21/22. This year the Grand Hall will serve over 28,000 guests on approximately 250 events. The Grand Hall continues to fully recover its costs and will generate approximately \$475,000 in revenue, the second highest revenue total in its 10-year existence.

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

TARGETED ECONOMIC DEVELOPMENT

Strive to maintain and build our vibrant and diverse economic base.



Objectives:

- Attract businesses and higher wage, high-skill primary jobs that positively contribute to our community
- Promote diversity in economic development
- Maximize use of underutilized real estate and business locations through strategic land planning and management
- Retain and grow our current businesses

Accomplishments:

- International Economic Development Council (IEDC) award honoring the city's Business Improvement and Growth (BIG) Program aimed at revitalizing mature commercial corridors. To date, 26 projects have been completed resulting in \$4.7 million in private investment.
- Successfully negotiated the transition of the former Alamo Drafthouse Cinema, retaining the theater use with a commitment from B&B Theatres.
- Office space - facilitated 35 office leases representing 105,000 square feet, lowering the vacancy rate by 1%, to 9%, including 29,000 square feet of new construction.
- Retail space - facilitated 34 retail/restaurant leases representing 180,000 square feet, lowering the vacancy to 10%, down from a pandemic high of 13% in Q1 2021.
- As of June 30, welcomed 130 new businesses, on pace for 175 new businesses this fiscal year, the most in recent history.

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

LOCAL AND REGIONAL LEADERSHIP

Strive to continue to build relationships among other cities and parties with similar interests, sit on committees that set the direction for our region and be proactive to influence the direction of key issues.



Objectives:

- Continue to be involved in setting direction for the region
- Build and maintain relationships that influence decisions in areas where we have an interest
- Promote service and involvement that brings prominence as leaders that influence the direction in key issues
- Lead by example - do it right
- Maintain leadership role on legislative issues

Accomplishments:

- In early May 2022, Public Safety Director Jimmy Perdue was sworn in as the President of the Texas Police Chiefs Association (TPCA). Following the school shooting in Uvalde, Texas on May 24, he has testified before the State Legislature and spoken on behalf of the association to numerous local, state and national media outlets.
- Mayor Trevino was awarded the 2021 Planning Advocate Award from the Texas Chapter of the American Planning Association.
- Councilman Rodriguez was honored with the Northeast Leadership Forum's 2021 Distinguished Leadership Award.

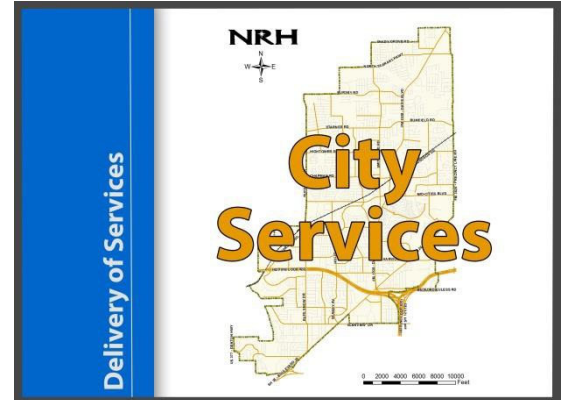
- Throughout the year, several City departments were recognized by regional, state and national organizations, including:
 - Budget Department (Distinguished Budget Presentation Award)
 - City Secretary's Office (TMCA's Municipal Clerk's Office Achievement of Excellence Award)
 - Finance (Certificate of Achievement for Excellence in Financial Reporting)
 - Economic Development (International Economic Development Council Award; Certificate of Economic Excellence)
 - Fleet Services (Dallas-Fort Worth Clean Cities Coalition recognition; Top 100 Fleets in the Americas)
 - Keep NRH Beautiful (Keep Texas Beautiful Sustained Excellence & Gold Star Affiliate Awards)
 - Library (Achievement of Excellence in Libraries Award)
 - Planning (Scenic City Certification Platinum Award; Planning Excellence Award))

COUNCIL GOALS & ACCOMPLISHMENTS

COUNCIL GOAL :

EFFICIENT, EFFECTIVE DELIVERY OF CITY SERVICES

Strive to improve efficiency, cost savings, and effectiveness.



Objectives:

- Maintain quality public facilities that meet the City's image
- Instill an engaged, service-driven organizational culture that embodies R-SPIRIT values
- Maintain infrastructure that can meet current and future needs
- Explore improved efficiency, cost savings, and effectiveness
- Refine and enhance the customer experience by focusing on our processes and solution driven approach

Accomplishments:

- Despite the challenging employment market and operational scheduling changes in mid-June, NRH2O is on pace to continuing setting overall records as we conclude the 28th season in 2022. Notable operational highlights include, May 2022 set new overall records for both attendance (43,629) and revenue (\$1.417 million), beating the old records by nearly 10,000 guests and nearly \$360,000. June 2022 set a new overall revenue record for the month (\$1.586 million), beating the record that was set just last season by nearly \$200,000. Lastly, despite the very high temperatures during the month of July, the park has continued the impressive revenue pace by setting the record on July 3rd for largest single day revenue (\$112,000), beating the old record by nearly \$10,000.
- Kemper Sports Management took over management of Iron Horse Golf Course on April 1, 2022, with a focus on providing superior customer service and elevating the player experience at Iron Horse, as well as enhancing the food and beverage offerings and event programming to better serve the community.
- Completed configuration and fully implemented new paperless permitting and plan review system (Energov) and began an instructional campaign for customers on how to use the system.

History/Profile



North Richland Hills began when W.S. Peters agreed to bring 600 families into the area within a three year period as part of a land grant. The families began arriving in the summer of 1848. In 1849 Tarrant County was established and named for General Edward H. Tarrant. The area later known as North Richland Hills was predominantly dairy farms.

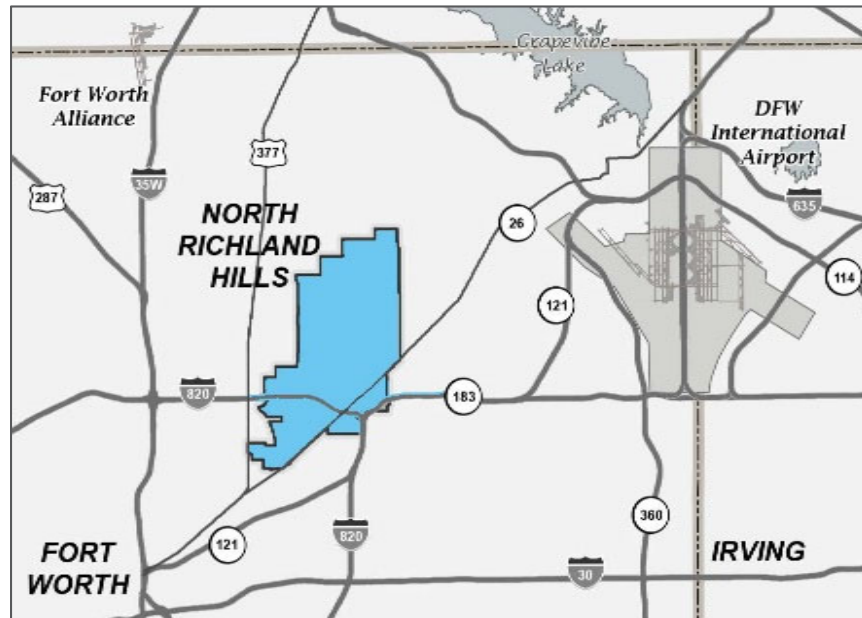
In 1953 the North Richland Hills Civic League sought to have the area annexed to Richland Hills, but voted to form their own city when annexation was denied. An election was held, and 268 acres of Jones farm, with a population of 500, became officially incorporated as the City of North Richland Hills. By 1957, the North Richland Hills' boundary was within two miles of Smithfield. By 1960, Smithfield was annexed by North Richland Hills.

North Richland Hills operates under a Charter adopted in 1964 which provides for a "Council-Manager" form of government. The Mayor and seven Council members are elected at large. The City Council is responsible for all policy matters. The Council has the authority to levy taxes, secure revenues, authorize expenditures of City funds, and incur debt. The City Manager is directly responsible to the City Council.

On July 6, 1996, the City Council passed an ordinance forming a Historical Committee. This committee had the task of publishing a written history of the City, producing a videotaped history, and making recommendations for the preservation of history for the City of North Richland Hills. The book was published October, 1998.

For further information about the City of North Richland Hills, please visit the City's website at www.nrhtx.com.

Location



North Richland Hills is a growing community of approximately 71,904 people located in the heart of the Dallas/Fort Worth area metroplex. The city is also home to over 1,200 commercial and industrial businesses. North Richland Hills is only 10 minutes from downtown Fort Worth and 25 minutes from downtown Dallas. Interstate Loop 820 and Texas 121/183 (Airport Freeway) traverse the City, providing freeway access to five additional interstates and numerous US and state highways.

The City is also conveniently located 10 minutes from Dallas/Fort Worth International Airport and 15 minutes from Alliance Airport. D/FW International Airport has flights daily with non-stop service to all major North American Cities and many overseas destinations. The Alliance development facilitates the transport of merchandise through both the airport and the Burlington Northern/Santa Fe Intermodal Facility.

Introduction

This budget document is intended to give the reader a comprehensive overview of funding for the City's day-to-day operations, scheduled capital improvement expenditures, and principal and interest payments for the City's outstanding long-term debt. The document complies with recommended practices for fiscal and budgetary transparency of the Government Finance Officers Association (GFOA). Hyperlinks have been to enhance electronic accessibility of the document.

Organization of Budget Document

The **City Manager's Budget Message** is a narrative representation of the entire budget, discussing key budget decisions and major initiatives of the 2022-2023 Budget. The budget message also serves as a formal transmittal letter in describing significant changes from the previous year and explains the factors leading to these changes. This message serves as an overview of the revenues and expenditures for all funds budgeted for fiscal year 2022-2023.

The **Introduction** section provides information to the reader about the budget, budget process and calendar, describes the City's fund structure, describes the structure of the City's finances, and lists the major financial and budgetary policies for the City of North Richland Hills.

The **Budget Summaries** section gives historical and graphical comparisons and budgeted projections for revenues and expenditures. These summaries provide a concise analysis of revenues and expenditures for each fund. This allows the reader to review funding sources and expenditures for each fund in a one-page summary.

The **Debt Service** section identifies the City's current debt and resources that are set aside to pay principal and interest on debt incurred through sale of bonds and other debt instruments. These bonds finance capital improvements to streets, utilities, parks, and buildings.

The **Capital Projects** section in the operating book provides summary information regarding the capital projects in progress or those planned for the 2022-2023 budget year. This section includes both General and Utility capital projects and the Park Facilities Development Fund capital projects. More detailed information can be found in the Capital Projects Budget document where summary reports, detail narratives, financial information and location maps are provided for each project. The Capital Projects budget is printed as a separate document to help strengthen the planning process for the Capital Projects Funds, and to provide pertinent data to decision makers for the uses of these resources. This section also emphasizes the operating impact of capital projects on the operating budget.

The **Appendix** contains the following information: ordinances adopting the budget and establishing the tax rate for the current fiscal year, a community profile, a listing of detailed capital replacements, a personnel distribution report, and glossary.

Financial Plan

The Annual Budget and Capital Budget both serve as the financial plan for the City over the upcoming fiscal year and outline significant infrastructure and equipment expenses identified in future years. This plan is guided by the goals and objectives of the City Council and serves as a financial planning tool for management. In addition it serves to guide the City in financing cost effective services, programs, and capital needs; and at the same time focus on a stabilized tax rate and appropriate levels for fees and service charges as prescribed by approved financial objectives. The annual audit, internal audits, and review of monthly financial reports ensure the compliance of financial objectives.

Financial Structure

The City accounts for financial activities through fund accounting. A fund is an independent fiscal entity with assets, liabilities, reserves, a residual balance or equity, and revenues and expenditures for undertaking activities. Using these accounts, the revenues and expenditures (expenses) are budgeted and approved before the beginning of each fiscal year by ordinance passed by the City Council. All of the funds of the City can be divided into two categories: governmental funds and proprietary funds. Governmental funds are used for most governmental activities, while proprietary funds cover cost through user fees. Listed below is a description of the funds maintained by the City and included in this document.

Governmental Funds

General Fund - accounts for all financial resources except those to be accounted for in another fund. Resources are generated by property tax, sales tax and other general taxes, franchise fees, fines, licenses and fees for services. Operating expenditures provide support for most traditional tax-supported municipal services such as Police, Fire, Parks and Recreation, Libraries, Neighborhood Services, Planning and Development, and Public Works operations.

Special Revenue Funds - account for the accumulation and disbursement of legally restricted resources to expenditures for a specific purpose. Funds in this category include Park & Recreation Facilities Development Fund, Crime Control & Prevention District Fund, Promotional Fund, Special Investigation Fund, Drainage Utility Fund, Donations Fund, Gas Utility Fund and Traffic Safety Fund.

Debt Service Funds - account for the accumulation of monies that are set aside to pay principal and interest on debt incurred through the sale of bonds and other debt instruments. These bonds finance long-term capital improvements to streets, utilities, and buildings.

Capital Project Funds - account for the accumulation of resources designated to construct or acquire capital facilities and improvements. Resources include proceeds from the sale of general obligation bonds, revenue bonds, and certificates of obligation.

Proprietary Funds

Enterprise Funds - account for operations financed and operated in a manner similar to private a business. The intent of the City is that the cost of providing the goods or services to the general public on a continuing basis will be financed or recovered through user charges. The City maintains the following enterprise funds: Utility Fund (Water & Sewer), Golf Course Fund, and the Aquatic Park Fund.

Internal Service Funds - funds designed to account for charging fees to user departments to recover the full cost of services rendered. The City's internal service funds include the Equipment Services Fund, Building Services Fund, Information Services Fund, and the Self Insurance Fund.

Accounting Basis

The city's finances are accounted for in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB). The city uses modified accrual accounting for governmental funds. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

Proprietary Funds are accounted for using the accrual accounting basis. Revenues are recognized when they are earned and are measurable by the city, and expenses are recognized as incurred. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgetary Basis

The City Council adopts an annual legal budget, which covers the Governmental Funds, Enterprise and Internal Service Funds. All appropriations lapse at fiscal year-end with the exception of capital projects, which carry forward to completion of the project. The budgets for Governmental Funds are prepared on the modified accrual basis, which is the same as the basis of accounting. Enterprise and Internal Service Funds are prepared on the modified accrual basis and differ from the accounting basis by recognizing debt principal payments, capital outlays as expenditures, and compensated absences as payments come due. Additionally, depreciation is not included as a budgetary expense.

The City utilizes encumbrance accounting for Governmental and Proprietary funds, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded to reserve a portion of the applicable appropriation. Outstanding commitments for annual budgets at fiscal year-end are re-appropriated and honored in the subsequent fiscal year through the Revised Budget. Outstanding commitments for capital projects are rolled forward through project completion.

Budgetary level of control is exercised at the account level within the City's financial software. Transfers of expense budget are allowed within each fund by completing a budget adjustment form and receiving approval from the Budget Office and City Manager's Office. The City Manager is authorized to make inter-departmental and inter-fund transfers during the fiscal year as deemed necessary in order to avoid over-expenditure of particular accounts.

Goals, Objectives, and Performance Measures

The Annual Budget includes reporting of the operational goals, objectives and performance measures for each department in relation to the City-wide goals as established by the City Council. Citywide goals are set by City Council on a biannual basis. Each department is responsible for creating goals and objectives that align with the City-wide goals and to track progress in achieving these goals and objectives through appropriate performance measures

focusing on efficiency, effectiveness, and outcomes. This information assists management in the effective allocation of resources to meet the City-wide goals as established by the City Council.

Long Range Plans

The city's annual budget process involves incorporating the goals and strategies identified by the City Council to provide for the community's highest priority needs. The City's three-year Capital Improvement Program and ten-year long-range plans are used as a guide to identify near and long term needs and to assist in planning for these future needs. Several significant operations in the City are forecasted in the long-range plans including: the Parks & Recreation Development Fund, Aquatics Fund, Fleet Services Fund, and Facilities Fund. In addition to long range plans for operations the City maintains long range plans for major infrastructure including: Streets, Drainage, Utilities, and major equipment.

Financial Policies

Many financial policy guidelines are followed for the fiscal management of the City which enable the City to maintain financial stability. These policies are long-standing and provide guidelines for current decision-making processes and future plans. Budgeting is an essential element of financial planning.

➤ Annual Budget

- The City's Charter establishes the following requirements (Art XII. Finance / Section 1 - 5):
 - Requirement to establish an annual budget and sets the City's fiscal year as October 1st through September 30th
 - Requires the City Manager to submit a proposed budget to City Council at least 45 days prior to the beginning of the fiscal year. Requires the City Council to hold a public hearing on the proposed budget and requires the budget to be filed with the City Secretary
 - Establishes the process for budget amendments
- Guiding budget principles and policies include:
 - The Operating Budget will be balanced with current revenues and a portion of beginning resources, greater than or equal to current expenditures or expenses.
 - Annual estimates of revenues in all funds will be based on historical trends and reasonable expectations and assumptions regarding growth, the state of the economy, and other relevant factors. A conservative approach will be observed in estimating revenues.
 - Expenditures in all funds will be managed to ensure obligations of each fund can be met when due and expenditures will be made in accordance with the Adopted Budget unless otherwise approved by the City Manager.

- The level of budgetary control is at the department level in all funds. Department's are responsible for remaining within their adopted budget level or revised budget level (as approved by City Council action) unless authorized by a budget transfer approved by the City Manager's Office.
- The General Fund should be reimbursed for administrative costs incurred in support of operations of the other operating funds (as appropriate), including costs for management, finance, human resources, and other administrative functions.
- **Fund Balance Policy:** The City maintains a fund balance policy that requires the General Fund to maintain a minimum unassigned fund balance that is no less than 15% of the subsequent year's General Fund Appropriated Expenditure budget.
- **Vacancy Savings Policy:** Budgetary savings related to vacant positions will be swept on a quarterly basis into Non-Departmental within each major fund in accordance with the vacancy savings policy.
- **Budget Transfer Policy:** The City Manager is authorized to make inter-departmental and inter-fund transfers during the fiscal year as deemed necessary in order to avoid over-expenditure of particular accounts (Ordinance No. 3531). Transfers are identified, justified, and approved through the use of the Operating and Capital Budget Adjustment Forms.
- **Investment Policy:** The City Council adopts the Investment Policy on an annual basis. The policy document sets specific investment policy and strategy guidelines for the City of North Richland Hills. The City shall manage and invest its cash with four primary objectives, listed in the order of priority: safety, liquidity, public trust, and yield, expressed as optimization of investment income. The safety of the principal invested always remains the primary objective. All investments shall be designed and managed in a manner responsive to the public trust and consistent with state and local law.
- **Procurement Policy:** All procurement activities are required to adhere to the City's Procurement Manual and State Statute. The policy identifies the requirements to seek informal bids for procurements \$3,000 to \$49,999 from two historically underutilized businesses and one North Richland Hills vendor (when available). Procurements \$50,000 and up must be procured through the formal sealed bid/proposal process and be publicly advertised.

Bond Rating Information

The City continues to maintain excellent credit ratings. The presently outstanding general obligation debt of the City is rated "AA2" by Moody's and "AA+" by Standard & Poor's.

Budget Process

The City's budget represents the culmination of months of preparation and discussion among the City Council and City staff regarding the best ways to provide high quality services to the community at the greatest value. The process for developing the City's annual budget is a nearly year-round effort spanning December through September of each fiscal year.

Beginning in December City staff evaluate internal service needs related to facilities, technology and equipment. These needs are submitted for evaluation to identify priority and gather cost data for consideration during the budget process. During January through February staff start preparation of the initial outlook for infrastructure and major capital needs over the next three year and ten year periods. All of this information is then submitted to the Budget Office and City Manager's Office for review in early February.

In March the Operating Budget Process kicks off with key staff meeting with the Budget Office and City Manager's Office to discuss a high level overview of the key challenges expected over the coming fiscal year and to provide guidance on budget expectations. The Budget Office provides the Budget Information Manual, necessary forms and data to assist City Department's in preparing their current year forecasts and proposed budgets. Budget submissions are then due at the end of March.

Beginning in April and lasting through early June the City Manager's Office and Budget Office reviews budget submissions and requests. Review meetings are held with the Assistant City Manager's and Departments with a final round of review meetings held with the City Manager, Departments, and Budget Office. During these reviews decisions are made on budget requests that will be included as part of the proposed budget to submit to City Council.

In June through July staff holds a mid-year budget review and two of three budget work sessions with City Council to review forecasts for the year-end, major budgetary impacts expected in the upcoming fiscal year, and the capital budget. On July 25th the Certified Tax Roll is received from the Tarrant County Appraisal District. In late July the final budget work session is held with the City Council to review the proposed operating budget, capital budget, and tax rate. After thorough review and input, the proposed budget is finalized and filed with the City Secretary. In the next available City Council meeting the date and times of the public hearings for the operating budget, capital budget, and tax rates are set.

In late July through early August, the City holds one public hearing on the budget and at least one public hearing (two when required) on the tax rate to receive public input. After receiving public input the City Council will vote to adopt the revised and proposed annual operating budget, capital budget, and tax rate either the first or second August City Council meeting. The Adopted Budget and tax rate go into effect October 1st for the start of the new fiscal year.

Budget Amendment Process

Amendments to the budget can be made after adoption. According to Article XII, Section 4 of the City Charter, the City Manager shall authorize no expenditure over the total funds for expenditure in the overall budget unless the budget is amended by the same public notice procedure called for in adopting the budget.

BUDGET PROCESS CHART

Outlined below is the City of North Richland Hills' budget process. The City's fiscal year begins October 1st each calendar cycle. While the budget process is detailed and thorough, the gantt chart below provides a summary of the major milestones that the City Manager's Office, Budget Department and city departments strive to meet to ensure the timeliness of the production of the upcoming year's budget.

ID	Task Name	2022											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	
1	City Council issue development	█											
2	New Fiscal Year projections	█											
3	Budget Instruction Manual	█											
4	Preliminary request forms prepared by depts		█										
5	Capital Budget preparation, analysis and review by City		█										
6	Departments develop goals/objectives		█										
7	Budget Instruction manual and materials distributed	█											
8	Operation budget preparation, analysis, and review			█									
9	Analysis of forecasts, projections, & budget requests			█									
10	Mid-Year budget review work session with City Council						█						
11	Proposed budget to City Council, City Manager, Depts.ager, Depts.							█					
12	Final Adjustments, public hearings & notices published								█				
13	Budget Adopted, Tax Roll Certified, Tax Rate Adopted							█					
14	Compilation of adopted printed budget document										█		

Budget Preparation Calendar

Fiscal Year 2022-2023

<u>Dates</u>	<u>Item</u>	<u>Participants</u>
Mon, Nov. 8	Internal Service Requests Items distributed to departments: <ul style="list-style-type: none"> • Internal Service Database open for entry 	Budget Dept.
Fri, Dec. 3	Internal Service Requests Due Return the following forms to Budget: <ul style="list-style-type: none"> • Facility Requests • Information Services Requests • Fleet Requests 	Departments
Mon, Dec. 6 – Fri. Dec. 31	Internal Department Review of ISRs Submitted by Dept Facility, Fleet and IT to review ISRs in database <ul style="list-style-type: none"> • Update recommendations and costs in ISR Database 	Facility, Fleet & Information Technology Departments
Wed, Jan 5	Budget Department Review of ISRs <ul style="list-style-type: none"> • Review of ISRs submitted 	Budget Dept.
Mon, Jan. 10	Capital Budget Kickoff Items distributed to departments: <ul style="list-style-type: none"> • Capital Budget Guidelines • Capital Budget database open for entry 	Budget Dept. Departments
Fri, Feb. 4	Capital Budgets Due	Departments
Fri, Feb. 11	Draft Capital Budget	Budget Dept.
Mon, Feb. 14 – Fri, Feb. 25	Capital Budget ACM Reviews	Assistant CMs Departments
Tues, Mar. 1	Operating Budget Kickoff Items distributed to departments: <ul style="list-style-type: none"> • Budget Manual • Target Budget • Budget Submission Forms • Adjustment to Base database open for entry • Tyler Munis open for budget entry • FY 21-22 Revised Budget entry • FY 22-23 Proposed Budget entry 	City Managers Budget Dept. Dept. Directors
Fri, Mar. 4	Capital Budget ACM Changes Due	Assistant CMs

Budget Preparation Calendar

Fiscal Year 2022-2023

<u>Dates</u>	<u>Item</u>	<u>Participants</u>
Mon, Mar. 14 – Fri, Mar. 25	Capital Budget City Manager Reviews	City Managers Budget Dept. Dept. Directors
Fri, Mar. 18	Operating Budgets Due Tyler Munis entry completed <ul style="list-style-type: none"> • FY 21-22 Revised expenditure/revenue budgets • FY 22-23 Proposed expenditure/revenue budgets • Organizational Charts • Tuition Reimbursement Request Form • Adjustments to Base • Goals, Objectives & Performance Measures Form 	Departments
Tues, Mar. 22	Operating Budget Explanations Items distributed to departments: <ul style="list-style-type: none"> • Line Item Detail Sheets • Summary of Increase and Decrease Form 	Budget Dept.
Thur, Mar. 31	Operating Budget Explanations Due <ul style="list-style-type: none"> • Summary of Increase and Decrease Form 	Departments
Fri, Apr. 8	Draft Capital Projects Budget Due to CM <ul style="list-style-type: none"> • Final draft based on CM Reviews • Draft due to GIS 	Budget Dept.
Mon, Apr. 11 – Fri, Apr. 29	Assistant City Manager Budget Reviews	Assistant CMs Budget Dept. Dept. Directors
Fri, May 6	Operating Budget ACM Changes Due	Assistant CMs
Fri, May 6	Preliminary Tax Roll	Budget Dept. Finance Dept.
Mon, May 16 – Fri, June 3	City Manager Budget Reviews	City Managers Budget Dept. Dept. Directors
Fri, July 1	Final Decisions made for Operating and Capital Budgets	City Managers Budget Dept.

Budget Preparation Calendar

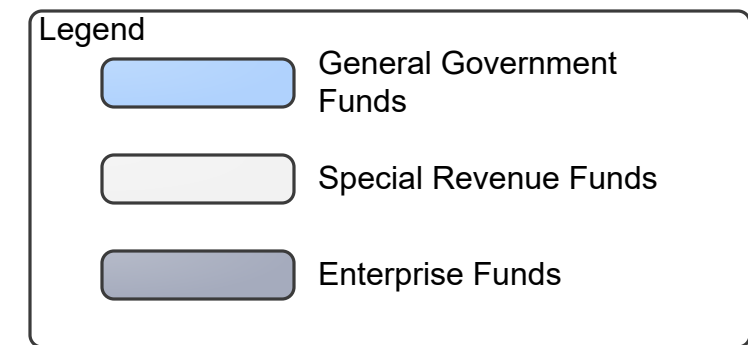
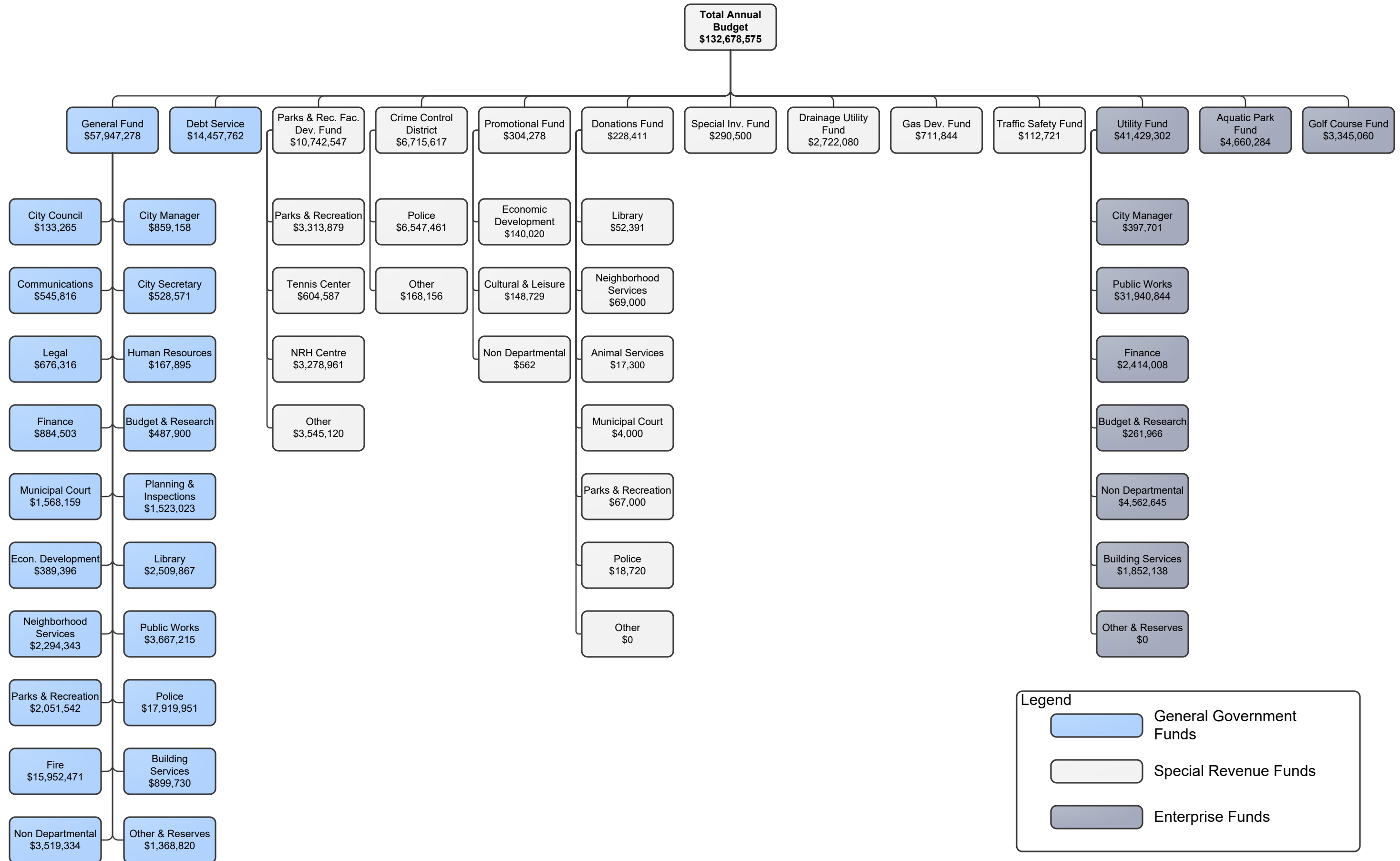
Fiscal Year 2022-2023

<u>Dates</u>	<u>Item</u>	<u>Participants</u>
Mon, Jul. 11	Budget Work Session	City Council City Managers Budget Dept. Dept. Directors
Fri, Jul. 22	Proposed Budget Submitted to City Council Executive Summary Book Submitted to City Council Proposed Budget Filed with CSO	City Managers Budget Dept.
Mon, Jul. 25	Certified Tax Roll Received	Budget Dept. Finance Dept.
Fri, Jul. 29	Budget Retreat <ul style="list-style-type: none"> • Proposed Operating Budget • Proposed Capital Budget • Submit certified tax roll 	City Council CCD Board City Managers Budget Dept.
Mon, Jul. 25	Regular City Council Meeting	City Council City Managers Budget Dept.
Fri, Aug. 5	Supplement to Proposed Budget Filed with City Secretary	Budget Dept.
Mon, Aug. 8	Regular City Council Meeting: <ul style="list-style-type: none"> • Record vote on proposed tax rate • Set date for public hearings on tax rate • Set date for public hearings on budget • Submit TNT Form Tarrant Appraisal District Delivers tax notices	City Council City Managers Budget Dept. TAD
Thu, Aug. 11	Notice published in the Star Telegram: <ul style="list-style-type: none"> • Tax rate public hearing • Budget public hearings 	Budget Dept.

Budget Preparation Calendar

Fiscal Year 2022-2023

<u>Dates</u>	<u>Item</u>	<u>Participants</u>
Thur, Sept. 8	Parks Development Corp Public Hearing CCD Budget Public Hearing City Council Meeting: <ul style="list-style-type: none"> • Public Hearings <ul style="list-style-type: none"> ○ Proposed Budget ○ Proposed Tax Rate 	City Council City Managers Budget Dept. PDC Board CCD Board
Mon, Sept. 12	Regular City Council Meeting: <ul style="list-style-type: none"> • Adoption <ul style="list-style-type: none"> ○ Proposed Tax Rate ○ Proposed Budget ○ Accept certified tax roll 	City Council City Managers Budget Dept.
Fri, Oct. 28	Adopted Budget filed with City Secretary and County Clerk	Budget Dept.







BUDGET SUMMARIES

FISCAL YEAR 2022/2023
FUND BALANCE SUMMARY - ALL OPERATING FUNDS

Schedule	Fund	FY 2021-2022 Beginning Balance	FY 2021-2022 Change in Fund Balance	FY 2022-2023 Estimated Beginning Balance	FY 2022-2023 Change in Fund Balance	FY 2022-2023 Estimated Ending Fund Balance
1	General Fund (Unrestricted)	\$10,417,625	752,060	11,169,685	62,972	\$11,232,657
	Court Technology, Security and JCM Reserve	\$852,141	14,000	866,141	(25,025)	841,116
	PEG Fee Reserve	\$869,538	119,400	988,938	47,269	1,036,207
	Designated for City Hall Reserves	\$935,235	(327,667)	607,568	(539,512)	\$68,056
5	General Debt Service	\$1,236,447	-	1,236,447	-	\$1,236,447
8	Parks Development	\$6,353,523	696,333	7,049,856	640,000	\$7,689,856
	Parks NRH Centre	\$1,793,060	(12,032)	1,781,028	(409,496)	\$1,371,532
	Parks Impact Fee	\$907,698	(203,075)	704,623	95,000	\$799,623
	Economic Development	\$8,994,046	153,859	9,147,905	154,380	\$9,302,285
9	Crime Control District	\$769,648	(100,556)	669,092	119,406	\$788,498
10	Promotional	\$920,862	3,148	924,010	14,967	\$938,977
11	Donations	\$891,262	(97,729)	793,533	(52,900)	\$740,633
12	Special Investigations	\$823,930	(140,838)	683,092	(186,800)	\$496,292
13	Drainage	\$3,001,831	1,011,548	4,013,379	(980,828)	\$3,032,551
14	Gas Development	(\$89,374)	670,565	581,191	461,844	\$1,043,035
15	Traffic Safety	\$740,457	(130,474)	609,983	(109,062)	\$500,921
16	Utility	\$34,335,138	789,573	35,124,711	(1,418,872)	\$33,705,839
17	Aquatic Park	\$695,195	121,223	816,418	118,958	\$935,376
18	Golf Course	\$128,229	17,750	145,979	29,658	\$175,637
19	Facilities and Construction	\$3,909,021	(233,893)	3,675,128	(236,002)	\$3,439,126
20	Fleet Services	\$8,526,678	(1,288,099)	7,238,579	(128,020)	\$7,110,559
21	Information Technology	\$4,342,299	(327,038)	4,015,261	(105,895)	\$3,909,366
22	Self Insurance	\$17,479,553	3,425,839	20,905,392	1,010,422	\$21,915,814

Changes in Fund Balance

The City of North Richland Hills has a policy of maintaining within the General Fund a minimum unassigned fund balance to operate the City for a period of 60 days or 15% of the following year's appropriated budget expenditures. The policy was established to protect the City from unexpected emergencies and provide resources during times when the economy underperforms.

The Fund Balance Summary shown on the previous page illustrates an audited beginning fund balance as of September 30, 2021 for all appropriated funds. The summary shows estimated changes (increases or decreases) occurring during FY 2021/22 and FY 2022/23.

Following is a summary of changes occurring from FY 2021/22 to FY 2022/23.

General Fund (Unreserved/Undesignated)	
FY2021/2022	FY2022/2023
Appropriation of Fund Balance increased \$658,497 to \$1466,460 for the annual encumbrance roll associated with prior year expenditures being delayed as well as the replacement of Voice over IP (VOIP) phones in the telecommunications network throughout the city. Contribution to reserves is anticipated to be \$2,173,920. \$752,060 is anticipated to be added to Fund Balance.	\$62,972 is anticipated to be added to reserves in FY2022/23.

General Fund Designated for Municipal Court Technology, Security, and JCM	
FY2021/2022	FY2022/2023
There was an appropriation of \$39,000 from Court Technology. Revenues of \$170,562 was brought in. \$57,562 was used for court security, and \$60,000 was used for Juvenile Case Management. \$14,000 is anticipated to the net increase in designated fund balance.	In FY 2022/2023 there is anticipated to be a net draw down of \$25,025, which is a result of an increase in appropriation of Court Technology designated fund balance which was partially offset by an increase of 6,000 in estimated Court Technology Revenue.

General Fund Designated for Franchise Peg Fees	
FY2021/2022	FY2022/2023
An additional \$119,000 is projected to be added to the funds reserves in FY 2021/2022.	An additional \$47,269 is projected to be added to the funds reserves in FY 2022/2023.

General Debt Service Fund	
FY2021/2022	FY2022/2023
No anticipated change.	No anticipated change.

Park & Recreation Facilities Development Fund	
FY2021/2022	FY2022/2023
An additional \$696,333 was added to the fund's reserves based on performance for FY 2021/22.	An additional \$640,000 is anticipated to be added to the fund's reserves based on anticipated performance for FY 2022/23.

Park & Recreation NRH Centre Fund	
FY2021/2022	FY2022/2023
\$12,032 was drawn down from the fund's reserves based on performance for FY 2021/22.	\$409,496 is anticipated to be drawn down from the funds reserves in FY 2022/2023.

Park Impact Fee Fund	
FY2021/2022	FY2022/2023
Park Impact fee revenue collections were \$94,000. \$297,075 was included as an appropriation of fund balance from reserves, for capital projects. The result was a draw down of fund reserves in the amount of \$203,075	\$95,000 is anticipated to be added to fund reserves for FY 2022/2023.

Economic Development Fund	
FY2021/2022	FY2022/2023
\$153,859 was added to fund reserves.	\$154,380 is anticipated to be added to fund reserves in FY 2022/2023.

Crime Control & Prevention District Fund	
FY2021/2022	FY2022/2023
\$180,966 was appropriated from of fund balance. Contribution to reserves was \$80,410 which resulted in a net draw down of fund balance in the amount of \$100,556.	119,406 is anticipated to be added to fund balance in FY 2022/2023.

Promotional Fund	
FY2021/2022	FY2022/2023
\$1,000 was appropriated from fund balance, and \$4,148 was contributed to reserves. The net result was an increase of \$3,148 to fund reserves.	An additional \$14,967 is anticipated to be added to the funds reserves based on anticipated performance for FY 2022/23.

Donations Fund	
FY2021/2022	FY2022/2023
A draw down of \$97,729 from fund reserves resulted from appropriation of fund balance in that amount.	\$52,900 is anticipated to be drawn down from fund reserves during FY 2022/2023.

Special Investigations Fund	
FY2021/2022	FY2022/2023
\$140,838 was drawn down from fund reserves because of an appropriation of fund balance in that amount.	\$186,800 is anticipated to be drawn down from fund reserves in FY2022/2023 because of appropriation of fund balance.

Drainage Utility Fund	
FY2021/2022	FY2022/2023
An additional \$1,011,548 was added to the funds reserves through Contribution to Reserves.	\$980,828 is anticipated to be drawn down from fund reserves based on anticipated performance for FY 2022/2023.

Gas Development Fund	
FY2021/2022	FY2022/2023
An additional \$670,565 was added to the fund's reserves based on anticipated performance for FY 2021/2022.	An additional \$461,844 is anticipated to be added to the fund's reserves based on anticipated performance for FY 2022/2023.

Traffic Safety Fund	
FY2021/2022	FY2022/2023
\$130,474 was drawn down from the funds reserves through an appropriation of fund balance.	\$109,062 is anticipated to be drawn down from fund reserves during FY 2022/2023.

Utility Fund Unrestricted	
FY2021/2022	FY2022/2023
There was an appropriation of fund balance in the amount of \$149,673 and a contribution to reserves in the amount of 939,210 which netted to an increase in the funds reserves of \$789,573.	\$1,418,872 is anticipated to be drawn down from the funds reserves in FY 2022/2023 due to appropriation of fund balance.

Aquatic Park Fund Unrestricted	
FY2021/2022	FY2022/2023
\$121,223 was added to fund balance in FY 2021/2022 through contribution to reserves.	\$118,958 is anticipated to be added to reserves in FY 2022/2023

Golf Course Fund Unrestricted	
FY2021/2022	FY2022/2023
There was an appropriation of fund balance in the amount of \$51,502, and a contribution to reserves in the amount of \$69,252. This resulted in adding a net amount of \$17,750 to fund reserves.	An additional \$29,658 is anticipated to be added to the fund's reserves based on anticipated performance for FY 2022/23.

Facilities & Construction Services Fund	
FY2021/2022	FY2022/2023
\$233,893 was drawn down from fund reserves due to an appropriation of fund balance.	A draw down of \$236,002 is planned from reserves during FY2022/2023.

Fleet Services Fund	
FY2021/2022	FY2022/2023
\$1,288,099 was drawn down from fund reserves because of appropriation of fund balance.	\$128,020 is anticipated to be drawn down from fund reserves in FY 2022/2023 because of appropriation of fund balance.

Information Services Fund	
FY2021/2022	FY2022/2023
\$327,038 was drawn down from fund reserves through appropriation of fund balance.	\$105,895 is anticipated to be drawn down from fund reserves in FY 2022/2023.

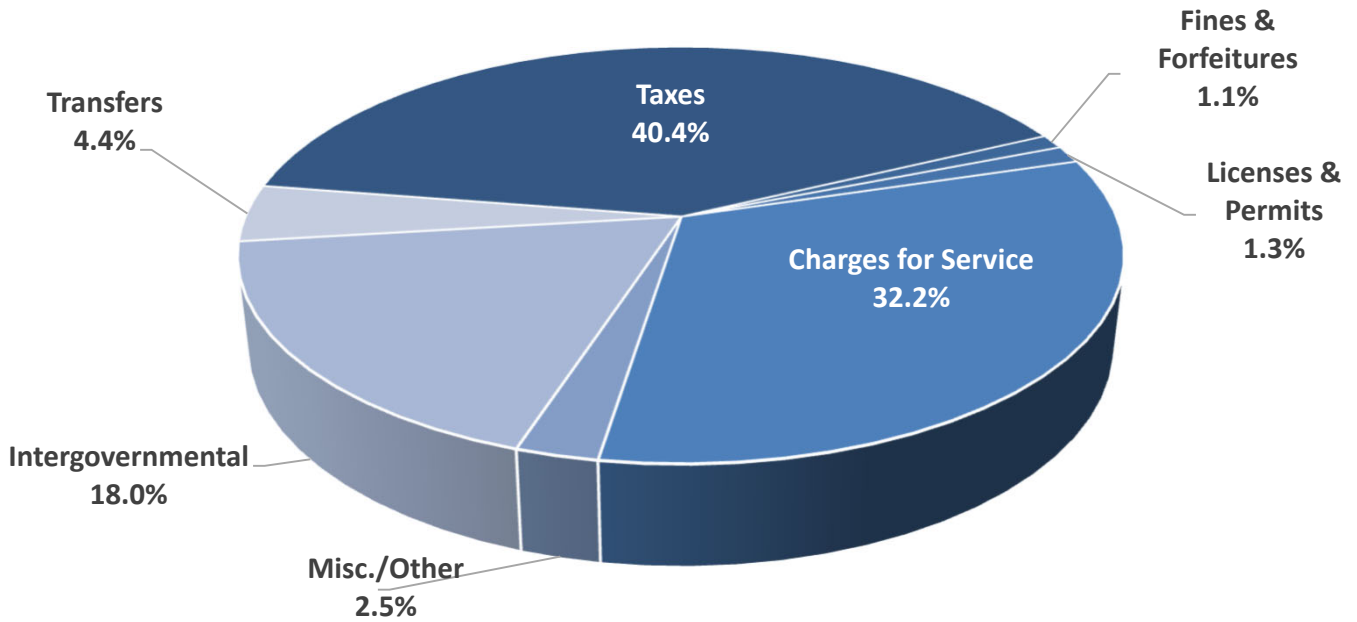
Self-Insurance Fund	
FY2021/2022	FY2022/2023
\$287,053 was appropriated from fund balance and \$3,712,892 was contributed to fund balance. The result was a net increase to fund balance of \$3,425,839.	Fund balance is anticipated to increase by \$1,010,422 in FY 2022/2023.

FISCAL YEAR 2022-2023
ALL FUNDS BUDGET DETAIL
BY REVENUE/EXPENSE CATEGORY

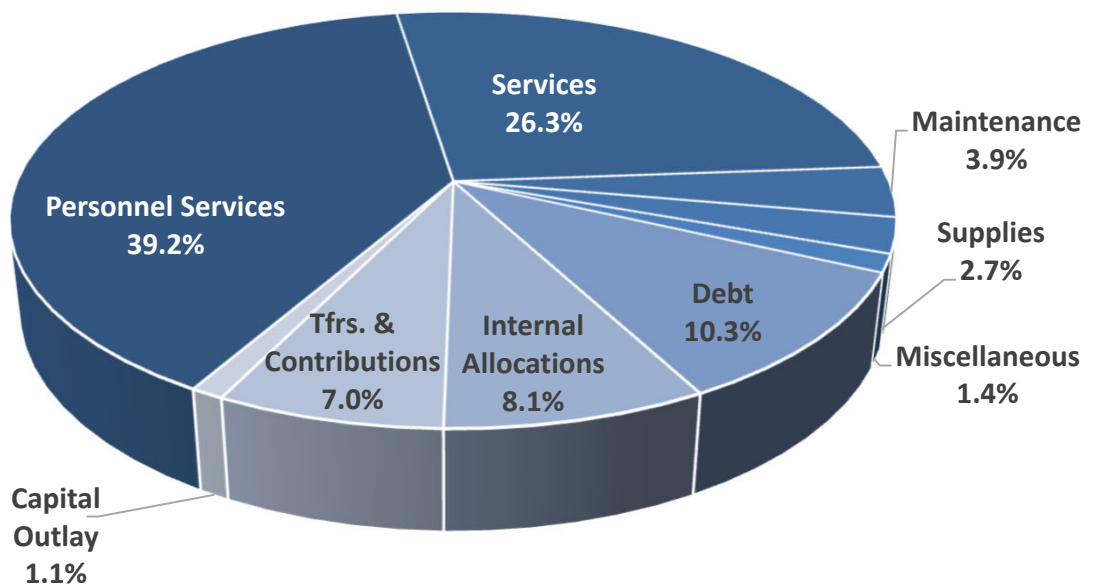
	General Fund	General Debt Service Fund	Park & Rec. Facilities Development Fund	Crime Control & Prev. District Fund	Promotional Fund	Donations Fund	Special Investigations Fund	Drainage Utility Fund	Gas Development Fund	Traffic Safety Fund	Utility Fund	Aquatic Park Fund	Golf Course Fund	Total	% of Citywide Resources & Expenditures
REVENUES															
Taxes	\$ 43,274,120	\$ 13,507,630	\$ 6,175,215	\$ 6,253,292	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,510,257	48.4%
Fines & Forfeitures	\$ 1,915,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,915,328	1.3%
Licenses & Permits	\$ 2,307,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,307,120	1.6%
Charges for Service	\$ 2,233,675	\$ -	\$ 3,609,300	\$ -	\$ -	\$ 750	\$ -	\$ 1,725,000	\$ -	\$ -	\$ 39,815,662	\$ 4,651,509	\$ 3,326,060	\$ 55,361,956	38.5%
Miscellaneous/Other	\$ 3,049,425	\$ 60,352	\$ -	\$ 459,910	\$ -	\$ 27,800	\$ 100,900	\$ -	\$ -	\$ -	\$ 123,600	\$ -	\$ -	\$ 3,821,987	2.7%
Intergovernmental	\$ 3,166,250	\$ 9,500	\$ 37,182	\$ 2,415	\$ 4,278	\$ 161,196	\$ 2,800	\$ 16,252	\$ 711,844	\$ 3,659	\$ 71,168	\$ 8,775	\$ 19,000	\$ 4,214,319	2.9%
Transfers In / Reserves	\$ 2,001,360	\$ 880,280	\$ 920,850	\$ -	\$ -	\$ 52,900	\$ 186,800	\$ 980,828	\$ -	\$ 109,062	\$ 1,418,872	\$ -	\$ -	\$ 6,550,952	4.6%
TOTAL REVENUES	\$ 57,947,278	\$ 14,457,762	\$ 10,742,547	\$ 6,715,617	\$ 304,278	\$ 242,646	\$ 290,500	\$ 2,722,080	\$ 711,844	\$ 112,721	\$ 41,429,302	\$ 4,660,284	\$ 3,345,060	\$ 143,681,919	100.0%
EXPENDITURES															
Personnel Services	\$ 42,659,374	\$ -	\$ 4,467,395	\$ 5,347,628	\$ 175,128	\$ -	\$ -	\$ 243,505	\$ -	\$ 17,589	\$ 6,630,304	\$ 1,885,504	\$ 1,515,821	\$ 62,942,248	43.8%
Services	\$ 3,581,049	\$ -	\$ 916,000	\$ 308,353	\$ 88,067	\$ 77,750	\$ 117,500	\$ -	\$ -	\$ 4,985	\$ 22,641,905	\$ 810,438	\$ 404,745	\$ 28,950,792	20.2%
Maintenance	\$ 1,306,657	\$ -	\$ 648,246	\$ 54,809	\$ -	\$ -	\$ 47,000	\$ 32,500	\$ -	\$ 77,446	\$ 789,378	\$ 145,232	\$ 170,420	\$ 3,271,688	2.3%
Supplies	\$ 1,639,286	\$ -	\$ 387,176	\$ 248,228	\$ -	\$ 67,661	\$ 81,000	\$ -	\$ -	\$ 12,701	\$ 121,086	\$ 786,093	\$ 913,826	\$ 4,257,057	3.0%
Miscellaneous	\$ 2,279,258	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -	\$ 5,100	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ 2,378,358	1.7%
Debt	\$ -	\$ 14,457,762	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,183,049	\$ 700,056	\$ 310,590	\$ 17,651,457	12.3%
Internal Allocations	\$ 4,430,100	\$ -	\$ 1,292,567	\$ 637,193	\$ 23,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,143,231	\$ 214,003	\$ -	\$ 13,740,710	9.6%
Transfer & Contributions	\$ 1,905,922	\$ -	\$ 3,027,163	\$ 119,406	\$ 14,967	\$ 54,000	\$ -	\$ 2,440,975	\$ 711,844	\$ -	\$ 1,635,000	\$ 118,958	\$ 29,658	\$ 10,057,893	7.0%
Capital Outlay	\$ 145,632	\$ -	\$ 4,000	\$ -	\$ 2,500	\$ 25,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 195,349	\$ -	\$ -	\$ 417,481	0.3%
Service Enhancements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
TOTAL EXPENDITURES	\$ 57,947,278	\$ 14,457,762	\$ 10,742,547	\$ 6,715,617	\$ 304,278	\$ 228,411	\$ 290,500	\$ 2,722,080	\$ 711,844	\$ 112,721	\$ 41,429,302	\$ 4,660,284	\$ 3,345,060	\$ 143,667,684	100.0%
BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,235	



2022/23 City-Wide Funds Revenues
\$172,176,708
"Where the money comes from..."



2022/23 City-Wide Funds Expenditures
\$172,008,093
"Where the money goes..."



**FISCAL YEAR 2022-2023
SUMMARY OF REVENUES AND EXPENDITURES**

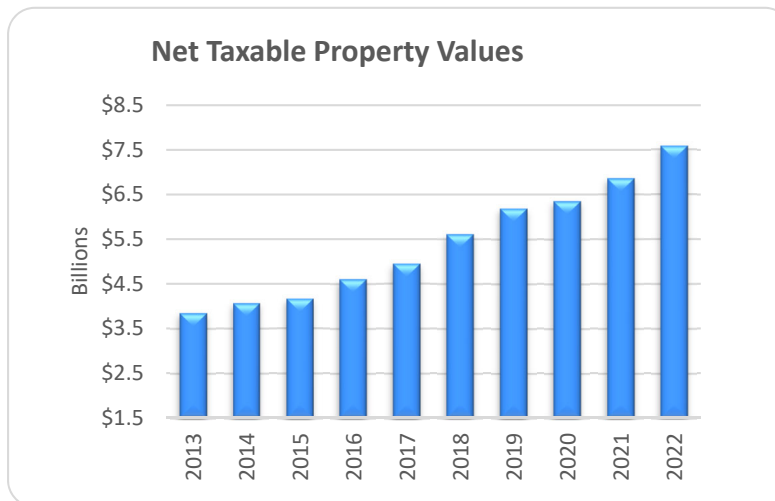
CITY-WIDE FUND SUMMARY

	ACTUAL FY2019/20	ACTUAL FY2020/21	ADOPTED BUDGET FY2021/22	REVISED BUDGET FY2021/22	ADOPTED BUDGET FY2022/23
REVENUES					
Taxes	\$60,849,341	\$64,016,650	\$66,328,846	\$67,431,287	\$69,539,428
Fines & Forfeitures	1,840,782	\$2,005,083	\$2,090,037	\$1,909,315	\$1,915,328
Licenses & Permits	2,534,318	2,867,379	2,009,727	2,009,727	2,307,120
Charges for Service	45,789,759	52,954,255	53,788,931	55,475,285	55,361,956
Miscellaneous/Other	11,809,709	3,959,522	3,944,706	3,965,469	4,390,903
Intergovernmental	28,171,967	27,091,485	30,499,389	30,449,837	31,055,358
Transfers In	11,090,492	9,483,172	5,847,713	34,731,260	7,606,615
TOTAL REVENUES	\$162,086,366	\$162,377,546	\$164,509,349	\$195,972,180	\$172,176,708
EXPENDITURES					
OPERATING					
Personnel Services	\$57,509,447	\$59,127,718	\$63,238,495	\$63,757,485	\$67,436,923
Services	36,228,447	\$37,297,962	43,970,540	42,359,410	45,244,705
Maintenance	12,104,541	\$5,552,687	6,251,426	6,877,443	6,753,622
Supplies	\$2,950,326	\$3,321,940	\$3,943,097	\$4,897,515	\$4,702,004
Miscellaneous	390,573	\$257,699	403,875	396,950	2,393,358
Debt	21,259,032	\$17,345,153	17,296,447	25,026,389	17,651,457
Internal Allocations	4,534,272	\$11,166,709	12,707,951	12,650,655	13,997,634
Transfers & Contribu	14,639,709	\$13,505,415	12,441,644	16,942,243	12,050,727
Capital Outlay	8,268,555	\$3,831,939	1,656,847	2,866,542	1,777,663
Intergovernmental	0	\$0	0	20,195,308	0
SUB-TOTAL	\$157,884,900	\$151,407,221	\$161,910,322	\$195,969,940	\$172,008,093
TOTAL EXPENDITURES	\$157,884,900	\$151,407,221	\$161,910,322	\$195,969,940	\$172,008,093
BALANCE	\$4,201,466	\$10,970,325	\$2,599,027	\$2,240	\$168,615

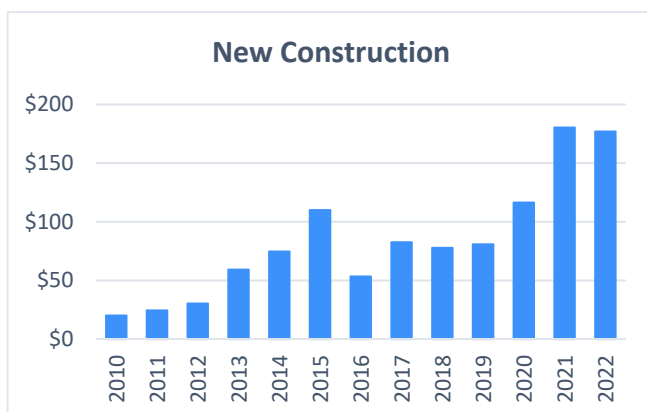
Revenue Descriptions, Evaluations and Projections

Taxes

Revenues from taxes are classified as Property Taxes, Sales Taxes, and Franchise Fees in the General Fund Budget. These taxes are levied to provide for general municipal services and benefits to the citizens of North Richland Hills.



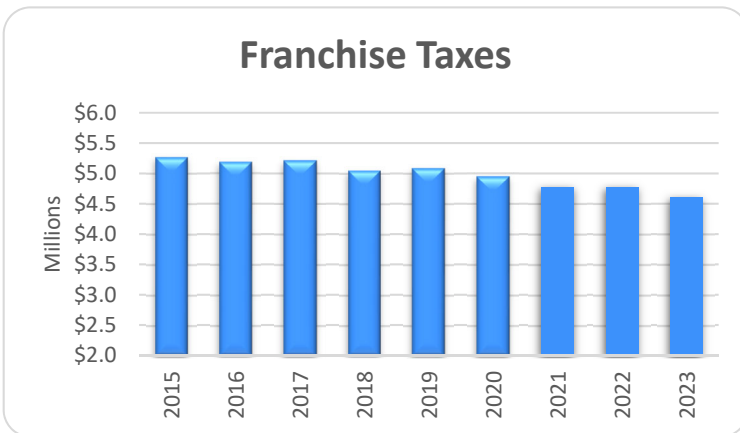
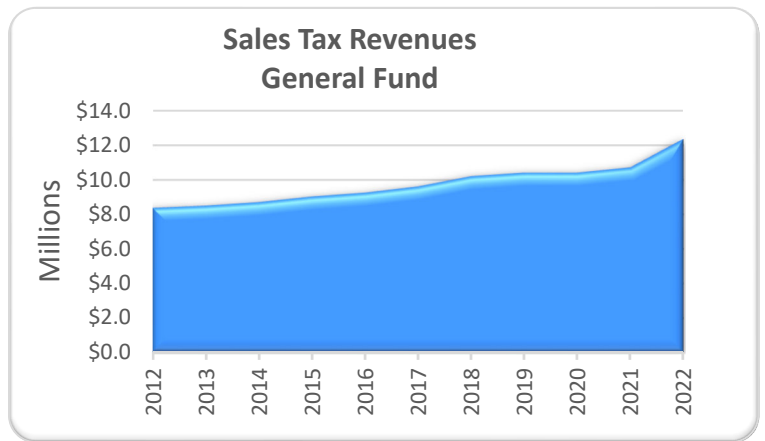
Property Taxes are assessed on real and personal property as of January of each year. A tax rate is adopted by the City Council prior to the beginning of the new fiscal year. Property tax revenues comprise 44.5% of 2022/23 General Fund revenue sources, inclusive of delinquent taxes and penalties and interest. Collections are projected to be approximately 100% of the levy. Each year, the tax rate, as approved by Council, is dependent on revaluation by Tarrant Appraisal District to reflect current market values. Net Taxable Value for fiscal year 2022/23 is \$7,322,302,762.



New Construction - A key component of the increase in Net Taxable Value is new construction and improvements to existing structures. New construction for fiscal year 2022/23 is approximately \$176.94 million.



Sales Taxes are collected by the State from the sale of goods and services. The General Fund receives the following portions of these taxes from the State: Sales Tax - 1% of each dollar taxed within the City, and Mixed Beverage Tax - 10.7% of State collections within the City. Mixed Beverage Taxes for 2022/23 are projected to account for .2% of total General Fund Revenues. Sales tax revenues account for 21.3% of General Fund revenues.



Franchise Taxes are collected primarily from utilities. They are fees charged for the use of public property. These fees account for 8.0% of General Fund revenues. Franchise payments are based on different criteria. A 4% fee on gross receipts is collected for gas and electric utilities. The sanitation system collection service pays 4% of gross receipts received from the billing of garbage collections in the City for both commercial and residential accounts.



Payment in Lieu of Taxes consist of an annual appropriation from the Utility Fund for property taxes charged on infrastructure (i.e. pipelines and other utility assets) owned by the City. The appropriation for 2022/23 is projected at 0.7% of total General Fund Revenues.

The taxes category which includes Property Taxes, Sales Taxes, and Franchise Taxes account for 73.8% of General Fund revenue for 2022/23. Even with the addition of some new businesses, the City conservatively estimates sales tax revenues. This is due to competition in the area and a recovering economy. Local economic indicators, such as the Consumer Price Index and employment data, are considered in making forecasting decisions, but actual current and historic collection trends serve as the basis for 2022/23 revenue projections.

Other Revenues



Fines & Forfeitures are primarily revenues received by the City from the Court of Record for Class “C” misdemeanor violations occurring within the City limits. Fines and forfeitures account for 3.3% of total General Fund Revenue. Library fines are also included in this category of revenue.



Licenses & Permits revenue includes fees charged by the City for business licenses and permits for general construction activities.

Fees are charged for City inspection of electrical, plumbing, and mechanical installations. A fee is also charged for permits to drill natural gas wells. Licenses and permits account for 4.4% of General Fund revenue for fiscal year 2022/23.

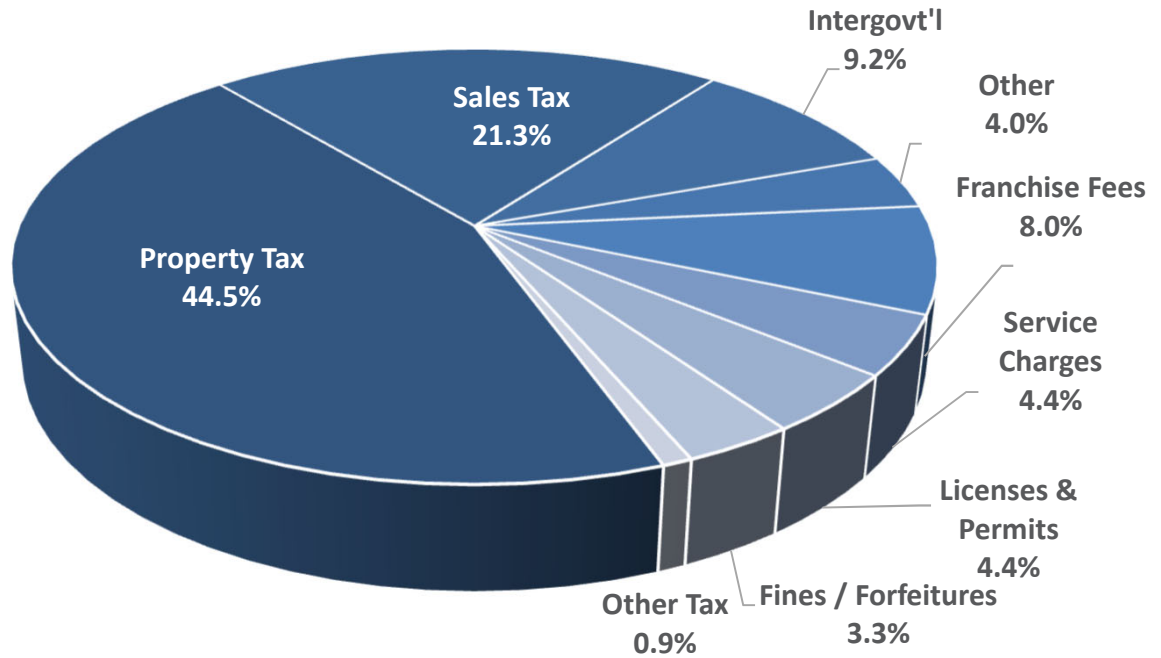
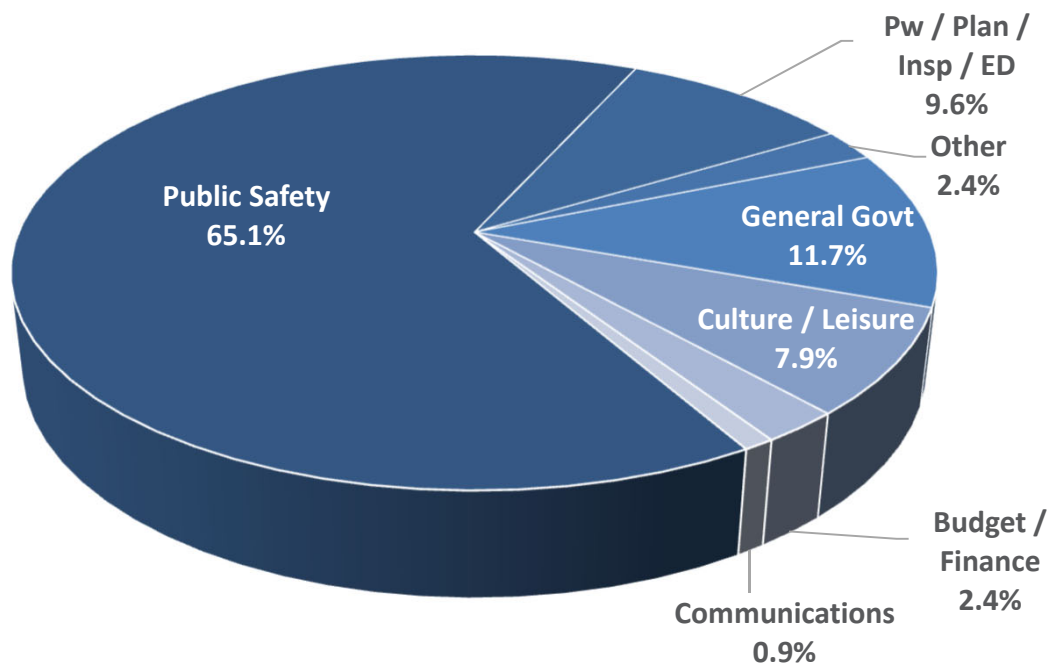


Service Charges include fees charged by the City for public use of services or facilities. Charges to developers for rezoning and plat review activities, and the sale of maps, are also included in this category of revenues. The Park & Recreation Department collects revenue from instructional classes, athletic events, public rentals, and sports tournaments. Ambulance fees are generated from the Mobile Intensive Care Units currently servicing the City. The EMS Division of the Fire Department coordinates the ambulance service for the City. The budgetary method for ambulance revenues was changed during FY14/15. Ambulance revenue is now shown as a net revenue, when it was previously reflected in gross revenue with an offsetting bad debt expense. Fees are established to recover some of the actual costs of providing the service. Service charges revenue projections for 2022/23 comprise 4.4% of General Fund revenue.



Intergovernmental revenue sources account for 9.2% of total General Fund revenues. The Utility Fund reimburses the General Fund for a proportional share of operating costs that are absorbed by the General Fund applicable to the water and sewer services of the City. The Park Corporation reimburses the General Fund for indirect costs attributable to the Park Fund. The same is true for the General CIP funds, the Aquatic Park Enterprise Fund, and the Crime Control & Prevention District Fund. This category also includes revenue received from Haltom City, Watauga, and Richland hills for services provided as part of a consolidation of detention and communications program.

Miscellaneous revenues consist primarily of investment income, grants, and reimbursements. These revenue sources account for approximately 3.8% of total General Fund revenues. While Appropriations of Fund Balance consists of the authorized use of designated and undesignated reserves for one-time, non-recurring expenditures. The fiscal year 2022/23 budget does include an appropriation of fund balance representing 0.2% of total revenue.

2022/23 General Fund Revenue**\$57,947,278****"Where the money comes from..."****2022/23 General Fund Expenditures****\$57,947,278****"Where the money goes..."**

FISCAL YEAR 2022-2023
SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
Taxes	\$35,635,260	\$37,985,868	\$38,746,705	\$39,740,949	\$43,274,120
Fines & Forfeitures	1,840,749	2,005,047	2,090,037	1,909,315	1,915,328
Licenses & Permits	2,875,705	3,254,498	2,282,727	2,320,727	2,550,220
Charges for Service	2,549,854	2,672,725	2,531,560	2,490,435	2,556,175
Intergovernmental	5,274,808	5,245,249	5,184,745	5,184,745	5,322,110
Miscellaneous	6,120,979	1,825,709	1,920,311	1,908,774	2,227,569
TOTAL REVENUES	\$54,297,356	\$52,989,097	\$52,756,085	\$53,554,945	\$57,845,522
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$348,443	\$0	\$807,963	\$1,466,460	\$101,756
SUB-TOTAL APPROPRIATIONS	\$348,443	\$0	\$807,963	\$1,466,460	\$101,756
TOTAL RESOURCES	\$54,645,799	\$52,989,097	\$53,564,048	\$55,021,405	\$57,947,278
EXPENDITURES					
City Council	\$57,657	\$63,364	\$133,275	\$132,775	\$133,265
City Manager	755,361	759,480	793,781	794,814	859,158
Communications	387,739	392,745	419,267	459,272	545,816
City Secretary	442,427	453,789	499,897	500,430	528,571
Legal	423,461	424,273	561,992	619,950	676,316
Human Resources	131,486	139,555	153,064	171,842	167,895
Finance	757,538	775,602	813,829	815,471	884,503
Budget & Research	417,821	407,582	437,213	437,302	487,900
Municipal Court	1,275,721	1,337,167	1,490,611	1,500,871	1,568,159
Planning and Inspections	1,332,368	1,291,602	1,382,003	1,388,521	1,523,026
Economic Development	340,886	346,529	364,734	365,533	389,396
Library	2,094,826	2,189,693	2,343,658	2,352,432	2,509,867
Neighborhood Services	1,996,052	2,036,093	2,151,255	2,162,016	2,294,343
Public Works	3,278,402	2,963,870	3,336,650	3,339,085	3,667,215
Parks & Recreation	2,030,694	1,890,865	1,959,900	1,961,114	2,051,542
Police	15,652,134	16,322,074	16,904,754	17,031,355	17,919,951
Fire	13,788,614	14,144,935	14,933,760	15,154,128	15,952,471
Building Services	812,101	812,101	812,101	812,101	899,730
Non-Departmental	1,203,468	1,271,785	1,402,286	1,376,918	3,519,334
SUB-TOTAL DEPARTMENTS	\$47,178,757	\$48,023,103	\$50,894,030	\$51,375,930	\$56,578,458
RESERVES & OTHER EXPENDITURES					
Planned Contribution to Fund Balance	\$130,420	\$0	\$702,442	\$2,298,920	\$127,972
Capital Project Transfers	1,050,000	4,413,900	1,050,000	1,050,000	1,050,000
Operational Transfers	2,547,722	167,737	917,576	296,555	190,848
SUB-TOTAL RESERVES AND OTHER	\$3,728,142	\$4,581,637	\$2,670,018	\$3,645,475	\$1,368,820
TOTAL EXPENDITURES	\$50,906,899	\$52,604,740	\$53,564,048	\$55,021,405	\$57,947,278
BALANCE	\$3,738,900	\$384,357	\$0	\$0	\$0

FISCAL YEAR 2022-2023
SCHEDULE 2 - SUMMARY OF REVENUES

GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>TAXES</u>					
Current Property Taxes	\$19,152,678	\$20,642,059	\$21,914,146	\$21,914,146	\$25,536,879
Delinquent Property Taxes	(65,356)	94,926	80,000	80,000	80,000
Penalty and Interest	184,371	188,545	180,000	180,000	180,000
Franchise Fees	3,725,617	3,465,661	3,623,930	3,553,090	3,474,125
Utility Fund Franchise Taxes	1,087,873	1,063,691	1,156,068	1,156,068	1,133,535
Sales Taxes	11,019,420	11,991,880	11,243,573	12,308,657	12,350,359
Mixed Beverages	125,456	128,889	143,746	143,746	120,000
Payment in Lieu of Taxes	405,201	410,217	405,242	405,242	399,222
SUB-TOTAL	\$35,635,260	\$37,985,868	\$38,746,705	\$39,740,949	\$43,274,120
<u>FINES AND FORFEITURES</u>					
Municipal Court Fines	\$1,693,892	\$1,842,169	\$1,896,337	\$1,767,199	\$1,773,212
Warrant & Arrest Fees	138,321	162,878	153,700	142,116	142,116
Library Fines	8,537	0	40,000	0	0
SUB-TOTAL	\$1,840,749	\$2,005,047	\$2,090,037	\$1,909,315	\$1,915,328
<u>LICENSES AND PERMITS</u>					
Building Permits	\$1,596,078	\$1,959,595	\$1,230,000	\$1,230,000	\$1,500,000
Electrical Permits	108,393	(300)	63,600	63,600	64,000
Plumbing Permits	165,935	(29)	126,950	126,950	125,000
Mechanical Permits	202,346	1,587	130,000	130,000	115,000
Miscellaneous Permits	76,382	564,637	65,920	103,920	121,620
Certificate of Occupancy	12,959	2,031	14,204	14,204	12,000
Plan/Review/Application Fee	61,741	108,875	50,000	50,000	50,000
Apartment Inspection Fees	105,953	112,475	110,000	110,000	112,000
Curb & Drainage Inspection Fees	92,703	163,526	50,000	50,000	60,000
Re-Inspection Fees	23,239	0	25,000	25,000	900
License Fees	22,922	10,657	25,000	25,000	8,600
Contractor Registration Fees	138	0	0	0	0
Fire Inspection	51,227	425	17,000	17,000	16,500
Gas Well Inspection	56,000	56,000	56,000	56,000	56,000
Food Service Permits	162,825	148,351	161,053	161,053	183,000
Food Managers School	2,372	7,032	0	0	5,000
Animal License/Adoption Fees	33,117	27,629	60,000	60,000	35,000
Animal Control Impoundment	11,485	12,324	13,000	13,000	13,000
Auto Impoundment Fees	10,222	8,974	10,000	10,000	12,600
Burglar Alarm Permits	79,668	70,710	75,000	75,000	60,000
SUB-TOTAL	\$2,875,705	\$3,254,498	\$2,282,727	\$2,320,727	\$2,550,220
<u>CHARGES FOR SERVICE</u>					
Park Facility Rental	\$18,471	\$4,104	\$945	\$500	\$500
Ambulance Fees	1,793,217	1,752,511	1,725,715	1,726,375	1,752,500
Ambulance Supplemental Program	0	273,983	124,000	124,000	124,000
Garbage Billing	519,607	542,570	550,000	550,000	550,000
Recreation Fees	8,613	4,230	11,700	11,910	11,910
Athletic Revenue	96,171	10	0	0	0
Recreation Special Events	2,763	13,991	12,200	11,500	9,500
Planning & Zoning Fees	32,985	41,315	38,000	0	40,000
Sale of Accident Reports	5,980	3,583	8,900	8,900	8,900
Mowing	58,065	31,892	44,000	44,000	44,000
Fire Dept Certification/CPR Citizen Class	3,855	4,210	6,000	3,150	4,765
Miscellaneous	10,128	327	10,100	10,100	10,100
SUB-TOTAL	\$2,549,854	\$2,672,725	\$2,531,560	\$2,490,435	\$2,556,175

FISCAL YEAR 2022-2023
SCHEDULE 2 - SUMMARY OF REVENUES

GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>INTERGOVERNMENTAL</u>					
Indirect Costs:					
Utility Fund	\$2,182,170	\$2,182,170	\$2,182,170	\$2,182,170	\$2,182,170
Park & Rec Facilities Dev. Corp.	499,363	485,987	512,957	512,957	517,957
Crime Control District	30,156	16,780	43,750	43,750	48,750
Aquatic Park Fund	0	0	0	0	0
Consolidation Reimbursements	2,563,119	2,560,312	2,445,868	2,445,868	2,573,233
Transfers In					
Park Fund	0	0	0	0	0
SUB-TOTAL	\$5,274,808	\$5,245,249	\$5,184,745	\$5,184,745	\$5,322,110
<u>MISCELLANEOUS</u>					
Interest Income	\$350,993	\$211,290	\$168,722	\$133,427	\$138,442
Radio Reimbursement	260,371	263,497	267,460	260,181	268,427
Lease Income	98,299	99,541	131,221	131,221	200,000
Grant Proceeds	3,785,226	36,414	384,814	384,814	423,842
Park Fund Reimbursement	(0)	0	0	0	0
Fleet Service Fund Reimbursement	498,973	416,332	446,552	446,552	467,112
Teen Court Reimbursement	11,265	30,309	20,114	20,114	20,653
Other Income	309,668	723,058	103,761	134,798	109,581
Public Safety Reimbursements	72,129	45,267	70,000	70,000	60,000
Designated Funds for City Hall Project Debt	734,056	0	327,667	327,667	539,512
SUB-TOTAL	\$6,120,979	\$1,825,709	\$1,920,311	\$1,908,774	\$2,227,569
<u>APPROPRIATION - FUND BALANCE</u>					
Appropriation of Fund Balance	\$348,443	\$0	\$807,963	\$1,466,460	\$101,756
SUB-TOTAL	\$348,443	\$0	\$807,963	\$1,466,460	\$101,756
TOTAL REVENUES	\$54,645,798	\$52,989,097	\$53,564,048	\$55,021,405	\$57,947,278

FISCAL YEAR 2022-2023
SCHEDULE 3 - SUMMARY OF EXPENDITURES

GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
EXPENDITURES					
City Council ⁽⁴⁾	\$57,657	\$63,364	\$133,275	\$132,775	\$133,265
City Manager	\$755,361	\$759,480	\$793,781	\$794,814	\$859,158
Communications					
Public Information	\$265,373	\$269,628	\$280,010	\$279,864	\$388,045
Citicable	122,366	123,117	139,257	179,408	157,771
Total Communications	\$387,739	\$392,745	\$419,267	\$459,272	\$545,816
City Secretary					
City Secretary ⁽¹⁾	\$342,880	\$343,372	\$374,427	\$374,960	\$394,384
Record Management	99,547	110,417	125,470	125,470	134,187
Total City Secretary	\$442,427	\$453,789	\$499,897	\$500,430	\$528,571
Legal	\$423,461	\$424,273	\$561,992	\$619,950	\$676,316
Human Resources	\$131,486	\$139,555	\$153,064	\$171,842	\$167,895
Finance					
Accounting & Administration	\$485,001	\$496,617	\$521,429	\$522,228	\$570,541
Purchasing	272,538	278,985	292,400	293,243	313,962
Total Finance	\$757,538	\$775,602	\$813,829	\$815,471	\$884,503
Budget & Research					
Budget	\$417,821	\$407,582	\$437,213	\$437,302	\$487,900
Total Budget & Research	\$417,821	\$407,582	\$437,213	\$437,302	\$487,900
Municipal Court					
Administration / Prosecution	\$790,641	\$840,934	\$899,259	\$907,218	\$984,602
Warrant Division	376,737	389,887	473,946	474,656	457,108
Teen Court	108,343	106,346	117,406	118,997	126,449
Total Municipal Court	\$1,275,721	\$1,337,167	\$1,490,611	\$1,500,871	\$1,568,159
Planning and Development					
Inspections and Permitting	\$1,023,096	\$974,921	\$1,054,201	\$1,060,222	\$1,108,986
Planning and Zoning	309,272	316,681	327,802	328,299	414,040
Total Planning and Development	\$1,332,368	\$1,291,602	\$1,382,003	\$1,388,521	\$1,523,026
Economic Development	\$340,886	\$346,529	\$364,734	\$365,533	\$389,396
Library					
General Services	\$398,226	\$401,885	\$440,992	\$441,169	\$462,867
Public Services	890,326	942,890	999,045	1,008,150	1,076,526
Technical Services	806,274	844,918	903,621	903,113	970,474
Total Library	\$2,094,826	\$2,189,693	\$2,343,658	\$2,352,432	\$2,509,867

**FISCAL YEAR 2022-2023
SCHEDULE 3 - SUMMARY OF EXPENDITURES**

GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
Neighborhood Services					
Neighborhood Resources	\$358,509	\$366,961	\$379,951	\$381,699	\$399,716
Animal Services	795,183	818,894	850,134	857,553	922,194
Consumer Health	346,367	352,855	381,445	381,445	404,292
Code Compliance	495,993	497,383	539,725	541,319	568,141
Total Neighborhood Services	<u>\$1,996,052</u>	<u>\$2,036,093</u>	<u>\$2,151,255</u>	<u>\$2,162,016</u>	<u>\$2,294,343</u>
Public Works					
General Services	\$336,498	\$298,825	\$362,453	\$362,630	\$347,218
Traffic Control	1,084,750	1,010,742	1,146,632	1,146,986	1,283,767
Street & Drainage	1,857,154	1,654,303	1,827,565	1,829,469	2,036,230
Total Public Works	<u>\$3,278,402</u>	<u>\$2,963,870</u>	<u>\$3,336,650</u>	<u>\$3,339,085</u>	<u>\$3,667,215</u>
Parks & Recreation					
General Services	\$175,431	\$150,311	\$149,345	\$149,530	\$160,926
Parks Maintenance	932,538	969,139	983,838	983,980	1,042,568
Recreation Services	487,102	487,102	487,102	487,102	487,102
Athletic Program Services	146,066	0	0	0	0
Senior Adult Services	258,080	258,607	298,817	299,704	318,143
Youth Outreach & Cultural	31,476	25,706	40,798	40,798	42,803
Total Parks & Recreation	<u>\$2,030,694</u>	<u>\$1,890,865</u>	<u>\$1,959,900</u>	<u>\$1,961,114</u>	<u>\$2,051,542</u>
Police					
General Services	\$1,438,267	\$1,405,079	\$1,425,066	\$1,471,391	\$1,484,924
Administrative Services	597,720	807,648	743,616	780,894	783,138
Criminal Investigations	2,866,692	2,979,598	3,153,664	3,146,390	3,202,745
Uniform Patrol	6,328,995	6,381,405	6,565,695	6,553,258	6,929,643
Detention Services	1,660,127	1,726,110	1,844,633	1,831,785	1,956,863
Property Evidence	498,901	656,573	635,936	706,062	660,299
Communications	2,261,432	2,365,662	2,536,144	2,541,575	2,902,339
Total Police	<u>\$15,652,134</u>	<u>\$16,322,074</u>	<u>\$16,904,754</u>	<u>\$17,031,355</u>	<u>\$17,919,951</u>
Fire Department					
General Services	\$424,446	\$437,800	\$479,314	\$483,041	\$502,540
Operations	10,508,921	10,628,103	11,069,413	11,102,153	11,754,370
Emergency Medical	1,620,276	1,839,690	1,990,310	2,054,838	2,173,534
Fire Inspections	543,058	552,828	599,955	602,496	653,928
Fire Inspections	691,912	686,514	794,768	911,600	868,099
Total Fire	<u>\$13,788,614</u>	<u>\$14,144,935</u>	<u>\$14,933,760</u>	<u>\$15,154,128</u>	<u>\$15,952,471</u>
Building Services	<u>\$812,101</u>	<u>\$812,101</u>	<u>\$812,101</u>	<u>\$812,101</u>	<u>\$899,730</u>
Non Departmental⁽²⁾	<u>\$1,203,468</u>	<u>\$1,271,785</u>	<u>\$1,402,286</u>	<u>\$1,376,918</u>	<u>\$3,519,334</u>
SUB-TOTAL DEPARTMENTS	<u>\$47,178,757</u>	<u>\$48,023,103</u>	<u>\$50,894,030</u>	<u>\$51,375,930</u>	<u>\$56,578,458</u>

FISCAL YEAR 2022-2023
SCHEDULE 3 - SUMMARY OF EXPENDITURES

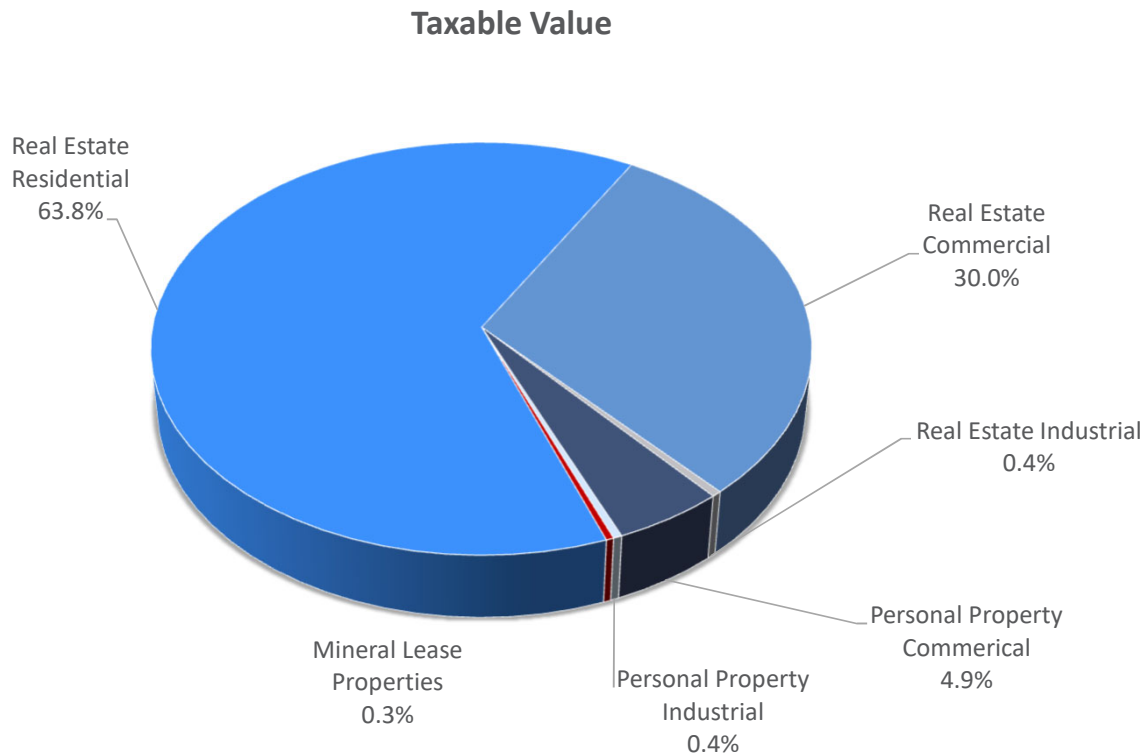
GENERAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>RESERVES & OTHER EXPENDITURES</u>					
<u>Operational Transfers</u>					
Transfer to Information Technology Fund	\$209,154	\$167,737	\$148,613	\$296,555	\$190,848
Transfer to Fleet Fund	28,875	0	0	0	0
Transfer to NRH20	2,309,693	0	0	0	0
Transfer to Debt Service Fund	0	0	768,963	0	0
Operational Transfers Total	<u>\$2,547,722</u>	<u>\$167,737</u>	<u>\$917,576</u>	<u>\$296,555</u>	<u>\$190,848</u>
<u>Capital Project Transfers</u>					
General Capital Project Transfers	\$0	\$517,511	\$0	\$0	\$0
Property Purchase	0	2,846,389	0	0	0
Street & Sidewalk Capital Project Transfers	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Capital Project Transfers Total	<u>\$1,050,000</u>	<u>\$4,413,900</u>	<u>\$1,050,000</u>	<u>\$1,050,000</u>	<u>\$1,050,000</u>
<u>Planned Contribution to Fund Balance</u>					
General Fund Reserves	\$0	\$0	\$577,442	\$2,173,920	\$62,972
Transportation Fund Reserves	0	0	0	0	0
Public Educational Governmental (PEG) Reserve	130,420	0	125,000	125,000	65,000
Contribution to Fund Balance Total	<u>\$130,420</u>	<u>\$0</u>	<u>\$702,442</u>	<u>\$2,298,920</u>	<u>\$127,972</u>
TOTAL RESERVES & OTHER EXPENDITURES	<u>\$3,728,142</u>	<u>\$4,581,637</u>	<u>\$2,670,018</u>	<u>\$3,645,475</u>	<u>\$1,368,820</u>
TOTAL EXPENDITURES	<u>\$50,906,899</u>	<u>\$52,604,740</u>	<u>\$53,564,048</u>	<u>\$55,021,405</u>	<u>\$57,947,278</u>
BALANCE	<u>\$3,738,900</u>	<u>\$384,357</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

As required by Local Government Code 140.0045 as added in the 85th Legislature (S.B. 622) and amended in the 86th Legislature (H.B. 1495). ⁽¹⁾ Legal Notice Expenditures for FY 21-22 were \$5,215 and for the FY 22-23 Proposed Budget are \$6,000. ⁽²⁾ Legislative advocacy expenditures for FY 21-22 were \$50,400 and for the FY 22-23 Proposed Budget are \$86,000.

SOURCES OF AD VALOREM TAX VALUE

Tarrant Appraisal District determines property tax value for the City of North Richland Hills. As of July 21, 2022, the City's total appraised value was \$9.470 billion. The estimated net taxable value is \$7.576 billion. The estimated net taxable value is used to calculate the total tax levy for the City with the adopted tax rate of \$0.547972 cents on \$100 value. As illustrated in this chart, approximately 63.85% of the City's property value is from residential property, 30.04% from commercial value and 5.32% from personal property value. The remaining 0.79% of the value is from industrial and various other types of property value.



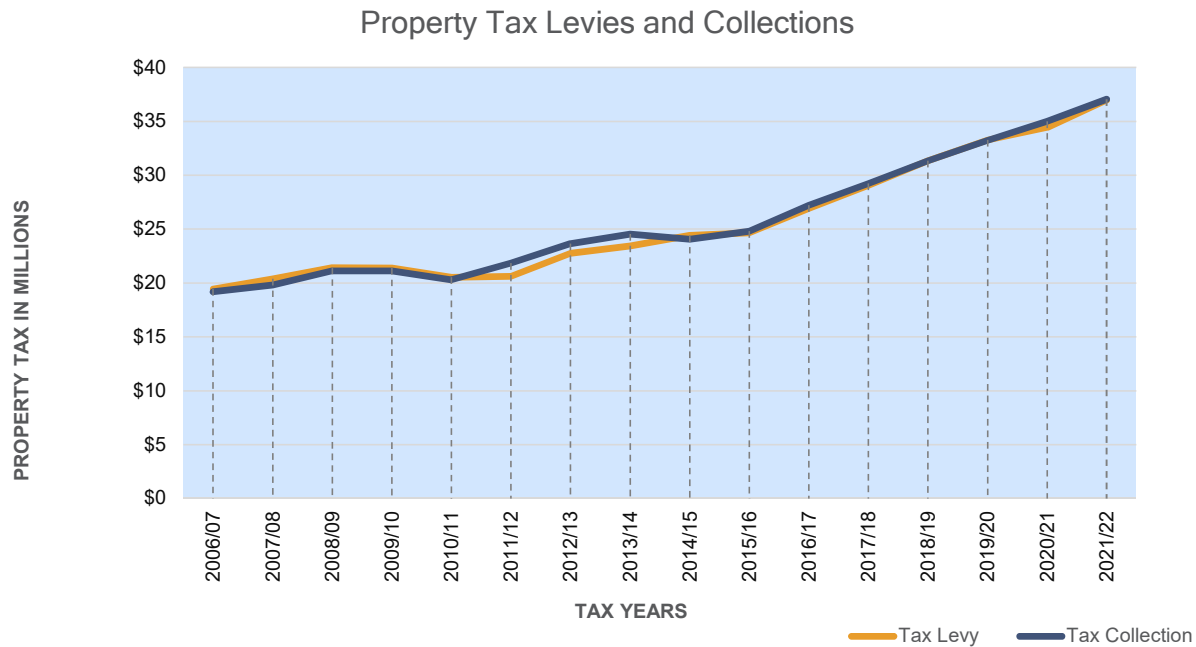
Category	Taxable Value	% of Value
Real Estate Residential	\$ 4,906,644,480	63.85%
Real Estate Commercial	2,308,895,091	30.04%
Real Estate Industrial	34,289,102	0.45%
Personal Property Commercial	379,142,933	4.93%
Personal Property Industrial	29,795,822	0.39%
Mineral Lease Properties	26,128,730	0.34%
Agricultural Properties	131,789	0.00%
Total	\$ 7,685,027,947	100.00%

FISCAL YEAR 2022-2023
SCHEDULE 4 - SUMMARY OF PROPERTY TAX REVENUE AND DISTRIBUTION

<u>NET TAXABLE VALUE:</u>	<u>M&O</u>	<u>I&S</u>	<u>TOTAL</u>
Total Appraised Value as of July 21, 2022			9,469,708,861
Less:			
Absolute Exemption			(482,040,340)
Cases Before ARB			(290,234,095)
Incomplete Accounts			(131,462,935)
Disabled Veteran			(57,847,171)
Over 65			(213,004,624)
Homestead			(926,480,479)
Disabled Persons			(10,535,598)
Freeport Inventory Value Loss			(12,646,335)
Pollution Control			(27,671)
Solar & Wind Powered Devices			(692,196)
Nominal Value Accounts			(1,856,048)
Miscellaneous Personal Property			(20,578,537)
Property Damaged by Disaster			0
In Process			(70)
Total Reduction to Values			<u>(2,147,406,099)</u>
NET TAXABLE VALUE AT JULY 21, 2022			<u>7,322,302,762</u>
Add:			
Estimated Minimum ARB protested values			180,258,992
Incomplete Property			73,648,638
In Process			0
ESTIMATED NET TAXABLE VALUE AT JULY 21, 2022			<u>7,576,210,392</u>
<u>ESTIMATED PROPERTY TAX COLLECTIONS:</u>			
Estimated Net Taxable Value			7,576,210,392
Less: TIF #2 Incremental Value			0
Less: TIF #3 Incremental Value			(13,616,004)
Less: Tax Ceiling Taxable Values			<u>(1,210,778,971)</u>
Net Taxable Values			6,351,815,417
Adopted Tax Rate per \$100 Valuation	0.347744	0.200228	0.547972
Estimated Total Tax Levy at 100% Collection	22,088,057	12,718,118	34,806,175
Less: Estimated Uncollectable (1.5%)	(331,321)		(331,321)
Less: Estimated I&S Uncollectable (1.5%)	<u>(190,772)</u>		<u>(190,772)</u>
Estimated Revenue from Property Tax	21,565,964	12,718,118	34,284,082
Estimated Revenue from Property Tax	21,565,964	12,718,118	34,284,082
Plus: Tax Ceiling Account Revenue	4,043,409	789,512	4,832,921
Less: Estimated Uncollectable (1.5%)	<u>(72,494)</u>		<u>(72,494)</u>
ESTIMATED PROPERTY TAX DISTRIBUTION	<u>25,536,879</u>	<u>13,507,630</u>	<u>39,044,509</u>

PROPERTY TAX LEVIES AND CURRENT COLLECTIONS

As this chart indicates, the City has a very high percentage of tax collection to tax levy.



Tax Year	Tax Levy	Tax Collection	% Collected
2006/07	19,420,705	19,179,063	98.76%
2007/08	20,379,252	19,812,710	97.22%
2008/09	21,429,065	21,132,616	98.62%
2009/10	21,377,437	21,137,592	98.88%
2010/11	20,533,211	20,284,464	98.79%
2011/12	20,623,649	21,826,668	105.83%
2012/13	22,769,664	23,652,756	103.88%
2013/14	23,430,493	24,540,742	104.74%
2014/15	24,415,313	24,068,368	98.58%
2015/16	24,664,510	24,814,735	100.61%
2016/17	26,911,235	27,226,121	101.17%
2017/18	29,048,181	29,231,440	100.63%
2018/19	31,351,269	31,338,512	99.96%
2019/20	33,267,035	33,254,928	99.96%
2020/21	34,424,741	35,004,250	101.68%
2021/22	36,972,077	37,056,464	100.23%
Total	\$ 413,561,429	\$ 413,561,429	

FISCAL YEAR 2022-2023
SCHEDULE 5 - SUMMARY OF REVENUES AND EXPENDITURES

GENERAL DEBT SERVICE FUND

	ACTUAL FY2019/20	ACTUAL FY2020/21	ADOPTED BUDGET FY2021/22	REVISED BUDGET FY2021/22	ADOPTED BUDGET FY2022/23
REVENUES					
PROPERTY TAXES					
General Debt Service Taxes	\$11,200,798	\$11,202,557	\$11,541,403	\$11,541,403	\$12,718,118
PROPERTY TAXES	<u>\$11,200,798</u>	<u>\$11,202,557</u>	<u>\$11,541,403</u>	<u>\$11,541,403</u>	<u>\$12,718,118</u>
TRANSFER-IN					
Drainage Utility	\$248,181	\$220,675	\$219,200	\$219,200	\$203,975
Park & Rec. Facilities Dev. Corp	509,030	463,005	452,505	452,505	442,005
Fleet Services Fund	0	252,300	191,575	243,300	234,300
TOTAL TRANSFER-IN	<u>\$757,211</u>	<u>\$935,980</u>	<u>\$863,280</u>	<u>\$915,005</u>	<u>\$880,280</u>
OTHER REVENUES					
Interest Income	\$28,004	\$15,810	\$6,000	\$6,000	\$9,500
City of Watauga, CIP Participation	82,853	82,583	60,352	60,352	60,352
Excess Collection	0	0	0	0	789,512
TOTAL OTHER REVENUES	<u>\$110,857</u>	<u>\$98,393</u>	<u>\$66,352</u>	<u>\$66,352</u>	<u>\$859,364</u>
TOTAL REVENUES	<u>\$12,068,866</u>	<u>\$12,236,930</u>	<u>\$12,471,035</u>	<u>\$12,522,760</u>	<u>\$14,457,762</u>
APPROPRIATION OF FUND BALANCE					
General Fund Fund Balance	\$0	\$0	\$768,963	\$0	\$0
Appropriation of Fund Balance	0	0	0	0	0
TOTAL APPROPRIATION OF FUND BALANCE	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL RESOURCES	<u>\$12,068,866</u>	<u>\$12,236,930</u>	<u>\$13,239,998</u>	<u>\$12,522,760</u>	<u>\$14,457,762</u>
EXPENDITURES					
DEBT EXPENDITURES					
Existing Bonds & C.O.'s	\$11,957,471	\$12,102,627	\$13,230,498	\$12,513,260	\$14,448,262
Issuance Costs / Paying Agent Fees	7,186	(4,740)	9,500	9,500	9,500
Bond Defeasance / Refunding	0	5,100	0	0	0
TOTAL EXPENDITURES	<u>\$11,964,657</u>	<u>\$12,102,987</u>	<u>\$13,239,998</u>	<u>\$12,522,760</u>	<u>\$14,457,762</u>
BALANCE	<u>\$104,209</u>	<u>\$133,943</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

FISCAL YEAR 2022-2023

SCHEDULE 6 - SUMMARY OF TAX INCREMENT FINANCE (TIF) DISTRICT PROPERTY TAX REVENUE AND DISTRIBUTION

TAX INCREMENT FINANCING DISTRICT #3 VALUE

Taxable Value (2022 Tax Year)	\$19,964,300
Less: Base Taxable Value (2019 Tax Year)	<u>6,348,296</u>
Taxable Value Increment (2021 Tax Year)	Gain / (Loss): <u>\$13,616,004</u>

TAX INCREMENT FINANCING DISTRICT #3 CONTRIBUTION

Taxable Value Increment: TIF District #3	\$13,616,004
Tax Rate per \$100 Valuation and Inception	<u>\$0.154625</u>
TIF District #3 Property Tax Revenue at 100%	\$21,054
Collection Rate	<u>98.50%</u>
TIF District #3 Property Tax Revenue	<u>\$20,738</u>

Notes:

- (1) The information presented on this schedule represents the contribution of the City of North Richland Hills to the Tax Increment Financing Districts in which it participates. This schedule does not reflect the contribution of other entities.
- (2) TIF #1 Closed in 2018. TIF #1A Closed in 2019.
- (3) TIF#2 Closed in 2022.

FISCAL YEAR 2022-2023
SCHEDULE 7 - SUMMARY OF REVENUES AND EXPENDITURES

TAX INCREMENT FINANCING FUND

	ACTUAL FY2019/20	ACTUAL FY2020/21	ADOPTED BUDGET FY2021/22	REVISED BUDGET FY2021/22	ADOPTED BUDGET FY 2022/23
<u>TAX INCREMENT FINANCING DISTRICT #1/1A</u>					
<u>REVENUES</u>					
PROPERTY TAXES					
City of North Richland Hills	\$0	\$0	\$0	\$0	\$0
Tarrant County Hospital District	0	0	0	0	0
Tarrant County College District	0	0	0	0	0
Tarrant County	0	0	0	0	0
TOTAL TIF #1/1A PROPERTY TAXES	\$0	\$0	\$0	\$0	\$0
OTHER FUNDING SOURCES					
Investment Income	\$31,053	(\$2,165)	\$0	\$1,018	\$0
Appropriation of Fund Balance	0	0	0	296,637	0
TOTAL OTHER FUNDING SOURCES	\$31,053	(\$2,165)	\$0	\$297,655	\$0
TOTAL REVENUES	\$31,053	(\$2,165)	\$0	\$297,655	\$0
<u>EXPENDITURES</u>					
Final Distribution to Participating Entities	\$0	\$0	\$0	\$297,655	\$0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$297,655	\$0
BALANCE	\$31,053	(\$2,165)	\$0	\$0	\$0

TAX INCREMENT FINANCING DISTRICT #2

REVENUES

PROPERTY TAXES

City of North Richland Hills	\$2,901,452	\$3,146,530	\$3,450,618	\$3,449,798	\$0
Tarrant County Hospital District	172,651	0	0	0	0
Tarrant County College District	710,023	768,126	974,477	0	0
Tarrant County	380,797	0	0	0	0
TOTAL TIF #2 PROPERTY TAXES	\$4,164,923	\$3,914,656	\$4,425,095	\$3,449,798	\$0

OTHER FUNDING SOURCES

Investment Income	\$217,235	\$19,489	\$217,000	\$64,562	\$0
Appropriation of Fund Balance	0	0	0	26,165,170	0
TOTAL OTHER FUNDING SOURCES	\$217,235	\$19,489	\$217,000	\$26,229,732	\$0

TOTAL REVENUES

\$4,382,158	\$3,934,145	\$4,642,095	\$29,679,530	\$0
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EXPENDITURES

Debt Service / Bond Defeasance / Paying Agent	\$2,198,674	\$2,228,143	\$2,051,935	\$9,781,877	\$0
Final Distribution to Participating Entities	1,275	0	0	12,533,199	0
FY21 Payment Rebate	1,275	0	0	3,914,656	0
FY22 Payment Rebate	0	0	0	3,449,798	0
TOTAL EXPENDITURES	\$2,201,224	\$2,228,143	\$2,051,935	\$29,679,530	\$0

BALANCE

\$2,180,935	\$1,706,002	\$2,590,160	\$0	\$0
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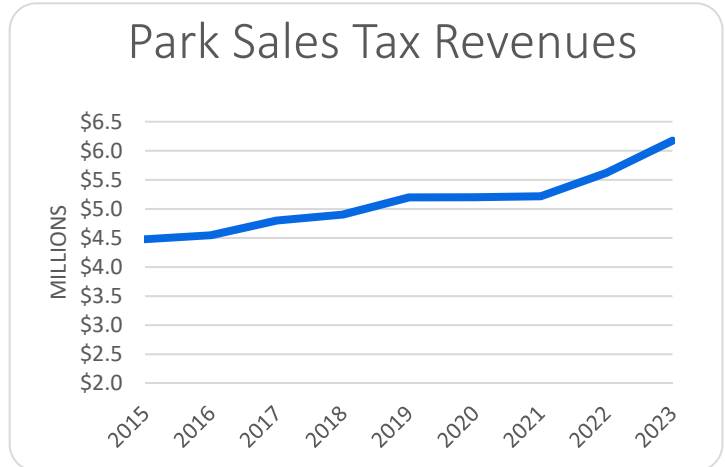
FISCAL YEAR 2022-2023
SCHEDULE 7 - SUMMARY OF REVENUES AND EXPENDITURES

TAX INCREMENT FINANCING FUND

	ACTUAL FY2019/20	ACTUAL FY2020/21	ADOPTED BUDGET FY2021/22	REVISED BUDGET FY2021/22	ADOPTED BUDGET FY 2022/23
<u>TAX INCREMENT FINANCING DISTRICT #3</u>					
<u>REVENUES</u>					
PROPERTY TAXES					
City of North Richland Hills	\$0	\$9,507	\$10,131	\$10,443	\$21,376
Tarrant County	0	3,597	3,891	3,808	7,795
TOTAL PROPERTY TAXES	\$0	\$13,104	\$14,022	\$14,251	\$29,171
OTHER FUNDING SOURCES					
Investment Income	\$0	\$0	\$0	\$13,104	\$0
TOTAL OTHER FUNDING SOURCES	\$0	\$0	\$0	\$13,104	\$0
TOTAL REVENUES	\$0	\$13,104	\$14,022	\$27,355	\$29,171
<u>EXPENDITURES</u>					
Public Improvement District Contribution	\$0	\$0	\$14,022	\$27,355	\$29,171
TOTAL EXPENDITURES	\$0	\$0	\$14,022	\$27,355	\$29,171
BALANCE	\$0	\$13,104	\$0	\$0	\$0

Overview of the Parks Facilities and Development Fund

The Park Development Fund is funded through the 4B Sales Tax for parks and recreation facility development. Following the voter approved referendum in 1992, the fund began collecting sales tax in 1993. Over the past 29 years, the fund has enabled the department to provide quality of life amenities including parks, trails, open spaces and facilities for our community. The park development fund also receives Park Impact Fees from local development to assist in providing park and recreation services where development is occurring. Additionally, the department has received more than \$14 million in grants to help build the award-winning park system.



Revenues for the NRH Centre are estimated at \$3,303,213 for FY 2022/2023. Expenditures for the new recreation center for that same period are projected to be \$3,278,961. The Park Development Fund's sales tax revenue projection for 2022/2023 is \$6,175,215. Tennis Center revenues, which are also included in this fund, are projected to be \$471,250. Tennis Center expenditures are projected to be 604,587.

Listed below are some of the projects currently under design or construction.

Over the past few years, the department has constructed more than 30 miles of paved trails, 10 neighborhood parks, event plaza's, a dog park and community garden and focused on renovation and infrastructure projects including replacement of playground equipment in parks, made significant renovations to Northfield Park and Richfield Park, added shade structures over playgrounds and is currently renovating Linda Spurlock Park.

The following projects are funded for FY 2022/23:

Annual Tree Planting 2023- This project provides for the introduction of trees into the urban forest and replacement of trees that have died at various locations throughout the City. The project involves the installation of 3" caliper, drought tolerant, native or adaptive trees. Areas to receive trees are located in the Blvd 26 median just south of IH 820, the Glenview east median and the Bedford Eules Greenway.

Cross Timbers Bleacher Shade Replacement- This project provides for the removal and replacement of shade canopies on 9 shade structures over selected bleachers at Cross Timbers Park.

Dr. Pillow Park Playground Replacement with Shade- This project provides for the replacement of the playground at Dr. Pillow Park. The Parks and Recreation Department developed an Infrastructure Management Plan for park amenities which addresses long term funding needs for replacement and renovation of park sites and their amenities. Park assets are subject to continual heavy usage by citizens, exposure to the elements and natural aging process. The Asset Management Plan and ongoing park inspections are used to identify assets that have become worn, unsafe or unsightly and to create a priority timeline for their repair, renovation or removal.

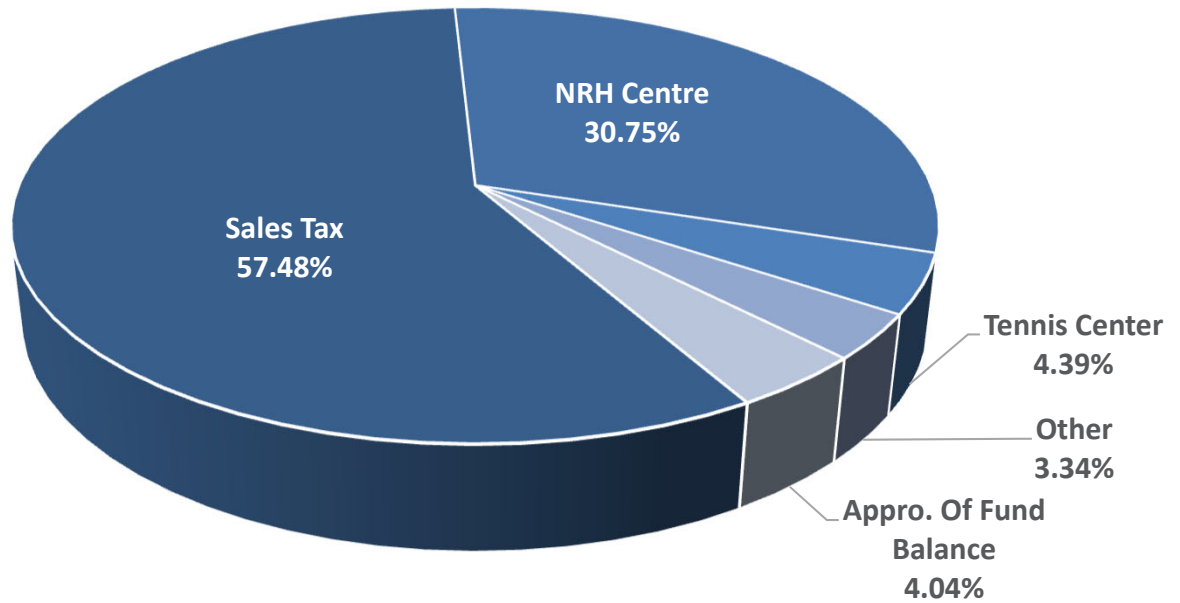
Green Valley Park Safety Fence and Drainage Improvements- This project provides for the addition of 1,200 LF of 6' tall black vinyl coated chain link fence between all 8 soccer fields and their adjacent parking lots at Green Valley Park. Additionally, the project will provide for the planning and implementation of swales in selected areas on fields 5-8 to improve drainage for more efficient discharge of storm water after significant rainfall events.

NRH Centre Fitness Equipment Replacement- This project provides replacement of the fitness equipment at the NRH Centre. In FY 22/23 the identified equipment to be replaced is listed below. Signature Line/Selectorized Machines Leg press, leg curl (prone), leg curl (seated), leg extension, ad/abduction combination (one piece replacing two), bicep curl, tricep, ab crunch, torso/oblique, back extension, dip/chin, pulldown, chest press, shoulder press.

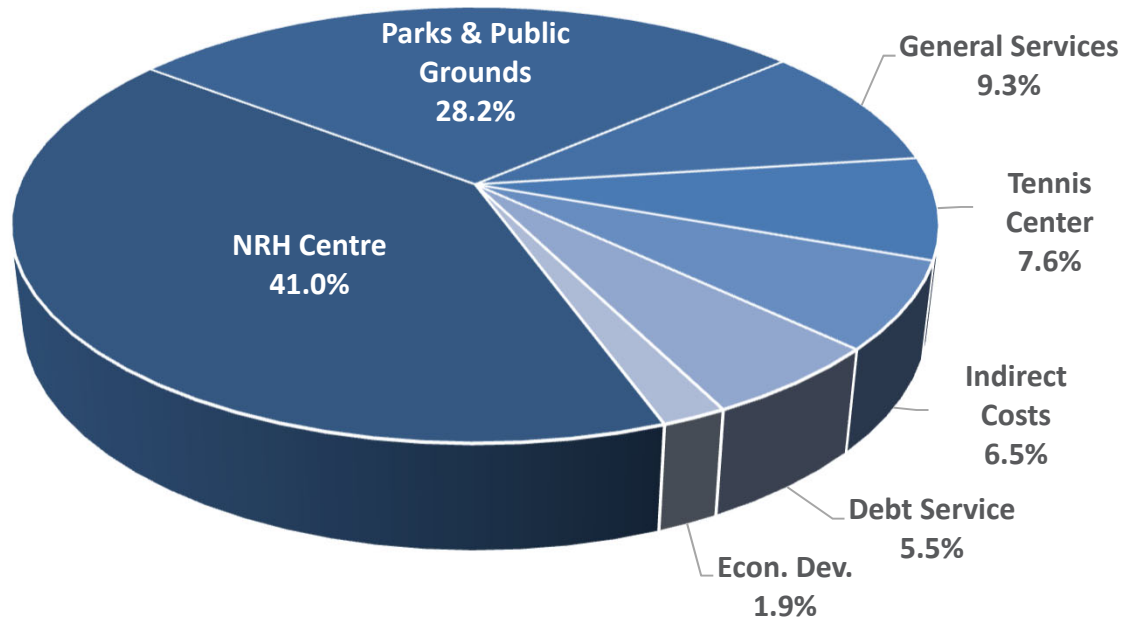
Park Infrastructure Maintenance 2023 - This project provides for maintenance of park infrastructure in response to use, age, damage, and safety. The FY2023 priorities and cost estimates include: Fall Safe Material Replacement throughout multiple playgrounds (\$45K), Sport Field Renovations (\$25K), Drinking Fountain Replacements (\$16K), Playground Equipment Replacements at Adventure World Playground and Liberty Park (\$20K), Trail Concrete Replacements on the Cotton Belt and John Barfield Trails (\$30K), HomeTown Pedestrian Bridge Preservation as a part of a 5 year restoration schedule (\$14K), Park Restroom fixture Upgrades at Adventure World Playground and Richfield Park (\$20K), Park Furniture Replacement (\$20K) and Trail and Park sign Replacement at various top priority locations (\$30K) . While this list is thorough, changes can be made during the year due to safety or damages that arise.

Weather Stations and Inclement Weather Alert Systems- This project identifies strategic locations for three weather stations and six audible weather alert systems at identified parks and recreation facilities within North Richland Hills. The weather stations would be located at Iron Horse Golf Course, NRH2O Family Water Park and Green Valley Park. The weather stations provide real time and proactive portable lighting detection and alerts along with advanced weather radar software with high-definition weather and lightning detection radar which indicates precipitation and lightning patterns for proactive safety decision making. Along with the three weather stations, six high utilization parks and facilities have been identified to house audible weather alert systems at the identified site. The audible weather alert systems would be located at: Northfield Park, Green Valley Park, Cross Timbers Park, Walker's Creek Park, Richland Tennis Center, and Weather Stations and Inclement Weather Alert Systems.

2022/23 Park and Recreation Facilities Dev. Fund Revenue
\$10,742,547
"Where the money comes from..."



2022/23 Park and Recreation Facilities Dev. Fund Expenditures
\$10,742,547
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 8 - SUMMARY OF REVENUES AND EXPENDITURES

PARK AND RECREATION FACILITIES DEVELOPMENT FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
OPERATING					
Sales Tax	\$5,509,712	\$5,995,942	\$5,621,818	\$6,154,344	\$6,175,215
Tennis Center Revenue	371,746	503,555	435,750	477,250	471,250
Athletic Program Revenue	0	209,796	204,460	214,560	213,000
Youth Association Fees	27,270	16,144	22,800	16,600	16,300
Park Impact Fees	255,834	107,425	95,000	94,000	95,000
Other Income	31,662	47,109	37,353	51,242	34,821
TOTAL OPERATING	\$6,196,224	\$6,879,971	\$6,417,181	\$7,007,996	\$7,005,586
NRH CENTRE					
Memberships / Drop-In Passes	\$891,315	\$1,067,647	\$1,300,000	\$1,300,000	\$1,300,000
Fitness	289,798	214,254	442,000	361,000	440,000
Recreation / Sports	157,756	329,907	351,000	335,600	353,000
Grand Hall Rental	275,943	286,668	352,810	399,815	399,700
Catering & Event Fees	20,705	9,457	21,690	17,820	18,000
Aquatic Programs	105,556	134,268	240,000	220,000	240,000
Pool Rental	3,645	11,641	3,000	3,000	5,000
Gym Rental	12,020	2,190	12,000	0	2,000
Concessions / Merchandise	16,177	15,838	27,000	27,500	27,000
Special Events	8,680	0	8,500	9,180	8,500
Other	49,132	2,493	36,939	24,815	22,911
General Fund	487,102	487,102	487,102	487,102	487,102
TOTAL NRH CENTRE	\$2,317,829	\$2,561,466	\$3,282,041	\$3,185,832	\$3,303,213
TOTAL REVENUES	\$8,514,053	\$9,441,437	\$9,699,222	\$10,193,828	\$10,308,799
APPROPRIATION OF FUND BALANCE					
Appropriation of Park Impact Fee Reserves	\$0	\$0	\$230,000	\$230,000	\$0
Appropriation of NRH Centre Reserves	0	175,084	0	6,685	433,748
Appropriation of Sales Tax Reserves	0	0	0	14,073	0
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$175,084	\$230,000	\$250,758	\$433,748
TOTAL RESOURCES	\$8,514,053	\$9,616,521	\$9,929,222	\$10,444,586	\$10,742,547

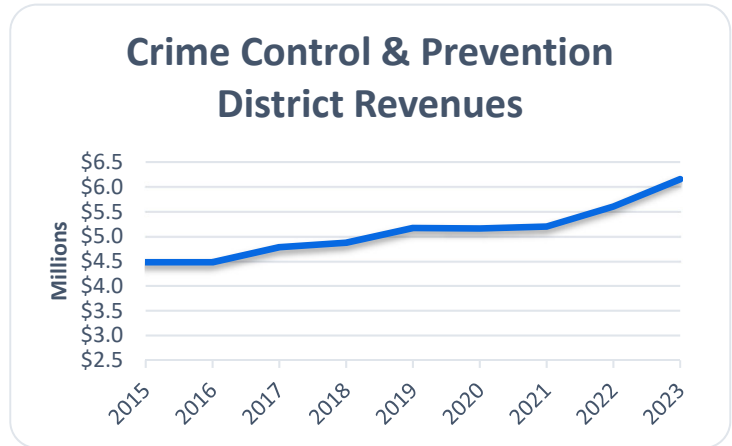
FISCAL YEAR 2022-2023
SCHEDULE 8 - SUMMARY OF REVENUES AND EXPENDITURES

PARK AND RECREATION FACILITIES DEVELOPMENT FUND

EXPENDITURES	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
OPERATING					
Park Facilities Development Admin.	\$942,044	\$770,504	\$831,594	\$832,337	\$745,006
Parks & Public Grounds	1,959,715	2,048,970	2,129,559	2,145,699	2,258,327
Athletic Program Services	344	208,365	231,155	226,219	237,680
Tennis Center Operations	521,171	597,341	601,188	633,583	604,587
Non-Departmental	47,917	44,702	61,523	55,600	72,866
TOTAL OPERATING	\$3,471,191	\$3,669,882	\$3,855,019	\$3,893,438	\$3,918,466
NRH CENTRE					
Center Management	\$691,784	\$795,370	\$932,697	\$928,660	\$992,361
Fitness	405,534	311,102	406,434	342,350	376,654
Building Operations	289,717	244,883	230,674	278,005	253,687
Aquatic	581,277	676,536	673,005	724,286	685,708
Recreation Sports	178,438	199,932	317,556	318,783	325,297
Grand Hall	293,768	232,314	345,074	324,674	330,131
Building Services	277,788	276,414	275,090	275,090	315,123
TOTAL NRH CENTRE	\$2,718,307	\$2,736,550	\$3,180,530	\$3,191,848	\$3,278,961
OTHER & RESERVES					
Debt Service	\$509,030	\$463,005	\$452,505	\$452,505	\$442,005
Indirect Costs	469,207	469,207	512,957	512,957	517,957
Transfers					
Parks Capital Projects	1,051,000	424,000	644,000	644,000	1,098,000
General Fund	30,156	16,780	0	0	0
Impact Fee Capital Projects	120,000	265,000	230,000	297,075	0
Economic Development Transfer	137,743	149,899	140,545	153,859	154,380
Planned Contribution to Fund Balance					
Parks Fund Reserves	0	0	717,155	1,271,310	1,237,778
NRH Centre Fund Reserves	0	0	101,511	669	0
Impact Fee Reserves	255,834	107,425	95,000	26,925	95,000
TOTAL OTHER & RESERVES	\$2,572,969	\$1,895,316	\$2,893,673	\$3,359,300	\$3,545,120
TOTAL EXPENDITURES	\$8,762,467	\$8,301,748	\$9,929,222	\$10,444,586	\$10,742,547
BALANCE	(\$248,414)	\$1,314,773	\$0	\$0	\$0

Overview of the Crime Control and Prevention District

The Crime Control & Prevention District (CCD) is a sales tax supported fund. This revenue source allows the City to provide funding for Police personnel and capital equipment that would not be available through the normal budget process. Some of the benefits that our citizens receive from this tax are programs targeted to strengthen gang intervention activities, programs to enhance neighborhood and business crime watch initiatives, programs to enforce domestic violence problems and to reduce times for emergency calls. Sales tax revenues are projected to be \$6,155,242 for FY2022/23.

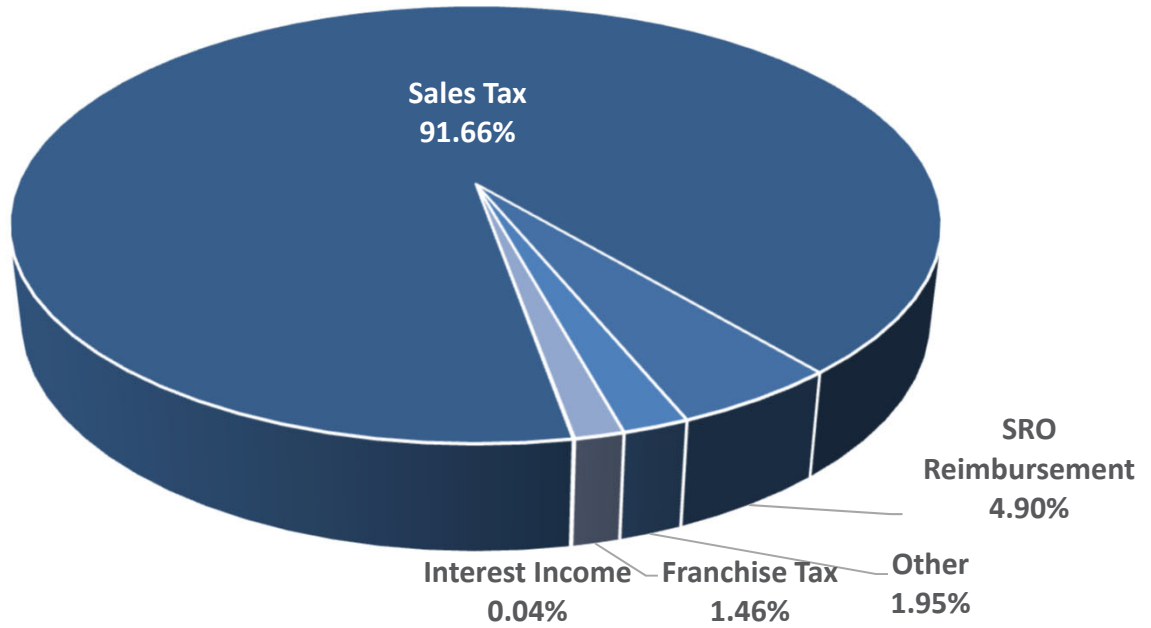


The half-cent sales tax for the CCD became effective on July 1, 1996. The City began receiving sales tax on October 1, 1996. The referendum to continue the Crime Control tax went to the voters in May 2001. The referendum passed reauthorizing the Crime Control & Prevention District for an additional ten years. The District was renewed by voters for an additional twenty years at the second continuation referendum held on May 8, 2010. Projected receipts for the Crime Control & Prevention District half cent sales tax are slightly lower than projections for the Park Development Fund half cent sales

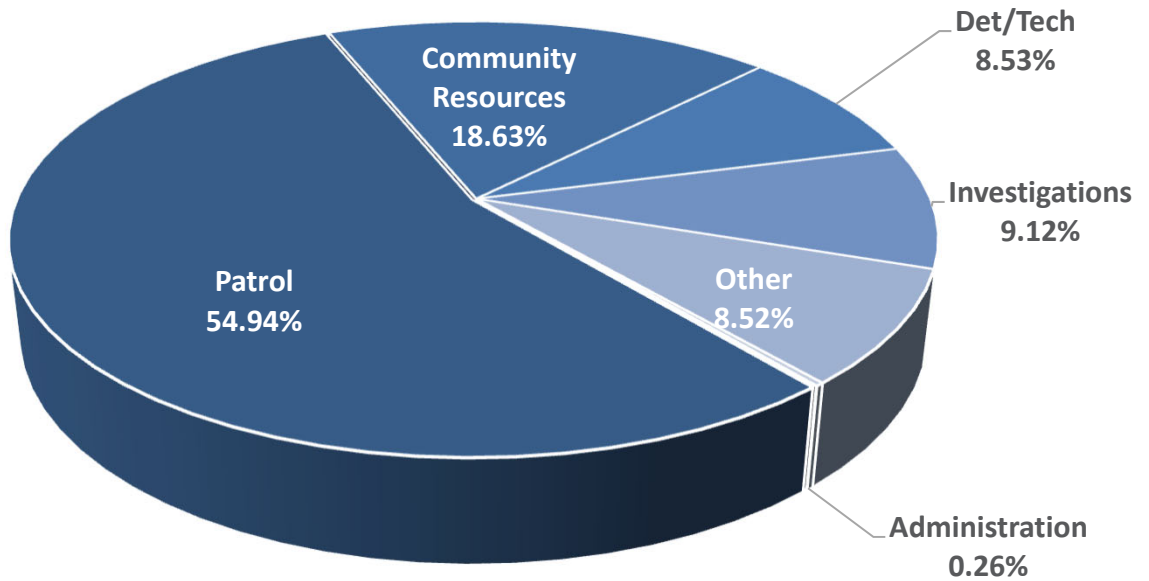
tax because residential utilities are not taxed by the CCD. A 1% increase in gas franchise fees from 4% to 5% was approved by the City Council in September 2008 and the additional 1% was dedicated to the CCD. Collection of the additional 1% in franchise fees began February 2009.

Revenues generated by the CCD provide relief to the General Fund for expanded crime prevention and enforcement activities. The tax enables the City to maintain a lower property tax rate.

2022/23 Crime Control District Fund Revenue
\$6,715,617
"Where the money comes from..."



2022/23 Crime Control District Fund Expenditures
\$6,715,617
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 9 - SUMMARY OF REVENUES AND EXPENDITURES

CRIME CONTROL DISTRICT

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
Sales Tax	\$5,484,940	\$5,972,496	\$5,603,676	\$6,128,288	\$6,155,242
Franchise Tax	92,579	92,286	96,127	122,254	98,050
Interest Income	5,787	1,541	5,710	3,299	2,415
SRO Reimbursement (BISD)	240,826	241,494	327,419	327,419	328,823
Other	58,063	38,582	205,345	205,345	131,087
TOTAL REVENUES	\$5,882,196	\$6,346,399	\$6,238,277	\$6,786,605	\$6,715,617
APPROPRIATION OF FUND BALANCE					
Contribution from the General Fund	\$0	\$0	\$0	\$0	\$0
Appropriation of Fund Balance	0	0	0	180,966	0
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$0	\$0	\$180,966	\$0
TOTAL RESOURCES	\$5,882,196	\$6,346,399	\$6,238,277	\$6,967,571	\$6,715,617
EXPENDITURES					
OPERATING EXPENDITURES					
Administration	\$8,055	\$17,474	\$17,147	\$17,147	\$17,147
Community Resources	1,032,400	1,049,119	1,094,707	1,316,363	1,251,058
Victim Assistance Program	113,303	64,092	81,682	81,780	28,519
Investigations	423,855	447,264	531,596	531,257	612,668
Uniform Patrol	3,008,598	3,053,990	3,338,019	3,341,212	3,689,831
Technical Services	523,131	554,933	557,147	558,211	572,950
Property Evidence	231,250	106,904	163,064	163,064	159,558
Partner Agency Funding	43,009	44,426	46,770	46,770	50,742
Non-Departmental	105,052	115,943	132,395	127,607	164,988
TOTAL OPERATING EXPENDITURES	\$5,488,654	\$5,454,144	\$5,962,527	\$6,183,411	\$6,547,461
OTHER & RESERVES					
Operating Transfers	\$30,156	\$16,780	\$43,750	\$43,750	\$48,750
Capital Project Transfers	0	0	232,000	660,000	0
Planned Contribution to Fund Balance	0	0	0	80,410	119,406
TOTAL OTHER & RESERVES	\$30,156	\$16,780	\$275,750	\$784,160	\$168,156
TOTAL EXPENDITURES	\$5,518,809	\$5,470,924	\$6,238,277	\$6,967,571	\$6,715,617
BALANCE	\$363,386	\$875,475	\$0	\$0	\$0

Overview of Special Revenue Funds

Promotional Fund - The Promotional Fund provides economic development services for the City. This fund is supported by a 7% hotel/motel occupancy tax, which was established by a state law by which municipalities are allowed to assess a tax of up to 7% for hotel/motel occupancy. This revenue source is used to promote tourism and to attract new industry and business to the City. It is estimated that the Promotional Fund will receive occupancy tax proceeds in the amount of \$300,000 for fiscal year 2022/2023. Interest income is projected to be \$4,278. Total Promotional Fund revenues for the new fiscal year are projected to be \$304,278. Total expenditures are projected to be \$304,278.

Donations Fund - The Donations Fund derives a significant portion of its revenue from a \$1.50 contribution made by citizens and commercial businesses through monthly City utility bills. Donation Fund revenue also includes other donations and investment income. Revenue projections for 2022/2023 are \$242,646. These contributions are allocated for library needs, humane services, and public art. Budgeted expenditures for 2022/2023 are \$228,411.

Special Investigation Fund - Revenue for this fund is received from Federal and State forfeited funds and reimbursement from neighboring cities involved in the Mobile Data Terminal (MDT) program, and the Automated Fingerprint Identification System (AFIS) program. Revenues from forfeited funds are dependent on which cases go to court and whether or not a judge releases funds to the City. These revenues fluctuate year to year depending on cases involving court awards. The Special Investigation Fund includes an appropriation of fund balance of \$186,800 for fiscal year 2022/2023. These are unobligated forfeited funds received in previous years used for one-time, non-recurring expenditures. Total revenues, including the appropriation of fund balance, are projected to be \$290,500. Total expenditures are projected to be \$290,500 for fiscal year 2022/2023.

Drainage Utility Fund - This fund accounts for the monthly fees charged to residents and businesses to pay for the cost of drainage improvements throughout the City. The fee is based on a residential or commercial unit's usage of drainage facilities. The fee varies slightly based on zoning category, with total expenses of \$2,722,080.

Gas Development Fund - Revenue for the Gas Development Fund is generated from natural gas development. In June 2006 City Council adopted a resolution creating a conservative policy on the use of natural gas development revenues. The policy was established to avoid over-reliance on these revenues and to establish how the revenues would be used. Caution was taken in considering uses for gas revenues because it is difficult to predict well production and long term production normally means the production decreases over time. In general the policy guidelines establish three areas for using the money: (1) to bridge the gap of sales tax revenue reductions, (2) to use "one time" revenues for projects or non-recurring capital needs, and (3) to use the revenues for expanding the City's economic base and for economic development. Total revenue projected for fiscal year 2022/2023 is \$711,844. Total expenditures for fiscal year 2022/2023 are \$711,844.

Traffic Safety Fund - This fund accounts for the use of reserves for traffic safety initiatives and one-time traffic safety equipment purchases. This fund previously generated revenue from the Red-Light Camera Traffic Safety program that was eliminated by a change in state law in 2019. Total expenditures for 2022/2023 are estimated at \$112,721 funded by an appropriation of fund balance.

FISCAL YEAR 2022-2023
SCHEDULE 10 - SUMMARY OF REVENUES AND EXPENDITURES

PROMOTIONAL FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>REVENUES</u>					
Occupancy Tax Proceeds	\$254,203	\$313,649	\$280,000	\$280,000	\$300,000
Interest Income	9,897	5,887	5,843	4,074	4,278
Other	0	0	1,221	1,221	0
TOTAL OPERATING REVENUES	\$264,099	\$319,536	\$287,064	\$285,295	\$304,278
<u>APPROPRIATION OF FUND BALANCE</u>					
Appropriation of Fund Balance	\$0	\$0	\$0	\$1,000	\$0
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$0	\$0	\$1,000	\$0
TOTAL RESOURCES	\$264,099	\$319,536	\$287,064	\$286,295	\$304,278
<u>EXPENDITURES</u>					
<u>OPERATING EXPENDITURES</u>					
Economic Development	\$115,254	\$101,446	\$131,154	\$131,243	\$140,020
Cultural & Leisure	127,244	100,043	143,555	144,555	148,729
Non-Departmental	222	133	6,438	6,349	562
TOTAL OPERATING EXPENDITURES	\$242,720	\$201,621	\$281,147	\$282,147	\$289,311
<u>OTHER & RESERVES</u>					
Planned Contributions to Fund Balance	\$0	\$0	\$5,917	\$4,148	\$14,967
TOTAL OTHER & RESERVES	\$0	\$0	\$5,917	\$4,148	\$14,967
TOTAL EXPENDITURES	\$242,720	\$201,621	\$287,064	\$286,295	\$304,278
BALANCE	\$21,379	\$117,915	\$0	\$0	\$0

FISCAL YEAR 2022-2023
SCHEDULE 11 - SUMMARY OF REVENUES AND EXPENDITURES

DONATIONS FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
Parks & Recreation Program Donations	\$44,640	\$39,193	\$44,550	\$44,550	\$45,300
Library Program Donations	45,734	32,851	38,800	38,800	37,391
Neighborhood Services Program Donations	96,339	126,844	55,610	58,652	75,100
Public Safety Program Donations	27,900	17,030	8,800	8,800	24,250
Teen Court Program Donations	2,399	2,123	4,000	4,005	4,006
Investment Income	9,602	5,684	9,076	3,944	3,699
TOTAL REVENUES	\$226,615	\$223,725	\$160,836	\$158,751	\$189,746
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$58,806	\$0	\$97,719	\$97,729	\$52,900
TOTAL APPROPRIATION OF FUND BALANCE	\$58,806	\$0	\$97,719	\$97,729	\$52,900
TOTAL RESOURCES	\$285,421	\$223,725	\$258,555	\$256,480	\$242,646
EXPENDITURES					
OPERATING EXPENDITURES					
Parks & Recreation Programs	\$60,665	\$20,422	\$59,865	\$59,865	\$67,000
Library Programs	43,232	32,868	52,391	52,401	52,391
Neighborhood Services Programs	46,742	22,462	98,423	102,465	86,300
Public Safety Programs	10,991	1,720	34,800	35,300	18,720
Teen Court Program	4,500	2,350	4,000	4,000	4,000
TOTAL OPERATING EXPENDITURES	\$166,129	\$79,822	\$249,479	\$254,031	\$228,411
OTHER & RESERVES					
Capital Project Transfers	\$0	\$30,632	\$0	\$0	\$0
Planned Contribution to Fund Balance	0	0	0	0	0
TOTAL OTHER & RESERVES	\$0	\$30,632	\$0	\$0	\$0
TOTAL EXPENDITURES	\$166,129	\$110,454	\$249,479	\$254,031	\$228,411
BALANCE	\$119,291	\$113,271	\$9,076	\$2,449	\$14,235

FISCAL YEAR 2022-2023
SCHEDULE 12 - SUMMARY OF REVENUES AND EXPENDITURES

SPECIAL INVESTIGATIONS FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
Federal Forfeited Funds	\$20,076	\$78,598	\$50,000	\$75,000	\$50,000
State Forfeited Funds	36,191	45,428	30,000	30,000	35,000
Local Forfeited Funds	672	2,568	1,000	1,000	1,000
AFIS Program Revenues	14,500	8,850	14,500	14,500	14,900
Other Income	5,547	3,404	0	2,400	2,800
TOTAL REVENUES	\$76,986	\$138,846	\$95,500	\$122,900	\$103,700
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$0	\$0	\$195,000	\$140,838	\$186,800
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$0	\$195,000	\$140,838	\$186,800
TOTAL RESOURCES	\$76,986	\$138,846	\$290,500	\$263,738	\$290,500
EXPENDITURES					
OPERATING EXPENDITURES					
Federal Forfeited Funds	\$35,171	\$55,959	\$150,000	\$150,000	\$175,000
State Forfeited Funds	14,400	44,320	105,000	85,000	85,000
Local Forfeited Fund	0	0	1,000	1,000	1,000
AFIS Maintenance & Equipment	7,594	14,996	14,500	15,738	14,500
Lease Contributions	0	0	20,000	12,000	15,000
TOTAL OPERATING EXPENDITURES	\$57,165	\$115,274	\$290,500	\$263,738	\$290,500
OTHER & RESERVES					
Planned Contribution to Fund Balance	\$0	\$0	\$0	\$0	\$0
TOTAL OTHER & RESERVES	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$57,165	\$115,274	\$290,500	\$263,738	\$290,500
BALANCE	\$19,821	\$23,572	\$0	\$0	\$0

FISCAL YEAR 2022-2023
SCHEDULE 13 - SUMMARY OF REVENUES AND EXPENDITURES

DRAINAGE UTILITY FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>REVENUES</u>					
Drainage Fees	\$1,703,926	\$1,724,725	\$1,684,000	\$1,684,000	\$1,725,000
Interest Income	14,938	14,648	6,241	15,478	16,252
Other	0	0	820	820	0
TOTAL REVENUES	\$1,718,864	\$1,739,373	\$1,691,061	\$1,700,298	\$1,741,252
<u>APPROPRIATION OF FUND BALANCE</u>					
Appropriation of Fund Balance	\$0	\$0	\$0	\$0	\$980,828
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$0	\$0	\$0	\$980,828
TOTAL RESOURCES	\$1,718,864	\$1,739,373	\$1,691,061	\$1,700,298	\$2,722,080
<u>EXPENDITURES</u>					
<u>OPERATING EXPENDITURES</u>					
Public Works Administration	\$0	\$0	\$0	\$0	\$120,606
Drainage Utility Crew	\$30,000	\$57,900	\$154,450	\$154,450	\$155,399
Non-Departmental	3,070	(386)	5,100	5,100	5,100
Debt Service Payments	248,181	220,675	219,200	219,200	203,975
TOTAL OPERATING EXPENDITURES	\$281,251	\$278,189	\$378,750	\$378,750	\$485,080
<u>OTHER & RESERVES</u>					
Capital Project Transfers	\$575,000	\$450,000	\$310,000	\$310,000	\$2,237,000
Planned Contribution to Fund Balance	0	0	1,002,311	1,011,548	0
TOTAL OTHER & RESERVES	\$575,000	\$450,000	\$1,312,311	\$1,321,548	\$2,237,000
TOTAL EXPENDITURES	\$856,251	\$728,189	\$1,691,061	\$1,700,298	\$2,722,080
BALANCE	\$862,613	\$1,011,184	\$0	\$0	\$0

FISCAL YEAR 2022-2023
SCHEDULE 14 - SUMMARY OF REVENUES AND EXPENDITURES

GAS DEVELOPMENT FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>REVENUES</u>					
Gas Royalty Revenue	\$407,632	\$659,356	\$470,000	\$705,973	\$705,973
Interest Income	27,076	3,589	3,453	5,592	5,871
Other Income	0	0	0	0	0
TOTAL REVENUES	\$434,708	\$662,945	\$473,453	\$711,565	\$711,844
<u>APPROPRIATION OF FUND BALANCE</u>					
Appropriation of Fund Balance	\$2,607,281	\$0	\$0	\$0	\$0
TOTAL APPROPRIATION OF FUND BALANCE	\$2,607,281	\$0	\$0	\$0	\$0
TOTAL RESOURCES	\$3,041,989	\$662,945	\$473,453	\$711,565	\$711,844
<u>EXPENDITURES</u>					
OPERATING					
Transfer to Capital Projects	\$2,290,000	\$0	\$0	\$0	\$250,000
Interfund Loan	751,989	0	0	0	0
Miscellaneous Expenditures	0	0	0	41,000	0
TOTAL OPERATING EXPENDITURES	\$3,041,989	\$0	\$0	\$41,000	\$250,000
OTHER & RESERVES					
Planned Contribution to Fund Balance	\$0	\$0	\$473,453	\$670,565	\$461,844
TOTAL OTHER & RESERVES	\$0	\$0	\$473,453	\$670,565	\$461,844
TOTAL EXPENDITURES	\$3,041,989	\$0	\$473,453	\$711,565	\$711,844
BALANCE	(\$0)	\$662,945	\$0	\$0	\$0

FISCAL YEAR 2022-2023
SCHEDULE 15 - SUMMARY OF REVENUES AND EXPENDITURES

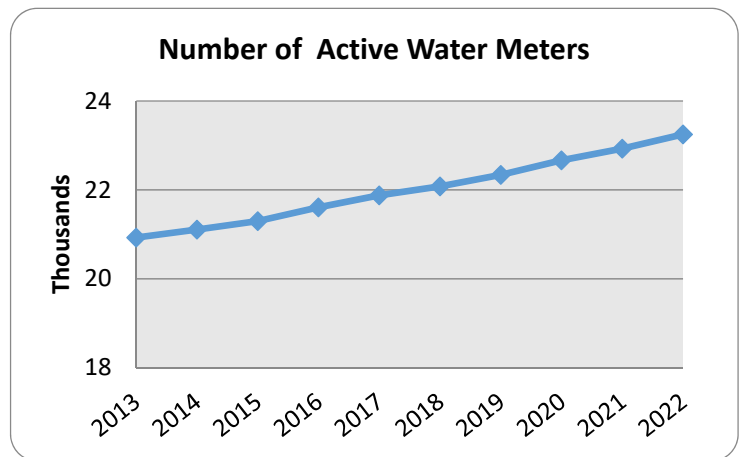
TRAFFIC SAFETY FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
Gross Fine Revenues	\$34,250	\$0	\$0	\$0	\$0
Interest Income	11,185	5,998	8,366	3,485	3,659
TOTAL REVENUES	\$45,435	\$5,998	\$8,366	\$3,485	\$3,659
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$302	\$54,274	\$120,738	\$130,474	\$109,062
TOTAL APPROPRIATION OF FUND BALANCE	\$302	\$54,274	\$120,738	\$130,474	\$109,062
TOTAL RESOURCES	\$45,737	\$60,272	\$129,104	\$133,959	\$112,721
EXPENDITURES					
OPERATING EXPENDITURES					
Contractor Payments	\$0	\$0	\$0	\$0	\$0
Program Administration	0	0	0	0	0
Payment to State	0	17,282	0	0	0
Traffic Enforcement / Traffic Safety	28,491	18,474	92,545	92,545	0
Pedestrian Safety	17,246	24,516	36,559	41,414	112,721
TOTAL OPERATING EXPENDITURES	\$45,737	\$60,272	\$129,104	\$133,959	\$112,721
OTHER & RESERVES					
Contribution to Reserves	\$0	\$0	\$0	\$0	\$0
TOTAL OTHER & RESERVES	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$45,737	\$60,272	\$129,104	\$133,959	\$112,721
BALANCE	(\$1)	\$0	\$0	\$0	\$0

Overview of Utility Fund

The City of North Richland Hills' Utility System has grown in size and number of customers each year. Since 2011, the Utility System has increased by about 2,157 active water meters to 23,254.

An estimated total of 4.336 billion gallons of treated water was purchased during fiscal year 2021/22. This is an estimated increase from the prior fiscal year of 399 MG (Million Gallons). Of the 4.336 billion gallon estimated total for 2021-2022, 2.289 billion gallons (52.8%) was supplied by the City of Fort Worth, and 2.047 billion gallons (47.2%) was supplied by the Trinity River Authority. Of the estimated 2.289 billion supplied by the City of Fort Worth, 0.776 billion gallons of treated water was purchased by our wholesale customer, the City of Watauga.

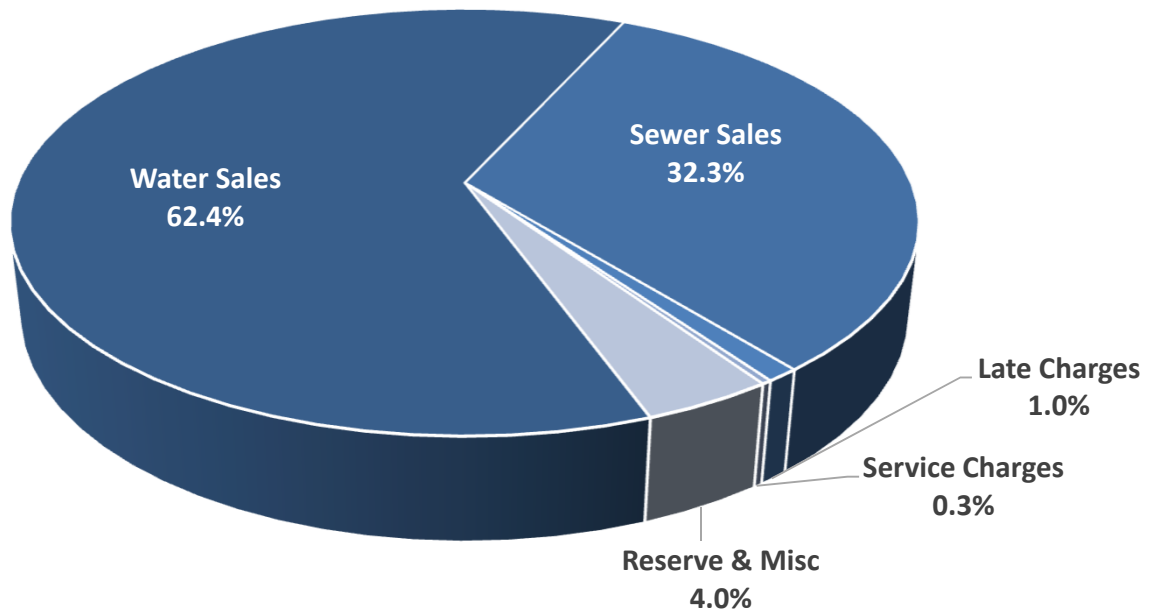


The City's water system infrastructure consists of approximately 372 miles of water mains. Five booster pump stations (three of which are located at wholesale supply points of entry) pump treated water throughout the distribution system. The systems storage capabilities consist of four elevated storage tanks and four ground storage tanks with a combined capacity of 16.5 million gallons. There are five potable water wells, seven irrigation wells, and 2,200 fire hydrants in the system.

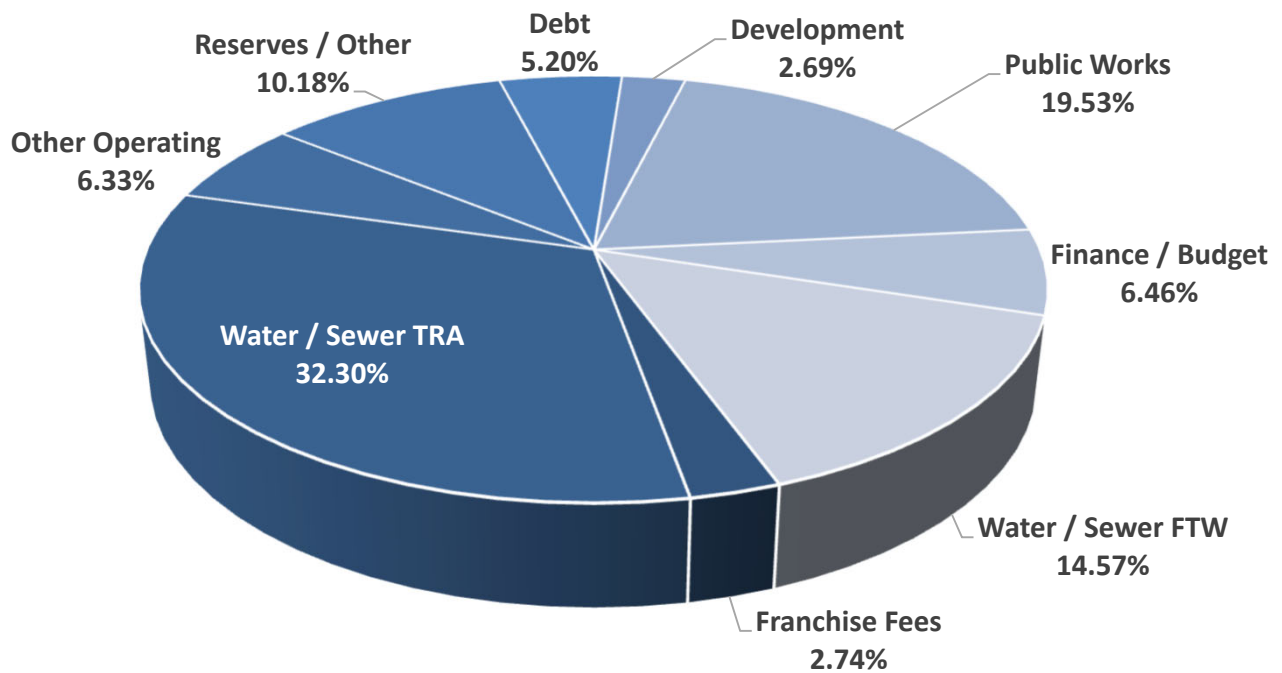
There are approximately 255 miles of sanitary sewer collection main, 5,250 manholes, and two lift stations that comprise the wastewater collection system. Wastewater treatment is performed by the City of Fort Worth and the

Trinity River Authority under wholesale customer contracts.

2022/23 Utility Fund Revenue
\$41,429,302
"Where the money comes from..."



2022/23 Utility Fund Expenditures
\$41,429,302
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 16 - SUMMARY OF REVENUES AND EXPENDITURES

UTILITY FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
WATER CHARGES					
Water Charges	\$24,185,998	\$23,629,044	\$25,322,450	\$25,322,450	\$25,686,926
Water Prior Year Settle-up	320,263	697,768	0	728,118	0
Water Taps	49,900	60,265	44,200	44,200	52,000
Water Inspection Fees	47,857	46,378	24,000	24,000	54,500
TOTAL WATER CHARGES	\$24,604,018	\$24,433,455	\$25,390,650	\$26,118,768	\$25,793,426
SEWER TREATMENT CHARGES					
Sewer Treatment Charges	\$12,055,090	\$12,162,925	\$13,172,120	\$13,172,120	\$13,329,191
Sewer Prior Year Settle-Up	33,699	238,938	0	275,830	0
Sewer Taps	14,700	17,750	12,600	12,600	14,900
Sewer Inspection Fees	19,315	32,581	24,000	24,000	28,000
TOTAL SEWER TREATMENT CHARGES	\$12,122,804	\$12,452,194	\$13,208,720	\$13,484,550	\$13,372,091
MISCELLANEOUS					
Interest Income	\$187,814	\$96,480	\$107,568	\$65,779	\$69,068
Service Charges	112,746	127,163	144,500	144,500	126,000
Late Charges	347,698	482,758	420,000	420,000	420,000
Miscellaneous	63,152	3,317,827	74,928	74,928	47,100
Joint Use Reimbursement - Watauga	102,925	0	57,132	57,132	123,600
Subdivision Meter Revenue	62,109	66,878	57,825	52,545	59,145
TOTAL MISCELLANEOUS	\$876,444	\$4,091,106	\$861,953	\$814,884	\$844,913
TOTAL REVENUE	\$37,603,266	\$40,976,755	\$39,461,323	\$40,418,202	\$40,010,430
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$15,920	\$0	\$0	\$149,637	\$1,418,872
TOTAL APPROPRIATION OF FUND BALANCE	\$15,920	\$0	\$0	\$149,637	\$1,418,872
TOTAL RESOURCES	\$37,619,186	\$40,976,755	\$39,461,323	\$40,567,839	\$41,429,302

FISCAL YEAR 2022-2023
SCHEDULE 16 - SUMMARY OF REVENUES AND EXPENDITURES

UTILITY FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
EXPENDITURES					
WATER SERVICES					
Water Operations	\$4,693,705	\$4,464,930	\$4,840,524	\$4,855,279	\$4,888,841
Purchase of Water FTW	2,726,909	4,076,463	4,291,978	4,291,978	4,354,672
Purchase of Water TRA	7,448,048	6,739,361	7,094,606	7,094,606	7,946,485
TOTAL WATER SERVICES	\$14,868,662	\$15,280,754	\$16,227,108	\$16,241,863	\$17,189,998
SEWER TREATMENT SERVICES					
Sewer Operations	\$1,309,758	\$1,408,171	\$1,549,104	\$1,550,376	\$1,502,192
Sewer Treatment FTW	1,415,527	1,109,843	1,578,734	1,578,734	1,680,773
Sewer Treatment TRA	5,392,857	4,848,797	5,216,504	5,216,504	5,433,867
TOTAL SEWER TREATMENT SERVICES	\$8,118,142	\$7,366,811	\$8,344,342	\$8,345,614	\$8,616,832
UTILITY BILLING & FINANCIAL SERVICES					
Utility Meter Reading	\$566,430	\$539,736	\$580,432	\$580,609	\$606,825
Utility Billing & Customer Service	982,323	1,021,948	1,092,070	1,092,780	1,095,784
Utility Collection Services	241,454	239,398	264,329	264,329	269,425
Accounting Services	408,603	406,705	467,548	468,214	441,974
Budget & Research	232,038	222,253	250,188	250,277	261,966
TOTAL UTILITY BILLING & FINANCIAL	\$2,430,849	\$2,430,039	\$2,654,567	\$2,656,209	\$2,675,974
OTHER OPERATING EXPENDITURES					
Administration	\$358,998	\$353,809	\$375,600	\$375,954	\$397,701
Development	912,495	872,882	1,014,666	1,015,322	1,116,290
Right of Way Maintenance	286,056	271,565	354,107	362,644	338,647
Utility Construction Crew & Support	0	(0)	1,315,550	1,315,592	1,363,372
Building Services	1,822,929	1,822,929	1,822,929	1,822,929	1,852,138
Non Departmental	290,037	200,852	333,428	1,121,187	373,074
TOTAL OTHER OPERATING	\$3,670,516	\$3,522,037	\$5,216,280	\$6,013,628	\$5,441,222
TOTAL DEPARTMENT EXPENDITURES	\$29,088,169	\$28,599,641	\$32,442,297	\$33,257,314	\$33,924,026
OTHER & RESERVES					
Debt Service	\$1,666,986	\$1,646,296	\$1,659,215	\$1,659,215	\$2,155,349
Bond Defeasance / Refunding	208,323	0	0	0	0
Franchise Fees	1,087,873	1,063,691	1,156,068	1,156,068	1,133,535
Indirect Costs	2,182,170	2,182,170	2,182,170	2,182,170	2,182,170
Payment in Lieu of Taxes	405,201	410,217	405,242	405,242	399,222
Transfer for IT Purchases & Support	175,000	175,000	175,000	175,000	175,000
Transfer to Capital	901,657	2,278,011	665,000	793,620	1,460,000
Planned Contribution to Fund Balance	0	0	776,331	939,210	0
TOTAL OTHER & RESERVES	\$6,627,211	\$7,755,384	\$7,019,026	\$7,310,525	\$7,505,276
TOTAL EXPENDITURES	\$35,715,379	\$36,355,026	\$39,461,323	\$40,567,839	\$41,429,302
BALANCE	\$1,903,807	\$4,621,729	\$0	\$0	\$0

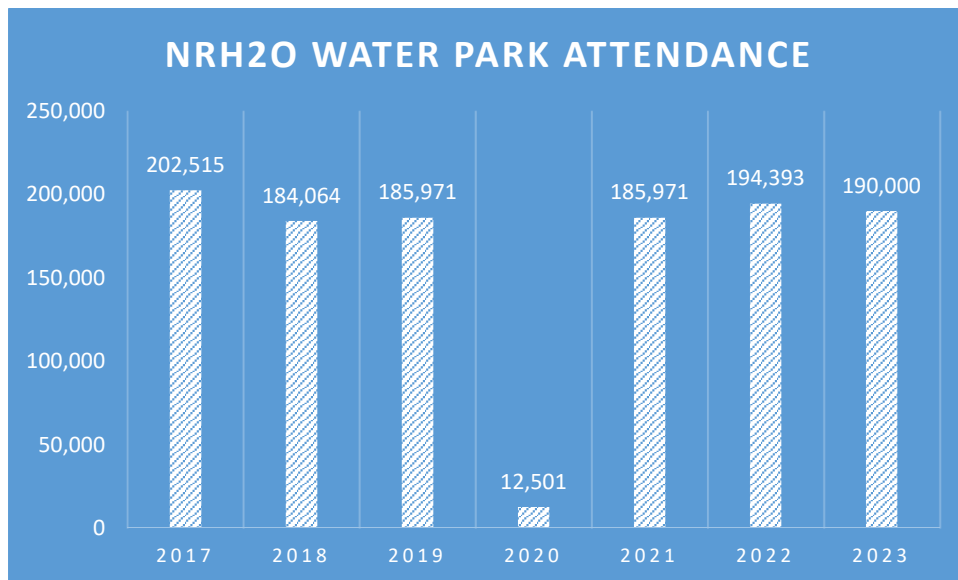
Overview of Aquatic Park Fund

NRH2O Family Water Park celebrates its 28th year of operations in 2022 and continues to be recognized as one of the premier public water parks in the country. NRH2O offers outstanding attractions and services and enjoys strong brand recognition in the region and the country. With more than 375 part-time and seasonal positions, the park continues to contribute to economic development and the local economy. More than six million guests have attended the park since its inaugural season. Over the past five full seasons (2017-2019 & 2021-2022), average park attendance has been 188,066 guests. NRH2O sees approximately 90% of its attendance from the Dallas/Fort Worth area with about 10% from other parts of Texas and visitors from out of state.



The park is a fourth quarter operational facility with approximately 102 days of operation.

Revenue projections for fiscal year 2022/2023 are \$4,660,284. During the 2022/2023 off-season the aquatic park will focus on small infrastructure repairs designed to maintain the park for peak operating condition. Operating expenses for fiscal year 2022/2023 are projected to be \$3,841,270. Other expenses and reserves for fiscal year 2022/2023 are estimated to be \$819,014.

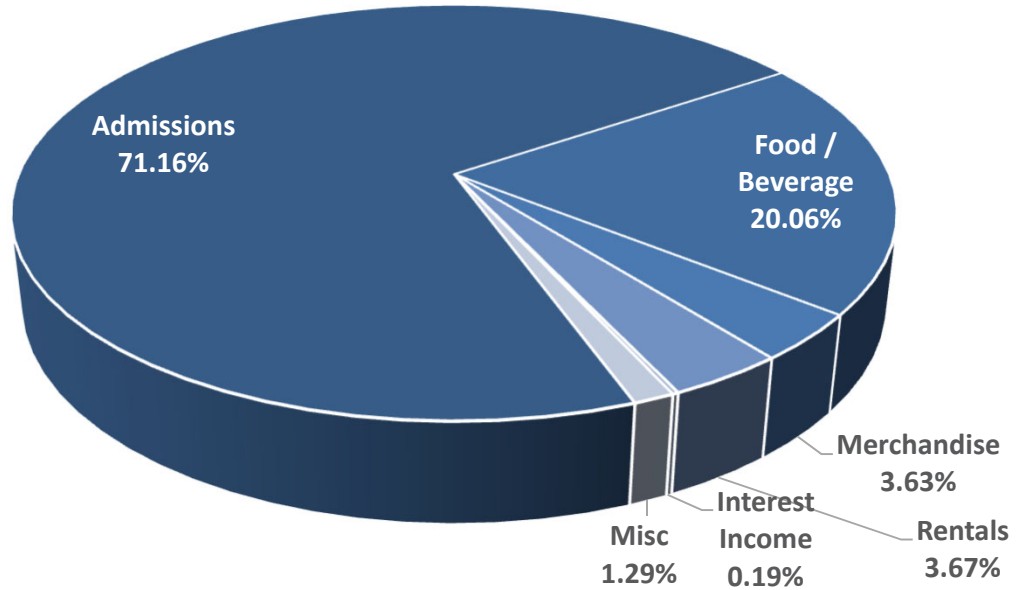


The water park market in the Dallas/Fort Worth Metroplex has significantly changed in recent years. When NRH2O opened in 1995, the park was one of three water parks in the DFW area. In recent years, nine additional water parks have opened within the Metroplex. The addition of these recreational facilities, ranging from local area cities opening expanded leisure pools to the public/private partnerships opening in multiple locations have offered challenges, but also

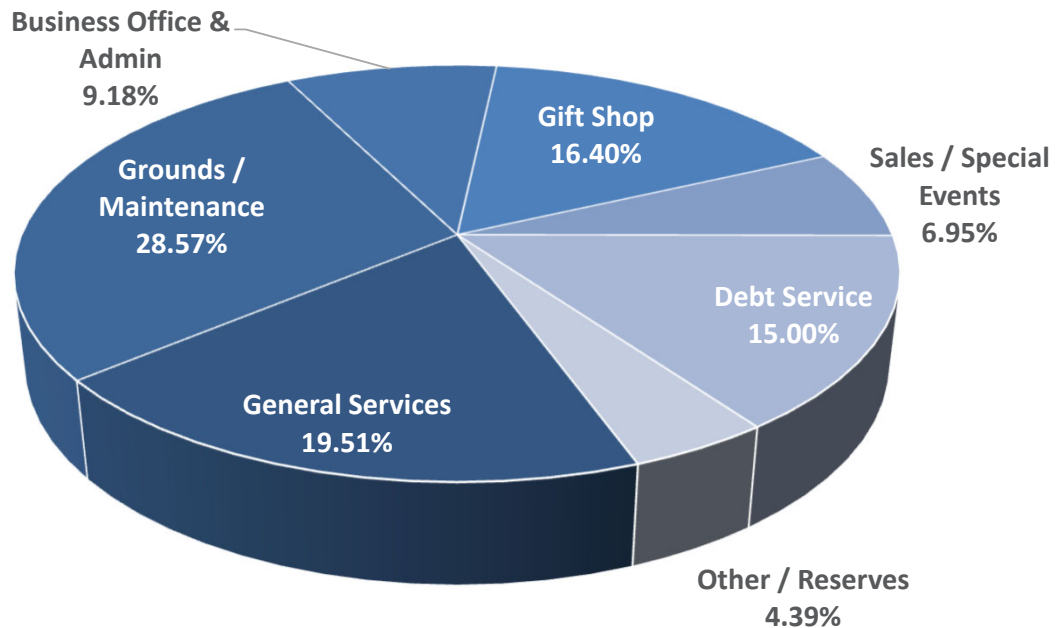
opportunities. As a result of population growth in the region, the market has continued to expand with a growing number of people visiting water parks.

The park's strong history of success has been able to pay for all of its operational costs and debt service with the exception of 2018-2020. 2018 and 2019 had record rain fall during the 102 day operational seasons. In 2020, due to COVID19, the park was only open for a total of 16 days necessitating a loan from the General Fund. This was the first year that the park had to receive a loan from the General Fund. In fact, the overall success of the park has allowed NRH2O to contribute to the General Fund by more than \$10 million. When you include economic benefits to the local economy, including providing more than 375 seasonal positions, NRH2O continues to make an important contribution to North Richland Hills. Approximately 190,000 visitors are projected for the summer of 2023.

2022/23 Aquatic Park Fund Revenue
\$4,660,284
"Where the money comes from..."



2022/23 Aquatic Park Fund Expenses
\$4,660,284
"Where the money goes..."

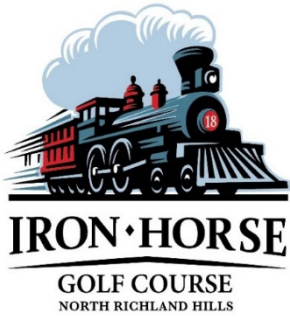


FISCAL YEAR 2022-2023
SCHEDULE 17 - SUMMARY OF REVENUES AND EXPENDITURES

AQUATIC PARK FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
ATTENDANCE	12,501	185,971	190,000	190,000	190,000
REVENUES					
OPERATING					
Admissions	\$206,779	\$3,261,828	\$3,096,162	\$3,316,162	\$3,316,162
Advanced & Group Sales	0	0	0	0	0
Food and Beverage	60,771	995,186	806,437	936,409	935,060
Merchandise	8,564	195,790	142,583	169,187	169,187
Rentals	11,103	145,621	171,100	171,100	171,100
TOTAL OPERATING	\$287,217	\$4,598,425	\$4,216,282	\$4,592,858	\$4,591,509
OTHER REVENUES					
Interest Income	\$19,774	\$10,955	\$0	\$13,800	\$8,775
Other Income	1,419	43,120	65,192	65,192	60,000
TOTAL OTHER REVENUES	\$21,194	\$54,075	\$65,192	\$78,992	\$68,775
TOTAL REVENUES	\$308,411	\$4,652,500	\$4,281,474	\$4,671,850	\$4,660,284
APPROPRIATION OF FUND BALANCE					
Interfund Loan	\$2,309,693	\$69,356	\$0	\$0	\$0
Appropriation of Fund Balance	0	0	0	0	0
TOTAL APPROPRIATION OF FUND BALANCE	\$2,309,693	\$69,356	\$0	\$0	\$0
TOTAL RESOURCES	\$2,618,104	\$4,721,856	\$4,281,474	\$4,671,850	\$4,660,284
EXPENDITURES					
OPERATING					
General Services & Utilities	\$536,106	\$773,388	\$744,050	\$791,937	\$909,437
Public Grounds / Aquatics / Maint.	828,326	1,023,805	1,166,365	1,345,137	1,331,431
Business & Office Administration	233,377	315,701	420,697	420,932	427,690
Gift Shop / Concessions	230,128	640,976	602,043	762,090	764,448
Sales / Special Events/ Admissions	212,667	253,064	274,660	323,918	323,726
Non-Departmental	54,875	60,510	90,099	88,325	84,538
TOTAL OPERATING	\$2,095,480	\$3,067,443	\$3,297,914	\$3,732,339	\$3,841,270
OTHER & RESERVES					
Debt Service	\$752,722	\$735,129	\$0	\$717,238	\$699,006
Debt Defeasance / Refunding / Agent Fees	969	969	1,050	1,050	1,050
Transfer to Capital Projects	100,000	100,000	100,000	100,000	0
Transfer Out					
General Fund	0	0	0	0	0
Planned Contribution to Fund Balance	0	0	882,510	121,223	118,958
TOTAL OTHER & RESERVES	\$853,691	\$836,098	\$983,560	\$939,511	\$819,014
TOTAL EXPENDITURES	\$2,949,171	\$3,903,541	\$4,281,474	\$4,671,850	\$4,660,284
BALANCE	(\$331,067)	\$818,315	\$0	\$0	\$0

Overview of Golf Course Fund



The City of North Richland Hills offers its residents and other guests an affordable, enjoyable and high-quality golfing experience through the City’s Iron Horse Golf Course, which is privately managed by Kemper Sports. Iron Horse is an 18-hole Dick Phelps designed championship course. The 6,679-yard, par-70 course traverses a hardwood forest and meanders alongside scenic creeks and the historic “Cotton Belt” railroad. Consistently rated as one of the best Municipal Golf Courses in the State of Texas, Iron Horse averages 46,000 rounds of golf each year. In addition to daily-fee public play, Iron Horse offers several community-oriented programs, junior golf programs, player development and hosts multiple tournaments sponsored by local businesses and charitable organizations.

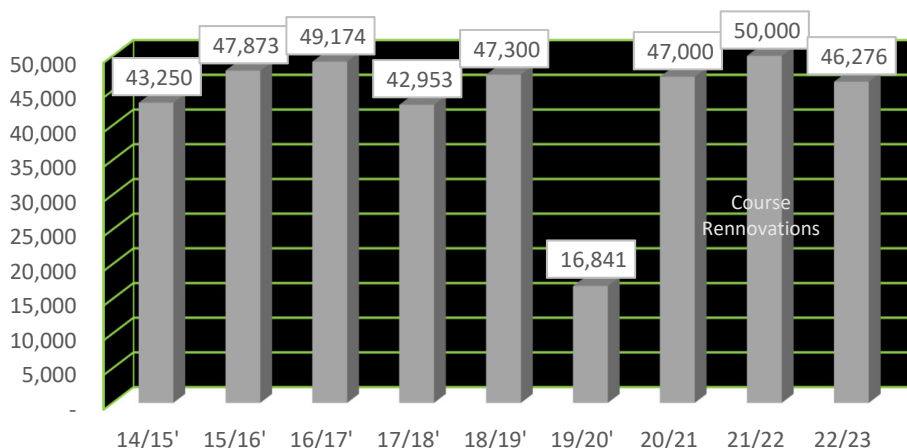
The Golf Course Fund accounts for Iron Horse operations; including, but not limited to the following: customer service, marketing, daily tee time and tournament scheduling, golf instruction, full service restaurant, off site catering, merchandise sales and facility maintenance. This fund also accounts for golf course capital improvement projects and equipment acquisition.

Like the Utility and Aquatic Park Funds, the Golf Course Fund is operated as an enterprise fund and is self-supported by the revenue it generates. Expenses are recovered primarily from green fees, cart fee rentals, as well as food and beverage revenues.

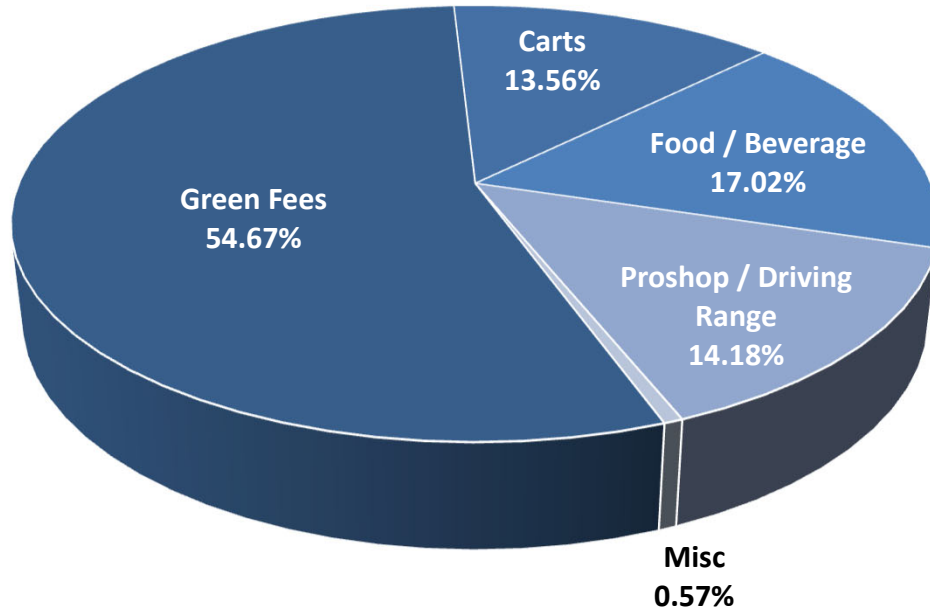


The Golf Course Fund total revenue estimate for 2022/2023 is \$3,345,060 on 46,276 rounds of golf. Expenses are projected at \$3,345,060, which includes Cost of Goods sold and capital project transfers.

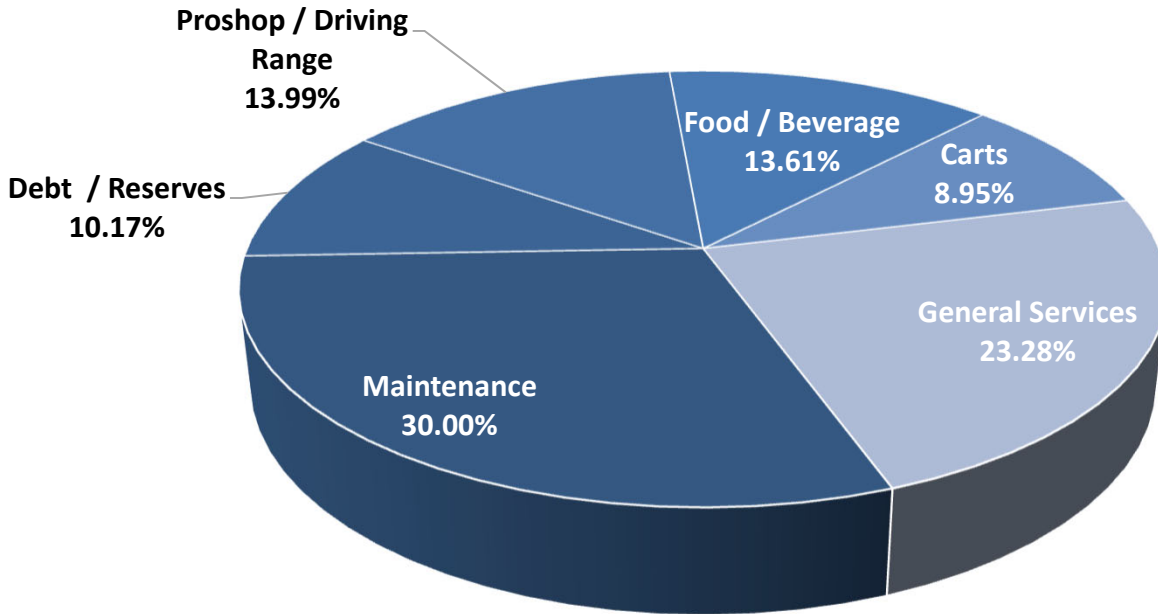
Rounds of Golf



2022/23 Golf Course Fund Revenue
\$3,345,060
"Where the money comes from..."



2022/23 Golf Course Fund Expenses
\$3,345,060
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 18 - SUMMARY OF REVENUES AND EXPENDITURES

GOLF COURSE FUND

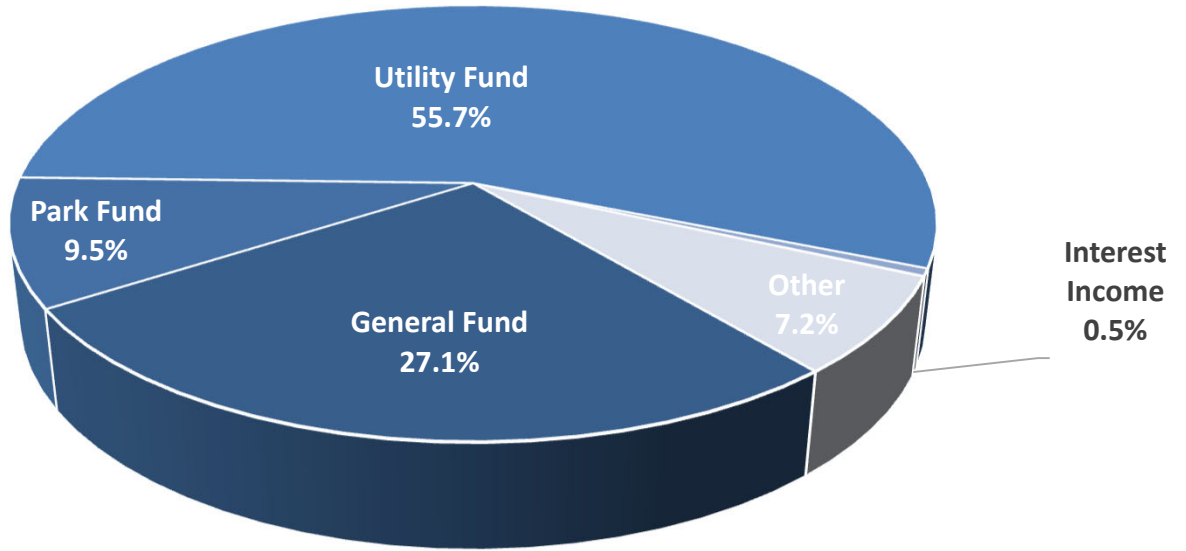
	<u>ACTUAL</u> FY 2019/20	<u>ACTUAL</u> FY 2020/21	<u>ADOPTED</u> <u>BUDGET</u> FY 2021/22	<u>REVISED</u> <u>BUDGET</u> FY 2021/22	<u>ADOPTED</u> <u>BUDGET</u> FY 2022/23
ROUNDS	46,915	18,961	47,000	47,000	46,276
REVENUES					
OPERATING REVENUE					
Green Fees	\$330,437	\$1,542,553	\$1,210,000	\$1,719,940	\$1,828,800
Pro Shop	290,360	448,768	447,500	266,275	319,473
Driving Range	39,974	88,956	80,000	289,588	155,000
Carts	114,147	346,721	428,500	306,169	453,505
Food & Beverage	262,630	520,594	640,000	573,748	569,282
General & Administrative	0	0	0	0	0
Miscellaneous	77,003	40,363	37,572	17,750	19,000
TOTAL OPERATING REVENUE	<u>\$1,114,551</u>	<u>\$2,987,956</u>	<u>\$2,843,572</u>	<u>\$3,173,470</u>	<u>\$3,345,060</u>
RESERVES & INTERFUND LOANS					
Interfund Loan	\$751,989	\$0	\$0	\$0	\$0
Appropriation of Fund Balance	100,000	0	0	51,502	0
TOTAL USE OF RESERVES & INTERFUND LOANS	<u>\$851,989</u>	<u>\$0</u>	<u>\$0</u>	<u>\$51,502</u>	<u>\$0</u>
TOTAL RESOURCES	<u>\$1,966,540</u>	<u>\$2,987,956</u>	<u>\$2,843,572</u>	<u>\$3,224,972</u>	<u>\$3,345,060</u>
EXPENDITURES					
OPERATING					
Pro Shop	\$116,296	\$133,129	\$203,620	\$197,669	\$235,892
Pro Shop: Cost of Goods Sold	64,651	152,758	153,000	162,544	203,628
Driving Range	13,446	25,476	22,750	31,633	28,300
Golf Carts	178,899	254,462	220,204	284,941	299,413
Course Maintenance	617,473	680,166	581,725	829,884	1,003,469
Food & Beverage	171,591	244,805	305,380	315,221	266,658
Food & Beverage: Cost of Goods Sold	89,718	150,476	179,200	179,188	188,759
Sales & Membership	0	48,747	79,600	113,563	95,412
General & Administrative	327,756	378,306	307,270	463,135	550,239
Clubhouse	99,469	123,149	89,910	0	0
Management Fees	141,127	164,363	154,920	161,416	133,042
Equipment Repair and Replacement	0	59,611	202,256	94,586	0
TOTAL OPERATING	<u>\$1,820,426</u>	<u>\$2,415,449</u>	<u>\$2,499,835</u>	<u>\$2,833,780</u>	<u>\$3,004,812</u>
OTHER & RESERVES					
Debt Service	\$190,563	\$328,439	\$321,940	\$321,940	\$310,590
Transfer to Capital Projects	100,000	0	0	0	0
Planned Contribution to Reserves	0	0	21,797	69,252	29,658
TOTAL OTHER & RESERVES	<u>\$290,563</u>	<u>\$328,439</u>	<u>\$343,737</u>	<u>\$391,192</u>	<u>\$340,248</u>
TOTAL EXPENDITURES	<u>\$2,110,989</u>	<u>\$2,743,888</u>	<u>\$2,843,572</u>	<u>\$3,224,972</u>	<u>\$3,345,060</u>
BALANCE	<u>(\$144,449)</u>	<u>\$244,068</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Overview of Facilities / Construction Management Fund

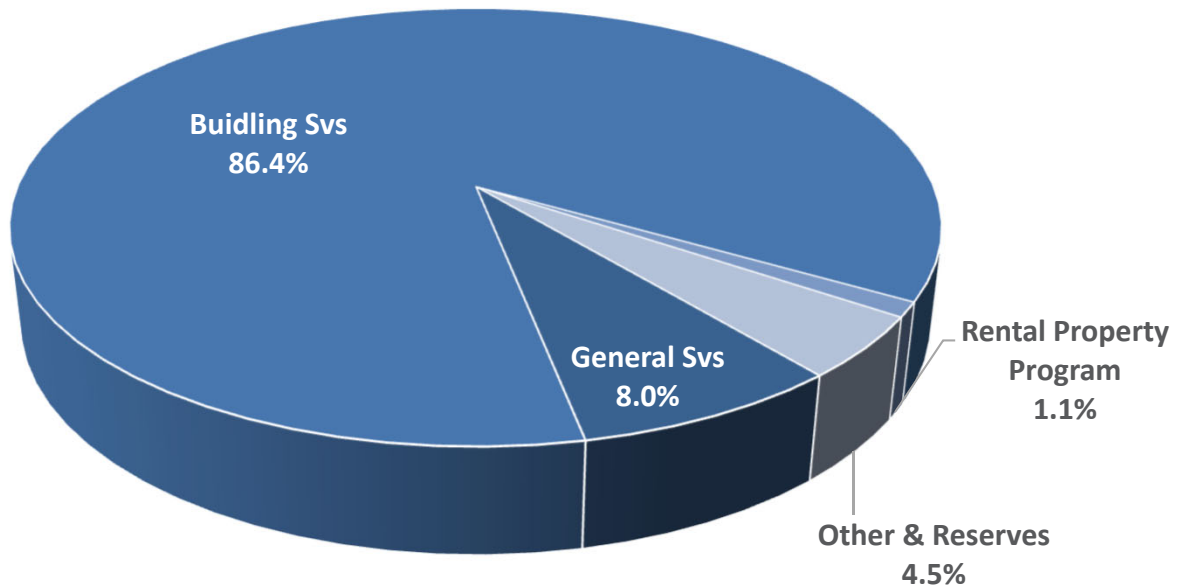
The Facilities/Construction Management Fund is an internal service fund used for the documentation of expenses for building maintenance on all city maintained facilities. Revenues in this fund are derived from allocations charged to user departments in the City. Total expenses of \$3,324,599. This budget is in accordance with the Multi-Year Building Services Plan approved by City Council in 1997. The plan was updated for 2022/2023 and is included in the 2022/2023 Capital Projects Budget.



2022/23 Facilities Construction Mgmt Fund Revenue
\$3,324,599
"Where the money comes from..."



2022/23 Facilities Construction Mgmt Fund Expenses
\$3,324,599
"Where the money comes from..."



FISCAL YEAR 2022-2023
SCHEDULE 19 - SUMMARY OF REVENUES AND EXPENDITURES

FACILITIES / CONSTRUCTION MANAGEMENT FUND

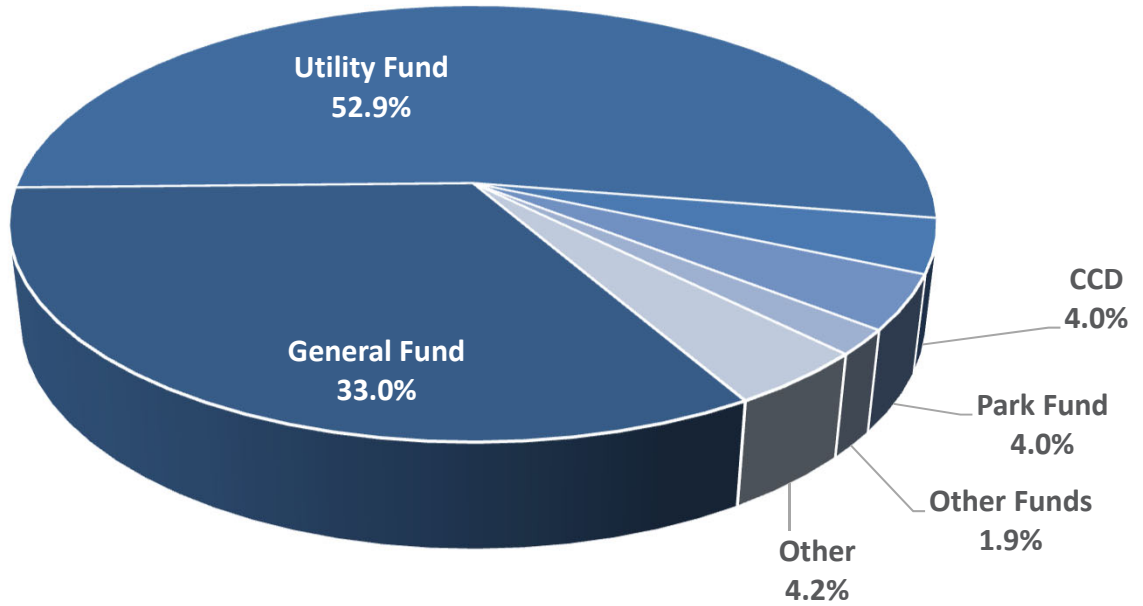
	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
<u>REVENUES</u>					
CHARGES FOR SERVICE					
Transfer From:					
General Fund	\$812,101	\$812,101	\$812,101	\$812,101	\$899,730
Park Development Fund	277,788	276,414	275,090	275,090	315,123
Utility Fund	1,822,929	1,822,929	1,822,929	1,822,929	1,852,138
SUB-TOTAL	\$2,912,818	\$2,911,444	\$2,910,120	\$2,910,120	\$3,066,991
OTHER REVENUES					
Interest Income	\$43,233	\$25,711	\$21,248	\$17,098	\$17,953
Rent From Rental Properties	41,270	39,810	39,600	39,600	1,200
Other Income	0	158,570	6,255	6,256	2,453
SUB-TOTAL	\$84,504	\$224,092	\$67,103	\$62,954	\$21,606
TOTAL REVENUES	\$2,997,322	\$3,135,536	\$2,977,223	\$2,973,074	\$3,088,597
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$0	\$0	\$76,095	\$233,893	\$236,002
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$0	\$76,095	\$233,893	\$236,002
TOTAL RESOURCES	\$2,997,322	\$3,135,536	\$3,053,318	\$3,206,967	\$3,324,599
<u>EXPENDITURES</u>					
OPERATING EXPENDITURES					
Administration	\$263,396	\$249,310	\$247,722	\$249,576	\$265,539
Building Services	2,241,723	2,352,799	2,715,817	2,868,676	2,871,815
Rental Property Program	21,208	14,848	36,120	36,120	36,120
Non-Departmental	19,232	15,094	53,659	52,595	92,125
TOTAL OPERATING EXPENDITURES	\$2,545,559	\$2,632,051	\$3,053,318	\$3,206,967	\$3,265,599
OTHER & RESERVES					
Capital Project Transfers	\$96,500	\$274,400	\$0	\$0	\$59,000
Planned Contribution to Fund Balance	0	0	0	0	0
TOTAL OTHER & RESERVES	\$96,500	\$274,400	\$0	\$0	\$59,000
TOTAL EXPENDITURES	\$2,642,059	\$2,906,451	\$3,053,318	\$3,206,967	\$3,324,599
BALANCE	\$355,263	\$229,084	\$0	\$0	\$0

Overview of Fleet Services Fund

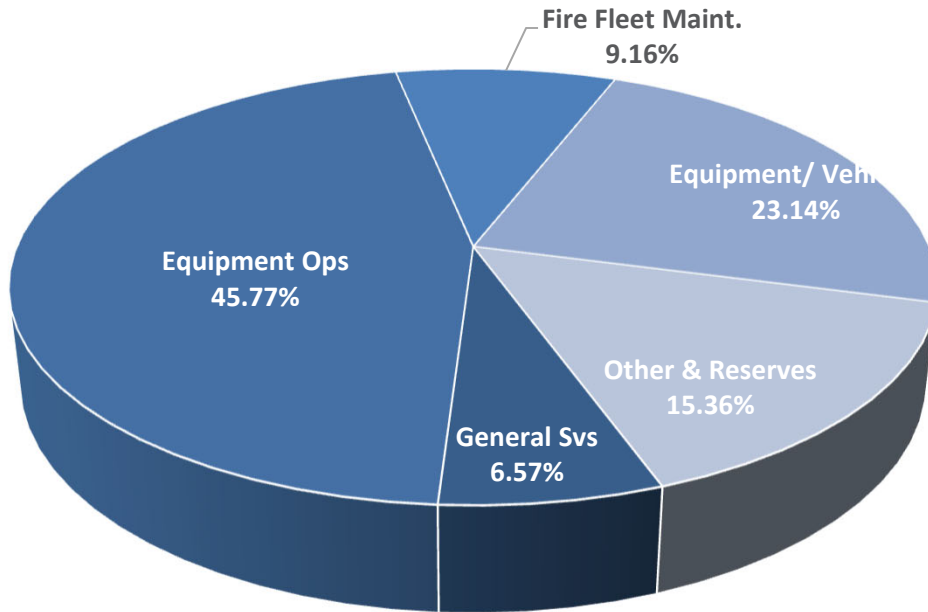
The Fleet Services Fund is an internal service fund used for the acquisition and financing of replacement vehicles, and the maintenance, repair, and operating expenses for all vehicles. Fleet Services revenues are derived from reimbursements charged to user departments in the City. Total expenses of \$4,753,900 include general services, operations and maintenance of \$2,923,245, vehicle and equipment replacements of \$1,100,282, and other expenses of \$730,373. The remaining equipment and vehicle replacements can be found in the Major Capital Equipment section of the 2022/2023 Capital Projects Budget. The fiscal year 2022/2023 budget is in accordance with the Multi-Year Equipment Services Plan approved by City Council in 1997.



2022/23 Fleet Services Fund Revenue
\$4,753,900
"Where the money comes from..."



2022/23 Fleet Services Fund Expenses
\$4,753,900
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 20 - SUMMARY OF REVENUES AND EXPENDITURES

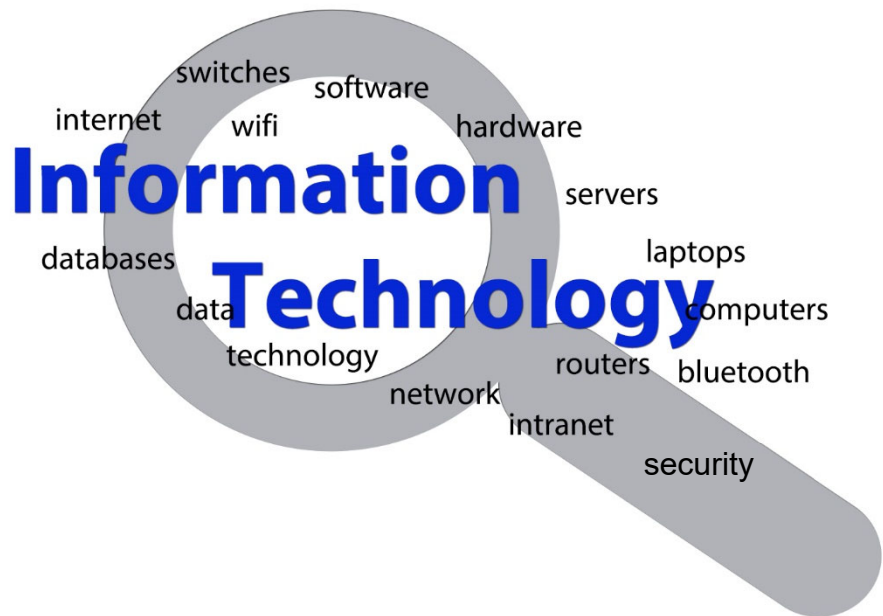
FLEET SERVICES FUND

	<u>ACTUAL</u> <u>FY 2019/20</u>	<u>ACTUAL</u> <u>FY 2020/21</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 2021/22</u>	<u>REVISED</u> <u>BUDGET</u> <u>FY 2021/22</u>	<u>ADOPTED</u> <u>BUDGET</u> <u>FY 2022/23</u>
<u>REVENUES</u>					
CHARGES FOR SERVICE					
General Fund	\$1,389,677	\$1,389,677	\$1,389,677	\$1,389,677	\$1,569,269
Utility Fund	2,256,325	2,256,325	2,256,325	2,256,325	2,514,175
Crime Control District Fund	170,426	170,426	170,426	170,426	189,903
Park & Recreation Dev. Fund	171,939	171,939	171,939	171,939	191,591
Other Funds	24,119	24,119	24,119	24,119	88,874
TOTAL CHARGES FOR SERVICE	<u>\$4,012,486</u>	<u>\$4,012,486</u>	<u>\$4,012,486</u>	<u>\$4,012,486</u>	<u>\$4,553,812</u>
OTHER REVENUES					
Interest Income	\$42,856	\$26,272	\$30,942	\$19,624	\$20,605
Sale of City Property	191,836	137,967	20,000	20,000	51,463
Other Income	34,803	11	7,240	7,240	0
Transfer from General Fund	28,875	169,465	0	0	0
TOTAL OTHER REVENUES	<u>\$298,371</u>	<u>\$333,714</u>	<u>\$58,182</u>	<u>\$46,864</u>	<u>\$72,068</u>
TOTAL REVENUES	<u>\$4,310,857</u>	<u>\$4,346,200</u>	<u>\$4,070,668</u>	<u>\$4,059,350</u>	<u>\$4,625,880</u>
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$165,623	\$0	\$0	\$1,288,099	\$128,020
TOTAL APPROPRIATION OF FUND BALANCE	<u>\$165,623</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,288,099</u>	<u>\$128,020</u>
TOTAL RESOURCES	<u>\$4,476,480</u>	<u>\$4,346,200</u>	<u>\$4,070,668</u>	<u>\$5,347,449</u>	<u>\$4,753,900</u>
<u>EXPENDITURES</u>					
OPERATING EXPENDITURES					
Administration	\$288,411	\$293,230	\$297,188	\$297,188	\$312,128
Fleet Services Operations	1,565,753	1,493,180	1,727,206	1,906,404	2,175,889
Fire Fleet Maintenance Operations	349,944	335,687	345,626	357,803	435,228
Vehicle and Equipment Purchases	1,196,067	496,898	783,259	1,909,204	1,100,282
Non-Departmental	18,509	19,459	53,062	51,998	28,961
TOTAL OPERATING EXPENDITURES	<u>\$3,418,685</u>	<u>\$2,638,453</u>	<u>\$3,206,341</u>	<u>\$4,522,597</u>	<u>\$4,052,488</u>
OTHER & RESERVES					
Debt Service	\$0	\$252,300	\$191,575	\$243,300	\$234,300
Transfer to General Fund	498,973	416,332	446,552	446,552	467,112
Capital Project Transfers	558,822	169,465	135,000	135,000	0
Planned Contribution to Fund Balance	0	0	91,200	0	0
TOTAL OTHER & RESERVES	<u>\$1,057,795</u>	<u>\$838,097</u>	<u>\$864,327</u>	<u>\$824,852</u>	<u>\$701,412</u>
TOTAL EXPENDITURES	<u>\$4,476,480</u>	<u>\$3,476,550</u>	<u>\$4,070,668</u>	<u>\$5,347,449</u>	<u>\$4,753,900</u>
BALANCE	<u>\$0</u>	<u>\$869,650</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Overview of Information Technology Fund

The Information Technology Fund is an internal service fund established in fiscal year 1995/1996. In July 1994, an extensive evaluation of the information technology capabilities of the City led to the creation of a separate fund for these activities. The Information Services Fund was established to combine the costs of desktop, network infrastructure, mobile and the telecommunications technology. These costs are charged back to user departments in the City based on criteria determined by usage of these services and replacement costs of the equipment.

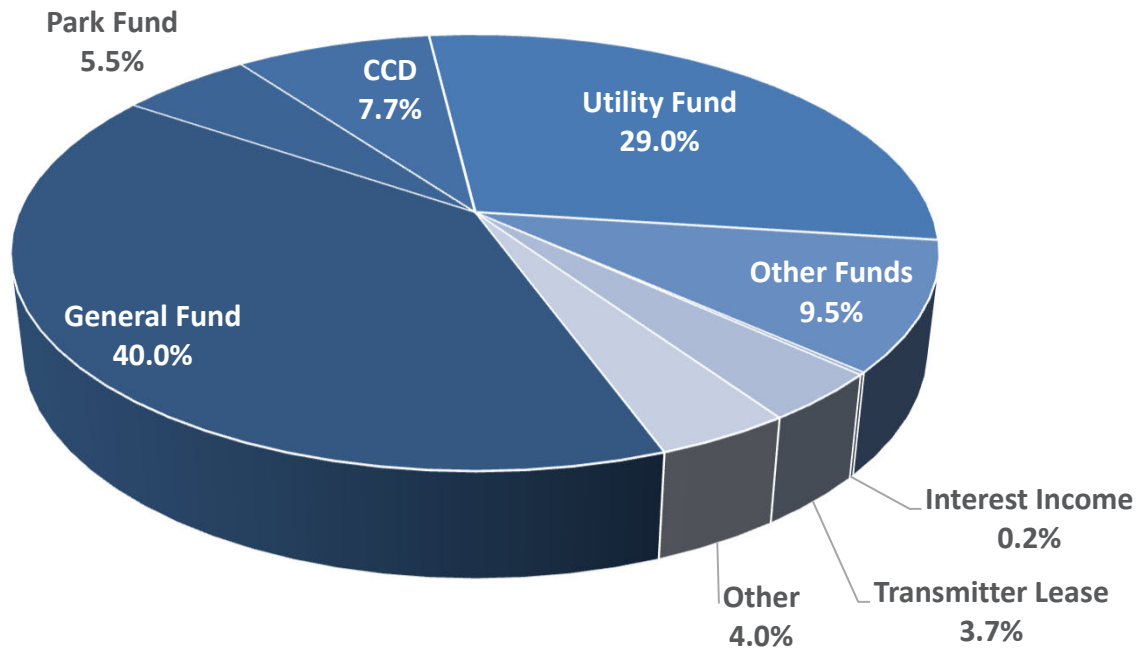
The 2022/2023 budget reflects costs associated with maintenance of the computer system and citywide network, and replacement of personal computers. The 2022/2023 total adopted budget for Information Technology is \$5,004,665.



2022/23 Information Technology Fund Revenue

\$4,898,770

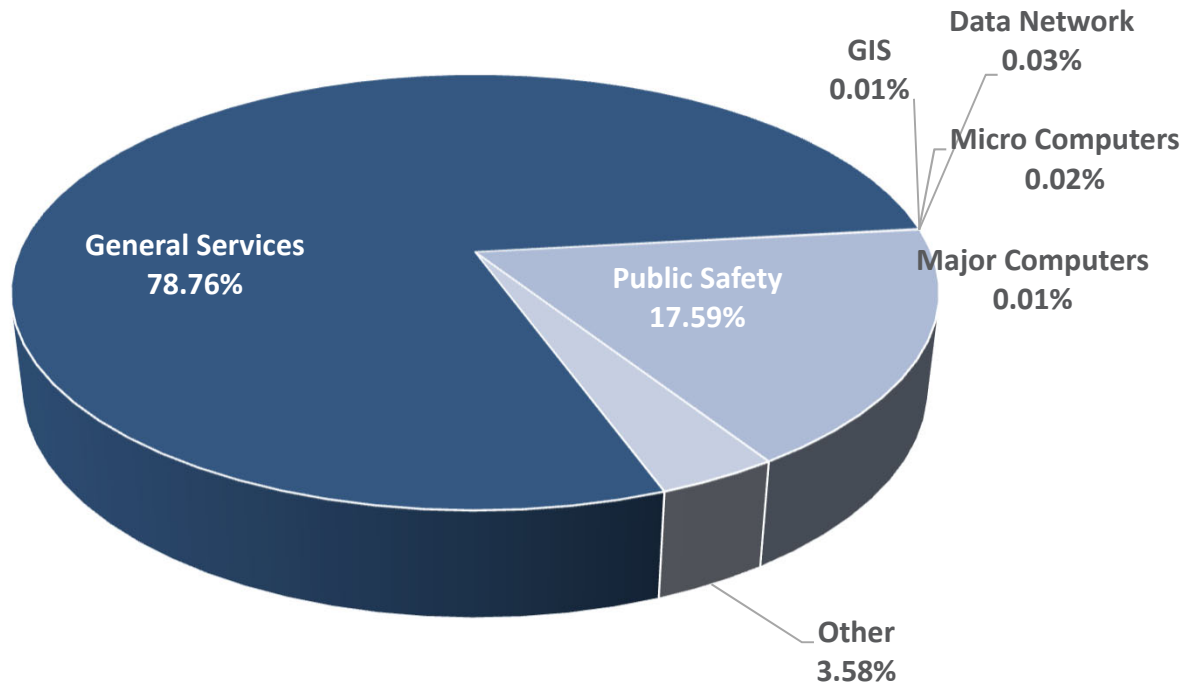
"Where the money comes from..."



2022/23 Information Technology Fund Expenses

\$5,004,665

"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 21 - SUMMARY OF REVENUES AND EXPENDITURES

INFORMATION TECHNOLOGY FUND

	ACTUAL FY2019/20	ACTUAL FY2020/21	ADOPTED BUDGET FY2021/22	REVISED BUDGET FY2021/22	ADOPTED BUDGET FY2022/23
REVENUES					
CHARGES FOR SERVICE					
General Fund	\$1,405,271	\$1,458,565	\$1,680,445	\$1,680,445	\$1,961,101
Park Fund	155,999	172,776	228,161	228,161	267,896
Crime Control District	249,991	252,093	320,693	320,693	398,540
Utility Fund	1,065,770	1,065,770	1,218,245	1,218,245	1,419,161
Other Funds	364,410	365,884	394,784	394,784	467,669
TOTAL CHARGES FOR SERVICE	\$3,241,441	\$3,315,088	\$3,842,328	\$3,842,328	\$4,514,367
OTHER REVENUES					
Transmitter Lease	\$176,960	\$188,149	\$175,000	\$175,000	\$180,000
Reimbursement from General Fund	209,154	167,737	148,613	296,555	190,848
Interest Income	24,896	13,831	18,592	8,500	8,925
Other Income	61,217	4,113	10,204	15,354	4,630
TOTAL OTHER REVENUES	\$472,227	\$373,830	\$352,409	\$495,409	\$384,403
TOTAL REVENUES	\$3,713,668	\$3,688,918	\$4,194,737	\$4,337,737	\$4,898,770
APPROPRIATION OF FUND BALANCE					
Appropriation of Fund Balance	\$0	\$74,738	\$0	\$327,038	\$105,895
TOTAL APPROPRIATION OF FUND BALANCE	\$0	\$74,738	\$0	\$327,038	\$105,895
TOTAL RESOURCES	\$3,713,668	\$3,763,656	\$4,194,737	\$4,664,775	\$5,004,665
EXPENDITURES					
OPERATING EXPENDITURES					
General Services	\$278,069	\$326,034	\$233,848	\$396,848	\$3,941,657
Major Computer Systems	315,917	363,211	566,547	566,901	600
Microcomputer Systems	825,548	839,318	910,697	999,483	1,072
Telecommunications	474,742	360,633	361,195	379,365	0
Data Network	629,630	753,226	1,117,151	1,298,827	1,550
GIS System	181,397	188,166	184,487	192,537	600
Public Safety	548,317	761,335	744,081	774,988	880,107
Non-Departmental	47,410	11,733	58,310	55,826	19,079
TOTAL OPERATING EXPENDITURES	\$3,301,030	\$3,603,656	\$4,176,316	\$4,664,775	\$4,844,665
OTHER & RESERVES					
Transfer to Capital Projects	\$485,510	\$160,000	\$0	\$0	\$160,000
Planned Contribution to Fund Balance	0	0	18,421	0	0
TOTAL OTHER & RESERVES	\$485,510	\$160,000	\$18,421	\$0	\$160,000
TOTAL EXPENDITURES	\$3,786,540	\$3,763,656	\$4,194,737	\$4,664,775	\$5,004,665
BALANCE	(\$72,872)	(\$0)	\$0	\$0	\$0

Overview of the Self Insurance Fund

The Self-Insurance Fund is an internal service fund established July 27, 1987. This fund pays for city-wide expenses related to medical coverage for employees, retirees and dependents, workers' compensation coverage, property and casualty coverage, life insurance and all administrative expenses associated with the City's self-insurance program. Revenues come from charges to other City funds, employee and retiree insurance premiums, and reimbursement from insurance carriers such as medical stop loss or for property losses.

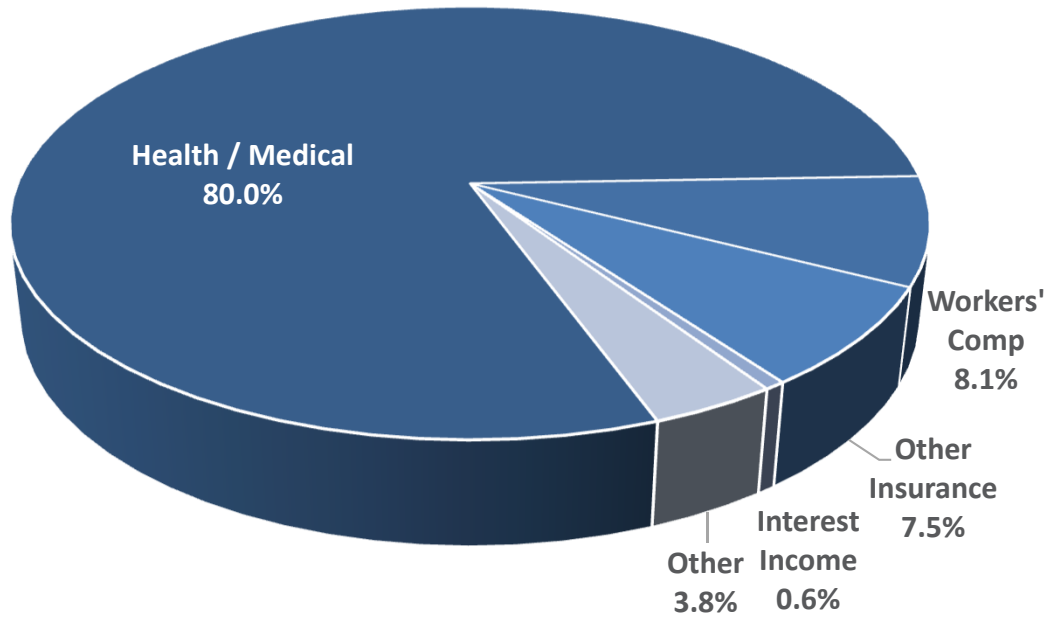
The total Self-Insurance Fund budget for 2022/2023 is \$15,228,074 of the total, 76.5% is for health and medical expenses including prescription costs, 4.4% for personnel expenses, 3.4% for workers' compensation expenses, and 15.7% for other insurance related expenses.

The City's health insurance expenses continue to remain well below budget projections even without increasing the City's health insurance expenses budget for a third straight year. Two contributing factors for this reduction include fewer than normal catastrophic claims (those claims over \$25,000) and a reduction in the total number of retirees on the City's health plan since the changes made in 2018. Prior to the implementation of the new Retiree Health Plan in 2018, the City had 158 retirees (not including dependents) on our retiree health plan. Currently there are 85 retirees (not including dependents) on our health plan which is a 46% reduction in the number of participants. Impacting the enrollment in the retiree health plan since 2018 has been the changes in eligibility requirements and the cost-sharing arrangements. Over the last 2 years, approximately 30% of our employees have enrolled in the pre-65 retiree health plan (the rest either weren't eligible or chose to drop our health coverage). All savings will be transferred into the City's self-insurance reserve account.

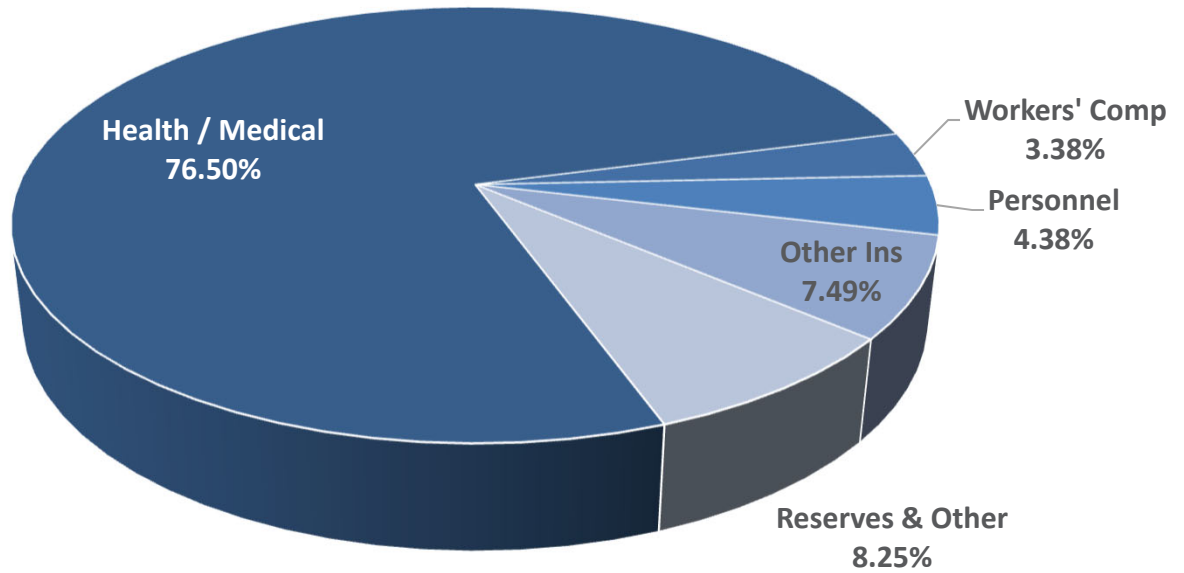
The City will continue to monitor our health insurance expenses as well as the overall state of the health insurance industry and will take appropriate action with regards to the City's self-insurance fund should the need arise. In addition, we will continue to emphasize to our employees the importance of making healthy life-style choices and encourage participation in the City's wellness initiatives which include, skin cancer screenings, biometric screenings, a weight loss and fitness program, health and benefits fair, and annual flu shots for employees, retirees and dependents.



2022/23 Self Insurance Fund Revenue
\$15,228,074
"Where the money comes from..."



2022/23 Self Insurance Fund Expenses
\$15,228,074
"Where the money goes..."



FISCAL YEAR 2022-2023
SCHEDULE 22 - SUMMARY OF REVENUES AND EXPENDITURES

SELF INSURANCE FUND

	ACTUAL FY 2019/20	ACTUAL FY 2020/21	ADOPTED BUDGET FY 2021/22	REVISED BUDGET FY 2021/22	ADOPTED BUDGET FY 2022/23
REVENUES					
HEALTH & MEDICAL CONTRIBUTIONS					
Health & Medical (City Contribution)	\$10,427,050	\$10,415,739	\$10,353,367	\$10,444,827	\$9,512,080
Health & Medical (Employee Contribution)	2,659,633	2,665,771	2,658,755	2,507,755	2,669,470
TOTAL HEALTH & MEDICAL CONTRIBUTIONS	\$13,086,683	\$13,081,510	\$13,012,122	\$12,952,582	\$12,181,550
OTHER CONTRIBUTIONS					
Worker's Comp & Admin (City Contribution)	\$1,108,512	\$1,106,171	\$1,110,634	\$1,119,864	\$1,230,753
Other Insurance (City Contribution)	819,608	876,262	944,304	944,304	1,140,842
Flexible Spending Account (Employee Contribution)	143,515	119,970	146,000	146,000	146,000
TOTAL OTHER CONTRIBUTIONS	\$2,071,635	\$2,102,404	\$2,200,938	\$2,210,168	\$2,517,595
OTHER REVENUES					
Stop Loss Reimbursement	\$107,717	\$76,137	\$400,000	\$400,000	\$400,000
Interest Income	143,731	112,846	130,164	90,694	95,229
Other Income	72,040	151,269	3,634	34,634	33,700
TOTAL OTHER REVENUES	\$323,487	\$340,252	\$533,798	\$525,328	\$528,929
TOTAL REVENUES	\$15,481,804	\$15,524,167	\$15,746,858	\$15,688,078	\$15,228,074
APPROPRIATION OF FUND BALANCE					
Self Insurance Fund Reserves	\$100,000	\$0	\$100,000	\$287,053	\$0
TOTAL APPROPRIATION OF FUND BALANCE	\$100,000	\$0	\$100,000	\$287,053	\$0
TOTAL RESOURCES	\$15,581,804	\$15,524,167	\$15,846,858	\$15,975,131	\$15,228,074
EXPENDITURES					
Health & Medical	\$8,687,168	\$8,980,150	\$12,652,917	\$9,786,938	\$11,649,188
Worker's Compensation	375,971	445,152	595,000	601,944	515,000
Personnel Expenses	476,372	500,566	536,276	656,027	666,622
Property, Liability, and Other Insurance	907,844	987,680	944,303	944,330	1,140,842
Flexible Spending Account Expense	127,960	122,577	146,000	146,000	146,000
Non-Departmental	79,350	0	0	27,000	0
TOTAL OPERATING EXPENDITURES	\$10,654,666	\$11,036,125	\$14,874,496	\$12,162,239	\$14,117,652
OTHER & RESERVES					
Transfer to Retiree Health Care Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
COVID Lag Contingency	0	0	0	0	0
Planned Contribution to Fund Balance	0	0	872,362	3,712,892	1,010,422
TOTAL OTHER & RESERVES	\$100,000	\$100,000	\$972,362	\$3,812,892	\$1,110,422
TOTAL EXPENDITURES	\$10,754,666	\$11,136,125	\$15,846,858	\$15,975,131	\$15,228,074
BALANCE	\$4,827,139	\$4,388,041	\$0	\$0	\$0



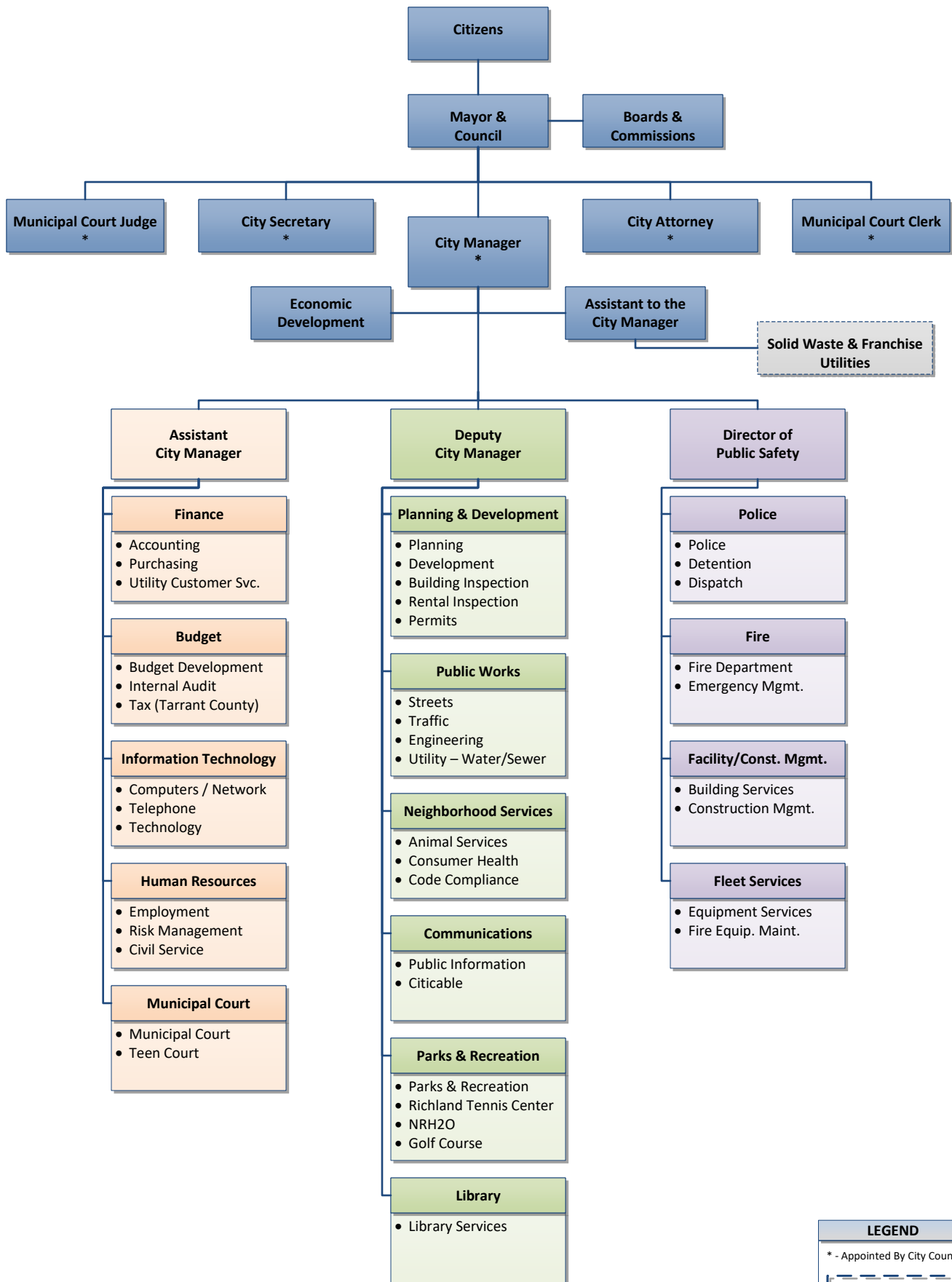


CITY DEPARTMENTS



ORGANIZATION CHART

City of North Richland Hills



LEGEND

* - Appointed By City Council

Contracted



CITY COUNCIL

OVERVIEW

North Richland Hills operates under a council-manager form of government. The City Council is composed of a mayor and seven council members. The mayor and council members are elected at large and serve two-year terms. The council enacts local legislation, adopts the annual operating budget and sets policy. The city manager is responsible for the day-to-day operations of the city and reports directly to the council.

The City Council also serves as the Crime Control & Prevention District Board, the Sign Review Board and the Landscape Review Board. Council subcommittees include the Naming Board and Capital Improvement Projects (CIP) Committee.

CITY COUNCIL

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$63,364	\$133,275	\$132,775	\$133,265
TOTAL	\$63,364	\$133,275	\$132,775	\$133,265

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$14,284	\$21,357	\$21,357	\$21,357
SERVICES	\$28,045	\$77,472	\$77,472	\$72,472
SUPPLIES	\$6,323	\$19,735	\$19,235	\$24,725
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$14,711	\$14,711	\$14,711	\$14,711
TOTAL	\$63,364	\$133,275	\$132,775	\$133,265

City Council

Who we are

North Richland Hills operates under a council-manager form of government. The City Council is composed of a mayor and seven council members. The mayor and council members are elected at-large and serve two-year terms. The Mayor and council members in Places 2, 4, and 6 are elected in even-numbered years and council members in Places 1, 3, 5, and 7 elected in odd-numbered years. The council enacts local legislation, adopts the annual operating budget and sets policy. The city manager is responsible for the day-to-day operations of the city and reports directly to the council.

The City Council also serves as the Crime Control & Prevention District Board, the Sign Review Board and the Landscape Review Board. Council subcommittees include the Naming Board and CIP Committee.

What do we do

- | | |
|-----------------------------------------------|-------------------------------|
| 1 Provide executive leadership and management | 5 Intergovernmental relations |
| 2 Strategic & performance management | 6 Policy implementation |
| 3 Employee engagement | |
| 4 Community engagement | |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input checked="" type="checkbox"/> Efficient & Effective Transportation System	<input checked="" type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- Worked with internal City departments as well as county, state, and Federal partners to coordinate the response to the COVID-19 pandemic. This unprecedented event changed the way the City handled business and the delivery of services to the residents.
- Development of City Point area

City Council

Top Goals and Objectives

Goals & Measures

Goal 1

QUALITY COMMUNITY DEVELOPMENT & REVITALIZATION - Strive to plan for the development of remaining vacant property and improve the quality of older areas and infrastructure.

- Objective 1:** Revitalize residential neighborhoods
- Objective 2:** Ensure compliance with quality housing standards
- Objective 3:** Develop City Point Area
- Objective 4:** Identify and implement potential incentives for developers to redevelop residential housing and commercial properties in specific areas of the community.

Goal 2

EFFICIENT, EFFECTIVE TRANSPORTATION SYSTEM - Strive to provide improved traffic flow and mass transit opportunities for our growing community.

- Objective 1:** Maintain leadership role on regional transportation issues
- Objective 2:** Continue to address street conditions
- Objective 3:** Continue to address congestion as it relates to local traffic flow
- Objective 4:** Develop transportation options around local rail stations

Goal 3

SAFETY & SECURITY - Strive to be the safest community in Tarrant County and to be prepared for potential natural and manmade disasters.

- Objective 1:** Maintain a low response time
- Objective 2:** Maintain low crime rate
- Objective 3:** Provide effective and efficient police, fire and EMS
- Objective 4:** Engage community in public safety programs and initiatives
- Objective 5:** Maintain the City's ability to respond to all large-scale emergencies
- Objective 6:** Partner with the community to support modern law enforcement efforts that value the sanctity of all human life

Goal 4

FINANCIAL STABILITY - Strive to get the best value for taxpayer dollars and to ensure that the city has the financial resources available to invest in community priorities.

- Objective 1:** Continue pay-as-you go where possible
- Objective 2:** Maintain a stable and predictable income stream
- Objective 3:** Update the long-range financial plan annually
- Objective 4:** Maintain cash reserve policies
- Objective 5:** Maximize targeted grant funding
- Objective 6:** Identify and evaluate funding alternatives and innovative financing tools for achieving our strategic vision

Goal 5

POSITIVE CITY IMAGE - Strive to maintain a positive City image and reputation for being a great community.

- Objective 1:** Continue and enhance communication flow with citizens
- Objective 2:** Focus on and recognize city successes
- Objective 3:** Promote and initiate environmentally responsible programs
- Objective 4:** Increase regional branding and marketing activities that promote our positive city image
- Objective 5:** Expand efforts to provide a welcoming experience and connect new and existing residents to the NRH values.

City Council

Top Goals and Objectives

Goal 6

A SENSE OF COMMUNITY - Strive to support programs and events that support our citizens and the community as a whole.

- Objective 1:** Continue the vibrant, award-winning park and recreation facilities and programs
 - Objective 2:** Encourage volunteerism and community-wide involvement
 - Objective 3:** Maintain cultural arts program
 - Objective 4:** Enhance quality of life through innovative library services
 - Objective 5:** Maintain our sense of community by embracing its diversity
 - Objective 6:** Resolve the development of the TCC performing arts facility in the TIF
 - Objective 7:** Cultivate the next generation of community leaders
 - Objective 8:** Encourage community support of local businesses
-

Goal 7

TARGETED ECONOMIC DEVELOPMENT - Strive to maintain and build our vibrant and diverse economic base.

- Objective 1:** Attract businesses with higher wage, high-skill primary jobs that positively contribute to our community
 - Objective 2:** Promote diversity in economic development
 - Objective 3:** Maximize use of underutilized real estate and business locations through strategic land planning and management
 - Objective 4:** Retain and grow our current businesses
-

Goal 8

LOCAL AND REGIONAL LEADERSHIP - Strive to continue to build relationships among other cities and parties with similar interests, sit on committees that set the direction for our region and be proactive to influence the direction of key issues.

- Objective 1:** Continue to be involved in setting direction for the region
 - Objective 2:** Build and maintain relationships that influence decisions in areas where we have an interest
 - Objective 3:** Promote service and involvement that brings prominence as leaders that influence the direction in key issues
 - Objective 4:** Lead by example, do it right
 - Objective 5:** Maintain leadership role on legislative issues
-

Goal 9

EFFICIENT, EFFECTIVE DELIVERY OF CITY SERVICES - Strive to improve efficiency, cost savings, effectiveness through shared services.

- Objective 1:** Maintain quality public facilities that meet the City's image
- Objective 2:** Instill an engaged, service-driven organizational culture that embodies R-SPIRIT values
- Objective 3:** Maintain infrastructure that can meet current and future needs
- Objective 4:** Explore improved efficiency, cost savings, and effectiveness through shared services
- Objective 5:** Refine and enhance the customer experience by focusing on our processes and solution driven approach

Goals & Measures

City Council

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
% of residents surveyed who would recommend North Richland Hills as a good place to live	96%	N/A	93%	96%
% of residents surveyed who rated the quality of life in North Richland Hills as good or excellent	96%	N/A	94%	96%

Goals & Measures

Notes:



CITY MANAGER'S OFFICE

OVERVIEW

The City Manager's Office oversees the daily operations of the city, which include, but are not limited to, the coordinating, directing and reviewing of departmental functions. The City Manager's Office implements policy directives as provided by the mayor and City Council and prepares the city budget for Council approval. The City Manager's Office also provides the overall management philosophy and direction to the organization to maintain efficient and effective delivery of municipal services. In addition, the office provides the mayor and City Council with recommendations on current and future issues through timely, complete and accurate information and reports.

CITY MANAGERS OFFICE

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$759,480	\$793,781	\$794,814	\$859,158
TOTAL	\$759,480	\$793,781	\$794,814	\$859,158

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$717,714	\$742,668	\$743,201	\$803,982
SERVICES	\$13,621	\$23,629	\$23,629	\$24,229
SUPPLIES	\$6,402	\$3,000	\$3,500	\$3,000
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$21,743	\$24,484	\$24,484	\$27,947
TOTAL	\$759,480	\$793,781	\$794,814	\$859,158

CITY MANAGERS OFFICE

UTILITY FUND - 410 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$353,809	\$375,600	\$375,954	\$397,701
TOTAL	\$353,809	\$375,600	\$375,954	\$397,701

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$342,052	\$357,528	\$357,882	\$378,569
SERVICES	\$0	\$0	\$0	\$0
SUPPLIES	\$457	\$3,250	\$4,950	\$3,250
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$11,300	\$12,122	\$12,122	\$13,182
CAPITAL OUTLAY	\$0	\$2,700	\$1,000	\$2,700
TOTAL	\$353,809	\$375,600	\$375,954	\$397,701

City Manager

Who we are

The City Manager's Office oversees the daily operations of the city, which include, but are not limited to, the coordinating, directing and reviewing of departmental functions. The City Manager's Office implements policy directives as provided by the mayor and City Council and prepares the city budget for Council approval. The City Manager's Office also provides the overall management philosophy and direction to the organization to maintain efficient and effective delivery of municipal services. In addition, the office provides the mayor and City Council with recommendations on current and future issues through timely, complete, and accurate information and reports.

What do we do

- | | |
|-----------------------------------------------|-------------------------------|
| 1 Provide executive leadership and management | 5 Intergovernmental relations |
| 2 Strategic & performance management | 6 Policy implementation |
| 3 Employee engagement | |
| 4 Community engagement | |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input checked="" type="checkbox"/> Efficient & Effective Transportation System	<input checked="" type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- Worked with internal City departments as well as county, state, and Federal partners to coordinate the response to the COVID-19 pandemic. This unprecedented event changed the way the City handled business and the delivery of services to the residents.
- Development of City Point area

Goals & Measures

City Manager

Top Goals and Objectives

Goals & Measures

Goal 1

QUALITY COMMUNITY DEVELOPMENT & REVITALIZATION - Strive to plan for the development of remaining vacant property and improve the quality of older areas and infrastructure.

- Objective 1:** Revitalize residential neighborhoods
- Objective 2:** Ensure compliance with quality housing standards
- Objective 3:** Develop City Point Area
- Objective 4:** Identify and implement potential incentives for developers to redevelop residential housing and commercial properties in specific areas of the community.

Goal 2

EFFICIENT, EFFECTIVE TRANSPORTATION SYSTEM - Strive to provide improved traffic flow and mass transit opportunities for our growing community.

- Objective 1:** Maintain leadership role on regional transportation issues
- Objective 2:** Continue to address street conditions
- Objective 3:** Continue to address congestion as it relates to local traffic flow
- Objective 4:** Develop transportation options around local rail stations

Goal 3

SAFETY & SECURITY - Strive to be the safest community in Tarrant County and to be prepared for potential natural and manmade disasters.

- Objective 1:** Maintain a low response time
- Objective 2:** Maintain low crime rate
- Objective 3:** Provide effective and efficient police, fire and EMS
- Objective 4:** Engage community in public safety programs and initiatives
- Objective 5:** Maintain the City's ability to respond to all large-scale emergencies
- Objective 6:** Partner with the community to support modern law enforcement efforts that value the sanctity of all human life

Goal 4

FINANCIAL STABILITY - Strive to get the best value for taxpayer dollars and to ensure that the city has the financial resources available to invest in community priorities.

- Objective 1:** Continue pay-as-you go where possible
- Objective 2:** Maintain a stable and predictable income stream
- Objective 3:** Update the long-range financial plan annually
- Objective 4:** Maintain cash reserve policies
- Objective 5:** Maximize targeted grant funding
- Objective 6:** Identify and evaluate funding alternatives and innovative financing tools for achieving our strategic vision

Goal 5

POSITIVE CITY IMAGE - Strive to maintain a positive City image and reputation for being a great community.

- Objective 1:** Continue and enhance communication flow with citizens
- Objective 2:** Focus on and recognize city successes
- Objective 3:** Promote and initiate environmentally responsible programs
- Objective 4:** Increase regional branding and marketing activities that promote our positive city image
- Objective 5:** Expand efforts to provide a welcoming experience and connect new and existing residents to the NRH values.

City Manager

Top Goals and Objectives

Goal 6

A SENSE OF COMMUNITY - Strive to support programs and events that support our citizens and the community as a whole.

- Objective 1:** Continue the vibrant, award-winning park and recreation facilities and programs
 - Objective 2:** Encourage volunteerism and community-wide involvement
 - Objective 3:** Maintain cultural arts program
 - Objective 4:** Enhance quality of life through innovative library services
 - Objective 5:** Maintain our sense of community by embracing its diversity
 - Objective 6:** Resolve the development of the TCC performing arts facility in the TIF
 - Objective 7:** Cultivate the next generation of community leaders
 - Objective 8:** Encourage community support of local businesses
-

Goal 7

TARGETED ECONOMIC DEVELOPMENT - Strive to maintain and build our vibrant and diverse economic base.

- Objective 1:** Attract businesses with higher wage, high-skill primary jobs that positively contribute to our community
 - Objective 2:** Promote diversity in economic development
 - Objective 3:** Maximize use of underutilized real estate and business locations through strategic land planning and management
 - Objective 4:** Retain and grow our current businesses
-

Goal 8

LOCAL AND REGIONAL LEADERSHIP - Strive to continue to build relationships among other cities and parties with similar interests, sit on committees that set the direction for our region and be proactive to influence the direction of key issues.

- Objective 1:** Continue to be involved in setting direction for the region
 - Objective 2:** Build and maintain relationships that influence decisions in areas where we have an interest
 - Objective 3:** Promote service and involvement that brings prominence as leaders that influence the direction in key issues
 - Objective 4:** Lead by example, do it right
 - Objective 5:** Maintain leadership role on legislative issues
-

Goal 9

EFFICIENT, EFFECTIVE DELIVERY OF CITY SERVICES - Strive to improve efficiency, cost savings, effectiveness through shared services.

- Objective 1:** Maintain quality public facilities that meet the City's image
- Objective 2:** Instill an engaged, service-driven organizational culture that embodies R-SPIRIT values
- Objective 3:** Maintain infrastructure that can meet current and future needs
- Objective 4:** Explore improved efficiency, cost savings, and effectiveness through shared services
- Objective 5:** Refine and enhance the customer experience by focusing on our processes and solution driven approach

Goals & Measures

City Manager

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
% of residents surveyed who would recommend North Richland Hills as a good place to live	96%	N/A	93%	96%
% of residents surveyed who rated the quality of life in North Richland Hills as good or excellent	96%	N/A	94%	96%

Goals & Measures

Notes:





COMMUNICATIONS

OVERVIEW

The Communications Department works with all city departments and the City Council to provide current information to residents about local government services and programs. This includes video, print and electronic communications. The Communications Department produces press releases, printed newsletters, e-newsletters, monthly water bill inserts, brochures and other printed and electronic communications. The department works with all other city departments to coordinate content on the city's website. Visitors to the website are encouraged to stay informed by signing up for Notify Me. The Communications Department also oversees operations of Citicable NRH, North Richland Hills' local government access channel. Citicable NRH broadcasts local government meetings and information 24/7 on Charter Cable Channel 190, AT&T U-Verse Channel 99 and online.

COMMUNICATIONS

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$269,628	\$280,010	\$279,864	\$388,045
CITICABLE	\$123,117	\$139,257	\$179,408	\$157,771
TOTAL	\$392,745	\$419,267	\$459,272	\$545,816

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$293,469	\$306,280	\$306,634	\$414,382
SERVICES	\$40,825	\$45,716	\$45,016	\$45,810
MAINTENANCE	\$0	\$5,000	\$47,722	\$5,000
SUPPLIES	\$9,595	\$8,610	\$6,239	\$18,616
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$48,855	\$53,661	\$53,661	\$62,008
TOTAL	\$392,745	\$419,267	\$459,272	\$545,816

Communications

Who we are

The Communications Department is dedicated to promoting the city's positive image and enhancing citizens' understanding of their local government. The Communications Department works with all city departments and the City Council to provide current information to residents about local government services and programs. This includes video, print and digital communications.

What do we do

- | | | | |
|---|------------------------------------------------|---|------------------------------------------|
| 1 | Maintain city's presence on social media | 5 | Maintain city's website |
| 2 | Bi-monthly Electronic Newsletter | 6 | Maintain Government Access Channel |
| 3 | Monthly print newsletter mailed w/ water bills | 7 | Press Releases & Media Relations |
| 4 | Quarterly mailed print newsletter | 8 | Other external & internal communications |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input checked="" type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Redesign of City's website - The city's website was redesigned in 2021 to give it a more modern feel and improved user experience. With the revamp, it is now easier for visitors to find our most requested information. It is also easier for city staff to update the home page. The last redesign was in 2016. The website receives over 857,000 visits and more than 1.5 million page views annually.
- Improved Meeting Broadcasts - The cameras and computer equipment used to broadcast City Council and Planning & Zoning Commission Meetings were replaced in 2021 providing improved picture and audio quality for our public meeting broadcasts.
- 2021 Citizen Survey - A citizen survey was conducted in October to measure what residents think about the quality of life in our community, as well as the services that the city provides. The survey was completed by 1,281 residents, giving it a margin of error of 2.5%.
- Street Improvements - Keeping residents informed about current and upcoming street improvements has been a priority throughout this year with regular updates in the city newsletter, website and social media. We have made current and upcoming street improvement projects easier to find with a prominent button for Street Improvements on the website home page.

Communications

Top Goals and Objectives

Goal 1

To improve citizens' awareness and understanding of the city, its programs and its services using broad range of communication tools to reach all demographics.

- Objective** Continue and increase electronic and social communications to reach residents directly.
- Objective** Continue traditional print communications to reach populations not online.
- Objective** Continue live broadcast of public meetings to maintain government transparency.

Goal 2

To promote a positive city image and increase regional awareness about North Richland Hills.

- Objective** Resume Explore NRH campaign to draw attention of those passing through NRH.
- Objective** Looks for new ways to leverage partnerships with regional media and community organizations.
- Objective** Increase cross promotion between city departments to reach more residents and customers.

Goal 3

To encourage citizen participation and involvement in our local government programs and community events.

- Objective** Maintain city meeting and event calendar on website and social media.
- Objective** Market city programs & events via print, digital and video communications.
- Objective** Encourage volunteerism and other opportunities for citizen engagement and involvement.

Goal 4

Create and execute impactful internal communications program that helps to increase staff engagement, satisfaction and retention.

- Objective** Utilize internal staff committee to develop relevant and meaningful internal messaging.
- Objective** Utilize variety of communication tools to reach employees at all levels of the organization.

Goal 5

To keep community informed about the 2020 Street Bond Program's progress and costs.

- Objective** Maintain Bond Program webpage
- Objective** Provide regular updates via city newsletter and social media

Goals & Measures

Communications

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
# of social media followers on City Hall Facebook, Twitter and Nextdoor pages	35,439	48,394	50,000	53,000
# of NRH government meetings broadcast on cable TV and internet	44	49	44	44
Cost per piece for producing, printing and mailing quarterly city newsletter.	\$0.31	\$0.35	\$0.37	\$0.37
% of residents who say they get enough information about city programs and services, per the citizen survey. (2021 survey)	n/a	84	86	90
% of residents who rated the sense of community in NRH as excellent or good (2021 citizen survey)	n/a	66%	70%	75%

Goals & Measures

Notes:





HUMAN RESOURCES

OVERVIEW

The Human Resources Department ensures effective selection, development and retention of the city's workforce through: communication and employee relations, compliance with federal and state employment guidelines, employee counseling, organizational development, policy and procedure development, property and liability claims management, recognition and incentive programs, recruitment, safety and loss-control, programs, salary and benefit administration, testing and selection, training programs, and worker's compensation.

HUMAN RESOURCES

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$139,555	\$153,064	\$171,842	\$167,895
TOTAL	\$139,555	\$153,064	\$171,842	\$167,895

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$108,506	\$110,445	\$110,762	\$116,769
SERVICES	\$18,889	\$26,432	\$44,893	\$33,151
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$0	\$2,610	\$2,610	\$2,610
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$12,160	\$13,577	\$13,577	\$15,365
TOTAL	\$139,555	\$153,064	\$171,842	\$167,895

HUMAN RESOURCES

SELF INSURANCE FUND - 540 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$495,342	\$534,732	\$655,750	\$664,792
FLEXIBLE SPENDING ACCOUNTS	\$122,577	\$146,000	\$146,000	\$146,000
HEALTH INSURANCE	\$9,060,248	\$12,652,917	\$9,786,938	\$11,649,188
OTHER INSURANCE	\$987,680	\$944,303	\$944,330	\$1,140,842
RETIREE	\$100,000	\$100,000	\$100,000	\$100,000
WORKERS COMPENSATION	\$480,134	\$595,000	\$601,944	\$515,000
TOTAL	\$11,245,980	\$14,972,952	\$12,234,962	\$14,215,822

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$410,716	\$420,627	\$522,584	\$539,438
SERVICES	\$10,796,852	\$14,498,632	\$11,658,655	\$13,615,542
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$4,829	\$15,360	\$15,390	\$15,360
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$33,583	\$38,333	\$38,333	\$45,482
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
TOTAL	\$11,245,980	\$14,972,952	\$12,234,962	\$14,215,822

CITY WIDE

SELF INSURANCE FUND - 540 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
CITY WIDE	\$5,225	\$873,906	\$3,740,169	\$1,012,252
TOTAL	\$5,225	\$873,906	\$3,740,169	\$1,012,252

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$0	\$1,544	\$277	\$1,830
SERVICES	\$5,225	\$0	\$0	\$0
SUPPLIES	\$0	\$0	\$0	\$0
MISCELLANEOUS	\$0	\$0	\$0	\$0
TRANSFERS & CONTRIBU	\$0	\$872,362	\$3,712,892	\$1,010,422
CAPITAL OUTLAY	\$0	\$0	\$27,000	\$0
TOTAL	\$5,225	\$873,906	\$3,740,169	\$1,012,252

Human Resources

Who we are

Our mission is to provide exceptional service to employees and citizens as we develop, implement and support programs and procedures that maximize the potential of City staff; while maintaining a proactive and purpose driven culture by being a positive example and technical experts in all human resources related services.

What do we do

- | | |
|---------------------------------------------|----------------------|
| 1 Hiring | 5 Employee relations |
| 2 Compensation and benefits | 6 Civil Service |
| 3 Employment law | 7 Risk Management |
| 4 Employee safety and workers' compensation | 8 Employee wellness |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- After one year of configuration, data validation and testing the Human Resources Department implemented a new suite of employee and applicant human resource management systems to include: new payroll system with an on-line employee portal, new personnel actions system, new time entry system and new application and applicant routing system.
- Successfully transitioned all General Government employees to a single review/merit date of October 1.
- Enhanced the City's benefits and ability to retain employees by designing and implementing a Health Savings Account effective January 1, 2022.
- Partnered with the Catholic Charities of Fort Worth to offer their MyMoney@Work Program to all City employees and family members. MyMoney@Work provides financial wellness resources including one-on-one counseling.
-

Goals & Measures

Human Resources

Top Goals and Objectives

Goal 1

Recruit, promote, and hire the best qualified people.

- Objective** Provide applicants with an easy to understand pre-employment process.
- Objective** Successfully market the City as an exceptional place to work.
- Objective** Provide employees with the opportunity for advancement.

Goal 2

Continuously monitor the external business environment for trends/issues related to employee compensation and benefits that will impact the effectiveness of City operations and make recommendations for changes to City programs when appropriate.

- Objective** Conduct annual market analysis of the City's compensation/benefit programs.
- Objective** Effectively manage the City's benefit programs ensuring their financial viability.
- Objective** Increase overall participation in City sponsored wellness programs.

Goal 3

Develop and provide centralized injury and risk reduction programs assuring a safe and health work environment.

- Objective** Return injured employees to work as soon as possible.
- Objective** Provide useful information to departments helping prevent employee incidents.
- Objective** Continually identify risk control and risk financing options protecting City assets.

Goal 4

Provide exceptional customer service to internal and external customers regarding all employment related matters.

- Objective** Effectively manage employee issues.
- Objective** Ensure compliance with all laws pertaining to employment.
- Objective** Provide relevant data to departments for strategic employment decisions.

Goals & Measures

Human Resources

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Full-time employee turnover rate	13.05%	13.46%	15.00%	14.00%
Number of full-time positions filled both external and promotional*	94	86	90	90
Total number of applications processed**	4996	4123	4560	4560
Number of participants in the city's wellness program (i.e. flu shots, health check, health fair, etc.)***	995	1076	1775	1775
Number of participants in the city's group medical plan	1371	1354	1375	1375

Goals & Measures

Notes:

* Number of FT new hires down due to low unemployment and related labor shortage. ** Number of applications decreased due to low unemployment and related labor shortage. *** Decrease due to inability to host in-person wellness screenings and events.





FINANCE

OVERVIEW

The Finance Department is responsible for managing all of the accounting, accounts payable / receivable, purchasing, utility billing and the Capital Asset Management Program, investing of city funds in accordance with the Public Funds Investment Act, and administering the city's contract for ambulance billing.

FINANCE

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$496,617	\$521,429	\$522,228	\$570,541
CUSTOMER SERVICE	\$0	\$0	\$0	\$0
PURCHASING	\$278,985	\$292,400	\$293,243	\$313,962
TOTAL	\$775,602	\$813,829	\$815,471	\$884,503

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$658,699	\$672,017	\$673,659	\$721,252
SERVICES	\$13,558	\$20,739	\$20,739	\$21,135
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$2,708	\$5,202	\$5,202	\$5,106
MISCELLANEOUS	\$1,525	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$99,111	\$115,871	\$115,871	\$137,010
TOTAL	\$775,602	\$813,829	\$815,471	\$884,503

FINANCE

UTILITY FUND - 410 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ACCOUNTING	\$410,051	\$467,548	\$468,214	\$441,974
ADMINISTRATION	\$0	\$0	\$0	\$0
CUSTOMER SERVICE	\$1,018,522	\$1,092,070	\$1,092,780	\$1,095,784
REVENUE COLLECTIONS	\$239,398	\$264,329	\$264,329	\$269,425
WATER SERVICE	\$539,736	\$580,432	\$580,609	\$606,825
TOTAL	\$2,207,706	\$2,404,379	\$2,405,932	\$2,414,008

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,308,611	\$1,366,413	\$1,367,966	\$1,269,828
SERVICES	\$353,450	\$394,029	\$393,279	\$393,884
MAINTENANCE	\$13,170	\$26,180	\$26,930	\$25,372
SUPPLIES	\$13,112	\$21,084	\$21,084	\$21,037
MISCELLANEOUS	(\$3,345)	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$522,708	\$596,673	\$596,673	\$703,887
TOTAL	\$2,207,706	\$2,404,379	\$2,405,932	\$2,414,008

Finance

Goals & Measures

Who we are

The Finance Department includes: Finance Administration, Accounting, Purchasing, and Utility. Finance Administration is responsible for the overall management of the department, as well as debt and treasury management. Accounting is responsible for the City's accounting activities, financial reporting, accounts payable / receivable, fixed asset management, and the City's ambulance billing services. Purchasing manages the City's purchasing processes including competitive bidding, purchase orders, purchasing cards, vendor management, and auctions. Utility Billing is responsible for the City's water, sewer, drainage, and garbage billing, meter reading and the related customer service functions.

What do we do

- | | |
|----------------------------------|------------------------------------|
| 1 General Accounting & Reporting | 5 Capital Asset Management |
| 2 Treasury Management | 6 Accounts Payable |
| 3 Debt Management | 7 Accounts Receivable |
| 4 Purchasing | 8 Utility Customer Service Program |

Council Priorities

Quality Community Development & Revitalization	Sense of Community
Efficient & Effective Transportation System	Targeted Economic Development
Safety and Security	Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- The City received the Certificate of Achievement for Excellence in Financial Report ('CAFR Program') for the 35th consecutive year.
- The Fiscal Year 2018/2019 annual financial audit and Fiscal Year 2018/2019 Single Audit were successfully concludes and the corresponding reports issued on time. Both received an Unmodified, or "clean" opinion.
- This fiscal year staff began the implementation of the City's new financial system, which will provide significant improvement to the City's processes and financial operations.

Finance

Top Goals and Objectives

Goal 1

To provide City Council, management, departments, and citizens with accurate and timely financial records that conform with Generally Accepted Accounting Principles ('GAAP') and Government Accounting Standards Board ('GASB') requirements.

- Objective** Review and verify the accuracy of financial data.
- Objective** Meet all reporting deadlines with consistent and transparent financial information.
- Objective** Issue a CAFR that communicates and fairly presents the financial condition of the City.

Goal 2

To ensure compliance with applicable state and federal statutes, bond covenants, grant requirements, and management policies pertaining to projects, events, and grants.

- Objective** Comply with all financial regulations and policies.
- Objective** Prepare and submit financial reports in compliance with grant requirements.
- Objective** Receive an Unmodified audit opinion on the CAFR and Single Audit.

Goal 3

To continue to provide high quality customer service, as well as timely, accurate billing for water, sewer, drainage, and garbage service.

- Objective** Bill customers in a timely and accurate manner .
- Objective** Reconcile cash receipts to system posting to ensure processing occurs timely and accurately.

Goal 4

To continue to maintain efficiency and effectiveness in the City's purchasing processes.

- Objective** Issue purchase order, on average, within two business days of receiving the requisition.
- Objective** Improve p-card process and data timeliness by increasing the frequency of statement availability.

Goal 5

To configure and implement the financial components of the City's new Enterprise Resource Planning (ERP) system.

- Objective** Engage departments in evaluating, developing, and implementing a new Chart of Accounts.
- Objective** Work with the vendor and City staff to configure, test, and implement a financial system.
- Objective** Provide end-user training on financial modules prior to "go-live".

Finance

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
% of Annual Financial and Single Audit Reports issued on time with Unmodified opinions.	100%	100%	100%	100%
Maintain the City's High Quality bond ratings: Standard & Poor's: AA+ Moody's: Aa2	AA+ Aa2	AA+ Aa2	AA+ Aa2	AA+ Aa2
Invoices processed and paid	16,302	16,186	16,100	16,200
Number of utility bills mailed and processed annually	278,114	281,115	283,615	286,115
Average number of days from receipt of requisition to issuance of purchase order.	2.19 days	1.99 days	3.38 days	2.00 days

Notes:

Goals & Measures



BUDGET

OVERVIEW

The Budget & Research Department is responsible for the preparation, development, and monitoring of the City's Annual Budget and Capital Projects Budget. The Department strives to provide support to the City Manager's Office and City Council by providing accurate and timely reporting, analysis, and research to assist in management decision-making. In addition to these primary areas of responsibility the department is tasked with serving as the City's internal audit and tax administration.

BUDGET AND RESEARCH**GENERAL FUND - 100 BUDGET**

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$407,582	\$437,213	\$437,302	\$487,900
TOTAL	\$407,582	\$437,213	\$437,302	\$487,900

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$148,919	\$164,739	\$164,828	\$183,900
SERVICES	\$230,589	\$238,571	\$238,571	\$264,574
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$597	\$1,909	\$1,909	\$1,736
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$27,477	\$31,994	\$31,994	\$37,690
TOTAL	\$407,582	\$437,213	\$437,302	\$487,900

BUDGET AND RESEARCH

UTILITY FUND - 410 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$222,253	\$250,188	\$250,277	\$261,966
TOTAL	\$222,253	\$250,188	\$250,277	\$261,966

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$173,749	\$189,620	\$189,709	\$190,846
SERVICES	\$1,979	\$4,551	\$4,551	\$4,697
SUPPLIES	\$597	\$1,909	\$1,909	\$1,763
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$45,928	\$54,108	\$54,108	\$64,660
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
TOTAL	\$222,253	\$250,188	\$250,277	\$261,966

Budget and Research

Who we are

The Budget & Research Department is responsible for the preparation, development, and monitoring of the City's Annual Budget and Capital Projects Budget. The Department strives to provide support to the City Manager's Office and City Council by providing accurate and timely reporting, analysis, and research to assist in management decision-making. In addition to these primary areas of responsibility the department is tasked with serving as the City's internal audit and tax administration.

What do we do

- | | |
|-----------------------------------------------|----------------------|
| 1 Development of the Annual & Capital Budgets | 5 Tax Administration |
| 2 Budget Monitoring and Compliance | 6 Internal Audit |
| 3 Financial Reporting | |
| 4 Research and Analysis | |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Staff worked alongside the Finance and Information Technology departments to complete the successful launch of the new Enterprise Resource System ("ERP"), Tyler Munis. The launch of the new ERP system will significantly improve the efficiency and productivity of staff and includes major overhauls of the chart of accounts, fund structures, and financial reports.
- Staff will be providing significant updates this fiscal year to the Executive Summary book and Adopted Budget books that will enhance the readability, clarity, and effectiveness of these materials in communicating the budget with citizens and City Council.
- Staff has implemented a new analytical and dashboard software for the Budget Office and executive staff that will significantly improve insight and analytical capabilities in reviewing the budget and significant revenue streams for the city.
- The City received the Distinguished Budget Presentation Award for the 30th consecutive year from the Government Finance Officer's Association ("GFOA").

Goals & Measures

Budget and Research

Top Goals and Objectives

Goal 1

To develop the City's annual budget and capital budgets in a timely and accurate manner that adheres to all local and state requirements and follows the direction provided by Management and the City Council.

- Objective** Meet all budget calendar deadlines.
- Objective** Review and verify the accuracy of all information provided.
- Objective** Effectively present the budget in the appropriate format to key decision makers.

Goal 2

To provide timely and accurate financial reports to citizens, the City council and Management that provide thorough analysis, insights into trends and expectations and display the financial performance of each city's fund in relation to budget estimates.

- Objective** Complete all financial reports by the 15th of each month.
- Objective** Complete quarterly financial reports within 60 days of the close of a quarter.

Goal 3

To proactively and effectively monitor and prepare for impacts to the annual budget by staying abreast of changes in the economy, legislation, and internal needs to ensure key decision makers have the most current information, forecasts, and analysis.

- Objective** Follow information provided by leading National and State organizations.
- Objective** Maintain active attendance in local area organizations and networks.
- Objective** Maintain a list of needs that will impact the current and future years.

Goal 4

To proactively look for opportunities for improvement to processes, reporting and analysis through the use of new technologies and best practices.

- Objective** Maintain active attendance in state and national financial organizations.
- Objective** Stay up to date on the newest trends in the use of new technology in the finance sector.
- Objective** Train and promote development of technical skill sets.

Goal 5

To provide responsive, accurate and courteous assistance to Citizens, the City Council, Management, and City departments in all requests.

- Objective** Ensure requests are processed in a timely manner and provide response time.
 - Objective** Train and focus on customer service.
-

Goals & Measures

Budget and Research

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Number of Financial Reports Produced	50	50	50	50
Maintain the City's High Quality bond ratings: Standard & Poor's: AA+ Moody's: Aa2	AA+ Aa2	AA+ Aa2	AA+ Aa2	AA+ Aa2
Percent of GFOA Distinguished Budget Award criteria rated as proficient.	100%	100%	100%	100%

Goals & Measures

Notes:



CITY SECRETARY'S OFFICE

OVERVIEW

The City Secretary is an officer of the City, appointed by the Mayor and City Council. The position of City Secretary is a statutory position required by State Law and the City Charter. In addition to the statutory duties of the position, the City Secretary oversees various services of the City Secretary's Office. The core services of the office includes, elections, records management program, recordation of the city's legislative process, government transparency and community engagement through boards, commissions and committees.

CITY SECRETARY

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$343,372	\$374,427	\$374,960	\$394,384
RECORDS MANAGEMENT	\$110,417	\$125,470	\$125,470	\$134,187
TOTAL	\$453,789	\$499,897	\$500,430	\$528,571

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$345,628	\$357,412	\$357,945	\$375,237
SERVICES	\$36,226	\$65,994	\$65,794	\$65,515
MAINTENANCE	\$8,769	\$3,600	\$3,616	\$3,177
SUPPLIES	\$4,196	\$5,000	\$5,184	\$5,500
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$58,971	\$67,891	\$67,891	\$79,142
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
TOTAL	\$453,789	\$499,897	\$500,430	\$528,571

City Secretary

Who we are

The City Secretary's Office mission is to maintain accountability for enhancing governmental excellence and transparency when serving the public, elected officials and city departments. The office provides high quality services and delivers excellent customer service and maintains the integrity of the election process, access to city records, facilitating the city's legislative process, and recording local government history. The office ensures compliance with federal, state, and local statutes.

What do we do

- | | |
|-----------------------------------------------|------------------------------------------------|
| 1 Deliver Exceptional Governing Body Support | 5 Oversee Records Management (LGRA) |
| 2 Coordinate Convenient & Efficient Elections | 6 Ensure Public Information Compliance (PIA) |
| 3 Manage Boards & Commission Appointments | 7 Confirm & Provide Various Permits |
| 4 Ensure Open Meetings Compliance (OMA) | 8 Provide Internal & External Customer Service |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input checked="" type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- The office was awarded the TMCA's Municipal Clerk's Office Achievement of Excellence Award. The Achievement of Excellence Award program recognizes the statutory requirements and demands for the effective and efficient management of resources for proper governance by the municipal clerk's office. The award recognizes municipal clerk offices throughout the state for compliance with federal, state and local statutes that govern standards necessary to fulfill the duties and responsibilities of the office.
- Community Partnership with the University of North Texas Masters in Public Administration Program (MPA). An intern completed lien/assessment project and outstanding record projects and research.
- Staff was instrumental in assisting with the implementation of new ERP software. This included the creation of forms and workflows that streamlined the permit process.
- In March, the office completed an off-site document shred in compliance with state statutes. The number of off-site records requiring destruction continues to decrease as efforts continue to assist departments to go digital when possible.
- In November, the office worked with GovQa/WebQa (vendor) to onboard the Police Department, Municipal Court and Legal Department to our online Public Information Portal on the city's website. Adding these departments have streamlined the Public Information Act request process for both requestor and staff, thus providing enhanced government transparency.

Goals & Measures

City Secretary

Top Goals and Objectives

Goal 1

Update Records Management Policy/Program to include an Email Policy, decentralized filing procedures for departments to assist departments knowledge and compliance with state approved retention schedules. This will include a departmental source document listing, required forms & providing ongoing training for departments.

- Objective** Ensure departments are complying with state records retention requirements
- Objective** Ease of access to departmental records
- Objective** Reduce legal risk

Goal 2

Utilize technology to create an online form for Board and Commission applications to streamline the process for applicants who are interested in serving our city.

- Objective** Sense of community
- Objective** Efficient & effective delivery of city services
- Objective** Improve citizen engagement

Goal 3

Create a public records portal in Laserfiche for the staff and public to access and research city records.

- Objective** Transparency
- Objective** Convenience
- Objective** Positive City image

Goal 4

Implement an electronic signing software for contracts, leases and agreements to include workflow for signature, filing and contract management.

- Objective** Ensure compliance with state records retention requirements
- Objective** Guarantees return of partially executed documents
- Objective** Expedites signature process for all parties

Goal 5

Offer quarterly Public Information Act and or Records Management Lunch and Learns and supplemental FAQ's.

- Objective** Ensure state compliance with PIA and Local Government Records Act
- Objective** Mitigate legal risk
- Objective** Reduce space/cost for physical records and e-records storage

Goals & Measures

City Secretary

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Legislative Records (Ordinances, Resolutions, Minutes, Contracts, Leases and Agreements, Property) (Workload)	1413	1500	1600	1500
Open Records Requests (Workload)	590	600	650	600
Scanned City Records (# of pages) (Efficiency/Productivity)	30,694	32,000	33,000	32,000
Successful Election = #0 complaints filed with Secretary of State (Outcome)	0	0	0	0
Board and Commission Satisfaction = Reapplied for Council appointment (Outcome)	97%	100%	100%	100%

Notes:

Permits Metric removed, A new ordinance and software reassigned permit processing to several departments.

New Metric - Legislative Records

Open Records Requests numbers are down due to new Legislation (HB872) passed in April 2021 related to access of utility billing records.

The FY21/22 Actual is an estimate on where we will be by the end of the year.

Goals & Measures





LEGAL

OVERVIEW

The Office of the City Attorney represents the City in judicial, legislative, and administrative proceedings, advises City officials and representatives with respect to City policies, programs, and operations, and provides in-house legal services.

LEGAL

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$424,273	\$561,992	\$619,950	\$676,316
TOTAL	\$424,273	\$561,992	\$619,950	\$676,316

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$374,964	\$502,577	\$526,179	\$612,884
SERVICES	\$30,496	\$39,910	\$74,266	\$41,046
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$8,560	\$7,913	\$7,913	\$9,105
INTERNAL ALLOCATIONS	\$10,254	\$11,592	\$11,592	\$13,281
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$424,273	\$561,992	\$619,950	\$676,316

Legal

Who we are

The City Attorney's Office focuses on providing excellent, consistent legal support and quality customer service to the City Council, City Manager's Office, City departments and Boards and Commissions of the City of North Richland Hills. The City Attorney's office strives to be a well-managed and efficient office that is proactive and integrated into the day-to-day activities of the City, works to find innovative legal solutions to assist the City in accomplishing its goals, and is recognized for exemplary professionalism and ethical behavior that reflects the values of the residents and the City Council of North Richland Hills.

What do we do

- | | |
|-----------------------------------------------------|------------------------------------------------|
| 1 Legal Advisor to City Council and City Staff | 5 Draft and Review all Legal Documents |
| 2 Represent the City in Litigation and all Hearings | 6 Training of All City Staff and Policy Review |
| 3 Legal Support of Code Enforcement Activities | 7 Community Engagement |
| 4 Prosecutor for Municipal Court | |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input type="checkbox"/> Efficient & Effective Transportation System	<input checked="" type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- Successfully guided the City Council and all city staff on executive orders, emergency declarations, ordinance moratoriums, resolutions, employment regulations, federal aid process, and other policies for operations and staffing during the COVID-19 pandemic
- Worked closely with attorneys throughout the state, specifically Texas Municipal League, the Texas Attorney's General Office, the Tarrant County District Attorney's Office, and City Attorney's Offices from Fort Worth and Arlington in drafting, providing input, and legal interpretation of local, state and federal orders and disaster declarations related to COVID-19
- Implemented and streamlined contract review process for 22 City departments
 - Secured judgment dismissing all claims on appeal by the 5th Circuit Court of Appeals in federal lawsuit against the City and 16 city detention officers alleging civil rights violations under 42 USC Sec. 1983, the 14th Amendment and the Americans with Disabilities Act
- Guest speaker or panelists on various legal topics, regularly engaging with the legal community as subject matter experts. (1) City Attorney: Texas City Attorney's Association - Municipal Employment Law, Austin, TX; Tarrant County Bar Association – Planning Committee and Roundtable Moderator for the annual Women in the Law Luncheon; International Municipal Lawyer's Association - Comparative Employment Law, Seville, Spain (2) Assistant City Attorney: Speaker, Amarillo Area Young Lawyers Association, Las Vegas, NV - The Tragedy Behind the Michael Morton Act; Texas Police Chief's Association Legal Advisor Conference, Galveston, TX - Brady, The Michael Morton Act, and Disclosure.

Legal

Top Goals and Objectives

Goal 1

Create a Code Docket in Municipal Court: Create of a Code Docket in Municipal Court specifically dedicated to achieving code compliance, which the City Council has identified as its main goal for the two most recent City Council Retreats.

- Objective** City Council to adopt an ordinance that authorizes the municipal court judge to hear cases involving zoning violations, substandard buildings, and nuisance abatement cases, and that outlines a procedure for handling the cases in the Court.
- Objective** Eliminate the need for the City to pay separate filing fees and court costs for filing these cases in County court, and provide a more efficient and expeditious process to address zoning and nuisance violations that are not handled by criminal citation and/or through the Substandard Building Board.
- Objective** Expand penalty options for the civil cases to include injunctive relief, contempt, fines, and potential incarceration (for the contempt charge), with fines for violations up to \$1,000 per day, per violation. Currently, the City Code of Ordinances only allows for \$10 a day (if residential homestead), per violation to be assessed, and can only be assessed by the Substandard Building Board.

Goal 2

Review of City Charter and Select Provisions of the City Code of Ordinances: Conduct a thorough review and make recommendations for changes to the City Charter and select provisions of the City Code of Ordinances to ensure compliance with local, state and federal laws and regulations.

- Objective** Work closely with the Charter Review Committee to review all Charter provisions to determine if the provision as written supports current city operations or requires modifications.
- Objective** Work with relevant City staff members to review applicable state and federal laws for changes and make recommendations for changes to the Charter and certain provisions of the City Code of Ordinances to ensure consistency with federal, state and local laws, and current city practices.

Goal 3

Roll Call Training for Public Safety Employees: Work with the Public Safety leadership to implement and establish regular roll call training for front line public safety employees to ensure effective and efficient application of legal processes and procedures

- Objective** Provide regular training for public safety employees on legal aspects of criminal enforcement, mitigation of risk, and reduction of liability.

Goals & Measures



MUNICIPAL COURT

OVERVIEW

The mission of the North Richland Hills Municipal Court is to serve its citizens, and guests within the community, in a courteous, efficient and professional manner. The court and its officers are dedicated to the principles of fair and impartial justice administered with respect and equality.

MUNICIPAL COURT

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
COURT_ADMINISTRATION	\$842,174	\$899,259	\$907,218	\$984,602
TEEN COURT	\$106,346	\$117,406	\$118,997	\$126,449
WARRANT	\$388,647	\$473,946	\$474,656	\$457,108
TOTAL	\$1,337,167	\$1,490,611	\$1,500,871	\$1,568,159

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,014,097	\$1,083,278	\$1,086,643	\$1,158,793
SERVICES	\$127,618	\$133,027	\$137,825	\$137,264
MAINTENANCE	\$850	\$45,318	\$46,815	\$6,318
SUPPLIES	\$14,087	\$25,754	\$26,354	\$28,345
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$180,516	\$203,234	\$203,234	\$237,439
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
TOTAL	\$1,337,167	\$1,490,611	\$1,500,871	\$1,568,159

MUNICIPAL COURT

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
TEEN COURT	\$2,350	\$4,000	\$4,000	\$4,000
TOTAL	\$2,350	\$4,000	\$4,000	\$4,000

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
MISCELLANEOUS	\$2,350	\$4,000	\$4,000	\$4,000
TOTAL	\$2,350	\$4,000	\$4,000	\$4,000

Municipal Court

Who we are

The mission of the North Richland Hills Municipal Court is to serve its citizens and guests in a courteous, efficient and professional manner. The court and its officers are dedicated to the principles of administering a fair and efficient system committed to respect and equality while ensuring public trust and confidence in the judicial system.

What do we do

- | | |
|-------------------------------------------------|--------------------------------------------------|
| 1 Provide excellent customer service | 5 Timely case processing for customer efficiency |
| 2 Provide safety and security in the Court | 6 Provide a quad city Teen Court program |
| 3 Seek and evaluate alternative programs | 7 Maintain compliance of active warrants |
| 4 Provide a consistent level of case resolution | 8 Work with Judge and Pros for efficient justice |

Council Priorities

Quality Community Development & Revitalization	<input checked="" type="checkbox"/>	Sense of Community
Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image		

FY 2021-22 Top Accomplishments

- The Court, under the direction of the Supreme Court and the Office of Court Administration, reviewed and maneuvered through 11 more of 47 Supreme Court orders and multiple mandates from the OCA to continue our case processing and specialized hearings throughout the stages of the pandemic. As mandated, and as the health conditions change, the Court continues to create intricate operating plans approved by the Judge.
- The Court halted all "in person" hearings in March 2020 due to the pandemic and to date continues to conduct the majority of our hearings virtually using the Zoom platform procured through the Office of Court Administration. This platform, along with additional payment options, electronic processes and court text reminders have proven to increase appearance rates allowing defendants to participate in court processes without undue hardships.
- In an effort to stay within the Supreme Court mandate of limiting "in person" hearings, and most importantly to keep youth and the community safe, the Court continues to conduct Teen Court virtually. The Quad City Teen Court has remained active without interruption throughout the pandemic, and allows participants ordered to Teen Court to be processed virtually and complete their sentencing through alternative means.
- The Court continues to invest in our Team by providing and completing additional training sessions focused on Leadership and Customer Service. We acknowledged our Team was experiencing unprecedented stressors from the pandemic and supported them through advanced Leadership Training, Team Evaluation Training and Progressive Customer service training. The Administrator is now a facilitator for both TCCA and TMCEC education conferences.
- The Marshal's Division continues to enhance security through our Security Committee, expand programs such as search engines and License Plate Readers to increase Marshal visibility for warrant compliance. The Marshals continue mutual aid to NRH PD and outside agencies, including, but not limited to warrant services, assistance with investigations, special events security such as designated warming centers and elections.

Municipal Court

Top Goals and Objectives

Goal 1

To provide strategic and operational direction for the operations of the Municipal Court's four divisions by overseeing daily tasks and processes related to judicial practices, ensuring the accountability and safeguarding of public funds, and promoting excellent customer service to all patrons of the court.

- Objective** Implement changes in laws and procedures as soon as they become available.
- Objective** Provide continued training to personnel to promote excellent customer service.
- Objective** Afford opportunities for patrons to participate without undue hardships.

Goal 2

To provide efficient and expeditious case flow management for all Class C offenses and ordinance violations by handling all incoming payment transactions and managing dockets to ensure final disposition of case is achieved in a timely and judicious manner.

- Objective** Continue to develop our virtual and electronic platforms to accommodate court processes.
- Objective** Evaluate and implement alternative programs to enhance customer service.
- Objective** Maintain compliance with recognized guidelines for timely case processing.

Goal 3

To effectively manage warrant resolutions and revenue collections by means of the Warrant Division. The Marshals strive to provide police oversight and protection for the Municipal Court, personnel, visitors and are responsible for the issuance and service of Class C Misdemeanor warrants, subpoenas and summons.

- Objective** To provide safe and secure transportation of prisoners to the NRH Jail.
- Objective** Cross train Marshals to maintain knowledge of advanced police technology.
- Objective** Maintain an active presence on the streets in multiple cities throughout the area.

Goal 4

To offer alternative sentencing in lieu of fines to youth who participate in our quad city Teen Court program, educate volunteers and offenders on laws and consequences through the sentencing process as well as giving back to the community by volunteering time and service.

- Objective** Provide oversight for Teen Court Advisory Board, Judge's and Volunteers.
- Objective** Maintain recruitment and training for volunteers.
- Objective** Invest in our youth volunteers by facilitating a scholarship program.

Goal 5

To focus on early intervention for at risk youth, adults and families in crisis by identifying concerns, referring to appropriate resources and maintaining contact with the family while their case is pending in court.

- Objective** Identify concerns and make recommendations to the Judge for sentencing.
- Objective** Collaborate with other agencies to connect defendants with available resources.
- Objective** Maintain training of issues affecting at risk offenders to include mental health.

Goals & Measures

Municipal Court

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Number of Cases Filed	14,972	15,836	16,100	16,500
Number of cases Referred to Youth and/or Alternative Sentencing	1,007	1,082	1,082	1200
Youth and Alternative Program Percentage Satisfaction Rating	90%	95%	98%	98%
Percent of Warrants Resolved Prior to Collections	**38%	40%	50%	50%

Goals & Measures

Notes:

**This measure reflects the resolution of warrants prior to adding an additional 30% collection fee per warrant. This fee is only payable to the collection agency once the warrant has been resolved.



PLANNING & DEVELOPMENT

OVERVIEW

This program provides for the overall quality in development and revitalization throughout the city. To enhance and maximize the value of commercial and residential properties by seeking to revitalize older areas and promote active reuse and proper build out of the community. Key components of this program include review, analysis and processing of development projects impacting the physical growth of the community. The purpose of this review process is to ensure that proposed developments follow adopted plans, guidelines and policies that are beneficial to the community as a whole. The Planning Department is the primary contact for property owners, developers, surveyors and engineers who desire to develop property in the City. Primary activities include the review and recommendation of proposed subdivision plans, rezoning, special use permit, site plan, thoroughfare plan, variances and landscape requests to the Planning and Zoning Commission, Zoning Board of Adjustment, Landscape Review Board and City Council.

PLANNING AND INSPECTIONS

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$0	\$0	\$0	\$0
INSPECTION AND PERMITTING	\$974,921	\$1,054,201	\$1,060,222	\$1,108,986
PLANNING AND ZONING	\$316,681	\$327,802	\$328,299	\$414,040
TOTAL	\$1,291,602	\$1,382,003	\$1,388,521	\$1,523,026

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,135,541	\$1,188,246	\$1,190,162	\$1,312,541
SERVICES	\$42,064	\$67,547	\$67,547	\$67,247
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$11,956	\$15,339	\$19,941	\$15,639
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$102,041	\$110,871	\$110,871	\$127,599
TOTAL	\$1,291,602	\$1,382,003	\$1,388,521	\$1,523,026

Planning & Inspections

Who we are

We partner with the community in building and reinvigorating neighborhoods, engaging in visionary planning, fostering economic and environmental sustainability, promoting exemplary design, protecting the health, safety and welfare of the public, and assuring that all elements of the built environment are designed, constructed, installed and maintained to community standards. We do this with exceptional customer service and by living the R-SPIRIT values of the City of North Richland Hills.

What do we do

- | | |
|-----------------------------------------------|--------------------------------------------------|
| 1 Manage the Development Review Committee | 5 Conduct rental/hotel licensing and inspections |
| 2 Process zoning, plat and site plan requests | 6 Review and issue building and other permits |
| 3 Implement the Vision2030 Strategic Plan | 7 Conduct building code inspections |
| 4 Update development policies and regulations | 8 Fulfill public records requests |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input type="checkbox"/> Efficient & Effective Transportation System	<input checked="" type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- The Development Review Committee facilitated the final approval of the plats, subdivision plans, and first set of single family residential permits for City Point, a major development goal for City Council. City Point includes 365 single family residential lots, 60,000 square feet of commercial, 352 multi-family units, and additional pad site for a future hotel, grocer, or other commercial.
- Planning & Inspections began holding more regular interdepartmental coordination meetings with Neighborhood Services, Engineering, Fire Prevention, Construction Inspections, and Economic Development to review the status of current development projects.
- Three significant building permits were reviewed and issued and are currently under construction, including Iron Horse Spanos, Tru by Hilton Hotel, and City Point Apartments. These three projects have a combined construction value of over \$84 million.
- Completed configuration and fully implemented new paperless permitting and plan review system (Energov) and began an instructional campaign for customers on how to use the system.
- Approved permits for property valued at more than \$300 million in FY 2021. In March 2022, the department was on track to meet this same mark in FY 2022.

Goals & Measures

Planning & Inspections

Top Goals and Objectives

Goal 1

Ensure that the Zoning, Landscaping, Subdivision, and Sign Ordinances reflect current Council policies or changes in state law.

Objective Complete at least one update to each of the major development codes in FY23.

Goal 2

Enhance the technical knowledge and skills of staff through continued education and training.

Objective All staff to maintain current certifications through continuing education.

Objective Encourage staff to seek additional training to expand their skills.

Goal 3

Provide timely and accurate plan review for contractors and developers.

Objective Complete initial review for residential construction within 7 working days.

Objective Complete initial review commercial construction projects with 15 working days.

Objective Process 95% of all DRC requests within 100 calendar days.

Goal 4

Provide timely, accurate, and coordinated building inspections through training, time management and the use of available technology.

Objective Respond to 95% of inspection requests within 24 hours or less.

Objective Refine EnerGov to maximize its usefulness and implement both internal and external training.

Objective Ensure applicable projects receive engineering, zoning and landscaping inspections.

Goal 5

Provide quality inspection and licensing of existing apartment communities and hotels through professional and consistent inspection techniques and thorough follow up.

Objective Conduct at least 2 inspections of all apartment complexes and hotels.

Objective Respond to apartment complaints within 24 hours or less.

Objective Produce monthly occupancy reports and share data with key city departments.

Goals & Measures

Planning & Inspections

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total number of Building Permits issued	6,391	6,700	6,500	6,000
Total number of zoning, plat and site plan requests	89	97	70	75
Average Number of Inspections per Inspector	4,272	3,850	3,800	3,500
Total Construction Value of Permits Issued	\$183.5M	\$186M	\$180M	\$150M
Total number of New Single Family lots approved (Final Plat)	380	61	225	300

Goals & Measures

Notes:

Significant increase in the estimated total number of new single-family residential lots approved is due to the anticipated approval of City Point plats (379 lots) and the approval of Hometown Canal District Phase 6 (129 lots).





ECONOMIC DEVELOPMENT

OVERVIEW

The Economic Development department strives to constantly protect and grow the economic well-being of North Richland Hills. The department does this by attracting high quality business development and employment opportunities, facilitating the success of existing businesses, protecting and increasing property values, and revitalizing aging areas of the City. The department promotes balanced development, puts forward a pro-active business image and differentiates North Richland Hills as a progressive and diversified community. The three overriding strategies for the Economic Development Department are: redeveloping and reusing vacant and underutilized properties; promoting a positive business climate; and developing and promoting an attractive, diversified and thriving community.

ECONOMIC DEVELOPMENT

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$346,529	\$364,734	\$365,533	\$389,396
TOTAL	\$346,529	\$364,734	\$365,533	\$389,396

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$308,683	\$310,493	\$311,292	\$335,155
SERVICES	\$34,847	\$48,954	\$46,429	\$47,429
SUPPLIES	\$2,998	\$5,287	\$7,812	\$6,812
MISCELLANEOUS	\$0	\$0	\$0	\$0
TOTAL	\$346,529	\$364,734	\$365,533	\$389,396

ECONOMIC DEVELOPMENT**PROMOTIONAL FUND - 105 BUDGET**

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$101,446	\$131,154	\$131,243	\$140,020
TOTAL	\$101,446	\$131,154	\$131,243	\$140,020

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$51,685	\$50,981	\$51,070	\$56,566
SERVICES	\$31,800	\$59,838	\$59,838	\$59,838
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$17,960	\$20,335	\$20,335	\$23,616
TOTAL	\$101,446	\$131,154	\$131,243	\$140,020

Economic Development

Who we are

The department strives to foster the growth and sustainability of the economic well-being of North Richland Hills. This is accomplished by attracting targeted businesses and employment opportunities, facilitating the success of existing businesses, protecting property values, and revitalizing aging areas of the city. The department promotes quality development, puts forward a pro-active business image, and differentiates the city as a progressive and diversified community.

What do we do

- | | |
|--------------------------------------------------|--------------------------------------------------|
| 1 Retain and expand targeted business segments | 5 Promote city, business and project success |
| 2 Recruit and attract targeted business segments | 6 Provide site and building feasibility analysis |
| 3 Revitalize and redevelop targeted areas | 7 Provide pre-development guidance |
| 4 Connect business, developers, investors | 8 Protect and grow local business tax base |

Council Priorities

<input checked="" type="checkbox"/>	Quality Community Development & Revitalization	<input type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input checked="" type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input checked="" type="checkbox"/>	Local & Regional Leadership
<input type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- After a highly competitive national review, the City was awarded \$4.2 million to fund the reconstruction of Iron Horse East, the largest amount awarded by the Economic Development Administration (EDA) in Texas. The EDA, a federal agency, was responsible for granting \$1.5 billion of CARES Act funding toward community economic development programs to help prevent, prepare for, and respond to future disasters.
- Out of a pool of nearly 500 entries, the International Economic Development Council (IEDC) recognized the City's Façade & Sign matching grant program. Across 13 years and 27 business participants, almost \$300,000 in matching grants funds facilitated \$4.8 million in private investment, a 16.5 to 1 return.
- One of 50 Texas communities to receive Economic Excellence Recognition from the Texas Economic Development Council. The 12th year in a row for North Richland Hills.
- Facilitated 53 retail/restaurant leases representing 328,511 square feet, lowering the vacancy rate by 2%, down to 11%.
- Facilitated 60 office leases representing 175,794 square feet of office space, lowering the vacancy rate by 1%, to 10%. Of the leases, 4 represent 500 professional jobs.

Goals & Measures

Economic Development

Top Goals and Objectives

Goal 1

Redevelop and Reuse Vacant and Underutilized Properties.

- Objective** Revitalize and reinvest in existing commercial properties.
- Objective** Re-energize mature transportation corridors.
- Objective** Develop City Point and the Iron Horse and Smithfield TODs.

Goal 2

Promote a Positive Business Climate.

- Objective** Retain and foster a quality business environment.
- Objective** Support a regional approach to business recruitment.
- Objective** Provide infrastructure capacity for economic growth.

Goal 3

Develop and Promote an Attractive, Diversified and Thriving Community.

- Objective** Maintain quality development standards.
- Objective** Recruit, retain and expand targeted business segments.
- Objective** Establish and maintain a campaign that markets to businesses and informs citizens.

Goals & Measures

Economic Development

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total Brick & Mortar Businesses	1,319	1,366	1,400	1,425
Total Commercial Buildings	672	680	688	690
Website Traffic (page views)	34,096	27,457	30,250	31,000
Taxable Commercial Property Value per \$1 of Department Budget	\$2,794	\$2,692	\$2,750	\$2,800
Taxable Sales Per \$1 of Department Budget	\$2,350	\$2,418	\$2,500	\$2,500

Goals & Measures

Notes:

'Total Brick and Mortar Businesses', 'Taxable Commercial Property' and 'Taxable Sales' are projected to flatten or slightly decrease based upon current economic conditions as of March 20, 2020. These three metrics are specifically reliant upon local business trends (ability to remain open, addition of new business and sales performance) and pending commercial property appraisal values.



LIBRARY

OVERVIEW

Library General Services is responsible for implementing policies and procedures established under the leadership of the City Council, Library Board and City Administration. The Library Director administers budget expenditures, supervises and evaluates operational divisions, provides professional guidance to staff, maintains a positive public image and establishes policy. Responsibilities include planning, directing, coordinating and evaluating all Library areas of responsibility.

LIBRARY

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$401,885	\$440,992	\$441,169	\$462,867
LIBRARY TECHNICAL SERVICES	\$844,918	\$903,621	\$903,113	\$970,474
MAKER SPACE	\$0	\$0	\$0	\$0
PUBLIC SERVICES	\$942,890	\$999,045	\$1,008,150	\$1,076,526
TOTAL	\$2,189,693	\$2,343,658	\$2,352,432	\$2,509,867

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,715,118	\$1,801,621	\$1,803,216	\$1,917,691
SERVICES	\$21,860	\$44,410	\$39,506	\$39,333
MAINTENANCE	\$8,467	\$3,500	\$11,241	\$8,869
SUPPLIES	\$305,330	\$335,274	\$339,616	\$359,982
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$138,919	\$158,853	\$158,853	\$183,992
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
TOTAL	\$2,189,693	\$2,343,658	\$2,352,432	\$2,509,867

LIBRARY

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$48,770	\$52,391	\$52,401	\$52,391
TOTAL	\$48,770	\$52,391	\$52,401	\$52,391

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
SERVICES	\$15,901	\$15,000	\$15,000	\$15,000
SUPPLIES	\$32,868	\$37,391	\$37,401	\$37,391
MISCELLANEOUS	\$0	\$0	\$0	\$0
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$48,770	\$52,391	\$52,401	\$52,391

Library

Who we are

The North Richland Hills Public Library shall be a major source of information for the residential and business community of the city by providing materials and professional assistance to develop and enhance the interests, skills, and information needs of all ages of library patrons.

What do we do

- | | |
|---------------------------------------------------------------------------------|-----------------------------------------------|
| 1 Provide responsive physical and digital collections | 5 Provide internet access and support |
| 2 Provide collections and services that meet the diverse needs of our community | 6 Provide job skills development classes |
| 3 Provide pre-literacy and early literacy classes | 7 Plan & host educational and cultural events |
| 4 Provide services through a variety of delivery formats | 8 Provide access & instruction for databases |

Council Priorities

Quality Community Development & Revitalization	x Sense of Community
Efficient & Effective Transportation System	Targeted Economic Development
Safety and Security	Local & Regional Leadership
Financial Stability	x Efficient & Effective Delivery of City Services
x Positive City Image	

FY 2021-22 Top Accomplishments

- The Library returned to in-person events and classes in April 2021. Starting with Storytime at Stormy Plaza and then moving into The Mayor's Summer Reading Club (MSRC) that ran June 1 – August 7. The Library offered over 60 programs that had a total attendance of 4,169 and set record attendance for Story Time, Lego Challenge, and Teen Programs. The MSRC had 2,177 participants that read over 115,400 hours.
- The Library wrote and executed a Post-Pandemic Strategic Plan for a staged reinstatement of all Library Services. At this time all Library services have been reinstated and additional services that were implemented in response to the pandemic, such as curbside pick, virtual Maker Spot classes, and 24-hour pickup lockers, have become a permanent part of Library services.
- The 2021 Mid-Cities Teen Book Fest received grant funding and was a two day event. Virtual discussions and workshops were held on Friday, October 15 where classrooms of students from across the state participated. Then on October 16 the event was held live and in-person. The event had a record attendance of over 1,100 participants.
- In January 2021, the Library was awarded the 2020 Achievement of Excellence in Libraries Award. Of the 568 public libraries in Texas, ours was one of only 56 to receive the Award. This means our library is among the 10% of Texas Libraries to have achieved this distinction. This is the Library's sixth consecutive year to receive this award.
- On March 8 the Library reinstated Interlibrary Loan (ILL) using a new fully online and automated Interlibrary Loan (ILL) service that is 100% contactless. The Library processed over 1,200 items using the new system through the duration of last fiscal year.

Library

Top Goals and Objectives

Goal 1

To serve with excellence and respect for all.

- Objective** Provide free and equal access to all and provide training opportunities on serving diverse patrons
- Objective** Continuously evaluate and improve the user experience
- Objective** Attract and retain a passionate and engaged staff

Goal 2

To grow and sustain readers through community responsive collections, events, and classes

- Objective** Grow and sustain readers through early literacy and reader engagement classes and events
- Objective** Curate and manage a well-balanced collection in print, audio, and digital formats
- Objective** Provide classes, collections, and resources that support K-12 education and life-long learners

Goal 3

To provide experiences that educate, empower, and inspire

- Objective** Develop events and classes that meet community needs and interests
- Objective** Support curiosity by providing diverse and unique programs
- Objective** Develop and offer passive programming opportunities

Goal 4

Enhance and expand outreach efforts

- Objective** Reengage patrons who became inactive during the pandemic
- Objective** Expand outreach to underserved populations
- Objective** Explore ways to deliver library services and events outside of the Library

Goal 5

Be good stewards of public resources through efficient and effective delivery of services

- Objective** Analyze library workflows and process to optimize patrons' return on investment
- Objective** Seek alternate funding sources for special projects and initiatives

Goals & Measures

Library

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Number of Circulations	629,019	650,000	665,000	665,000
Number of Events and Classes Attendees	8,712	10,000	12,000	15,000
Citizen's Survey Rating	95%	N/A	N/A	97%
Circulation Per Capita	8.96%	9.25%	9.50%	10%
Percentage of Patrons who would return to the Library	99%	99%	99%	100%

Goals & Measures

Notes:

1) FY19/20 Estimate based on 5 months of operations into the fiscal year.



NEIGHBORHOOD SERVICES

OVERVIEW

The Neighborhood Services Department is committed to protecting public health and safety, preserving natural resources and enhancing the quality of life in all North Richland Hills neighborhoods.

NEIGHBORHOOD SERVICES

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$366,961	\$379,951	\$390,199	\$399,716
ANIMAL SERVICES	\$818,894	\$850,134	\$857,553	\$922,194
CODE COMPLIANCE	\$497,383	\$539,725	\$535,319	\$568,141
CONSUMER HEALTH SERVIC	\$352,855	\$381,445	\$378,945	\$404,292
TOTAL	\$2,036,093	\$2,151,255	\$2,162,016	\$2,294,343

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,684,156	\$1,730,419	\$1,732,902	\$1,824,733
SERVICES	\$99,906	\$139,622	\$142,520	\$149,936
MAINTENANCE	\$16,446	\$26,580	\$33,635	\$25,680
SUPPLIES	\$66,749	\$69,251	\$67,576	\$80,751
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$168,836	\$185,383	\$185,383	\$213,243
TOTAL	\$2,036,093	\$2,151,255	\$2,162,016	\$2,294,343

NEIGHBORHOOD SERVICES

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
ADMINISTRATION	\$22,331	\$53,013	\$57,055	\$42,000
ANIMAL SERVICES	\$5,811	\$19,810	\$19,810	\$17,300
CODE COMPLIANCE	\$0	\$0	\$0	\$0
OTHER	\$30,632	\$50,600	\$45,692	\$52,000
TOTAL	\$58,774	\$123,423	\$122,557	\$111,300

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
SERVICES	\$27,965	\$36,823	\$36,823	\$32,300
SUPPLIES	\$177	\$0	\$4,042	\$0
MISCELLANEOUS	\$0	\$0	\$0	\$0
TRANSFERS & CONTRIBU	\$30,632	\$61,600	\$61,600	\$54,000
CAPITAL OUTLAY	\$0	\$25,000	\$20,092	\$25,000
TOTAL	\$58,774	\$123,423	\$122,557	\$111,300

Neighborhood Services

Who we are

The Neighborhood Services Department is committed to protecting public health and safety, preserving natural resources and enhancing quality of life in all North Richland Hills neighborhoods.

What do we do

- | | |
|---------------------------------------------------|--------------------------------------------------------|
| 1 Enforce city ordinances | 5 Assist those in need with exterior home repairs |
| 2 Ensure properties comply with health and safety | 6 Provide shelter for lost, abandoned or unwanted pets |
| 3 Encourage voluntary compliance | 7 Rehomed pets into permanent homes |
| 4 Educate public about environmental issues | 8 Return lost pets to their homes |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input type="checkbox"/> Efficient & Effective Transportation System	<input type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- The Neighborhood Initiative Program (NIP) has made major strides in helping low income elderly, disabled, single parent and veterans complete exterior repairs to their homes. Due to COVID-19 volunteer activities were lower than normal for FY 21; however, with the help of over 219 volunteers we were able to complete 42 NIP projects of various sizes.
- The Neighborhood Services Department relies heavily on volunteer hours to help with some of the departmental programs, including Keep NRH Beautiful, NIP and Animal Services. The Department had a combined total volunteer hours in Fiscal Year 2021 of 3,258 which equates to \$92,983. This was quite an accomplishment seeing that many volunteer activities were halted or smaller events than normal.
- The Animal Services Division accomplished its highest ever live release rate of 97%. The live release rate has increased 4 consecutive years, going from 82% in FY18, to the current 97% for FY22. In Taking Best Friends Animal Society benchmark of live release rate excellence of 90%, the AARC would be consider a No-Kill Shelter.
- Code Compliance continues to attain a high percentage of voluntary compliance from residents with a 90% rate of voluntary compliance in FY 21. Neighborhood Services continues to focus on educating residents to gain voluntary compliance and to reduce the possibility of repeat offenders while also escalating enforcement action to the Municipal Court of Substandard Building Board when owner's refuse compliance.
- Consumer Health completed 59% of ordinance-mandated/required inspections of all regulated food establishments, child care facilities, public/semi-public pools/spas in FY 20; decrease due to pivot to Covid-19 actions and complaints.

Goals & Measures

Neighborhood Services

Top Goals and Objectives

Goal 1

Continue to provide the Neighborhood Initiative Program (NIP) to assist low income elderly, single parent, persons with disabilities and veterans with minor exterior home repair in order to help residents continue living safely and comfortably in their own homes and also helps to make their neighborhoods a better place to live.

- Objective** Hold the Annual Fix It Blitz in the fall.
- Objective** Grow volunteer base in order to complete projects in a timely manner.
- Objective** Seek grant funding to help offset the cost of the projects.

Goal 2

Grow the reach of Environmental Services and the Keep NRH Beautiful Commission in promoting beautification and the environment.

- Objective** Host monthly environmental education seminars both in-person and virtual.
- Objective** Start two new programs - Environmental Education Scholarship & PTA Beautification Grant for
- Objective** Be awarded the Governor's Community Achievement Award for 2022.

Goal 3

Achieve a live release rate of 90% at the Animal Adoption and Rescue Center.

- Objective** Not euthanize any health/adoptable animals as defined by the Asilomar Accords euthanasia
- Objective** Provide medical services to include spay/neuter, rabies vaccination, microchip implantation, and
- Objective** Vaccinate and medicate on intake 90% of all animals entering the facility within 24 hours of

Goal 4

Attain at least a 95% voluntary compliance rate from residents with code compliance issues.

- Objective** Educate residents in order gain voluntary compliance
- Objective** Reduce the number of repeat offenders

Goal 5

Protect public health through routine inspections, education, monitoring, and enforcement of all food establishments, child care facilities, public/semi-public pools and waste haulers; providing classes and outreach; vector control and monitoring for the presence of mosquito-borne illness.

- Objective** Complete 100% of required inspections, and address complaints within 24 hours.
- Objective** Provide training to NRH businesses and community outreach.
- Objective** Monitor for the presence of West Nile Virus.

Goals & Measures

Neighborhood Services

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total Calls for Service (Workload)	18,092	10,118	11,000	12,000
Total Number of Substandard Cases (Workload)	179	169	160	125
Value of Volunteer Hours (Efficiency)	\$ -	\$140,270	\$38,433	\$170,000
Live Release Rate (Outcome)	90%	95%	97%	90%
Number of Code Cases Closed (Outcome)	2,074	2,232	2,200	3,800

Goals & Measures

Notes:

Value of Volunteer Hours cannot be accurately tracked before FY 2019. The migration from MyGov to EnerGov in the Code Compliance Division has identified some possible overlap with the previous system. Code Compliance is thoroughly reviewing the new EnerGov processes and calculations to confirm all inspections are tallied and calculated. FY23 will show accurate results after working through the migration process.



PUBLIC WORKS

OVERVIEW

The North Richland Hills Parks and Recreation Department offers a wide variety of facilities, activities, parks and open spaces to enhance the city's sense of community and the quality of life for our citizens. Additionally, the city offers many athletic opportunities, community events, public art pieces and cultural arts programs. The mission of the North Richland Hills Parks and Recreation department is to provide the community with innovative and high quality programs, parks and facilities, service excellence and life enrichment.

PUBLIC WORKS

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$298,825	\$362,453	\$362,630	\$347,218
STREETS	\$1,654,303	\$1,827,565	\$1,829,469	\$2,036,230
TRAFFIC CONTROL	\$1,010,742	\$1,146,632	\$1,146,986	\$1,283,767
TOTAL	\$2,963,870	\$3,336,650	\$3,339,085	\$3,667,215

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,795,701	\$1,964,278	\$1,966,713	\$2,153,176
SERVICES	\$538,322	\$570,135	\$566,635	\$616,792
MAINTENANCE	\$262,722	\$392,562	\$374,152	\$446,650
SUPPLIES	\$72,654	\$109,085	\$130,995	\$109,085
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$294,470	\$300,590	\$300,590	\$341,512
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$2,963,870	\$3,336,650	\$3,339,085	\$3,667,215

PUBLIC WORKS

DRAINAGE UTILITY FUND - 120 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$0	\$0	\$0	\$120,606
STREETS	\$57,900	\$154,450	\$154,450	\$155,399
TOTAL	\$57,900	\$154,450	\$154,450	\$276,005

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$34,790	\$121,950	\$121,950	\$243,505
MAINTENANCE	\$23,110	\$32,500	\$32,500	\$32,500
TOTAL	\$57,900	\$154,450	\$154,450	\$276,005

PUBLIC WORKS UTILITY

UTILITY FUND - 410 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
ADMINISTRATION	\$0	\$0	\$0	\$0
CIP PERSONNEL	\$0	\$378,127	\$378,169	\$400,025
ENGINEERING	\$873,359	\$1,014,666	\$1,015,322	\$1,116,290
RIGHT OF WAY	\$271,565	\$354,107	\$362,644	\$338,647
NRH WATAUGA JUF	\$56,875	\$46,440	\$63,940	\$72,765
PW UTIL ADMIN	\$0	\$0	\$0	\$0
SEWER OPERATIONS	\$8,629,779	\$9,641,409	\$9,642,681	\$9,907,409
UTILITY CONSTRUCTION C	\$2,632	\$937,423	\$937,423	\$963,347
WATER DISTRIBUTION	\$17,206,770	\$18,221,839	\$18,219,094	\$19,142,361
TOTAL	\$27,040,980	\$30,594,011	\$30,619,273	\$31,940,844

EXPENSE GROUP	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
PERSONNEL SERVICES	\$3,807,776	\$5,008,859	\$5,023,104	\$4,759,566
SERVICES	\$19,244,502	\$20,740,726	\$20,717,532	\$22,019,445
MAINTENANCE	\$560,946	\$764,306	\$789,030	\$764,006
SUPPLIES	\$51,102	\$94,736	\$104,097	\$95,036
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$3,316,929	\$3,792,735	\$3,792,735	\$4,110,142
CAPITAL OUTLAY	\$59,726	\$192,649	\$192,775	\$192,649
TOTAL	\$27,040,980	\$30,594,011	\$30,619,273	\$31,940,844

Public Works

Who we are

Public Works delivers essential services to the citizens of North Richland Hills in a prompt, courteous, safe, efficient, and cost-effective manner. Through its dedicated employees, Public Works strives to plan, design, build, maintain, and operate public infrastructure in a manner that provides our residents with the best quality, responsive, and dependable service on a daily basis.

What do we do

- | | |
|------------------------------------------------|------------------------------------------------|
| 1 Maintain city streets | 5 Operate the wastewater collection system |
| 2 Manage FEMA Floodplains | 6 Maintain drainage systems |
| 3 Review engineering plans | 7 Maintain traffic operations |
| 4 Operate the city's water distribution system | 8 Manage / inspect infrastructure construction |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input type="checkbox"/> Sense of Community
<input checked="" type="checkbox"/> Efficient & Effective Transportation System	<input type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- Completed the first two residential Bond Program Streets (North Hills and Nor'East) on time and under budget.
- Released the first Major Bond Program Street (Bedford-Eules Rd) for bidding, while finalizing engineering design on three additional arterial or major collector roadways (Glenview East & West, Iron Horse East)
- Completed a major 24" wastewater main rehabilitation using largely trenchless technology. Staff was able to realize significant savings through scope reduction due to coordination with the City of Fort Worth.
- Maintained a high level of customer service and sustained core operations despite significant staff shortages (up to 20% division vacancy).
- Savings due to efficiency in the annual Preventive Street Maintenance Program provided opportunity to expand the scope of overlay projects. The most visible of these "extra" projects was the overlay of Amundson Road performed in February 2022.

Goals & Measures

Public Works

Top Goals and Objectives

Goal 1

To maintain a safe and reliable water distribution system that meets or exceeds all federal, state and local regulations.

- Objective** Maintain water quality through routine testing
- Objective** Respond to water leak reports within 30-minutes
- Objective** Perform meter testing and replacement

Goal 2

Maintain an efficient and effective transportation system, including traffic signals, signing and pavement marking to accommodate traffic growth throughout the City's street network.

- Objective** Maintain and upgrade (when possible) signal components
- Objective** Adjust signal timing plans or provide adaptive controls to optimize throughput
- Objective** Repair and replace reflective signage and pavement marking

Goal 3

Provide quality and timely review of plats and plans for improvements to the city's infrastructure systems, including both developer and CIP construction projects, and facilitate efficient infrastructure construction.

- Objective** Maintain high quality inspection services
- Objective** Meet review time targets for plan submittals
- Objective** Proactively coordinate with franchise utilities to minimize potential conflicts

Goal 4

Maintain an efficient drainage system, to include oversight of the city's floodplains in compliance with FEMA regulatory requirements.

- Objective** Respond to drainage complaints
- Objective** Maintain the city's CRS rating to provide flood insurance discounts to residents
- Objective** Maintain the city's creeks and drainage ways to optimize storm water conveyance

Goal 5

Meet or exceed all local, state and federal environmental regulations as it relates to wastewater (sanitary sewer) collection and disposal.

- Objective** Decrease Inflow & Infiltration to the collection system
- Objective** Clean 40% of the city's 292 miles of wastewater lines annually
- Objective** Decrease annual SSO occurrences

Goals & Measures

Public Works

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
% of street centerline miles receiving preventive maintenance	7.5%	9.2%	9.0%	9.0%
Linear feet of water, sanitary sewer and storm drain line replacement	5,370	4,518	14,006	4,929
Infrastructure plan review time (working days)	14	16	15	15
Gallons of estimated water loss due to main breaks (millions)	10.01	9.95	9.50	9.00
Maintain the Community Rating System for managing the city's floodplains	7	7	7	7

Goals & Measures

Notes:





FACILITIES

OVERVIEW

The Facility & Construction Management Department provides services for construction, expansions and renovations for City facilities. This includes both scheduled and specifically requested projects by user departments.

FACILITIES

FACILITY SERVICES FUND - 510 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
BUILDING SERVICES	\$2,352,799	\$2,715,817	\$2,868,676	\$2,871,815
FACILITIES_ADMINISTRATION	\$249,310	\$247,722	\$249,576	\$265,539
RENTAL PROPERTY	\$14,848	\$36,120	\$36,120	\$36,120
TOTAL	\$2,616,957	\$2,999,659	\$3,154,372	\$3,173,474

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$987,021	\$1,109,847	\$1,110,911	\$1,239,545
SERVICES	\$871,181	\$1,097,578	\$1,196,328	\$920,927
MAINTENANCE	\$660,663	\$602,735	\$701,362	\$810,958
SUPPLIES	\$37,664	\$93,364	\$76,364	\$100,264
MISCELLANEOUS	\$4,188	\$15,000	\$4,872	\$15,000
INTERNAL ALLOCATIONS	\$52,735	\$60,335	\$60,335	\$72,580
CAPITAL OUTLAY	\$3,506	\$20,800	\$4,200	\$14,200
TOTAL	\$2,616,957	\$2,999,659	\$3,154,372	\$3,173,474

Facilities & Construction

Who we are

The Facility & Construction Department strives to keep facilities safe, clean, functional, and comfortable for our citizens and staff. We do this by efficient and effective use of resources and finances. Our administration staff provide services for construction, expansions, and renovations of City facilities. Our maintenance technicians are responsible for maintenance of 20 City owned facilities, maintain 727 independently operated Heating, Ventilating and Air Conditioning (HVAC) systems, and 3 City owned rental properties. Our maintenance workers are responsible for cleaning 11 City owned facilities.

What do we do

- 1 Project Management
- 2 Maintenance of City facilities
- 3 HVAC Maintenance
- 4 Custodial Services
- 5 Rental Property Maintenance

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input checked="" type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Replacement of the carpet at the Public Library. This project consisted of coordinating both moving and flooring contractors. The entire collection of stacks was moved to allow the flooring contractor to perform their duties. This work was completed in both the public and staff areas.
- Slide and Swing gate preventative maintenance at (16) locations for a total of (22) gates. We also brought our gate equipment up to ASTM F2200 and UL 325 standards.
- Concrete replacement at Fire Station #2 and Fire Station #5. This project replaced several locations where concrete failed in the driveways.
- Continue to be proactive with maintenance and custodial services for city facilities ensuring they are well maintained, clean, and safe for both the public and staff.

Goals & Measures

Facilities & Construction

Top Goals and Objectives

Goal 1

To deliver quality projects to the customer within the specified timeline and within budgetary constraints.

- Objective** Conduct pre-construction, progress updates, and post-construction meetings
- Objective** Evaluate new products and equipment for sustainability, efficiency, and cost
- Objective** Inspect finished product for quality and conformance to specifications

Goal 2

To reduce the number of unscheduled work orders by adhering to our preventative maintenance program and proactively addressing identified issues in a timely manner.

- Objective** Use The Maintenance Authority software to track and implement work orders
- Objective** Being diligent in adhering to our preventative maintenance (PM) work orders
- Objective** Use energy efficient lighting and fixtures

Goal 3

To continue our preventative maintenance HVAC program maximizing our life and efficiency of our equipment.

- Objective** Using The Maintenance Authority software to better implement PM work orders
- Objective** Continued use of quality replacement parts that meet manufacturer requirements
- Objective** Continue to cross train maintenance technicians in the HVAC field

Goal 4

To maintain and improve the quality of custodial services.

- Objective** Continue to train on topics including safety, improving skills, and Green cleaning
- Objective** Track deficiency in the TMS software to measure problem areas
- Objective** Proactively address and resolve issues

Goals & Measures

Facilities & Construction

Top Performance Metrics

Performance Metric	FY20-21 Actual	FY21/22 Actual	FY22/23 Estimate	Target / Goal
# of plumbing, electrical, and general Work Orders	1,272	1,350	1,400	1,400
# of HVAC preventative Work Orders	449	420	420	425
% of in-house plumbing, electrical, and general Work Orders completed the same day	77%	80%	70%	70%
% of HVAC preventative maintenance/inspection Work Orders	64%	91%	89%	89%
% of unscheduled HVAC Work Orders completed the same day	41%	65%	75%	75%

Goals & Measures

Notes:

Significant variances: Maintenance Tech plumbing, electrical, and general work orders is tracking slightly less. We lost one general maintenance technician in our department resulting in us completing less work orders. HVAC preventative work orders is tracking well. Percent of plumbing, electrical, and general maintenance work orders completed the same day is also tracking well. Percent of preventative in-house and contracted HVAC work orders is tracking well and possible will exceed projections. Percentage of unscheduled HVAC work orders completed the same day dipped below projections possibly due to a better preventative maintenance.





FLEET SERVICES

OVERVIEW

The Fleet Services department is an internal service department responsible for the acquisition and financing of replacement vehicles, and the maintenance, repair, and operating expenses for all vehicles. The department consists of three divisions: Administration, Equipment Services, and Fire Maintenance. Fleet Services administration is responsible for annual budgets, providing financial information for vehicle and equipment replacements, preparing bid specifications, and meeting Federal and State legislative mandates as related to fleet operations. The Equipment Services Division is responsible for the maintenance of vehicles and equipment except for large fire apparatus. The division performs scheduled preventative maintenance service, unscheduled repairs, road service, and coordinates body shop repairs and new vehicle build-outs for vehicles and other pieces of equipment. The Fire Maintenance Division is responsible for the maintenance of large fire apparatus. The division provides scheduled preventative maintenance service and unscheduled repairs for various pieces of fire apparatus.

FLEET

FLEET SERVICES FUND - 520 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
EQUIPMENT SERVICES	\$1,990,078	\$2,510,465	\$3,817,655	\$3,276,171
FLEET_ADMINISTRATION	\$293,230	\$297,188	\$295,141	\$312,128
PUBLIC SAFETY	\$335,687	\$345,626	\$357,803	\$435,228
TOTAL	\$2,618,994	\$3,153,279	\$4,470,599	\$4,023,527

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,007,003	\$999,219	\$1,000,283	\$1,133,463
SERVICES	\$475,172	\$685,004	\$824,798	\$1,086,244
MAINTENANCE	\$245,231	\$294,949	\$238,071	\$294,949
SUPPLIES	\$293,255	\$293,911	\$401,306	\$294,373
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$82,762	\$96,937	\$96,937	\$114,216
CAPITAL OUTLAY	\$515,572	\$783,259	\$1,909,204	\$1,100,282
TOTAL	\$2,618,994	\$3,153,279	\$4,470,599	\$4,023,527

Fleet Services

Who we are

Fleet Services' mission is to maintain safe, reliable, and appropriate vehicles and equipment in the most cost-efficient manner.

What do we do

- | | |
|------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| 1 Vehicle and equipment maintenance | 5 Asset and fleet budget management |
| 2 Vehicle and equipment body damage repair and paint | 6 Fuel acquisition, delivery, inventory control, infrastructure, maintenance, & TCEQ compliance |
| 3 Parts sourcing, acquisition, and inventory control | 7 Vehicle/equipment warranty repairs & recalls |
| 4 Motor pool for long & short term special use | 8 Insurance subrogation & collection for vehicle collisions |

Council Priorities

	Quality Community Development & Revitalization	<input checked="" type="checkbox"/>	Sense of Community
	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input checked="" type="checkbox"/>	Safety and Security	<input checked="" type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Ranked # 71 in Top 100 Fleet for fourth year in a row, out of 38,000+ government fleets in North America. This recognizes fleet best practices in all areas of fleet management including purchasing, emissions reduction, efficiency, personnel accomplishments, certifications, safety, productivity, vehicle specification, environmental control, and fuel to name a few areas.
- Received NTCOG Fleet Recognition for our efforts to reduce emissions and improve the fuel efficiency of our fleet. Replaced 19 high-emission units with the latest low emission motors. New low-emission units have reduced our carbon footprint and is further reduced by using synthetic oils which do not require frequent oil changes and withstand high heat better than regular grade oils.
- Ongoing oil analysis program and we are using it to adjust our preventive maintenance program especially for Public Safety units. This reduces oil and filter costs in several areas of the fleet. The analysis has shown the need to increase oil and filter changes in part of the fleet and extend them in others based on hours and mileage. It also
- Motor pool program reservations remain online. Vehicles are available to personnel who are having repairs/preventive maintenance performed on their assigned vehicles. Additionally, pool vehicles are for those who require a vehicle for short term use. They are available at City Hall and the Fleet Service Center.

Goals & Measures

Fleet Services

Top Goals and Objectives

Goal 1

To provide accurate financial information for vehicle replacement.

Objective Update vehicle replacement sheet on a regular basis

Objective Review vehicles scheduled for replacement ensuring most cost efficient replacement is being

Goal 2

Purchase vehicles, equipment, and public safety units that will enable the user departments to provide services critical to the health, safety, and welfare of the community. In addition, purchasing to correct vehicle/equipment specification positively impacts the City's capabilities.

Objective Inspect vehicles being replaced to understand how well it met departments needs

Objective Meet with departments to discuss whether those vehicles are relevant to their current objectives and needs

Goal 3

Ensuring that all City vehicles and equipment are safe, reliable, and correctly specified to meet each departments' needs.

Objective Understand the function(s) departments intend to use their vehicles/equipment for

Objective Rightsizing vehicles and equipment purchases for the future

Goal 4

Evaluate fleet and find areas where cost reductions can be implemented either in maintenance or reducing replacement costs through right-sizing the fleet where practical and working with vehicle and equipment vendors to bring down the costs of purchasing new units or negotiating vendor parts and labor rates.

Objective Evaluate outside vendors and services for overall savings

Objective Evaluate vehicle and equipment yearly cost of operation using cost per mile(cpm) for fuel usage, maintenance and repairs

Goals & Measures

Fleet Services

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Annual number of preventive maintenance work orders.	515	445	450	500
Annual number of unscheduled work orders.	1,500	2,312	2,177	2,200
Number of hours staff spent on pickup, delivery, warranty, and recalls.	578	619	750	700
Number of service calls by tire and wrecker services.	58	26	37	40
Number of vehicles/equipment in fleet versus previous years (measuring fleet creep).	408	407	409	409

Goals & Measures

Notes:





INFORMATION TECHNOLOGY

OVERVIEW

The Information Services department strives to provide strategic planning, technical direction and leadership for all technology related items throughout the City of North Richland Hills. And, to develop and administer management policies that support the efficient and effective utilization of the City's technology resources. The department is divided into seven divisions: General Services, Data Networks, Microcomputer Systems, Telecommunications, Major Computers, Geographical Information Systems, and Public Safety.

INFORMATION TECHNOLOGY

INFORMATION TECHNOLOGY FUND - 530 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
DATA NETWORK	\$763,726	\$1,117,151	\$1,306,877	\$1,550
GIS SYSTEM	\$177,666	\$184,487	\$201,687	\$600
IT_ADMINISTRATION	\$326,034	\$233,848	\$392,948	\$3,941,657
MAJOR COMPUTER SYSTEMS	\$363,211	\$566,547	\$557,201	\$600
MICROCOMPUTER SYSTEMS	\$839,318	\$910,697	\$1,008,483	\$1,072
PUBLIC SAFETY	\$761,335	\$744,081	\$762,388	\$880,107
TELECOMMUNICATIONS	\$360,633	\$361,195	\$379,365	\$0
TOTAL	\$3,591,923	\$4,118,006	\$4,608,949	\$4,825,586

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,290,591	\$1,364,609	\$1,367,093	\$1,568,612
SERVICES	\$432,383	\$500,407	\$632,896	\$575,651
MAINTENANCE	\$1,714,743	\$2,063,952	\$2,341,246	\$2,376,027
SUPPLIES	\$27,584	\$34,059	\$34,159	\$34,950
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$22,119	\$22,119	\$22,119	\$24,646
CAPITAL OUTLAY	\$104,503	\$132,860	\$211,436	\$245,700
TOTAL	\$3,591,923	\$4,118,006	\$4,608,949	\$4,825,586

Information Technology

Goals & Measures

Who we are

The Information Technology Department provides cost-effective support for computer, security, audio/visual, voice, video, and web based applications and services to all City employees and citizens. The department strives to develop, enhance, and manage the City's enterprise network to provide high speed and dependable connectivity. The department also promotes supporting new technology and assisting employees to mitigate new innovative applications; thereby, providing leadership for effective strategic planning in the use of technology.

What do we do

- | | |
|-----------------------------------------------------------------|----------------------------------------------------|
| 1 Provide cybersecurity for the City infrastructure | 5 Support door access & camera surveillance |
| 2 Provide and maintain end user hardware & application support. | 6 Provide reliable network connectivity & |
| 3 Implement and support an ERP system. | 7 Ensure efficiency and stability of City servers. |
| 4 Support for all Public Safety end users & applications. | 8 Provide enterprise wide email system. |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input type="checkbox"/>	Sense of Community
<input type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input checked="" type="checkbox"/>	Safety and Security	<input type="checkbox"/>	Local & Regional Leadership
<input checked="" type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Completed ERP financial, permit, inspections and planning, and human resources modules.
- Implemented new endpoint protection and monitoring solution against cyber-intrusions.
- Continuing extensive education program for employees to increase their awareness for phishing emails and limiting their exposure to providing network credentials and financial information to unscrupulous cyber
- Migrated to Office 365.
- Replaced server storage.

Information Technology

Top Goals and Objectives

Goal 1

Continued implementation of City's Enterprise Resource Planning (ERP) system.

Objective 1: To improve operations with a new ERP solution.

Objective 2: Ensure implementation of ERP is cost-effective by staying within budgeted guidelines.

Objective 3: Limit city business disruption and use allocated project time efficiently.

Goal 2

Continue to improve network security against cyber-terrorism.

Objective 1: Protect city's cyber infrastructure against explicit , external attacks by prevention methods.

Objective 2: Develop incident management and mitigating plans for an attack and damage limitation.

Objective 3: Perform consequence management via recovery/response plans in the event of an attack.

Goal 3

Continue education program for employees awareness of cyber-terrorism.

Objective 1: Protect city's infrastructure from external attacks by providing education and awareness to

Objective 2: Meet state mandated requirements for employee training.

Goal 4

Continued support of all applications and software currently being used by city staff.

Objective 1: To support employees in delivery of city services by maintaining hardware and software.

Objective 2: To provide instruction and guidance to city employees in their daily operations.

Goal 5

Upgrade Public Safety CAD/RMS infrastructure to provide high availability solution including disaster recovery.

Objective 1: Install new hardware in production and disaster recovery locations.

Objective 2: Periodic testing and evaluation of system.

Goals & Measures

Information Technology

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Number of help desk tickets submitted (Workload)	6,800	5,100	5,300	5,300
Number of major systems supported (Workload)	73	93	96	96
Ratio of PCs per analyst FTE (Productivity)	New	133:1	133:1	133:1
Percent of Helpdesk tickets resolved within 0-2 days (Outcome)	82%	87%	87%	87%
Number of cyber attacks reported (Outcome)	1	0	0	0

Goals & Measure

Notes:





PARKS & RECREATION

OVERVIEW

The North Richland Hills Parks and Recreation Department offers a wide variety of facilities, activities, parks and open spaces to enhance the city's sense of community and the quality of life for our citizens. Additionally, the city offers many athletic opportunities, community events, public art pieces and cultural arts programs. The mission of the North Richland Hills Parks and Recreation department is to provide the community with innovative and high quality programs, parks and facilities, service excellence and life enrichment

PARK AND RECREATION

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$150,311	\$149,345	\$149,530	\$160,926
ATHLETICS	\$0	\$0	\$0	\$0
CULTURAL ARTS	\$25,706	\$40,798	\$40,798	\$42,803
PARKS AND PUBLIC GROUNDS	\$969,139	\$983,838	\$1,010,600	\$1,042,568
RECREATION SPORTS	\$0	\$0	\$0	\$0
SENIOR ADULT SERVICES	\$258,607	\$298,817	\$299,704	\$318,143
TOTAL	\$1,403,763	\$1,472,798	\$1,500,632	\$1,564,440

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$770,891	\$791,718	\$793,052	\$835,067
SERVICES	\$88,292	\$100,730	\$99,461	\$114,877
MAINTENANCE	\$336,764	\$340,105	\$361,374	\$347,080
SUPPLIES	\$65,279	\$83,293	\$89,793	\$85,413
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$142,536	\$156,952	\$156,952	\$182,003
TOTAL	\$1,403,763	\$1,472,798	\$1,500,632	\$1,564,440

PARK AND RECREATION

PROMOTIONAL FUND - 105 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$22,756	\$22,536	\$22,536	\$23,939
CULTURAL ARTS	\$32,888	\$48,375	\$49,375	\$49,630
EVENT CENTER	\$44,399	\$72,644	\$72,644	\$75,160
TOTAL	\$100,043	\$143,555	\$144,555	\$148,729

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$85,155	\$113,018	\$113,018	\$118,192
SERVICES	\$14,887	\$28,037	\$29,037	\$28,037
MISCELLANEOUS	\$0	\$0	\$0	\$0
CAPITAL OUTLAY	\$0	\$2,500	\$2,500	\$2,500
TOTAL	\$100,043	\$143,555	\$144,555	\$148,729

PARK AND RECREATION

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$216	\$27,000	\$8,305	\$10,000
CULTURAL ARTS	\$0	\$0	\$1,300	\$3,000
PARKS AND PUBLIC GROUNDS	\$992	\$0	\$2,000	\$2,000
SENIOR ADULT SERVICES	\$3,311	\$7,865	\$28,168	\$27,000
TOTAL	\$4,520	\$34,865	\$39,773	\$42,000

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
SERVICES	\$1,287	\$29,640	\$18,473	\$22,200
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$3,233	\$5,225	\$21,300	\$19,800
MISCELLANEOUS	\$0	\$0	\$0	\$0
TOTAL	\$4,520	\$34,865	\$39,773	\$42,000

PARK AND RECREATION

PARK FACILITIES DEV FUND - 125 & 126 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
ADMINISTRATION	\$1,168,406	\$1,271,745	\$1,272,488	\$1,187,491
AQUATIC INDOOR	\$676,536	\$673,005	\$724,286	\$685,708
ATHLETICS	\$208,365	\$231,155	\$226,219	\$237,680
CENTER MANAGEMENT	\$795,370	\$932,697	\$928,660	\$992,361
CULTURAL ARTS	\$71,306	\$72,806	\$72,806	\$75,472
EVENT CENTER	\$232,314	\$345,074	\$324,674	\$330,131
PARKS AND PUBLIC GROUNDS	\$2,036,970	\$2,129,559	\$2,145,699	\$2,258,327
TENNIS CENTER	\$597,342	\$601,188	\$595,878	\$604,587
BUILDING OPERATIONS	\$244,883	\$230,674	\$278,005	\$253,687
FITNESS	\$311,100	\$406,434	\$380,055	\$376,654
RECREATION SPORTS	\$199,932	\$317,556	\$318,783	\$325,297
OTHER	\$1,759,225	\$2,717,329	\$3,177,033	\$3,415,152
TOTAL	\$8,301,748	\$9,929,222	\$10,444,586	\$10,742,547

EXPENSE GROUP	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
PERSONNEL SERVICES	\$4,199,669	\$4,493,612	\$4,403,430	\$4,467,395
SERVICES	\$639,888	\$856,437	\$825,770	\$916,000
MAINTENANCE	\$595,178	\$632,976	\$732,964	\$648,246
SUPPLIES	\$315,581	\$373,334	\$409,577	\$387,176
MISCELLANEOUS	\$0	\$0	\$0	\$0
DEBT	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$621,129	\$1,188,147	\$1,188,147	\$1,292,567
TRANSFER & CONTRIBU	\$1,902,738	\$2,380,716	\$2,846,343	\$3,027,163
CAPITAL OUTLAY	\$27,564	\$4,000	\$38,355	\$4,000
TOTAL	\$8,301,748	\$9,929,222	\$10,444,586	\$10,742,547

Park and Recreation

Who we are

The Mission of the North Richland Hills Parks and Recreation Department is to provide the community with outstanding parks and open spaces, a regional connected trail system, excellent recreation facilities and innovative and high quality programs and events which contribute to a desired, quality of life city.

Vision Statement - A healthy, happy and connected community, where everyone matters.

What do we do

- | | |
|--------------------------------------------------|------------------------------------------------|
| 1 Provide a quality park and open space system | 5 Provide recreation and wellness programs |
| 2 Provide a safe and connected trail system | 6 Manage Parks Capital Projects |
| 3 Maintain the infrastructure of our park system | 7 Train and develop parks and recreation staff |
| 4 Manage recreation facilities cost effectively | 8 Engage our citizens through social media |

Council Priorities

<input type="checkbox"/>	Quality Community Development & Revitalization	<input checked="" type="checkbox"/>	Sense of Community
<input checked="" type="checkbox"/>	Efficient & Effective Transportation System	<input type="checkbox"/>	Targeted Economic Development
<input type="checkbox"/>	Safety and Security	<input checked="" type="checkbox"/>	Local & Regional Leadership
<input type="checkbox"/>	Financial Stability	<input checked="" type="checkbox"/>	Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/>	Positive City Image		

FY 2021-22 Top Accomplishments

- Restored Community Special Events with the Autumn Sounds Concert Series in Sept/Oct 2021, NRH Veteran's Day (Nov 2021), and NRH Christmas Tree Lighting (Dec 2021). Events will continue into spring 2022. All events were well attended and a welcome addition to the community.
- After weathering COVID-19 restrictions, limited reopenings, and restricted enrollment, all Parks and Recreation facilities have been restored to full operations, services, programs and events at the NRH Centre, Grand Hall, Richland Tennis Center, NRH Senior Center and NRH2O.
- Replaced, repaired and restored the widespread damage of city and park landscaping due to the extreme winter storms and record breaking temperatures. Staff categorized and prioritized highly visible damaged areas and efficiently replaced plant material throughout an extended period. The strategy was effective and minimized any negative budget impact.
- Redevelopment and implementation of the playground asset management plan resulting in providing safe playgrounds while also providing fiscal stability.
- Completed the RFP process for Iron Horse Golf Course management including negotiating final contract agreement with the new management firm starting on April 1, 2022.

Goals & Measures

Park and Recreation

Top Goals and Objectives

Goal 1

To provide superior planning, design and construction for development of all CIP projects including the Park System, NRH2O, Iron Horse Golf Course, and Richland Tennis Center Infrastructure Maintenance.

- Objective** Complete the TA Set Aside Trail System Improvement Project.
- Objective** Complete the Green Valley Raceway Historic Plaza Project
- Objective** Develop timeline and process for in-house update of Parks, Recreation & Open Space Master Plan

Goal 2

To enhance and augment the existing Capital Improvement Program budget with grant funding and in-kind contributions for financial stability.

- Objective** Keep updated and accurate records for TA Set Aside for full 80% reimbursement.
- Objective** Actively seek out grant funds for projects aligned with our P,R&OS Master Plan.
- Objective** Apply for Green Ribbon project funding (\$100,000) as deemed appropriate.

Goal 3

Manage Recreation Facilities Cost Effectively

- Objective** Operate the NRH Centre at 95% or better cost recovery of operational costs.
- Objective** Operate the Richland Tennis Center at 80% or better cost recovery of operational costs.
- Objective** Produce 100% cost recovery of NRH2O's operational costs.

Goal 4

Provide diverse and quality recreation and athletic programs and classes for all ages.

- Objective** Increase youth programming revenue by 10% over prior FY.
- Objective** Increase athletic programs revenue by 20% over prior FY.

Goal 5

Provide outstanding maintenance standards for park maintenance.

- Objective** Complete all projects adopted within Parks Infrastructure CIP Budget.
- Objective** Continue to provide attractive landscape beds for major public facilities.
- Objective** Perform monthly playgrounds inspections and replace equipment as needed.

Goals & Measures

Park and Recreation

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total park land acres maintained	899 acres	902 acres	902 acres	902 acres
Total acreage of medians and rights of ways maintained	97 acres	87 acres	87 acres	87 acres
Total Revenue for Parks and Recreation	\$14,002,715	\$13,890,735	\$14,303,179	\$14,303,179
Completed Parks CIP Projects within budget	100%	100%	91%	100%
NRH Citizen's Survey Results for Parks Maintenance	94%	94%	93%	94%

Goals & Measures

Notes:



AQUATIC PARK

OVERVIEW

The Administration Division is charged with the overall management and leadership of NRH2O Family Water Park in a safe, clean, guest-friendly environment. This division examines the entire operation from the guests' perspective and seeks to improve this experience, under the premise that a guest who is taken care of and has a good experience will be a loyal guest. This activity specifically concentrates on the total park revenue versus expenses, maintaining a positive cash flow with which to operate. This activity plays an important role in the continuing development of the park from attraction selection and design, to actual construction and commissioning of projects. This activity also ensures that all other activities are performing in a team-oriented environment and that communication exists to keep NRH2O, "Exceeding Expectations".

AQUATIC PARK

AQUATIC PARK FUND - 430 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMISSIONS	\$168,938	\$152,993	\$189,448	\$192,238
AQ PRK ADMIN	\$773,387	\$713,122	\$767,046	\$868,297
AQ PRK GROUNDS	\$66,195	\$99,246	\$113,124	\$110,886
AQUATICS	\$510,164	\$586,864	\$658,690	\$676,623
BIRTHDAY PARTIES	\$29,383	\$23,165	\$30,507	\$35,049
BUSINESS OFFICE	\$28,445	\$35,292	\$39,624	\$39,785
CATERING	\$29,014	\$34,035	\$46,536	\$48,952
CITY WIDE	\$805,086	\$1,073,659	\$1,027,836	\$903,552
ELEMENTS OF FUN	\$11,721	\$9,633	\$24,748	\$14,827
FOOD AND BEVERAGE	\$149,604	\$150,322	\$195,115	\$187,877
FOOD SERVICE BUILDING	\$201,755	\$177,456	\$276,313	\$253,219
FUNNEL CAKE	\$19,808	\$29,987	\$25,955	\$37,190
GIFT SHOP	\$116,533	\$118,589	\$149,680	\$139,389
GROUP SALES	\$3,586	\$17,893	\$20,041	\$20,123
ICE CREAM SHOP	\$123,170	\$125,689	\$131,027	\$146,773
MARKETING	\$287,256	\$385,405	\$333,308	\$387,905
NORTHFIELD PARK	\$9,829	\$24,335	\$1,997	\$0
OPERATIONS	\$447,446	\$480,255	\$599,323	\$543,922
RENTALS	\$10,254	\$12,606	\$12,641	\$12,537
WALKERS CREEK	\$20,445	\$30,928	\$28,891	\$41,140
TOTAL	\$3,812,019	\$4,281,474	\$4,671,850	\$4,660,284

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$1,567,679	\$1,658,401	\$1,856,891	\$1,885,504
SERVICES	\$666,260	\$696,667	\$681,387	\$810,438
MAINTENANCE	\$87,443	\$107,800	\$178,350	\$145,232
SUPPLIES	\$565,217	\$631,183	\$811,848	\$786,093
MISCELLANEOUS	(\$91,522)	\$0	\$0	\$0
DEBT	\$736,098	\$1,050	\$718,288	\$700,056
INTERNAL ALLOCATIONS	\$180,844	\$180,844	\$180,844	\$214,003
TRANSFERS & CONTRIBU	\$100,000	\$1,005,529	\$244,242	\$118,958
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$3,812,019	\$4,281,474	\$4,671,850	\$4,660,284

Aquatic Park

Who we are

NRH2O Family Water Park strives to create lifelong guests by providing a memorable family experience through unparalleled guest service in a safe, friendly and clean atmosphere. This includes examining the entire operation from the guest perspective and seeking to constantly improve this experience in order to create loyal guests. This also includes focusing on overall park revenue versus expenses to ensure the fiscal sustainability of the water park and the ability to continue to grow and innovate in future budget years.

What do we do

- | | |
|------------------------------------------------|-------------------------------------------------|
| 1 Provide a family entertainment experience | 5 Develop nationally recognized park and staff |
| 2 Develop community relations and partnerships | 6 Provide local youth initial job opportunities |
| 3 Promote the NRH2O brand throughout DFW | 7 Develop future community leaders |
| 4 Ensure a safe and clean venue | 8 Expand the economic reach of NRH |

Council Priorities

Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
Efficient & Effective Transportation System	<input type="checkbox"/> Targeted Economic Development
Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- Completed repairs on 10 motors and pumps and refurbished sections of three park waterslides.
- Completed a new, comprehensive review of existing park Wi-Fi capabilities in order to plan for future integration with the water park Point of Sale system and increase guest service, safety and revenue generation.
- Finalized water park pricing for the 2022 season, allowing for a seasonal salary wage increase to be fully paid for. This wage increase will aid the water park in the attraction, hiring and retention of the 350+ seasonal team members it hires annually.
- 2 of the full time water park maintenance team completed Amusement Industry Maintenance (AIMS) certifications in the areas of attraction maintenance and inspections.

Goals & Measures

Aquatic Park

Top Goals and Objectives

Goal 1

To provide excellent guest service that achieves an overall score of 4.2 on the water park's guest surveys.

- Objective** Provide consistent guest service training to all water park team members
- Objective** Utilize professional guest service speakers for leadership trainings
- Objective** Collecting data from various water park surveys throughout the operating season

Goal 2

To maintain a successful risk management program that follows local, state and national regulations as well as using the Ellis and Associates risk management program to provide water park guests with a safe and clean water park.

- Objective** Achieve a Gold award level from Ellis and Associates
- Objective** Establish an ongoing in-service program for all aquatics team members
- Objective** Proactively monitoring guest safety reports to identify any potential challenges

Goal 3

To manage revenues and expenses to achieve targeted financial goals and ensure financial sustainability for future growth and expansion.

- Objective** Manage overall expenses and revenues to ensure complete cost recovery
- Objective** Track various revenue and attendance numbers to achieve predetermined goals
- Objective** Making rapid financial adjustments due to the short nature of the operating season

Goal 4

Maintaining a nationally recognized water park while also developing future community and industry leaders.

- Objective** Participating in leadership groups within industry associations
- Objective** Developing innovative programs and services
- Objective** Creating cutting edge leadership training and development programs

Goal 5

To generate overall revenue in Group Sales in excess of \$1.1 million.

- Objective** Increase overall group activity through sales and marketing strategies
- Objective** Daily and weekly revenue forecasting to adjust marketing and sales strategies
- Objective** Creating innovative events that utilize the park during non-operational hours

Goals & Measures

Aquatic Park

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total cost recovery percentage	125%	106%	104%	107%
Total revenue	\$4.653M	\$4.66M	\$4.66M	\$4.8M
Group sales revenue	\$.586M	\$1.M	\$1.M	\$1.100M
Total attendance	181,808	190,000	190,000	210,000
Overall expenses	\$3.712M	\$4.407M	\$4.488	\$4.5M

Goals & Measures

Notes:





GOLF COURSE

OVERVIEW

The golf course is proud to be serving the residents and guests of North Richland Hills and DFW Metroplex for over 20 years! The course is an 18-hole, Dick Phelps designed course, and has matured into one of Texas' best since opening in 1989. The layout travels through mature tree lined creeks and under a railroad trestle. The course builds upon the railroad theme throughout, utilizing three authentic vintage railroad cars as restrooms.

Iron Horse offers excellent Food & Beverage Services from their in house Chef at C.A Sanford's Grill. They provide full service in-house and outside catering, along with a great restaurant. There is both indoor and outdoor banquet space available for rental to host birthday parties, wedding ceremonies & receptions, rehearsal dinner, or holiday party.

GOLF COURSE

GOLF MGMT FUND - 422,424,426 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
BEVERAGE CARTS	\$0	\$0	\$0	\$0
CARTS	\$254,462	\$220,204	\$284,941	\$299,413
CLUBHOUSE	\$123,149	\$89,910	\$0	\$0
COURSE MAINTENANCE	\$680,167	\$581,725	\$829,884	\$1,003,469
DRIVING RANGE	\$25,476	\$22,750	\$31,633	\$28,300
FIXED CHARGES	\$164,363	\$154,920	\$161,416	\$133,042
FOOD AND BEVERAGE	\$395,281	\$484,580	\$494,409	\$455,417
GOLF GENERAL ADMINISTRATION	\$372,642	\$307,270	\$463,135	\$484,502
PRO SHOP	\$283,300	\$356,620	\$360,213	\$439,520
SALES MARKETING	\$51,335	\$79,600	\$113,563	\$95,412
OTHER	\$393,713	\$0	\$0	\$376,327
	\$0	\$0	\$0	\$0
TOTAL	\$2,743,888	\$2,297,579	\$2,739,194	\$3,315,402

EXPENSE GROUP	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
PERSONNEL SERVICES	\$1,044,771	\$1,016,735	\$1,294,394	\$1,515,821
SERVICES	\$377,888	\$364,580	\$396,558	\$404,745
MAINTENANCE	\$399,548	\$361,404	\$214,850	\$170,420
SUPPLIES	\$431,062	\$444,700	\$833,392	\$913,826
MISCELLANEOUS	\$23,639	\$25,000	\$0	\$0
DEBT	\$328,439	\$0	\$0	\$310,590
TRANSFER & CONTRIBU	\$0	\$0	\$0	\$29,658
CAPITAL OUTLAY	\$138,541	\$85,160	\$0	\$0
TOTAL	\$2,743,888	\$2,297,579	\$2,739,194	\$3,345,060



POLICE

OVERVIEW

The vision of this department is a community environment where the public has full faith and confidence in its Police Department to provide an atmosphere where people feel safe and secure.

The mission is to work in a partnership with citizens to maintain a safe, peaceful community by providing excellence in all police services dedicated to the highest standards of ethics and integrity while preserving and protecting life and property.

POLICE DEPARTMENT

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$1,405,079	\$1,425,066	\$1,480,076	\$1,484,924
COMMUNICATIONS DIVISION	\$2,365,662	\$2,536,144	\$2,530,236	\$2,902,339
COMMUNITY RESOURCES	\$807,648	\$743,616	\$778,756	\$783,138
DETENTION SERVICES	\$1,726,110	\$1,844,633	\$1,830,285	\$1,956,863
INVESTIGATIVE SERVICES	\$2,979,598	\$3,153,664	\$3,143,947	\$3,202,745
PROPERTY EVIDENCE	\$655,955	\$635,936	\$675,065	\$660,299
TECHNICAL SERVICE	\$618	\$0	\$0	\$0
UNIFORMED SERVICES	\$6,381,405	\$6,565,695	\$6,566,368	\$6,929,643
TOTAL	\$16,322,074	\$16,904,754	\$17,004,735	\$17,919,951

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$15,027,653	\$15,553,319	\$15,566,385	\$16,449,164
SERVICES	\$125,897	\$191,289	\$231,031	\$195,857
MAINTENANCE	\$129,991	\$96,190	\$90,419	\$97,765
SUPPLIES	\$388,545	\$331,226	\$403,363	\$335,711
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$625,680	\$732,730	\$675,434	\$841,454
TRANSFERS & CONTRIBU	\$24,308	\$0	\$0	\$0
CAPITAL OUTLAY	\$0	\$0	\$38,104	\$0
TOTAL	\$16,322,074	\$16,904,754	\$17,004,735	\$17,919,951

POLICE DEPARTMENT

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$1,181	\$5,000	\$5,000	\$5,000
COMMUNITY RESOURCES	\$400	\$16,700	\$16,700	\$9,970
INVESTIGATIVE SERVICES	\$0	\$0	\$0	\$0
UNIFORMED SERVICES	\$140	\$12,600	\$12,600	\$3,000
TOTAL	\$1,720	\$34,300	\$34,300	\$17,970

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
SERVICES	\$400	\$13,500	\$13,500	\$7,500
MAINTENANCE	\$0	\$0	\$0	\$0
SUPPLIES	\$1,321	\$20,800	\$20,800	\$10,470
MISCELLANEOUS	\$0	\$0	\$0	\$0
TOTAL	\$1,720	\$34,300	\$34,300	\$17,970

POLICE DEPARTMENT

SPECIAL INVESTIGATIONS FUND - 115 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$115,274	\$290,500	\$263,738	\$290,500
TOTAL	\$115,274	\$290,500	\$263,738	\$290,500

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
SERVICES	\$31,183	\$132,500	\$115,738	\$117,500
MAINTENANCE	\$55,349	\$47,000	\$42,000	\$47,000
SUPPLIES	\$18,747	\$101,000	\$96,000	\$81,000
MISCELLANEOUS	\$0	\$0	\$0	\$0
TRANSFERS & CONTRIBU	\$0	\$0	\$0	\$0
CAPITAL OUTLAY	\$9,996	\$10,000	\$10,000	\$45,000
TOTAL	\$115,274	\$290,500	\$263,738	\$290,500

POLICE DEPARTMENT

CRIME CONTROL DISTRICT FUND - 130 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
ADMINISTRATION	\$61,900	\$107,667	\$95,869	\$116,639
COMMUNICATIONS DIVISION	\$0	\$0	\$0	\$0
COMMUNITY RESOURCES	\$1,049,119	\$1,094,707	\$1,314,713	\$1,251,058
DETENTION SERVICES	\$0	\$0	\$0	\$0
INVESTIGATIVE SERVICES	\$445,972	\$531,596	\$534,071	\$612,668
PROPERTY EVIDENCE	\$106,904	\$163,064	\$151,206	\$159,558
TECHNICAL SERVICE	\$554,933	\$557,147	\$553,946	\$572,950
UNIFORMED SERVICES	\$3,053,990	\$3,338,019	\$3,367,970	\$3,689,831
VICTIMS ASSISTANCE	\$65,384	\$81,682	\$81,780	\$28,519
OTHER	\$132,723	\$364,395	\$818,017	\$284,394
TOTAL	\$5,470,924	\$6,238,277	\$6,917,571	\$6,715,617

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
PERSONNEL SERVICES	\$4,584,051	\$4,945,808	\$4,943,308	\$5,347,628
SERVICES	\$240,566	\$258,474	\$246,449	\$308,353
MAINTENANCE	\$58,232	\$40,185	\$185,645	\$54,809
SUPPLIES	\$148,775	\$226,941	\$316,890	\$248,228
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$422,519	\$534,869	\$534,869	\$637,193
TRANSFER & CONTRIBU	\$16,780	\$232,000	\$690,410	\$119,406
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$5,470,924	\$6,238,277	\$6,917,571	\$6,715,617

POLICE DEPARTMENT

TRAFFIC SAFETY FUND - 150 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
ADMINISTRATION	\$24,516	\$36,559	\$41,414	\$112,721
RED LIGHT PROGRAM ADMIN	\$17,282	\$0	\$0	\$0
PUBLIC WORKS	\$18,474	\$92,545	\$92,545	\$0
TOTAL	\$60,272	\$129,104	\$133,959	\$112,721

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
PERSONNEL SERVICES	\$17,878	\$16,907	\$16,907	\$17,589
SERVICES	\$1,590	\$4,985	\$5,800	\$4,985
MAINTENANCE	\$1,183	\$1,966	\$1,966	\$77,446
SUPPLIES	\$3,865	\$12,701	\$16,741	\$12,701
MISCELLANEOUS	\$17,282	\$0	\$0	\$0
CAPITAL OUTLAY	\$18,474	\$92,545	\$92,545	\$0
TOTAL	\$60,272	\$129,104	\$133,959	\$112,721

Police

Who we are

The Police Department's mission is to work in partnership with our citizens to maintain a safe, peaceful community by providing excellence in all police services. We strive to improve and evolve as a department, to be innovative and proactive in addressing crime, and to strengthen our connection to the community we serve. We are dedicated to the highest standards of ethics and integrity while preserving and protecting life and property.

What do we do

- | | |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------|
| 1 Provide patrol and traffic services | 6 Maintain positive working relationships w/ the media by remaining accessible & transparent |
| 2 Provide emergency communications for the 4 partner agencies | 7 Maintain specialized units for critical police responses |
| 3 Operate city jail for the 4 partner agencies | 8 Maintain compliance with Texas Law Enforcement Best Practices |
| 4 Engage community in crime awareness and prevention | 9 Aggressively identify grant funding opportunities to offset City budget |
| 5 Investigate reports of crime | |

Council Priorities

<input checked="" type="checkbox"/> Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
<input checked="" type="checkbox"/> Efficient & Effective Transportation System	<input type="checkbox"/> Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2021-22 Top Accomplishments

- 2021's Winter Storm Uri challenged employees in ways no one thought imaginable. Because of the cooperation across multiple departments, city services continued at a successful rate. Though many of the Department's members were dealing with their own set of challenges at home, they still arrived to work ready to take on the not-so-typical daily job functions. The EOC activation lasted a week and we were reminded that our department is driven by the desire to help others. With the incredible assistance and teamwork across departments within the city, the daunting call load seemed manageable and our citizens continued to be served during this historic event.
- Operation Zero, a traffic safety initiative, ran from July to December of 2021. The Traffic Unit focused their enforcement efforts on hazardous driving behavior on major roadways. A total of 312 DWI arrests were made during 2021, an 8.5% increase from 2020.
- The NRH Telecommunications Center successfully implemented the ACPO Emergency Medical Dispatch Program. This standards-based system provides telecommunicators with the training and protocols necessary to quickly triage medical calls and dispatch the appropriate response while simultaneously providing instructions to aid in patient care prior to the arrival of help. This program was customized for the shared services environment and required nearly 900 hours of training to achieve certification.
- Though challenged by sporadic staffing shortages due to lingering COVID outbreaks and employee movement within the Department, the Criminal Investigations Division exemplified strong work ethic, teamwork, and efficiency in all areas. Through arrest or exception, the Division achieved a 34.4% clearance rate of property crimes and a 65.8% clearance rate of violent crimes, which exceed national clearance rates of 17.2% for property crimes and 45.5% for violent crimes. These clearances - along with clearance of narcotics crime, cyber crimes, and juvenile crimes - produced a detective combined clearance rate of 48.64%, an increase of 11% from 2019 and 13% from 2020.

- To strengthen our relationship with the community and reinforce our commitment to building trust, the Police Department made several changes throughout the year to improve transparency for the citizens we serve. The Department migrated its General Orders to a public facing platform in May of 2021, providing web-access to our structure and guiding principles. To enhance our brand and image consistency, a Public Safety Style guide - which provides a uniformed message across social media platforms, a consistent experience, and engagement opportunity - was created and implemented. The Department updated the Equal Employment Opportunity Plan as mandated by grant requirements and identified additional measures to allow required data to be tracked across all City departments. Finally, the Department developed a Response to Resistance Review Board which will consist of both employees and community members. This board will periodically review select incidents to identify areas of improvement and provide feedback and recommendations directly to the Chief of Police.

Police

Top Goals and Objectives

Goal 1

Provide safety and security to all who reside, work, and travel through the City by responding to calls for service as well as proactively policing. (Safety & Security)

- Objective 1:** Apply beat management and utilize available units to assist with calls and police presence.
- Objective 2:** Ensure adequate staffing levels to allow for proactive policing.
- Objective 3:** Utilize bike patrol details, traffic initiatives, and volunteer patrols to address areas of concern.

Goal 2

To create a safe and efficient driving experience for those that live and travel in the City by providing high officer visibility and enforcing traffic laws. (Efficient & Effective Transportation System)

- Objective 1:** Proactive enforcement of traffic laws.
- Objective 2:** Encourage safe and lawful travel through frequent officer visibility on the roadways.
- Objective 3:** Provide the necessary training and equipment to efficiently clear the roadways.

Goal 3

Respond to Priority 1 emergency calls for service within 5 1/2 minutes. (Efficient & Effective Delivery of City Services, Safety & Security)

- Objective 1:** To maintain safe driving habits while providing an expeditious response to those incidents of high priority.
- Objective 2:** To provide officers with the proper training to ensure they continue to arrive safely to priority 1 calls for service.
- Objective 3:** To train communications personnel to properly identify and categorize calls for service with the appropriate priority response.

Goal 4

To exceed the national average for percentage of cases cleared. (Safety & Security, Efficient & Effective Delivery of City Services)

- Objective 1:** Ensure proper staffing and training to enable thorough investigation of cases.
- Objective 2:** Effectively manage detective caseloads to enable thorough investigations.
- Objective 3:** Utilize special investigative resources and techniques to assist in clearing cases.

Goal 5

To create a safe community environment for citizens by protecting life and property through proactive policing and responding to calls for service. (Safety & Security)

- Objective 1:** Proactively seek out and arrest criminal offenders responsible for crime in our community.
- Objective 2:** Utilize bicycle patrol officers to work high crime areas to decrease reported offenses.
- Objective 3:** Provide specialized training and equipment to those officers who respond to critical incidents.

Police

Top Performance Metrics

Performance Metric	FY20/21 Actual	FY21/22 Revised	FY22/23 Estimate	Target / Goal
Total NRH Police Calls for Service	65,063	68,053	71,149	74,387
Traffic Safety and Crash Reduction	Every 14th vehicle	Every 13th vehicle	Every 13th vehicle	Every 14th vehicle
Response Time for Priority 1 Calls	5:00	4:40	4:34	4:28
Combined Clearance Rate of Violent and Property Crimes	54.32%	48.57%	45.25%	49.38%
Reported Crimes Per 1,000/population - Combined NIBRS - Group A and all Group B Crimes ¹	*96 per 1,000	103 per 1,000	101 per 1,000	105 per 1,000

Notes:

1. Reported Crimes Per 1,000/population - Group A & B Crimes- According to Spillman, the correct report to obtain the number of Group A and Group B crimes is RPLWTIRO. (Total Law Offenses by Agency .r2). This report was not used in previous years. Previous report only counted Group B offenses with an arrest.

*FY19/20 Population 67,980/1,000= 67.98 Group A+B= 6,555. 6,555/67.98= 96.43 (Previously published data was 67/per 1,000)

Goals & Measures



FIRE

OVERVIEW

The Fire Department strives to define fire service among peers and the community. The department makes every effort to be the defining standard of the fire service committed to developing strong leaders, embracing innovation and technology, fostering effective cooperation, persistent in improving safety and honoring tradition. The department's mission is to answer the call to strengthen our community's quality of life through dedicated service, courageous members, strong leadership and honoring tradition.

FIRE DEPARTMENT

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$437,800	\$479,314	\$483,041	\$502,540
EMERGENCY MANAGEMENT	\$686,514	\$794,768	\$911,600	\$868,099
FIRE INSPECTIONS	\$552,828	\$599,955	\$602,496	\$653,928
OPERATIONS	\$10,628,103	\$11,069,413	\$11,102,153	\$11,754,370
SUPPORT SERVICES	\$1,839,690	\$1,990,310	\$2,054,838	\$2,173,534
TOTAL	\$14,144,935	\$14,933,760	\$15,154,128	\$15,952,471

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$12,061,085	\$12,585,975	\$12,621,989	\$13,333,484
SERVICES	\$444,791	\$500,160	\$484,053	\$564,613
MAINTENANCE	\$365,876	\$362,618	\$375,278	\$362,618
SUPPLIES	\$399,144	\$494,161	\$555,335	\$530,150
MISCELLANEOUS	\$0	\$0	\$0	\$0
INTERNAL ALLOCATIONS	\$844,666	\$887,728	\$887,728	\$1,015,974
CAPITAL OUTLAY	\$29,374	\$103,118	\$229,745	\$145,632
TOTAL	\$14,144,935	\$14,933,760	\$15,154,128	\$15,952,471

FIRE DEPARTMENT

DONATIONS FUND - 110 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
ADMINISTRATION	\$0	\$500	\$1,000	\$750
TOTAL	\$0	\$500	\$1,000	\$750

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
SERVICES	\$0	\$500	\$1,000	\$750
MISCELLANEOUS	\$0	\$0	\$0	\$0
TOTAL	\$0	\$500	\$1,000	\$750

Fire Department

Who we are

Answering the call to strengthen our community's quality of life through dedicated service, courageous members, strong leadership and honoring tradition.

What do we do

- | | |
|-----------------------------------------------|-----------------------------------------------|
| 1 Protect lives and property | 5 Quality Management of EMS and Fire Services |
| 2 Provide EMS treatment and transport | 6 Determine fire cause |
| 3 Provide community fire prevention education | 7 Fire Code Enforcement |
| 4 Provide community CPR training | 8 Disaster preparedness and response |

Council Priorities

Quality Community Development & Revitalization	<input checked="" type="checkbox"/> Sense of Community
Efficient & Effective Transportation System	Targeted Economic Development
<input checked="" type="checkbox"/> Safety and Security	<input checked="" type="checkbox"/> Local & Regional Leadership
<input checked="" type="checkbox"/> Financial Stability	<input checked="" type="checkbox"/> Efficient & Effective Delivery of City Services
<input checked="" type="checkbox"/> Positive City Image	

FY 2020-21 Top Accomplishments

- Participated in the NETC vaccination clinic administering more than 180,000 covid vaccines.
- Maintained cath lab, sepsis and stroke activation under the annual goal times.
- Delivered more than 5,000 hours of fire and EMS training to the members of our department.
- Maintained a modified public education program in our community and schools throughout the pandemic.
- Improved Emergency Operations Center (EOC) activation procedures to better support staff in the field.

Goals & Measures

Fire Department

Top Goals and Objectives

Goal 1

To provide professional and effective emergency response services.

- Objective** Confine 40% of the structure fires to the object, area or room of origin.
- Objective** Maintain department average travel time of 4:15 or less.
- Objective** Support NEFDA operations by participating and leading the organization.

Goal 2

To provide Fire & Life Safety Education training for the City of North Richland Hills citizens, through the school district, businesses, Juvenile Firesetter Program and citizen groups.

- Objective** Conduct Non-Commercial Fire/Life Safety Programs.
- Objective** Conduct Commercial Fire/Life Safety Programs.
- Objective** Conduct Citizens Fire Academy Class.

Goal 3

To increase code compliance and awareness through guidance and fire code analysis on new and proposed developments through DRC and general plan review.

- Objective** 100% completion of all plan reviews in 10 days or less.
- Objective** Provide detailed code awareness and standards to all developers.
- Objective** Active participation in 100% of DRC meetings.

Goal 4

To continually improve the quality of care to our patients through an intensive quality management program.

- Objective** Monthly reporting on STEMI, Stroke and Sepsis activations.
- Objective** Conduct QA on 10% of EMS calls.
- Objective** Include all aspects (dispatch, response and hospital) in QA process.

Goal 5

Maintain a high level of readiness in disaster planning and response in order to better manage disasters in the city and region.

- Objective** Conduct two disaster drills each year.
- Objective** Maintain an active disaster plan on file.
- Objective** Activate EOC in the event of thunderstorm, flash flood and tornado warnings.

Goals & Measures

Fire Department

Top Performance Metrics

Performance Metric	FY20/21	FY21/22	FY22/23	Target /
	Actual	Revised	Estimate	Goal
Number of total calls for service.	8,218	7,926	9,238	9,515
Average Time for First Medical Contact to Cath Lab Activation	13:13	13:03	15:00	<20:00
Average time for First Medical Contact to Antibiotic Administration in Sepsis Patients	18:06	15:05	18:00	<20:00
Number of mutual aid patient transports	39	27	45	35
Training contact hours provided for all disciplines (Fire Suppression, Inspector, Investigator, EMS, Hazmat and Professional Development) written as Hours Provided / Hours Required	11,652 / 9,197	12,991 / 9,147	13,750 / 9,147	10,000 / 9,000

Goals & Measures

Notes:



NON DEPARTMENTAL

OVERVIEW

Non-departmental is the department where expenditures not identified with any particular department in the City are identified. These expenditures are not associated with any one particular department or are applicable to all departments. Therefore, these General Fund or Utility Fund non-operational expenditures are set aside in Non-departmental and benefit all General or Utility fund operational departments. Allocating these costs among the departments would not be reasonable or practical because there is no rationale for distributing these costs to the departments and a large one-time expenditure would skew the historical costs to such an extent that year to year comparison would be useless.

CITY WIDE

GENERAL FUND - 100 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
CITY WIDE	\$6,351,557	\$4,559,406	\$5,509,495	\$5,375,256
TOTAL	\$6,351,557	\$4,559,406	\$5,509,495	\$5,375,256

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$21,393	\$78,182	\$22,938	\$89,807
SERVICES	\$874,268	\$954,296	\$965,504	\$1,079,769
MAINTENANCE	\$8,006	\$0	\$2,500	\$3,500
SUPPLIES	\$7,371	\$9,500	\$11,241	\$17,000
MISCELLANEOUS	\$346,638	\$237,168	\$287,168	\$2,279,258
INTERNAL ALLOCATIONS	\$0	\$0	\$0	\$0
TRANSFERS & CONTRIBU	\$2,222,350	\$3,280,260	\$4,220,144	\$1,905,922
CAPITAL OUTLAY	\$2,871,532	\$0	\$0	\$0
TOTAL	\$6,351,557	\$4,559,406	\$5,509,495	\$5,375,256

CITY WIDE

UTILITY FUND - 410 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
CITY WIDE	\$9,162,653	\$4,014,216	\$5,093,474	\$4,562,645
TOTAL	\$9,162,653	\$4,014,216	\$5,093,474	\$4,562,645

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$18,019	\$27,537	\$21,296	\$31,495
SERVICES	\$200,467	\$193,791	\$987,791	\$223,879
MISCELLANEOUS	(\$42,669)	\$90,000	\$90,000	\$90,000
DEBT	\$1,669,916	\$1,681,315	\$1,681,315	\$2,183,049
INTERNAL ALLOCATIONS	\$410,217	\$405,242	\$405,242	\$399,222
TRANSFERS & CONTRIBU	\$6,906,703	\$1,616,331	\$1,907,830	\$1,635,000
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$9,162,653	\$4,014,216	\$5,093,474	\$4,562,645

CITY WIDE

PROMOTIONAL FUND - 105 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
CITY WIDE	\$133	\$12,355	\$10,497	\$15,529
TOTAL	\$133	\$12,355	\$10,497	\$15,529

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
PERSONNEL SERVICES	\$0	\$312	\$223	\$370
SERVICES	\$133	\$316	\$316	\$192
MISCELLANEOUS	\$0	\$5,810	\$5,810	\$0
TRANSFERS & CONTRIBU	\$0	\$5,917	\$4,148	\$14,967
TOTAL	\$133	\$12,355	\$10,497	\$15,529



DRAINAGE UTILITY

OVERVIEW

This fund accounts for the monthly fees charged to residents and businesses to pay for the cost of drainage improvements throughout the City. The fee is based on a residential or commercial unit's usage of drainage facilities. The fee varies slightly based on zoning category. Transfers are made to the Debt Service Fund to pay for principal and interest on bonds approved by voters for drainage improvements.

DRAINAGE UTILITY FUND

DRAINAGE UTILITY FUND - 120 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY2022 ADOPTED	FY2022 REFORECAST	FY2023 ADOPTED
STREETS	\$57,900	\$154,450	\$154,450	\$155,399
ADMINISTRATION	\$0	\$0	\$0	\$120,606
OTHER & RESERVES	\$670,675	\$1,531,511	\$1,540,748	\$2,440,975
NON-DEPARTMENTAL	-\$386	\$5,100	\$5,100	\$5,100
TOTAL	\$728,575	\$1,685,961	\$1,695,198	\$2,716,980

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
PERSONNEL SERVICES	\$34,790	\$121,950	\$121,950	\$243,505
SERVICES	\$0	\$0	\$0	\$0
MAINTENANCE	\$23,110	\$32,500	\$32,500	\$32,500
SUPPLIES	\$0	\$0	\$0	\$0
MISCELLANEOUS	-\$386	\$5,100	\$5,100	\$5,100
TRANSFERS & CONTRIBU	\$670,675	\$1,531,511	\$1,540,748	\$2,440,975
CAPITAL OUTLAY	\$0	\$0	\$0	\$0
TOTAL	\$728,189	\$1,691,061	\$1,700,298	\$2,722,080



GAS DEVELOPMENT

OVERVIEW

Revenue for the Gas Development Fund is generated from natural gas development. In June 2006 City Council adopted a resolution creating a conservative policy on the use of natural gas development revenues. The policy was established to avoid over-reliance on these revenues and to establish how the revenues would be used. Caution was taken in considering uses for gas revenues because it is difficult to predict well production and long term production normally means the production decreases over time. In general the policy guidelines establish three areas for using the money: (1) to bridge the gap of sales tax revenue reductions, (2) to use “one time” revenues for projects or non-recurring capital needs, and (3) to use the revenues for expanding the City’s economic base and for economic development.

CITY WIDE

GAS DEVELOPMENT FUND - 145 BUDGET

DIVISIONS	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 ADOPTED
CITY WIDE	\$0	\$473,453	\$711,565	\$711,844
TOTAL	\$0	\$473,453	\$711,565	\$711,844

EXPENSE GROUP	FY 2021 ACTUALS	FY 2022 ADOPTED	FY 2022 REFORECAST	FY 2023 PROPOSED
TRANSFERS & CONTRIBU	\$0	\$473,453	\$670,565	\$711,844
CAPITAL OUTLAY	\$0	\$0	\$41,000	\$0
TOTAL	\$0	\$473,453	\$711,565	\$711,844

A top-down photograph of various construction tools and safety equipment arranged on a weathered wooden surface. In the upper left, a portion of an orange hard hat is visible. Next to it are a pair of yellow work gloves. To the right, an orange mobile phone with a keypad is lying flat. Below the phone, a pair of yellow safety glasses is positioned. In the lower right, a blue and yellow spirit level and a silver adjustable wrench are visible. The entire image is overlaid with a semi-transparent dark blue horizontal band across the middle, which contains the text. Additionally, there are several faint, overlapping white square outlines scattered across the image, some containing small white squares, creating a grid-like pattern.

CAPITAL PROJECTS



CAPITAL PROJECTS FUNDS

OVERVIEW

The Capital Improvement Program (CIP) is a process by which the City designs a multi-year plan for major capital expenditures. Due to the tremendous growth of the capital projects program, and the amount of detail required for these projects, a separate document is provided for the Capital Improvement Program. This is the eleventh year the Capital Projects Budget will be produced as an independent document. Generally, the CIP includes improvements that are relatively expensive, are non-recurring, have a multi-year useful life, and like capital outlay items, result in fixed assets. These include the construction and acquisition of new buildings, additions to or renovations of existing buildings, construction of streets, drainage improvements, land purchases, and major equipment purchases. Due to the nature and total cost of the identified projects, bond proceeds are the major source of revenues. The CIP is a dynamic process, with projects added and deleted from the financed and unfinanced lists as they move through the project completion process.

Capital Improvement Program Overview

The Capital Improvement Program (CIP) represents the City's multi-year plan that forecasts spending for all anticipated infrastructure and major equipment needs. The plan addresses repair and replacement of existing infrastructure, as well as the development or acquisition of new facilities, property, improvements, and capital equipment to accommodate future growth. CIP projects identified in the multi-year plan are for needs that align with the City's strategic goals and objectives, future community growth and development, and service needs.

The CIP Budget is adopted in conjunction with the Operating Budget after the culmination of a thorough review process beginning in January and lasting through August. During the review process the CIP Budget is reviewed by the Budget Office, Department Directors, City Management and City Council to ensure proposed projects meet the goals and objectives of the City.

The CIP Budget includes the following major categories for capital projects:

- Street & Sidewalks
- Drainage
- Utility
- Parks & Recreation
- Aquatic Park
- Facilities
- Major Capital Equipment
- Economic Development
- CIP Personnel
- Other

1994 Bond Election Program

In 1994, a sixteen-member Citizen Advisory Committee was appointed by the City Council to review the City's capital improvement needs for the following five to seven years. The Committee spent several months reviewing and assessing various capital improvement needs. The Committee examined nearly \$40,000,000 in needed projects and ultimately recommended \$23,540,000 for voter consideration in a bond election package. Street and drainage improvements were an integral part of the authorized proposal. Street projects were prioritized according to which projects would provide the most positive impact on traffic flow and congestion in the City. Drainage projects were ranked according to which project would protect the most property from flooding and erosion. All public safety projects recommended by City staff were included in the bond election. The projects were divided into three propositions according to the type of project for the bond election. The election was held on September 27, 1994. All three propositions passed by a 2 to 1 margin. The propositions are outlined as follows (in thousands of dollars):

	Amount Authorized	Amount Issued Through 2022	2023 Issue	Authorized Un-issued
Streets	\$20,000	\$20,000	\$0	\$0
Drainage	1,865	1,865	0	0
Public Safety	1,675	1,675	0	0
Totals:	<u>\$23,540</u>	<u>\$23,450</u>	<u>\$0</u>	<u>\$0</u>

*Note: Figures reported in \$1,000 (thousands).

As of October 2021, the City has issued all funds approved in the 1994 bond election: \$20.0 million in street bonds, \$1.9 million of drainage bonds, and \$1.7 million in public safety bonds.

2003 Bond Election Program

In fiscal year 2002, City Council appointed a Citizens Capital Improvements Study Committee to evaluate major capital project needs for the City over the following seven to ten years. The Committee evaluated and prioritized streets, drainage, and facility improvements that would benefit the citizens of North Richland Hills. City management and staff analyzed the financial impact of the capital improvements program. The analysis included factors such as existing debt service obligations, the issuance of the remaining 1994 bond authorization, estimates of future property value growth, and impact on future operations.

The results of the analysis were based on conservative estimates of future property value growth and the scheduled retirement of existing debt. The analysis indicated that the 2003 debt tax rate of \$0.24 per hundred dollar valuation would support over \$40 million of debt service through the year 2010. The committee identified \$38.2 million (over \$30 million for street improvements alone) in projects needed to improve the infrastructure and provide essential services to the citizens of North Richland Hills. The committee presented the project list to City Council who called a bond election for February 1, 2003. The referendum consisted of five separate propositions including twenty-two street projects (arterial, collector, and residential streets), two drainage projects, and five municipal facilities projects.

All of the propositions, except for the proposed authorization of \$1 million in general obligation bonds for Maintenance Service Center improvements, were approved by the voters, and are now a part of the long-range financial plan of the City. The propositions are presented in the following table (in thousands of dollars):

	Amount Authorized	Amount Issued Through 2022	2023 Issue	Authorized Un-issued	#
Streets	\$30,010	\$30,010	\$0	\$0	#
Drainage	4,000	4,000	0	0	#
Public Safety Facilities	1,900	1,900	0	0	#
Animal Rescue Center Expansion	1,300	1,300	0	0	#
Totals:	<u>\$37,210</u>	<u>\$37,210</u>	<u>\$0</u>	<u>\$0</u>	#

*Note: Figures reported in \$1,000 (thousands).

Approved street projects included eight arterial streets, six collector streets, and eight residential streets. Some of the major street projects were: Rufe Snow Drive, North Tarrant Parkway, Glenview Drive, and Grapevine Highway. The two drainage projects were Holiday West Channel and Meadowview Estates Channel. Approved facilities projects were: Fire Training Facility expansion and upgrade, Fire Stations #2 and #3 upgrades, Public Safety Facility upgrade, and the Animal Adoption and Rescue Center expansion. As part of the fall 2020 bond sale staff issued the remaining authorized balance of \$3,860,000 for the Glenview Drive East Project (ST2006).

2012 Bond Election Program

During spring 2011, the Community Improvements Task Force was formed to evaluate the current facility and infrastructure needs. The evaluation was conducted in an eight month period. The task force recommendation to Council was for the City to construct a new municipal complex. This recommendation was made after the task force studied the existing location of city services and departments concluding the Loop 820 expansion impacted city services provided at City Hall, Police Department, Municipal Court, and Park Administration.

On May 12, 2012, voters elected in favor of the City issuing \$48,000,000 in bonds to help fund a new municipal complex. The new municipal complex serves as a consolidated location for City Hall, Police Department, Municipal Court, Parks Administration, Citicable, Fire Administration, Emergency Management, and Neighborhood Services.

Prior to the 2012 tax year, the City maintained the same tax rate of \$0.57 for 19 years. The approval of the \$48 million in the bond election resulted in the City reviewing the \$0.57 tax rate. After review, Council voted to increase the 2012 Tax Rate by 7% to \$0.61.

	Amount Authorized	Amount Issued Though 2022	2023 Issue	Authorized Un-issued
Municipal Facilities	\$48,000	\$48,000	\$0	\$0
Totals:	<u>\$48,000</u>	<u>\$48,000</u>	<u>\$0</u>	<u>\$0</u>

*Note: Figures reported in \$1,000 (thousands).

2020 Bond Election Program

During 2019, the 2020 Capital Program Advisory Committee was formed. A total of 35 North Richland Hills Citizens served on the 2020 Capital Program Advisory Committee and made recommendations for street reconstruction projects. They considered several factors including existing pavement conditions, traffic volumes, maintenance records, input from citizen surveys and estimated costs. The Committee recommended 27 streets to be reconstructed within the city.

In November 2020, North Richland Hills voters overwhelmingly approved \$49,875,000 in bonds for street improvements. The bond program will allow the city to reconstruct streets including portions of Glenview, Iron Horse, Bedford-Eules, Chapman, Lariat and others, and will not require an increase in the city's property tax rate.

	Amount Authorized	Amount Issued Though 2022	Authorized Un-issued
Street Reconstruction	\$49,875	\$31,605	\$18,270
Totals:	<u>\$49,875</u>	<u>\$31,605</u>	<u>\$18,270</u>

*Note: Figures reported in \$1,000 (thousands).

Capital Improvement Program Funding Plan

The City of North Richland Hills maintains a multi-year plan for the capital improvement needs of the City. This plan is part of the ongoing effort by the City Council and Management to meet the needs of the growing community, while stabilizing the tax burden for citizens. The strategy includes managing the cost of capital projects, paying cash for capital projects when possible and reducing interest expense by responsibly managing the borrowing of funds.

Funding for the Capital Improvement Program adheres to the following tenets:

- When financially feasible City cash reserves will be utilized when available to either fully or partially fund capital projects.
- When it is necessary to finance projects through the issuance of debt, the City of North Richland Hills will continue to utilize appropriate debt instruments that offer favorable interest rates to the City.
- If it is necessary to issue debt, the maturity schedule will be designed to coincide with the life of the asset being financed. Every effort will be made to structure the payback at level principal to ensure the most rapid retirement of debt.
- Enterprise Fund project debt service will be paid or re-paid by the associated Enterprise Fund.
- General debt service fund balances will be used as needed to supplement debt payments and issuance costs. Debt capacity will be calculated annually to ensure adequate revenues for debt payments for both existing issues as well as prospective issues.
- Alternative sources of funding, including grants, will be sought as available and when beneficial in lieu of or in conjunction with other funding sources for capital projects.

CIP Impact on the Operating Budget

During the development of the CIP budget, city staff works to identify and plan for impacts to the operating budget from changes in infrastructure and major equipment purchases approved in the Adopted CIP budget. The following information describes the impact that projects included in the 2022/2023 CIP, and related debt service, are expected to have on the operating budget.

Street & Sidewalk Projects

- The Preventive Street Maintenance Project and Preventive Street Maintenance Multi-Year projects provide for crack sealing, slurry sealing, and asphalt or concrete overlay of selected streets throughout the City. This annual program improves street conditions, reduces typical roadway maintenance costs, and delays more costly street reconstruction. The 2022/2023 budget allocates \$6,000,000 for funding for slurry seal for 15-25 streets, crack seal for 15-25 streets, and asphalt overlay for 10-15 streets.
- In 2022/2023, the City will complete rehabilitation and replacement of approximately 7,000 square feet of city sidewalks. These sidewalks have been determined to be in a deteriorated state in residential and high pedestrian areas. This program improves the sidewalk conditions, reduces maintenance cost and delays the need for costlier reconstruction.

Drainage Projects

- Street Drainage Improvements will be performed in multiple locations in the City during 2022/2023 to help restore positive drainage at some of the 206 locations identified in the City. This project will help to remove standing water problems, which contribute to the premature deterioration of asphalt on City streets.

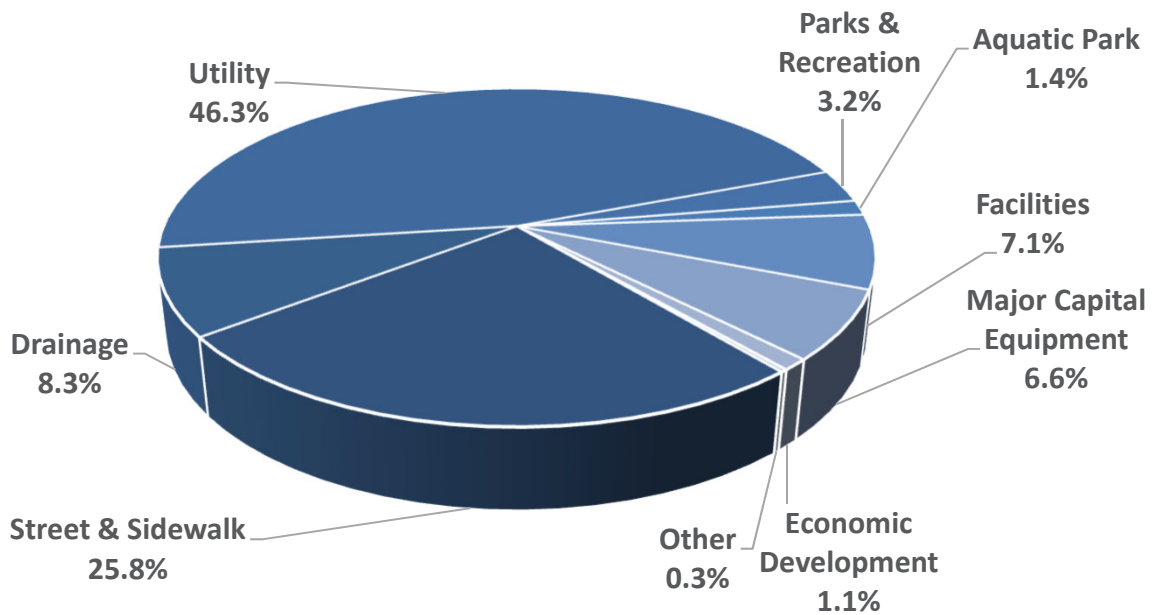
Utility Projects

- Sewer Manhole Replacement and Rehabilitation efforts will continue in 2022/2023 to replace and restore 150 of the 660 manholes currently in need of replacement. This project helps to reduce overall sewer treatment costs to the city by reducing the inflow infiltration from rainwater into the sewer system.

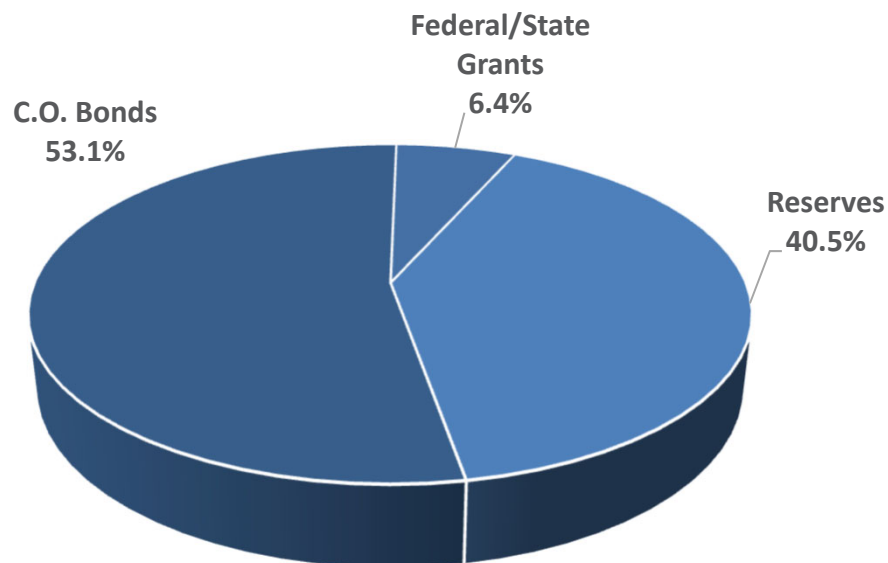
Fiscal Year 2022/23 Adopted CIP Budget

\$26,942,575

Uses of Funds



Sources of Funds



Summary of Project Expenditures
2022/2023 Capital Improvement Program

Program Classification	Project To Date	Adopted 2022/23	Estimated 2023/24	2024 to Completion	Total Expenditures
Street & Sidewalk	73,994,623	6,945,550	0	0	\$ 80,940,173
Drainage	1,372,850	2,237,000	0	0	\$ 3,609,850
Utility	19,963,645	12,465,500	250,000	250,000	\$ 32,929,145
Parks & Recreation	2,466,492	861,689	0	0	\$ 3,328,181
Aquatic Park	100,000	385,000	4,000,000	0	\$ 4,485,000
Facilities	1,539,649	1,904,325	0	0	\$ 3,443,974
Major Capital Equipment	12,158,953	1,782,250	0	0	\$ 13,941,203
Economic Development	400,000	290,291	0	0	\$ 690,291
CIP Personnel	353,105	0	0	0	\$ 353,105
Other	542,511	70,970	0	0	\$ 613,481
Total CIP Project Expenditures	\$ 112,891,828	\$ 26,942,575	\$ 4,250,000	\$ 250,000	\$ 144,334,403

Summary of Project Funding
2022/2023 Capital Improvement Program

<u>Funding Source</u>	<u>Funding To Date</u>	<u>Adopted 2022/23</u>	<u>Estimated 2023/24</u>	<u>2024 to Completion</u>	<u>Total Funds</u>
General Obligation Bonds	41,155,000	0	0	0	41,155,000
Certificates of Obligation	23,311,525	14,302,750	4,000,000	0	41,614,275
Federal/State Grants	23,257,858	1,716,949	0	0	24,974,807
Reserves	17,433,298	10,922,876	250,000	250,000	28,856,174
Sales Tax	820,157	0	0	0	820,157
Other	6,913,990	0	0	0	6,913,990
Total CIP Project Funding	\$ 112,891,828	\$ 26,942,575	\$ 4,250,000	\$ 250,000	\$ 144,334,403

Schedule 1 Street & Sidewalk Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
Project Costs						
Continuing Projects						
ST2111	Bedford Eules Road Reconstruction	4,840,000	0	0	0 \$	4,840,000
ST2219	Crystal Lane	493,200	0	0	0 \$	493,200
ST2220	Daniel Drive	497,400	0	0	0 \$	497,400
ST2210	Dawn Drive	1,222,800	0	0	0 \$	1,222,800
ST2118	Diamond Loch West Courts Reconstruction	205,000	0	0	0 \$	205,000
ST2006	Glenview Drive East Project	3,860,000	0	0	0 \$	3,860,000
ST2110	Glenview Drive West Project	4,515,000	0	0	0 \$	4,515,000
ST0904	Grand Avenue (Library to Health Markets Access Road)	75,000	0	0	0 \$	75,000
ST2218	Harmonson Road	2,326,000	0	0	0 \$	2,326,000
ST2103	Hightower / Davis Traffic Signal	390,000	0	0	0 \$	390,000
ST2101	Iron Horse Boulevard East Reconstruction	5,275,000	0	0	0 \$	5,275,000
ST2117	Iron Horse Boulevard West Reconstruction	4,230,000	0	0	0 \$	4,230,000
ST2214	Kirk Lane	418,800	0	0	0 \$	418,800
ST2211	Lariat Trail	2,362,800	0	0	0 \$	2,362,800
ST1102	Main St. Streetscaping & Snider St. Extension Project	2,866,050	0	0	0 \$	2,866,050
ST2212	Main Street	1,397,000	0	0	0 \$	1,397,000
PW1602	Meadow Lakes Drive & Rufe Snow Drive Intersection	1,065,000	0	0	0 \$	1,065,000
ST2114	Meadow Oak Drive Reconstruction	615,000	0	0	0 \$	615,000
ST2120	Nob Hill Drive Reconstruction	820,000	0	0	0 \$	820,000
ST2112	Nor'East Drive Reconstruction	1,530,000	0	0	0 \$	1,530,000
ST2113	North Hills Drive Reconstruction	1,015,000	0	0	0 \$	1,015,000
ST2003	Northeast Parkway / Davis Blvd. Traffic Signal	505,000	0	0	0 \$	505,000
ST2005	Northeast Parkway Extension	815,000	0	0	0 \$	815,000
ST2115	Pearl Street Reconstruction	690,000	0	0	0 \$	690,000
ST2221	Post Oak Drive	590,400	0	0	0 \$	590,400
SM2101	Preventive Street Maintenance (2021)	1,000,000	0	0	0 \$	1,000,000
SM2201	Preventive Street Maintenance (2021-22)	1,000,000	0	0	0 \$	1,000,000
SM1902	Preventive Street Maintenance (Multi-Year)	1,575,000	0	0	0 \$	1,575,000
ST0202	Rufe Snow Dr. Street & Utility Imp. (Mid-Cities to Hightower)[TEA-21]	21,703,236	0	0	0 \$	21,703,236
SD2201	Sidewalk Rehabilitation and Replacement Project (2021-22)	50,000	0	0	0 \$	50,000
ST2217	Sierra Drive	658,800	0	0	0 \$	658,800
ST2216	South Crest Drive	373,800	0	0	0 \$	373,800
ST2116	Southampton Drive Reconstruction	1,080,000	0	0	0 \$	1,080,000
ST2119	Stonybrooke Drive Reconstruction	870,000	0	0	0 \$	870,000
ST1901	TEXRail Signal Timing Coordination	100,000	0	0	0 \$	100,000

Schedule 1 Street & Sidewalk Capital Projects Budget Summary

	Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
ST2004	Transportation Management Project	193,375	0	0	0 \$ 193,375
ST2102	Transportation Management Project Equipment	195,550	0	0	0 \$ 195,550
ST2201	Transportation Management Project Equipment (2021-22)	195,550	0	0	0 \$ 195,550
ST1701	Vance and Glenview Signal Upgrades	315,862	0	0	0 \$ 315,862
ST2213	Windhaven Road	1,366,800	0	0	0 \$ 1,366,800
ST2215	Wood View Drive	697,200	0	0	0 \$ 697,200
Total Continuing Projects		\$ 73,994,623	\$ 0	\$ 0	\$ 73,994,623
New Projects					
ST2301	Acts Court Retaining Wall	0	120,000	0	0 \$ 120,000
ST2304	Pavement Marking Improvements (2022-23)	0	250,000	0	0 \$ 250,000
ST2303	Pedestrian Connectivity Enhancements	0	175,000	0	0 \$ 175,000
SM2301	Preventive Street Maintenance (2022-23)	0	1,000,000	0	0 \$ 1,000,000
SM2302	Preventive Street Maintenance (Multi-Year)	0	5,000,000	0	0 \$ 5,000,000
CDBG23	Sao Paulo Court Reconstruction	0	15,000	0	0 \$ 15,000
SD2301	Sidewalk Rehabilitation and Replacement Project (2022-23)	0	50,000	0	0 \$ 50,000
ST2302	Street Assessment Project	0	140,000	0	0 \$ 140,000
ST2305	Transportation Management Project Equipment (2022-23)	0	195,550	0	0 \$ 195,550
Total New Projects		\$ 0	\$ 6,945,550	\$ 0	\$ 6,945,550
Total Project Costs		\$ 73,994,623	\$ 6,945,550	\$ 0	\$ 80,940,173
Funding Sources					
General Obligation Bonds		41,155,000	0	0	0 \$ 41,155,000
Certificates of Obligation		8,210,000	5,000,000	0	0 \$ 13,210,000
Federal/State Grants		18,646,149	0	0	0 \$ 18,646,149
Reserves		5,553,474	1,945,550	0	0 \$ 7,499,024
Other		430,000	0	0	0 \$ 430,000
Total Sources of Funds		\$ 73,994,623	\$ 6,945,550	\$ 0	\$ 80,940,173

Street & Sidewalk Capital Projects

Project Name

Project Description

Acts Court Retaining Wall - New Project This project will reconstruct approximately 150 linear feet of retaining wall on the north side of Starnes Road, immediately west of Acts Court. The existing 5'-7' tall terraced RR tie retaining wall will be replaced with a concrete or masonry wall.

Bedford Euless Road Reconstruction - Continuing Project The project consists of engineering and construction of approximately 2,800 linear feet of Bedford Euless Road from Booth Calloway Road to just east of Strummer Drive. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of pedestrian facilities. The road will be reconstructed within the existing right-of-way based on the Transportation Plan recommendation that the section be reduced to a three-lane configuration; this is not a roadway expansion.

Crystal Lane - Continuing Project The project consists of the design and reconstruction of approximately 830 linear feet of Crystal Lane from Northeast Parkway to Kara Place. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Daniel Drive - Continuing Project The project consists of the design and reconstruction of approximately 830 linear feet of Daniel Drive from Briardale Drive to Smithfield Road. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Dawn Drive - Continuing Project The project consists of the design and reconstruction of approximately 2,100 linear feet of Dawn Drive from Onyx Drive North to Glenview Drive. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Diamond Loch West Courts Reconstruction - Continuing Project The project consists of the design and reconstruction of approximately 200 linear feet of two Diamond Loch West courts from located off of the main Diamond Loch West roadway. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Street & Sidewalk Capital Projects

Project Name	Project Description
Glenview Drive East Project - Continuing Project	The project consists of engineering and construction of approximately 2,700 linear feet of Glenview Drive from Boulevard 26 to Flory Street. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of sidewalks. The road will be rebuilt to its current width; this is not a roadway expansion.
Glenview Drive West Project - Continuing Project	<p>The project consists of engineering and construction of approximately 3,100 linear feet of Glenview Drive from Honey Lane to the city limit line just east of Big Fossil Creek. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of sidewalks. The road will be rebuilt to its current width; this is not a roadway expansion.</p> <p>Project Status: Final design underway. Bidding anticipated summer 2022.</p>
Grand Avenue (Library to Health Markets Access Road) - Continuing Project	This project consists of extending the paving improvements on Grand Avenue next to the new library where the Public Works Department has temporarily placed asphalt. Specifically, the limits of this project are from the end of the current concrete section of Grand Avenue to the Health Markets Access Road. Portions of this project were included as additive alternates in the "Grand Avenue Street and Utility Improvements" project (ST0702); however, the project funding was unable to support additional improvements beyond the base project. The current asphalt section will be replaced with a 26 foot wide concrete pavement section. This section will only consist of 2 lanes for traffic. The on-street parking will be installed by the developer.
Harmonson Road - Continuing Project	The project consists of the design and reconstruction of approximately 2,100 linear feet of Harmonson Road from Dawn Drive to the Mackey Creek channel. The improvements include reconstructing the existing roadway with new full-depth subgrade, and new pavement. Sidewalks will be reconstructed as needed, with any missing segments filled in. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Hightower / Davis Traffic Signal - Continuing Project	The project consists of engineering and construction of a new traffic signal at the intersection of Davis Boulevard and Hightower Drive. The scope includes coordination with TxDOT, paving and signal improvements.
Iron Horse Boulevard East Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 4,400 linear feet of Iron Horse Boulevard from Rufe Snow Drive to York Street. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of pedestrian facilities. The road will be reconstructed within the existing 80' right-of-way based on the Transportation Plan recommendation that the section be reduced to a divided two-lane configuration; this is not a roadway expansion.

Street & Sidewalk Capital Projects

Project Name	Project Description
Iron Horse Boulevard West Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 2,000 linear feet of Iron Horse Boulevard from Browning Drive to Rufe Snow Drive. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of pedestrian facilities. The road will be reconstructed within the existing 80' right-of-way in its current four-lane divided configuration; this is not a roadway expansion.
Kirk Lane - Continuing Project	The project consists of the design and reconstruction of approximately 700 linear feet of Kirk Lane from Northfield Drive to Kirk Court. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Lariat Trail - Continuing Project	The project consists of the design and reconstruction of approximately 2,000 linear feet of Lariat Trail in two segments: Meadow Lakes to Riviera and Circleview to the dead end. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of pedestrian facilities. The road will be reconstructed within the existing right-of-way.
Main St. Streetscaping & Snider St. Extension Project - Continuing Project	This project reconstructs Main St, Snider St. and Center St. near the Smithfield Station. Located in the center of the Smithfield Transit Oriented Development, Main St. is an existing street that lacks pedestrian infrastructure such as sidewalks, street furniture, lighting and trees. Snider St. and Center St. both intersect with Main St. and will be reconstructed as pedestrian friendly streets (sidewalks, street furniture, lighting and trees). A majority of the funds come from an NCTCOG RTR Grant. Project funding is contingent upon NCTCOG approval and notice to proceed. The project scope also includes sidewalks along Davis Boulevard to connect Main St. to Odell St.
Main Street - Continuing Project	The project consists of engineering and construction of approximately 1,100 linear feet of Main Street from Amundson Drive to Amundson Road. The improvements include reconstructing the existing roadway with reinforced concrete, including the addition of sidewalks. The road will be rebuilt to its current width; this is not a roadway expansion.
Meadow Lakes Drive & Rufe Snow Drive Intersection - Continuing Project	The area along Rufe Snow, south of LP 820, is severely congested with 7 different ingress/egress points within a 700 foot span. The project proposes the conversion of the current Rufe Snow/Meadow Lakes 3 way signalized intersection into a 4 way signalized intersection that would be a separate but complimentary project to ST0102 - Rufe Snow Drive Street & Utility Improvements, which calls for a raised median along Rufe Snow. This project would extend Meadow Lakes east of Rufe Snow, connecting to the commercial area along LP 820. The project would also eliminate 3 of the 7 ingress/egress points within the 700 foot span.
	Project Status: No additional improvements are proposed at this time.

Street & Sidewalk Capital Projects

Project Name	Project Description
Meadow Oak Drive Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 900 linear feet of Meadow Oaks Drive from Dick Lewis to Buenos Aires. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Nob Hill Drive Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 1,365 linear feet of Nob Hill Drive from just west of High Oaks Drive to the dead end. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Nor'East Drive Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 2,500 linear feet of Nor'East Drive from the dead end to Davis Boulevard. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
North Hills Drive Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 3,600 linear feet of North Hills Drive from the City Limit to Wendell Drive. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Northeast Parkway / Davis Blvd. Traffic Signal - Continuing Project	This project consists of engineering and construction of a new traffic signal at the intersection of Davis Boulevard and Northeast Parkway. The scope includes paving and signal improvements.
Northeast Parkway Extension - Continuing Project	This project consists of constructing an extension of Northeast Parkway west of Davis Boulevard towards Smithfield Road. The new pavement will intersect with Davis at a proposed traffic signal, and will include a roundabout midway between Davis and Smithfield to accommodate a future Snider Street connection and provide traffic calming. The project will be constructed in two phases, with the Davis connection through the roundabout included in Phase I, and the connection to Smithfield in Phase II after the existing elementary school is demolished in 2021.

Street & Sidewalk Capital Projects

Project Name	Project Description
Pavement Marking Improvements (2022-23) - New Project	This project is designed to replace raised pavement markings along with re-striping lane dividers on portions of Rufe Snow, North Tarrant Parkway, Holiday Lane and Mid-Cities Boulevard.
Pearl Street Reconstruction - Continuing Project	The project consists of the design and reconstruction of approximately 1,100 linear feet of Pearl Street from Freda Lane to the alley in Hometown. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Pedestrian Connectivity Enhancements - New Project	This project will construct sidewalks in targeted areas adjacent to major roadways and/or serving key nodes like schools, trails, and transit oriented development (TOD) facilities. The initial target area is within the Smithfield TOD, and includes sidewalk on the east side of Davis from Northeast Parkway to the Cotton belt Trail, sidewalk on the east side of Smithfield Road also from Northeast Parkway to the trail,
Post Oak Drive - Continuing Project	The project consists of the design and reconstruction of approximately 1,000 linear feet of Post Oak Drive from Briarwood Drive to Hightower Drive. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.
Preventive Street Maintenance (2021) - Continuing Project	This is the annual program where funds are dedicated to enhance the city's efforts for preventive maintenance of city streets. The scope of this project provides crack sealing for approximately 15-25 streets, slurry seal for 15-25 streets, asphalt microsurface for 5-10 streets and a 2 inch asphalt overlay for 12-15 streets. In addition to these four maintenance methods we have incorporated concrete crack sealing for 15-25 streets and concrete street partial pavement replacement for 10-20 streets. The Pavement Assessment report from 2019 will provide the recommendations the list of streets for this year's program.
Preventive Street Maintenance (2021-22) - Continuing Project	This is the annual program where funds are dedicated to enhance the city's efforts for preventive maintenance of city streets. The scope of this project provides crack sealing for approximately 15-25 streets, slurry seal for 15-25 streets, asphalt microsurface for 5-10 streets and a 2 inch asphalt overlay for 12-15 streets. In addition to these four maintenance methods we have incorporated concrete crack sealing for 15-25 streets and concrete street partial pavement replacement for 10-20 streets.

Street & Sidewalk Capital Projects

Project Name	Project Description
Preventive Street Maintenance (2022-23) - New Project	This is the annual program where funds are dedicated to enhance the city's efforts for preventive maintenance of city streets. The scope of this project provides asphalt and concrete crack sealing for approximately 20-40 streets, slurry sealing for 15-25 streets, asphalt microsurfacing for 5-10 streets, concrete street partial pavement replacement for 10-20 streets and a two inch asphalt overlay for 10-15 streets.
Preventive Street Maintenance (Multi-Year) - New Project	This project will supplement funds for the annual program dedicated to enhance the city's efforts for preventive maintenance of city streets. The scope of this project will provide for a range of preventive techniques such as crack sealing, slurry seal, asphalt overlay, and concrete partial replacement for qualified city streets.
Preventive Street Maintenance (Multi-Year) - Continuing Project	This is for additional funds for the annual program where funds are dedicated to enhance the city's efforts for preventive maintenance of city streets. The scope of this project will provide for additional crack sealing, slurry seal and a 2 inch asphalt overlay for identified City streets.
Rufe Snow Dr. Street & Utility Imp. (Mid-Cities to Hightower)[TEA-21] - Continuing Project	This project widens approximately 5,300 feet of the existing 5-lane thoroughfare to 7-lanes. This section of Rufe Snow Drive will be reconstructed as a concrete street with sidewalks along both sides, signalization improvements at the major intersections and all necessary water and sewer main adjustments. The funding for design will be provided by the 1994 Bond Program and Federal Grants (TEA-21). The funding for the construction phase of this project will come from the 2003 Bond Program and Federal Grants.
Sao Paulo Court Reconstruction - New Project	This is the 48th Year Community Development Block Grant (CDBG) Project. The project will consist of reconstructing the entire length (410 linear feet) of Sao Paulo Court. The estimated cost for this project is \$369,416. The City's portion is \$15,000.
Sidewalk Rehabilitation and Replacement Project (2021-22) - Continuing Project	This project provides for rehabilitation of the city's sidewalk system. Funding will allow for the replacement of approximately 7,000 square feet of deteriorated sidewalks in residential and high pedestrian areas.

Street & Sidewalk Capital Projects

Project Name

Project Description

Sidewalk Rehabilitation and Replacement Project (2022-23) - New Project This project provides for rehabilitation of the city's sidewalk system. Funding will allow for the replacement of approximately 7,000 square feet of deteriorated sidewalks or new sidewalk in residential and high pedestrian areas.

Sierra Drive - Continuing Project The project consists of the design and reconstruction of approximately 1,100 linear feet of Sierra Drive from Cancun Drive to Caracas Drive. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

South Crest Drive - Continuing Project The project consists of the design and reconstruction of approximately 630 linear feet of South Crest Drive from Crane Road to Rolling Hills Drive. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Southampton Drive Reconstruction - Continuing Project The project consists of the design and reconstruction of approximately 1,700 linear feet of Southampton Drive from Wakefield Road to Chapman Road. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Stonybrooke Drive Reconstruction - Continuing Project The project consists of the design and reconstruction of approximately 1,240 linear feet of Stonybrooke Drive from Stephanie Drive to approximately 340' north of Hightower. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Street Assessment Project - New Project The City of North Richland Hills roadway network is comprised of 549 lane miles and this project is for a consultant to utilize specialized automated equipment such as ground penetrating radar to collect data, analyze, and process the data in an overall pavement assessment. The assessment will yield a digital condition rating system, budget stressing software that allows modification of the techniques that would result in a prediction of the future condition rating, and create five and/or ten year programs that would indicate where funds could be used most impactfully.

Street & Sidewalk Capital Projects

Project Name	Project Description
TEXRail Signal Timing Coordination - Continuing Project	This project consists of signal timing coordination at the city's signalized intersections which will be impacted by railroad preemption as a result of the commuter rail.
Transportation Management Project - Continuing Project	This project consists of three components: software, engineering, and equipment that has been developed to improve traffic signal efficiency, reduce technician response time, and improve level of service through our corridors. The main component of the project is the central synchronization software that will provide a controller software storage platform and remote communication with traffic signal equipment. Equipment necessary will include controllers, communication equipment and video detection systems at some of the intersections. The system will operate using engineer-designed timing plans that are the basis for the traffic signal coordination. The initial installation locations are planned for Davis and Mid-Cities corridors and will incorporate traffic
Transportation Management Project Equipment - Continuing Project	<p>This project will build on the Traffic Management Project approved in the 2019-20 CIP budget by upgrading ten intersections to be compatible with our new central synchronization software:</p> <p>1) Rufe Snow: (Meadow Lakes, Loop 820, Tapp, Dick Lewis, Iron Horse, Starnes), 2)Mid-Cities: Iron Horse, Holiday 3) Davis Blvd.: College Circle, Emerald Hills</p> <p>The new equipment includes controllers, vehicle detectors and communications systems. The plan is to systematically upgrade existing traffic signals each year until the entire transportation system is connected and complete.</p>
Transportation Management Project Equipment (2021-22) - Continuing Project	<p>This project will build on the Traffic Management Project approved in the 2019-20 CIP budget by upgrading ten intersections to be compatible with our new central synchronization software. New equipment includes controllers, vehicle detection and communication systems. The plan is to systematically upgrade existing traffic signals each year until the entire transportation system is connected and complete. Intersections proposed include:</p> <p>1. Rufe Snow: Stardust 2. Davis: Maplewood, Starnes/Rumfield, Bursey, Shady wood, N. Tarrant Parkway, Target 3. Precinct Line: Amundson, Glade, Rumfield</p>
Transportation Management Project Equipment (2022-23) - New Project	<p>This project will continue to build on the Traffic Management Project approved in the 2019-20 CIP budget by upgrading ten intersections to be compatible with our central synchronization software. The ten intersections that will receive the upgrade will be: Precinct Line; LD Lockett, North Tarrant Parkway. North Tarrant Parkway: Kroger/Walmart, Smithfield Road, Keller/Smithfield. Boulevard 26: Walker, NRH20, Emerald Hills, Harwood, Strummer</p> <p>The new equipment includes, controllers, vehicle detection, and communication systems. The plan is</p>
Vance and Glenview Signal Upgrades - Continuing Project	This project consists of replacing the existing span wire signal at the intersection of Vance Road and Glenview Drive with pole mounted signals. This project also includes the installation of pedestrian signal heads and striping at the intersection. This project has been approved for funding through the HSIP (Highway Safety Improvement Program) grant which is 90% federal funding and 10% local funding. The 90% coverage of federal funds is only for construction costs. This project will be let through TxDOT as the grant is disseminated through TxDOT.

Street & Sidewalk Capital Projects

Project Name

Windhaven Road -
Continuing Project

Project Description

The project consists of the design and reconstruction of approximately 1,200 linear feet of Windhaven Road from Starnes Road to Overton Park. The improvements include reconstructing the existing roadway with new full-depth subgrade, and new pavement. The project will be designed with the option of providing sidewalks with the reconstruction. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Wood View Drive -
Continuing Project

The project consists of the design and reconstruction of approximately 1,200 linear feet of Wood View Drive from Dick Lewis Drive to Meadow Park Drive North. The improvements include reconstructing the existing roadway with new full-depth subgrade, limited curb and gutter replacement, and new asphalt pavement. The road will be reconstructed within the existing right-of-way in its current configuration; this is not a roadway expansion.

Schedule 2 Drainage Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
<u>Project Costs</u>						
Continuing Projects						
DR2004	Big Fossil Creek Flood Study - BFC7	120,000	0	0	0 \$	120,000
DR2103	Channel Cleaning / Street Drainage Improvements	100,000	0	0	0 \$	100,000
DR2102	Concrete Lined Channel Rehabilitation Project	250,000	0	0	0 \$	250,000
DR2005	Mackey Creek Flood Study	120,000	0	0	0 \$	120,000
DR2002	North Hills Addition - Bewley Drive Drainage Improvements	65,000	0	0	0 \$	65,000
DR2101	Street Drainage Improvements Project (2021)	100,000	0	0	0 \$	100,000
DR2201	Street Drainage Improvements Project (2021-22)	100,000	0	0	0 \$	100,000
DR2202	Sunnybrook Addition Drainage Improvements	210,000	0	0	0 \$	210,000
DR1701	Walker Branch Channel Repair (200ft South of Harwood Road)	307,850	400,000	0	0 \$	707,850
Total Continuing Projects		\$ 1,372,850	\$ 400,000	\$ 0	\$ 0	\$ 1,772,850
New Projects						
DR2303	Meadow Lakes BFC-7 Drainage Improvements	0	1,200,000	0	0 \$	1,200,000
DR2302	Northwest Stonybrook Drainage Improvements	0	212,000	0	0 \$	212,000
DR2301	Stream LB-1 Bank Restoration	0	325,000	0	0 \$	325,000
DR2304	Street Drainage Improvements Project (2022-23)	0	100,000	0	0 \$	100,000
Total New Projects		\$ 0	\$ 1,837,000	\$ 0	\$ 0	\$ 1,837,000
Total Project Costs		\$ 1,372,850	\$ 2,237,000	\$ 0	\$ 0	\$ 3,609,850
<u>Funding Sources</u>						
Reserves		1,372,850	2,237,000	0	0 \$	3,609,850
Total Sources of Funds		\$ 1,372,850	\$ 2,237,000	\$ 0	\$ 0	\$ 3,609,850

Drainage Capital Projects

Project Name	Project Description
Big Fossil Creek Flood Study - BFC7 - Continuing Project	This project consists of performing a flood study on the existing BFC-7 Tributary to Big Fossil Creek. BFC-7 begins just south of Loop 820 with a TxDOT outfall channel south of the highway, then south into the Meadow Lakes subdivision, including portions of Meadow Lakes Drive, Lake Side Circle, Pebble Court, and the two lakes between Riviera Drive and Meadow Lakes Drive. The flood study would update FEMA's model to reflect the current hydrology and hydraulics, and upgrade this area to a Zone AE from its current Zone A status. The engineering budget for this project includes FEMA review fees for the Letter of Map Revision (LOMR) that will be required to update the maps.
Channel Cleaning / Street Drainage Improvements - Continuing Project	This is a recurring program that consists of cleaning out sediment that has built up over time in some of the City's earthen channels. This project also consists of repairing curb & gutter sections that currently pond water in existing streets.
Concrete Lined Channel Rehabilitation Project - Continuing Project	This project involves ongoing rehabilitation of the City's seven (7) miles of concrete lined channels. The scope of the project will include repairing areas of channel that have deteriorated, cracked, dropped, collapsed, heaved, or hold water due to heavy ground movement and/or age. The needed repairs include patching of channel walls and channel bottoms, replacing wall sections, and replacing channel bottom sections to ensure proper drainage. The intent is to utilize \$250,000 in funding every other year to arrive at a total project amount of \$1,000,000 over seven years. Project Status: Confirming scope and location of work to bid project to external contractors.
Mackey Creek Flood Study - Continuing Project	This project consists of creating new hydrologic and hydraulic models to provide regulatory floodplain mapping for Mackey Creek from upstream of Shauna Drive to Big Fossil Creek (approximately 2.4 miles). This study would also identify potential future capital improvement projects to reduce the size of or completely eliminate the floodplain within the study area. The original study for Mackey Creek was done in 1985 with the City's Master Drainage Plan. New topographic data is available along Mackey Creek and new floodplain modeling techniques would be used in the study. Project status: Flood study is complete. Study findings include a minor decrease in floodplain limits. Future drainage infrastructure (approx. \$4M) could further reduce floodplain limits.
Meadow Lakes BFC-7 Drainage Improvements - New Project	This project consists of upsizing and augmenting the existing storm drain system from north of Surrey Court to the outfall in the eastern lake in the Meadow Lakes neighborhood. The engineering firm that performed the flood study provided three infrastructure alternatives, including a regional detention pond immediately south of the Loop 820 frontage road and two different underground storm drain alignments in excess of 1,500 linear feet within the Meadow Lakes Addition to convey stormwater from the north into the upper lake behind the homes on Lake Side Circle and Pebble Court.
North Hills Addition - Bewley Drive Drainage Improvements - Continuing Project	This project consists of designing and constructing public drainage improvements serving a portion of the North Hills Subdivision. This area was developed decades ago with no underground drainage. The scope of the improvements consists of installing approximately 450 LF of concrete flume, installing grouted rock riprap at the end of the flume to prevent erosion.

Drainage Capital Projects

Project Name	Project Description
Northwest Stonybrook Drainage Improvements - New Project	This project will install a structure to intercept flow from the duplex properties along Davis Boulevard and convey it safely downstream. Included in the scope of work for this project is the acquisition of drainage easements as there are currently no public drainage easements established.
Stream LB-1 Bank Restoration - New Project	Stream LB-1 is a tributary to Little Bear Creek. The upper limits of the recognized tributary begin near the intersection of Smithfield and Starnes, after which it flows generally northeast to the confluence with Little Bear Creek just east of Northfield Park. This project will stabilize approximately 100 feet of stream bank located just east of Davis Boulevard using gabion baskets or another method as recommended following a full geotechnical analysis.
Street Drainage Improvements Project (2021) - Continuing Project	This project consists of addressing a portion of the numerous non-grade standing water requests Public Works receives each year. This would be accomplished by removing and replacing curb and gutter systems to an adequate grade that provides positive drainage along City streets. Creating positive drainage along streets can sometimes require drive approaches and sidewalks to be replaced as well to accommodate the new grade. When this project was initially approved the list of streets to be repaired was 193 locations at the cost of \$640,000, the current list is comprised of 159 locations at the cost of \$543,682. This project would be considered an annual project until such time as the list of requests is completed or until the list can be accomplished within the operating budget.
Street Drainage Improvements Project (2021-22) - Continuing Project	This project consists of addressing a portion of the numerous non-grade standing water requests Public Works receives each year by removing and replacing curb and gutter systems to an adequate grade that provides positive drainage along City streets. Creating positive drainage along streets can sometimes require drive approaches and sidewalks to be replaced as well to accommodate the new grade. When this project was initially approved the list of streets to be repaired was 193 locations at the cost of \$640,000, the current list is comprised of 184 locations at the cost of \$577,395. This project will be an annual project until such time as the list of requests is completed or until the list can be accomplished within the operating budget.
Street Drainage Improvements Project (2022-23) - New Project	The project would consist of addressing a portion of the numerous non-grade standing water request Public Works receives each year. This would be accomplished by removing and replacing curb and gutter systems to an adequate grade that provides positive drainage along City streets. Creating positive drainage along streets can sometimes require drive approaches and sidewalks to be replaced as well to accommodate the new grade. When this project was initially approved the list of streets to be repaired was 193 locations at the cost of \$640,000, the current list is comprised of 206 locations at the cost of \$576,557. This project could be considered an annual project until such time as the list of request is completed or until the list can be accomplished within the operating budget.
Sunnybrook Addition Drainage Improvements - Continuing Project	This project involves the installation of approximately 650-feet of concrete drainage pipe to allow for unobstructed discharge of the Sunnybrook storm drain system directly into the Walker Branch channel. The project includes dedication of permanent drainage easements to house the new storm drain line.

Drainage Capital Projects

Project Name

Walker Branch Channel
Repair (200ft South of
Harwood Road) -
Continuing Project

Project Description

The project consists of engineering and reconstructing approximately 400 feet of gabions along the Walker Branch Channel. The project begins south of Harwood along the west bank and will focus on two areas where the gabion baskets have failed.

Project Status: On hold until additional construction funding is secured.

Schedule 3 Utility Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
Project Costs						
Continuing Projects						
UT2004	24" Wastewater Main Replacement	1,255,000	0	0	0 \$	1,255,000
UT2107	Automatic Control Valve (ACV) Replacement	135,000	0	0	0 \$	135,000
UT0201	Big Fossil Creek Wastewater Outfall	1,231,604	0	0	0 \$	1,231,604
UT2206	Big Fossil Interceptor Rehabilitation Project	2,510,000	0	0	0 \$	2,510,000
UT2106	College Hills Ground Storage Tank Rehabilitation	840,000	0	0	0 \$	840,000
UT2008	Conn Pump Station Pump and Electrical Rehabilitation	2,600,000	0	0	0 \$	2,600,000
UT2209	Generator feasibility study Public Works	128,620	0	0	0 \$	128,620
UT1901	Large Valve Replacement Project	95,000	0	0	0 \$	95,000
UT1902	Main / Snider / Center Utility Project	225,000	0	0	0 \$	225,000
UT2002	Miscellaneous Water/Sewer Main Replacement (2020)	445,000	0	0	0 \$	445,000
UT2102	Miscellaneous Water/Sewer Main Replacement (2021)	494,443	0	0	0 \$	494,443
UT1404	Motor Operated Transfer Valves	730,000	0	0	0 \$	730,000
CDBG22	Paramount Street Sanitary Sewer (CDBG)	15,000	0	0	0 \$	15,000
UT1703	Sanitary Sewer System Rehabilitation (Various Locations)	150,000	0	0	0 \$	150,000
UT2105	SCADA Communication Replacement	25,000	0	0	0 \$	25,000
UT1904	Sewer Manhole Replacement and Rehabilitation Project	150,000	0	0	0 \$	150,000
UT2104	Sewer Manhole Replacement and Rehabilitation Project (2021)	250,000	0	0	0 \$	250,000
UT2001	Small Water Main Replacements (2020)	440,000	0	0	0 \$	440,000
UT2101	Small Water Main Replacements (2021)	462,453	0	0	0 \$	462,453
UT2003	Telemetric Water Meter Annual Maintenance (2020)	400,000	0	0	0 \$	400,000
UT2103	Telemetric Water Meter Annual Maintenance (2021)	400,000	0	0	0 \$	400,000
UT2203	Telemetric Water Meter Annual Maintenance (2022)	400,000	0	0	0 \$	400,000
UT2207	Tyson 12" and 10" Sanitary Sewer By-Pass Line	910,000	0	0	0 \$	910,000
UT2208	Utility Generators	250,000	0	0	0 \$	250,000
UT2006	Utility Risk and Resiliency Assessment	200,000	0	0	0 \$	200,000
UT1607	Walker Branch Interceptor Project	4,916,525	0	0	0 \$	4,916,525
UT2201	Wastewater Manhole Replacement and Rehabilitation Project (2022)	250,000	250,000	250,000	250,000 \$	1,000,000
UT0810	Western Center Water Facility Expansion	55,000	0	0	0 \$	55,000
Total Continuing Projects		\$ 19,963,645	\$ 250,000	\$ 250,000	\$ 250,000	\$ 20,713,645
New Projects						
UT2304	Cellular Meter Reading Project	0	4,855,500	0	0 \$	4,855,500
UT2306	Impact Fee Update	0	160,000	0	0 \$	160,000
UT2302	Lead and Copper Service Line Assessment	0	775,000	0	0 \$	775,000
UT2303	Sewer Main Replacement - Lowery Ln	0	275,000	0	0 \$	275,000
UT2301	Watauga Road 24" Transmission Main	0	6,150,000	0	0 \$	6,150,000

Schedule 3
Utility Capital Projects
Budget Summary

	<u>Project To</u> <u>Date</u>	<u>2022/23</u> <u>Adopted</u>	<u>2023/24</u> <u>Estimated</u>	<u>2024 To</u> <u>Completion</u>	<u>Total</u>
Total New Projects	\$ 0	\$ 12,215,500	\$ 0	\$ 0	\$ 12,215,500
Total Project Costs	\$ 19,963,645	\$ 12,465,500	\$ 250,000	\$ 250,000	\$ 32,929,145
<u>Funding Sources</u>					
Certificates of Obligation	11,716,525	7,930,500	0	0	\$ 19,647,025
Federal/State Grants	285,000	0	0	0	\$ 285,000
Reserves	4,930,130	4,535,000	250,000	250,000	\$ 9,965,130
Other	3,031,990	0	0	0	\$ 3,031,990
Total Sources of Funds	\$ 19,963,645	\$ 12,465,500	\$ 250,000	\$ 250,000	\$ 32,929,145

Utility Capital Projects

Project Name	Project Description
24" Wastewater Main Replacement - Continuing Project	This project is for the replacement of the 24 inch wastewater main running from the Fort Worth meter station to just south of Holland Dr. This project will include replacement of roughly 2400 linear feet of reinforced concrete pipe, replacement of seven manholes, and will require bypass pumping during construction.
Automatic Control Valve (ACV) Replacement - Continuing Project	This project will replace the six automatic control valves (ACV) at Watauga Pump Station. These six valves include: 3 - 10 inch valves and 3 - 6 inch valves. The ACV's are a vital component in the process of providing adequate pressure and quantity in the water distribution system that serves both the City of North Richland Hills and the City of Watauga. The ACV's main purposes are: eliminating pressure spikes, back siphonage, and controlling the flow of water from the pump. The valves are located on the effluent side of the six pumps before the discharge header.
Big Fossil Creek Wastewater Outfall - Continuing Project	This project consists of constructing a parallel wastewater outfall main from the North Richland Hills metering station, which is north of State Highway 10 to the Trinity River. North Richland Hills, Richland Hills, Haltom City, and Fort Worth discharge sanitary sewer into this section of the existing outfall mains. Each city will pay a portion of the cost based on volume of flow from their city. The size of the main will vary, but will be as large as 90" in diameter. North Richland Hills will need to pay for connecting its existing outfall to the new outfall. After the new outfall is complete, both wastewater pipelines will be owned, operated and maintained by Fort Worth as part of its system.
Big Fossil Interceptor Rehabilitation Project - Continuing Project	Rehabilitate the 24 inch wastewater interceptor line from 3621 Holland St to 6029 Riviera Dr. The total distance of the interceptor rehabilitated would be 7,250 linear feet. The intent is to utilize a trenchless construction method to the greatest extent possible to rehabilitate this line, such as cured-in-place pipe (CIPP). The project includes three logical sections that could be completed as three distinct phases. The sections are: 3621 Holland St to 3817 Diamond Loch W, 3817 Diamond Loch W to 6200 Glenview Dr, and 6200 Glenview Dr to 6029 Riviera Dr.
Cellular Meter Reading Project - New Project	This project will consist of converting the current drive-by meter reading process to a cellular reading process. This will involve replacing approximately 23,500 meter endpoints (aka transponders) with cellular endpoints. The project will also include replacing the roughly 4,000 meters that are over twenty years in age while their endpoints are being exchanged.
College Hills Ground Storage Tank Rehabilitation - Continuing Project	This project will rehabilitate the College Hills Ground Storage Tank. This will include preparing the exterior and interior of the tank to apply new paint on both surfaces. Additional work will include: installing pipe screen at overflow, installing a ladder gate, installing a new hatch on the roof, installing a new vent, repairing the float system, caulk and seal at the foundation, install a new safety climb system, and remove the existing interior ladder.

Utility Capital Projects

Project Name	Project Description
Conn Pump Station Pump and Electrical Rehabilitation - Continuing Project	This project is to reconfigure existing suction header piping and pumps to meet the Hydraulic Institute standard for pipe pumping and to upgrade and reconfigure electrical components to meet the National Electric Code.
Generator feasibility study Public Works - Continuing Project	The purpose of the generator feasibility study is to provide a report evaluating the feasibility of auxiliary electrical equipment at key infrastructure to ensure site function during extended power outages.
Impact Fee Update - New Project	This project will consist of an update to the current Impact Fee Study. The evaluation and analysis will be made of the current water and sewer impact fee program and rates to determine future needed improvements and rate levels. The Impact Fee Study consists of three components. An update to the Land Use Assumption Plan, identifying future water and sewer improvements needed for new development, and determining the appropriate impact fee to fund the future development.
Large Valve Replacement Project - Continuing Project	The Large Water Valve Replacement Project encompassed the replacement of two, 24 inch valves, a 12 inch valve, and the installation of a 16 inch valve. The 24 inch valve replacements are located at the intersections of Hightower and Smithfield Road and Hightower and Davis Boulevard. The 12 inch valve replacement is located at Davis Boulevard and Odell Street. The installation of the 16 inch valve will be near the intersection of Glenview Drive and Dawn Drive.
Lead and Copper Service Line Assessment - New Project	Beginning December 2021 the Environmental Protective Agency (EPA) revised the Lead and Copper Rule Revision (LCRR) creating the Lead and Copper Rule Improvements (LCRI). This rule mandates certain agencies, including the City of North Richland Hills, perform a material survey and certification and complete a lead service line inventory. To remain in compliance, the City of North Richland Hills will be required to inventory and survey an estimated 12,000 to 18,000 water service lines including the City's and customer's service lines that are 2 inch and smaller. Rough estimates to perform the contract services portion of the project ranged from \$40 to \$50 per service line excavation performed.
Main / Snider / Center Utility Project - Continuing Project	The project consists of engineering and construction of water and sanitary sewer main extensions to provide service to properties north and south of Main Street off of Snider Street and Center Street in the TOD.

Utility Capital Projects

Project Name

Project Description

Miscellaneous Water/Sewer Main Replacement (2020) - Continuing Project

This is an annual program that is completed by the Public Works Construction Division. The program will provide for water and sewer main replacements including any developmental projects. The project replaces aging infrastructure and maintains high standards for water quality. This will include replacements on the following streets: Oldham Place (Buckingham Trail - Yarmouth Avenue), Shadydale Drive (Meadowview Ter. - Crosstimbers Lane), Southampton Road (Chapman Road - Wakefield Road) and Susan Court (Scott Drive - 7533 Susan Court).

Miscellaneous Water/Sewer Main Replacement (2021) - Continuing Project

This is an annual program that is performed by the Public Works Construction Division. The program will provide for the construction of water and wastewater main replacements to include possible development projects. The project replaces the aging and undersized water and wastewater infrastructure. This year's scope is expected to include water/sewer main replacements on the following streets: Edinburg Drive (Brookshire to Wakefield), Circle Drive (Susan Lee to Cul-de-sac), Bogart (College Circle to Price), Spring Lea Way (Starnes to Lincoln) and Southampton Drive (Wakefield to Chapman).

Motor Operated Transfer Valves - Continuing Project

This project consists of motor operated valves to be placed on existing water lines at three locations along Holiday Lane, Thaxton Parkway, and Boulevard 26.

Paramount Street Sanitary Sewer (CDBG) - Continuing Project

This is the 47th Year Community Development Block Grant (CDBG) Project. The project will consist of reconstructing approximately 1,900 linear feet of sanitary sewer main on the west and north sides of Paramount Street.

Project Status: As of March 2022 bids have been received by Tarrant County. Construction anticipated to begin spring 2022.

Sanitary Sewer System Rehabilitation (Various Locations) - Continuing Project

This project will consist of replacing approximately 1,200 linear feet of sanitary sewer main lines in North Richland Hills. In addition five manholes will be replaced. Streets included in this project will be Nancy Lane (4900 to 5000 block); 8020 Laura Street to 8017 Lazy Street; and 7000 to 7028 Smithfield Road.

SCADA Communication Replacement - Continuing Project

The Utility Division uses a Supervisory Control and Data Acquisition (SCADA) system to remotely monitor, make adjustments, and track trends within the water and wastewater system.

Utility Capital Projects

Project Name	Project Description
Sewer Main Replacement - Lowery Ln - New Project	The project will consist of reconstructing approximately 1,200 linear feet of sanitary sewer main and four sewer manholes.
Sewer Manhole Replacement and Rehabilitation Project - Continuing Project	This project will replace or rehabilitate roughly 150 sewer manholes identified as needing replacement.
Sewer Manhole Replacement and Rehabilitation Project (2021) - Continuing Project	This project will replace or rehabilitate roughly 150 wastewater manholes throughout the City. Staff has completed an inspection of approximately 5,500 manholes. Through this inspection process, it has been identified that 12% of the manholes (approximately 660) need some form of replacement or rehabilitation. This project will be spread out over a 5 year period to complete all 660 manholes.
Small Water Main Replacements (2020) - Continuing Project	This is an annual program that is completed by the Public Works Construction Division. The project replaces old 2" and 4" water mains with 6" or larger diameter water pipes. This project provides adequate fire hydrant coverage to areas currently without proper coverage. This project will provide for small water main replacement on the following streets: Sweetbriar Court (Noneman Drive to Culd), Puerto Vallarta Drive (Sierra Drive to Buenos Aires Drive) and Guadalajara Drive (Trinidad Drive to Buenos Aires Drive).
Small Water Main Replacements (2021) - Continuing Project	This is an annual program that is performed by the Public Works Construction Division. The program replaces old 2" and 4" water mains with 6" or larger diameter water pipes. This project provides adequate fire hydrant coverage to areas currently without proper coverage. This project will be expected to provide water main replacement on the following streets: Circleview Drive(Lariat to Shady Lake), Davis Boulevard (Woods to Burse),Meadowbrook Drive (Royal Ridge to Brookridge), and Woodcreek Lane (Lariat to Riviera).
Telemetric Water Meter Annual Maintenance (2020) - Continuing Project	The City's network of water meters is comprised of a mix of older mechanical displacement meters, along with newer ultrasonic meters. In addition to the meters themselves, each service location also includes a register and transponder, which make up the reading/communications piece of the water service equipment. The Telemetric Water Annual Maintenance Program allows the City to replace system components to improve available usage data, reading capability, and reading accuracy.

Utility Capital Projects

Project Name	Project Description
Telemetric Water Meter Annual Maintenance (2021) - Continuing Project	The City's network of water meters is comprised of a mix of older mechanical displacement meters, along with newer ultrasonic meters. In addition to the meters themselves, each service location also includes a register and transponder, which make up the reading/communications piece of the water service equipment. The Telemetric Water Annual Maintenance Program allows the City to replace system components to improve available usage data, reading capability, and reading accuracy.
Telemetric Water Meter Annual Maintenance (2022) - Continuing Project	The City's network of water meters is comprised of a mix of older mechanical displacement meters, along with newer ultrasonic meters. In addition to the meters themselves, each service location also includes a register and transponder, which make up the reading/communications piece of the water service equipment. The Telemetric Water Annual Maintenance Program allows the City to replace system components to improve available usage data, reading capability, and reading accuracy.
Tyson 12" and 10" Sanitary Sewer By-Pass Line - Continuing Project	This project consists of designing and constructing approximately 1000 LF of 12 " sanitary sewer line and approximately 400 LF of 10" sanitary sewer line. The new 12" and 10" lines will replace an older, 1400 LF section of an 8" line. The majority of the line will be constructed parallel to Browning Drive and will connect to an 18" sewer main that runs through the golf course and carries the flows to the Fort Worth treatment plant.
Utility Generators - Continuing Project	This project will include identifying, purchasing and installing auxiliary power equipment at key utility infrastructure sites to ensure that remote monitoring and site functionality is available during extended power outages.
Utility Risk and Resiliency Assessment - Continuing Project	This project is to conduct a risk and resiliency assessment mandated by the EPA and to create an updated Emergency Response Plan.
Walker Branch Interceptor Project - Continuing Project	As the Transit Orientated Development (TOD) areas begin to develop it is becoming apparent that the city's existing sanitary sewer system needs to be upgraded. The Walker Branch Interceptor Project will consist of sanitary sewer improvements. Section one of the project will consist of increasing the sizes of the lines from 6-inch, 8-inch, and 10-inch to 8-inch, 12-inch and a 15-inch respectively from Smithfield Road along Main Street to the Walker Creek and Mid-Cities Boulevard confluence. The total length of sewer line for this section is approximately 5,500 feet. Section two consists of replacing an 18 inch and 21 inch line with a 27 inch sewer line. The approximate length of this section of the project is 4,100 feet.

Utility Capital Projects

Project Name	Project Description
Wastewater Manhole Replacement and Rehabilitation Project (2022) - Continuing Project	This project will replace or rehabilitate roughly 150 wastewater manholes throughout the City. The Department has identified three different rehabilitation techniques for this project. Each technique brings value to the project based on the need of the manhole that needs repair. The three techniques include: total reconstruction, cured-in-place fiberglass manhole liner, and sprayed epoxy manhole liner. After completion of the rehabilitation process of a manhole, the system will experience less inflow/infiltration due to rainwater and have less risk of a major wastewater issue resulting from a manhole collapse.
Watauga Road 24" Transmission Main - New Project	This project replaces the existing 12" water main from the Watauga Pump Station west of US 377 to Rufe Snow Drive.
Western Center Water Facility Expansion - Continuing Project	In October 2005, the City had a Water and Wastewater Plan prepared that would cover future system needs to "build out" (estimated at approximately 2017). One of the future needs identified was an additional 5 million gallon ground storage tank to be located at the Western Center Storage and Booster Pump Station site. The current site is not large enough to accommodate a new 5 million gallon ground storage tank. This project will include purchasing an additional 2/3 of an acre adjacent to the current site for the future expansion.

Schedule 4 Parks & Recreation Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
<u>Project Costs</u>						
Continuing Projects						
PK2201	Adventure World Playground Improvements Phase 2	95,000	0	0	0 \$	95,000
PK2101	Annual Tree Planting (2021)	83,000	0	0	0 \$	83,000
PK2207	City Point Trail Development in Oncor Easement	165,000	0	0	0 \$	165,000
PK2202	Cross Timbers Park Playground Replacement with Shade	230,000	0	0	0 \$	230,000
PK2007	Fossil Creek Park Mountain Bike Trails	107,500	0	0	0 \$	107,500
PK1801	Green Valley Raceway Historical Area	155,717	0	0	0 \$	155,717
PK2206	Northfield Drive Sidewalk Connection From Davis Blvd to Northfield Park	45,000	0	0	0 \$	45,000
PK2107	NRH Centre Grand Hall AV Projectors Replacement	20,000	0	0	0 \$	20,000
PK2104	Park Infrastructure Maintenance (2021)	146,157	0	0	0 \$	146,157
PK2203	Park Infrastructure Maintenance 2022	207,000	0	0	0 \$	207,000
PK2204	Partial Playground Replacement	90,000	0	0	0 \$	90,000
PK2105	Richfield Park Tennis/Pickleball Court Replacement	332,075	0	0	0 \$	332,075
PK2205	Richland Tennis Center Infrastructure Maintenance	42,000	0	0	0 \$	42,000
PK1806	Trail and On-Road Safety Projects	748,043	0	0	0 \$	748,043
Total Continuing Projects		\$ 2,466,492	\$ 0	\$ 0	\$ 0	2,466,492
New Projects						
PK2301	Annual Tree Planting 2023	0	25,000	0	0 \$	25,000
PK2306	Cross Timbers Bleacher Shade Replacement	0	45,000	0	0 \$	45,000
PK2303	Dr. Pillow Park Playground Replacement with Shade	0	200,000	0	0 \$	200,000
PK2305	Green Valley Park Safety Fence and Drainage Improvements	0	150,000	0	0 \$	150,000
PK2307	NRH Centre Fitness Equipment Replacement	0	120,000	0	0 \$	120,000
PK2308	Park Infrastructure Maintenance 2023	0	220,000	0	0 \$	220,000
PK2309	Weather Stations and Inclement Weather Alert Systems	0	101,689	0	0 \$	101,689
Total New Projects		\$ 0	\$ 861,689	\$ 0	\$ 0	861,689
Total Project Costs		\$ 2,466,492	\$ 861,689	\$ 0	\$ 0	3,328,181
<u>Funding Sources</u>						
Federal/State Grants		576,217	101,689	0	0 \$	677,906
Reserves		627,118	760,000	0	0 \$	1,387,118
Sales Tax		820,157	0	0	0 \$	820,157
Other		443,000	0	0	0 \$	443,000
Total Sources of Funds		\$ 2,466,492	\$ 861,689	\$ 0	\$ 0	3,328,181

Parks & Recreation Capital Projects

Project Name	Project Description
Adventure World Playground Improvements Phase 2 - Continuing Project	This project provides for the second phase of improvements at Adventure World Playground. A new small pavilion will be constructed adjacent to the playground. This project also includes a new irrigation system adjacent to the playground, parking areas and open space near Starnes Road.
Annual Tree Planting (2021) - Continuing Project	This project provides for the introduction of trees into the urban forest and replacement of trees that have died at various locations throughout the City. The project involves the installation of 3" caliper, drought tolerant, native or adapted trees. Park facilities to receive trees includes Linda Spurlock Park, Walker's Creek Park and Iron Horse Golf Course. The project includes mitigation replacement of 20 trees removed during installation of a major sanitary sewer line. At Iron Horse Golf Course, 30 trees will be planted along the north side of Loop 820 to improve course aesthetics, also functioning to control trash/debris inundating the course from the highway.
Annual Tree Planting 2023 - New Project	This project provides for the introduction of trees into the urban forest and replacement of trees that have died at various locations throughout the City. The project involves the installation of 3" caliper, drought tolerant, native or adaptive trees. Areas to receive trees are located in the Blvd 26 median just south of IH 820, the Glenview east median and the Bedford Eules Greenway.
City Point Trail Development in Oncor Easement - Continuing Project	This project will provide for the design and construction of a 10' wide multi-use trail in the Oncor easement just west of the City Point development from Glenview Drive northward to an existing 6' wide residential pedestrian trail system adjacent to City Point Phase 2 along Blvd 26.
Cross Timbers Bleacher Shade Replacement - New Project	This project provides for the removal and replacement of shade canopies on 9 shade structures over selected bleachers at Cross Timbers Park..
Cross Timbers Park Playground Replacement with Shade - Continuing Project	This project provides for the replacement of the playground at Cross Timbers Park. The Parks and Recreation Department developed an Infrastructure Management Plan for park amenities which address long term funding needs for replacement and renovation of park sites and their amenities. Park assets are subject to continual heavy usage by citizens, exposure to the elements and natural aging process. The Asset Management Plan and ongoing park inspections are used to identify assets that have become worn, unsafe or unsightly and to create a priority timeline for their repair, renovation or removal.

Parks & Recreation Capital Projects

Project Name	Project Description
Dr. Pillow Park Playground Replacement with Shade - New Project	This project provides for the replacement of the playground at Dr. Pillow Park. The Parks and Recreation Department developed an Infrastructure Management Plan for park amenities which addresses long term funding needs for replacement and renovation of park sites and their amenities. Park assets are subject to continual heavy usage by citizens, exposure to the elements and natural aging process. The Asset Management Plan and ongoing park inspections are used to identify assets that have become worn, unsafe or unsightly and to create a priority timeline for their repair, renovation or removal.
Fossil Creek Park Mountain Bike Trails - Continuing Project	This project will provide for the development of mountain biking/hiking trails within Fossil Creek Park. The 58.5 acre park contains beautiful natural areas comprised of mature hardwood trees, a mixture of grasslands and riparian habitats, all of which are ideally suited to hiking and mountain biking. Project improvements include approximately 5 miles of trails serviced by a small parking lot and associated park use signage.
Green Valley Park Safety Fence and Drainage Improvements - New Project	This project provides for the addition of 1,200 LF of 6' tall black vinyl coated chain link fence between all 8 soccer fields and their adjacent parking lots at Green Valley Park. Additionally, the project will provide for the planning and implementation of swales in selected areas on fields 5-8 to improve drainage for more efficient discharge of storm water after significant rainfall events.
Green Valley Raceway Historical Area - Continuing Project	This project provides for the design and construction of an historical plaza adjacent to North Tarrant Parkway, east of Smithfield Road where the John Barfield Trail meanders through what once was the Green Valley Raceway. Proposed amenities include an attractive pedestrian and bicycle plaza with benches, trash receptacles and signage with information and photographs that celebrate the rich history of a bygone era in North Richland Hills.
Northfield Drive Sidewalk Connection From Davis Blvd to Northfield Park - Continuing Project	This project will provide for the construction of a 6' wide sidewalk along Northfield Drive from Davis Blvd eastward to the John Barfield Trail in Northfield Park. Additionally, the project will provide for some much needed drainage corrections along the east end of Northfield Drive near the LIFEchurch detention pond and the small dog side of Tipps Canine Hollow Dog Park.
NRH Centre Fitness Equipment Replacement - New Project	<p>This project provides replacement of the fitness equipment at the NRH Centre. In FY 22/23 the identified equipment to be replaced is listed below.</p> <p>Signature Line/Selectorized Machines Leg press, leg curl (prone), leg curl (seated), leg extension, ad/abduction combination (one piece replacing two), bicep curl, tricep, ab crunch, torso/oblique, back extension, dip/chin, pulldown, chest press, shoulder press</p>

Parks & Recreation Capital Projects

Project Name	Project Description
NRH Centre Grand Hall AV Projectors Replacement - Continuing Project	This project provides replacement of two AV projectors, one in Ballroom B and one in Ballroom C of the Grand Hall at the NRH Centre. The project includes replacing the eight year old originally installed AV projectors with new 8k lumen laser projectors designed to work better with existing artificial and natural room lighting while also providing much clearer images than current projectors that were installed when the NRH Centre opened in April 2012.
Park Infrastructure Maintenance (2021) - Continuing Project	This project provides for maintenance of park infrastructure in response to use and age. The FY2021 priorities include playground fall safe material, playground equipment replacement, sports field restoration, concrete panel replacement, drinking fountain replacement, and North Electric Trail bridge deck repairs.
Park Infrastructure Maintenance 2022 - Continuing Project	This project provides for maintenance of park infrastructure in response to use, age, damage, and safety. The FY2022 priorities and cost estimates include: Fall Safe Material Replacement throughout multiple playgrounds (\$45K), Park Concrete Replacement at GV, Cotton Belt Trail, and North Electric Trail (\$25K), Sport Field Renovations (\$20K), Pour and Play Fall Zone repairs at Adventure World (\$10K), Drinking Fountain Replacements (\$16K), Parking Lot Restriping at GV/WC/CT/RF/LIB (\$20K), Dumpster Enclosure Construction to curb blowing trash, illegal dumping and comply with code (\$24K), east Dog Park fence removal, replacement and relocation on the far east end of the park (\$20K), Norich Park Drainage repair to remove constant standing water adjacent to the playground (\$12K), and ongoing Park Furniture Replacement due to deterioration and age (\$15K). While this list is thorough,
Park Infrastructure Maintenance 2023 - New Project	This project provides for maintenance of park infrastructure in response to use, age, damage, and safety. The FY2023 priorities and cost estimates include: Fall Safe Material Replacement throughout multiple playgrounds (\$45K), Sport Field Renovations (\$25K), Drinking Fountain Replacements (\$16K), Playground Equipment Replacements at Adventure World Playground and Liberty Park (\$20K), Trail Concrete Replacements on the Cotton Belt and John Barfield Trails (\$30K), HomeTown Pedestrian Bridge Preservation as a part of a 5 year restoration schedule (\$14K), Park Restroom fixture Upgrades at Adventure World Playground and Richfield Park (\$20K), Park Furniture Replacement (\$20K) and Trail and Park sign Replacement at various top priority locations (\$30K). While this list is thorough, changes can be made during the year due to safety or damages that arise.
Partial Playground Replacement - Continuing Project	This project provides for the replacement of a portion of playground equipment at Clyde Zellers, Kay Granger, Tommy and Sue Brown and Legacy Parks. The Parks and Recreation Department developed an Infrastructure Management Plan for park amenities which address long term funding needs for replacement and renovation of park sites and their amenities. Park assets are subject to continual heavy usage by citizens, exposure to the elements and natural aging process. The Asset Management Plan and ongoing park inspections are used to identify assets that have become worn, unsafe or unsightly and to create a priority timeline for their repair, renovation or removal.
Richfield Park Tennis/Pickleball Court Replacement - Continuing Project	This project provides for the replacement construction of the Richfield Park tennis court. With more than 40 years in service, significant cracking, birdbaths from settling of the court, net post and center strap issues and general foundation issues no longer permit resurfacing allowing safe play. This project will also include resurfacing the existing tennis court at Green Valley Park.

Parks & Recreation Capital Projects

Project Name

Project Description

Richland Tennis Center Infrastructure Maintenance - Continuing Project This project provides for the maintenance of the Richland Tennis Center Infrastructure in response to use and age. The FY2022 funding will provide for replacement of players bench awnings, replacement of player's bench seats, and repair of damaged concrete located on the exterior of the main building and steps located at Court 1.

Trail and On-Road Safety Projects - Continuing Project This project will provide for implementation of recommendations identified in the City Wide Trail and Route System study addressing safety enhancements at street crossings, warning signs and markings, wayfinding signs and trail and route connections. The recommendations being implemented are all designed to provide safe, friendly on-street bicycle transportation throughout the City.

Weather Stations and Inclement Weather Alert Systems - New Project This project identifies strategic locations for three weather stations and six audible weather alert systems at identified parks and recreation facilities within North Richland Hills. The weather stations would be located at Iron Horse Golf Course, NRH2O Family Water Park and Green Valley Park. The weather stations provide real time and proactive portable lighting detection and alerts along with advanced weather radar software with high-definition weather and lightning detection radar which indicates precipitation and lightning patterns for proactive safety decision making. Along with the three weather stations, six high utilization parks and facilities have been identified to house audible weather alert systems at the identified site. The audible weather alert systems would be located at: Northfield Park, Green Valley Park, Cross Timbers Park, Walker's Creek Park, Richland Tennis Center, and

Schedule 5 Aquatic Park Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
<u>Project Costs</u>						
Continuing Projects						
WP2201	General Facility Improvements (2022)	100,000	0	0	0 \$	100,000
Total Continuing Projects		\$ 100,000	\$ 0	\$ 0	\$ 0	100,000
New Projects						
WP2301	General Facility Improvements (2023)	0	100,000	0	0 \$	100,000
WP2305	Green Extreme Replacement Design and Construction	0	200,000	4,000,000	0 \$	4,200,000
WP2303	NRH2O Attraction and Facilities Analysis	0	85,000	0	0 \$	85,000
Total New Projects		\$ 0	\$ 385,000	\$ 4,000,000	\$ 0	4,385,000
Total Project Costs		\$ 100,000	\$ 385,000	\$ 4,000,000	\$ 0	4,485,000
<u>Funding Sources</u>						
Certificates of Obligation		0	0	4,000,000	0 \$	4,000,000
Reserves		100,000	385,000	0	0 \$	485,000
Total Sources of Funds		\$ 100,000	\$ 385,000	\$ 4,000,000	\$ 0	4,485,000

Aquatic Park Capital Projects

Project Name

Project Description

General Facility Improvements (2022) - Continuing Project

This project consists of costs for annual general facility improvements such as drainage improvements, miscellaneous building improvements, capital acquisitions, and any safety improvements or emergency repairs for the facility that are identified during the operating season. Projects in the past have included ADA updates, replacement motors, drainage improvements, concrete repair and patching and resurfacing of numerous park attractions.

General Facility Improvements (2023) - New Project

This project consists of costs for annual general facility improvements such as drainage improvements, miscellaneous building improvements, capital acquisitions, and any safety improvements or emergency repairs for the facility that are identified during the operating season. Projects in the past have included ADA updates, replacement motors, drainage improvements, concrete repair and patching and resurfacing of numerous park attractions.

Green Extreme Replacement Design and Construction - New Project

This project serves to engage a professional services consultant/design firm to plan, design and implement the plan in conjunction with city staff for the removal of the existing Green Extreme attraction and the installation of a new attraction in the place of the Green Extreme.

NRH2O Attraction and Facilities Analysis - New Project

This project serves to engage a professional services consultant to analyze existing water park attractions and facilities in order to aid in the planning and preparation for future renovations, replacements or additions as opportunities arise.

Schedule 6 Facilities Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
<u>Project Costs</u>						
Continuing Projects						
FC2212	9KVA UPS for Distributed Antenna System	20,000	0	0	0 \$	20,000
FC2210	Bathroom flooring replacement	12,300	0	0	0 \$	12,300
FC2214	Custodial/Overhead Door Repairs	6,000	0	0	0 \$	6,000
FC2215	Equipment Replacement and Floor Drain	21,200	0	0	0 \$	21,200
FC2002	Fencing around Fire Training pad	52,000	0	0	0 \$	52,000
FC2200	Generator Feasibility Study and Equipment	853,000	0	0	0 \$	853,000
FC2209	Interior/Exterior painting	71,000	0	0	0 \$	71,000
FC2213	Public Library Lighting Controls	77,500	0	0	0 \$	77,500
FC2211	Public Library painting	132,000	0	0	0 \$	132,000
FC2208	Public Works Pump Station - Building Repairs	97,650	0	0	0 \$	97,650
FC2102	Roof Replacement at FS #1	196,999	0	0	0 \$	196,999
Total Continuing Projects		\$ 1,539,649	\$ 0	\$ 0	\$ 0	1,539,649
New Projects						
FC2302	Building Improvement Projects	0	72,500	0	0 \$	72,500
FC2301	Carpet Replacement	0	77,500	0	0 \$	77,500
FC2304	Electrical Projects	0	22,000	0	0 \$	22,000
FC2307	Fire Station #2 - overhead doors	0	59,000	0	0 \$	59,000
FC2303	General Maintenance and Repairs	0	25,000	0	0 \$	25,000
FC2216	Generator HMGP Grant	0	710,325	0	0 \$	710,325
FC2310	Grand Hall Flooring Replacement	0	98,000	0	0 \$	98,000
FC2311	OSRAM Encelium Lighting NRH Centre	0	150,000	0	0 \$	150,000
FC2314	Public Library HVAC Replacement	0	600,000	0	0 \$	600,000
FC2312	Refixture Pool Lighting	0	90,000	0	0 \$	90,000
Total New Projects		\$ 0	\$ 1,904,325	\$ 0	\$ 0	1,904,325
Total Project Costs		\$ 1,539,649	\$ 1,904,325	\$ 0	\$ 0	3,443,974
<u>Funding Sources</u>						
Federal/State Grants		1,290,650	1,365,260	0	0 \$	2,655,910
Reserves		248,999	539,065	0	0 \$	788,064
Total Sources of Funds		\$ 1,539,649	\$ 1,904,325	\$ 0	\$ 0	3,443,974

Facilities Capital Projects

Project Name	Project Description
9KVA UPS for Distributed Antenna System - Continuing Project	This project is to add an existing UPS, uninterrupted power supply, to the DAS, distributed antenna system at City Hall (\$20,000).
Bathroom flooring replacement - Continuing Project	This projects consists of replacing the floor coverings at Fire Station #3 (\$6,000) and Fire Station #2 (\$7,000).
Building Improvement Projects - New Project	This project will consist of making routine building repairs to (5) city facilities. Those facilities include Public Works Service Center (\$7,000), Iron Horse Cart Barn (\$6,500), AARC (\$19,000), City Hall (\$35,000) Fire Station #5 (5,000).
Carpet Replacement - New Project	This project is to replace carpet at (4) city facilities. Those facilities include City Hall vestibules (\$6,500), Jail Control (\$9,000), Fire Station #1 (\$30,000), and Fire Station #4 (\$32,000).
Custodial/Overhead Door Repairs - Continuing Project	This project will provide additional funding for custodial equipment (\$10,000) and overhead door maintenance (\$5,000).
Electrical Projects - New Project	This project consists of replacing lighting in fire maintenance and adding lighting to the awning.

Facilities Capital Projects

Project Name

Project Description

Equipment Replacement and Floor Drain - Continuing Project This project consist of replacing icemakers at Fire Stations #2 and Fire Station #3 (7,000) and a floor drain at Fire Station #5 (\$3,000)

Fencing around Fire Training pad - Continuing Project This project consists of installation of the two remaining sides of the wrought iron fencing and gates at the Fire Training Pad.

Fire Station #2 - overhead doors - New Project This request is to replace the overhead doors at Fire Station #2.

General Maintenance and Repairs - New Project This project is to repair the roof at the Public Library (\$25,000).

Generator Feasibility Study and Equipment - Continuing Project The purpose of the generator feasibility study is to provide a report evaluating the feasibility of electrical equipment upgrades. The project will evaluate (13) facilities.

Generator HMGP Grant - New Project The city of NRH is applying to the FEMA Hazard Mitigation Grant Program DR-4485 (COVID-19) for (2) generators that will supply a permanent secondary source of power to the Public Works Service Center/Fleet Maintenance building and the Fire Maintenance/Fleet & Facilities Administration building. Both city buildings are located on Dick Fisher Dr.

Facilities Capital Projects

Project Name	Project Description
Grand Hall Flooring Replacement - New Project	<p>Request is for the replacement of the carpet in the Grand Hall, Grand Hall Lobby, and Hallway. We are requesting the replacement of the 2' x 2' carpet squares in the Grand Hall with a similar product but are open to other appropriate solutions.</p> <p>This request includes a change to the current carpet configuration adding a permanent dance floor in Ballroom B, minimum size 20' x 30'.</p> <p>This project would be funded through the NRH Centre's Reserve Fund.</p>
Interior/Exterior painting - Continuing Project	<p>This project consist of interior and exterior painting at several city facilities. Public Works Service Center awnings (\$4,000), Interior Fire Station #1 (\$10,000), Interior Fire Station #4 (\$10,000) Interior Fire Station #3 (\$7,000) Exterior FD/PPD Training Center (\$14,000) , and Exterior Fire Station #3 (\$14,000).</p>
OSRAM Encelium Lighting NRH Centre - New Project	<p>This request is for the upgrade and replacement of the OSRAM Encelium Wireless lighting control network, as well as light control system software to Polaris 3D user interface.</p>
Public Library HVAC Replacement - New Project	<p>This project includes replacing the (9) Roof Top Units (RTU's) at the Public Library and upgrading the building management system (BMS).</p>
Public Library Lighting Controls - Continuing Project	<p>The Public Library has an outdated lighting control program. This program controls both the interior and exterior lights (\$77,500).</p>
Public Library painting - Continuing Project	<p>This project consist of repainting all of the public and staff areas of the Public Library (\$132,000).</p>

Facilities Capital Projects

Project Name

Public Works Pump
Station - Building Repairs -
Continuing Project

Project Description

This project consist of building repairs to (5) Public Works pump stations (\$88,650).

Refixture Pool Lighting -
New Project

This request is for the complete refixture of all lighting in the NRH Centre Aquatics area with comparable LED fixture. The current fixtures have been exposed to the corrosive environment of an indoor aquatics facility for 10 years.

Roof Replacement at FS
#1 - Continuing Project

This request is to replace the roof system and seal the building envelope at Fire Station #1 (\$120,000).

Schedule 7 Major Capital Equipment Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
Project Costs						
Continuing Projects						
FS2201	Ambulance Replacement (Unit 980)	360,000	0	0	0 \$	360,000
IT2202	Backup Fiber for City Hall	183,100	0	0	0 \$	183,100
IT2109	CradlePoint Upgrade for Fire Vehicles	60,000	0	0	0 \$	60,000
IT2212	Cybersecurity Assessment	90,000	0	0	0 \$	90,000
IT1701	Enterprise Computer System Replacement	3,674,428	0	0	0 \$	3,674,428
IT2208	Eventide Dispatch Recorder software/hardware	82,000	0	0	0 \$	82,000
FS2208	FD Freeway Blocking Truck	136,441	0	0	0 \$	136,441
IT2211	Fire Radio Replacement	395,215	0	0	0 \$	395,215
IT2111	Fire Station Technology Replacements and Upgrades	150,000	0	0	0 \$	150,000
IT2215	Forensic Digital Evidence Storage	150,000	0	0	0 \$	150,000
FS2004	Fuel System Enhancements	35,000	0	0	0 \$	35,000
IT2214	Interview Room Video Storage Replacement	150,000	0	0	0 \$	150,000
IT1901	Network Replacement for Offsite City Facilities	220,500	0	0	0 \$	220,500
FS2204	PD Four (4) SUV Fleet Purchase	209,409	0	0	0 \$	209,409
FS2206	Police Department Motorcycle Purchase	44,860	0	0	0 \$	44,860
IT1702	Public Safety Technology	1,306,000	0	0	0 \$	1,306,000
IT2210	Purchase and implementation of Digital Signature Software	70,000	0	0	0 \$	70,000
IT2001	Purchase/Replacement of Storage Area Network (SAN) Hardware	275,000	0	0	0 \$	275,000
IS1502	Replacement of CAD/RMS Public Safety Software Platform	2,939,000	0	0	0 \$	2,939,000
IT2203	Replacement of Mobile Computers in Public Safety Vehicles	430,000	0	0	0 \$	430,000
IT2207	Replacement of Nexus 4500x network switches in City Hall Data Center	153,000	0	0	0 \$	153,000
IT2110	Replacement of Point of Sale Software/Hardware for NRH20	200,000	0	0	0 \$	200,000
IT2201	Replacement of Spillman CAD/RMS Servers	360,000	0	0	0 \$	360,000
IT2205	SCADA System Upgrade	60,000	0	0	0 \$	60,000
IT2206	Security Camera and Access Control Upgrade and Additions	340,000	0	0	0 \$	340,000
IT2216	Training Room/EOC and CID/EOC Display Upgrade	85,000	0	0	0 \$	85,000
Total Continuing Projects		\$ 12,158,953	\$ 0	\$ 0	\$ 0	\$ 12,158,953
New Projects						
FS2302	Dump Truck Replacement (#5510)	0	201,750	0	0 \$	201,750
IT2305	Field Data Collection Equipment	0	50,000	0	0 \$	50,000
FS2301	Fire Engine Replacement (#963)	0	986,000	0	0 \$	986,000
IT2306	GIS Infrastructure Data Update	0	200,000	0	0 \$	200,000
IT2301	Network Switches Upgrade	0	160,000	0	0 \$	160,000
FS2303	Replacement of GMC Kodiak Crew Dump Truck (#6612)	0	184,500	0	0 \$	184,500
Total New Projects		\$ 0	\$ 1,782,250	\$ 0	\$ 0	\$ 1,782,250

Schedule 7
Major Capital Equipment Capital Projects
Budget Summary

	<u>Project To</u> <u>Date</u>	<u>2022/23</u> <u>Adopted</u>	<u>2023/24</u> <u>Estimated</u>	<u>2024 To</u> <u>Completion</u>	<u>Total</u>
Total Project Costs	\$ 12,158,953	\$ 1,782,250	\$ 0	\$ 0	\$ 13,941,203
<u>Funding Sources</u>					
Certificates of Obligation	3,385,000	1,372,250	0	0	\$ 4,757,250
Federal/State Grants	2,459,842	250,000	0	0	\$ 2,709,842
Reserves	3,330,111	160,000	0	0	\$ 3,490,111
Other	2,984,000	0	0	0	\$ 2,984,000
Total Sources of Funds	\$ 12,158,953	\$ 1,782,250	\$ 0	\$ 0	\$ 13,941,203

Major Capital Equipment Capital Projects

Project Name

Project Description

Ambulance Replacement (Unit 980) - Continuing Project This is for the purchase of a new ambulance to replace unit 980, a 2009 year-model Chevrolet C4500 outfitted with a 14' Frazer brand generator-powered module. When replaced, the ambulance will be 12 years old and have an estimated odometer reading of 172,000 miles. In addition to replacing the ambulance equipment and make ready expenses will be necessary, purchases will include: advanced airway equipment, spinal immobilization and splinting equipment, firefighting tools, safety equipment, and miscellaneous medical equipment/supplies. The cost of the ambulance is estimated at \$385,000, which includes \$360,000 for the purchase of the ambulance and \$25,000 for make ready costs.

Backup Fiber for City Hall - Continuing Project Installation of a secondary fiber internet connection and related hardware to provide a more robust system that provides citywide redundancy for communication and data traffic throughout all city facilities.

CradlePoint Upgrade for Fire Vehicles - Continuing Project Replacement of legacy Cradlepoints and antennas for Fire Units. These systems are used to maintain a encrypted connection to the City's network on fire vehicles.

Cybersecurity Assessment - Continuing Project We will hire a outside vendor to provide a Cybersecurity Assessment and Cybersecurity Managed Detection and Response services contract for our current system.

Dump Truck Replacement (#5510) - New Project Replacing a 2003 GMC Kodiak Tandem Dump truck with a new tandem-dump truck.

Enterprise Computer System Replacement - Continuing Project This project is for the purchase and replacement of the current enterprise computer system serving the city of North Richland Hills.

Major Capital Equipment Capital Projects

Project Name

Project Description

Eventide Dispatch Recorder software/hardware - Continuing Project Upgrade the primary Eventide recording hardware/software at the City Hall Dispatch Center. With the proposed City Hall upgrade, we could relocate the current Eventide server to Backup Dispatch in the Training Center.

FD Freeway Blocking Truck - Continuing Project This project is to purchase a crash attenuator truck that includes chassis, flat bed, and Scorpion attenuator for Public Safety Dept. 80% of this grant will be funded by Regional Toll Revenue (RTR) Funds through the NCTCOG grant process with the 20% required local match to be funded by ARPA.

Field Data Collection Equipment - New Project Purchase new (or upgrade existing) data collection equipment (Trimble) along with software needed to allow field personnel to catalog new infrastructure assets and incorporate them into our GIS data catalog.

Fire Engine Replacement (#963) - New Project This is a replacement for an American LeFrance (ALF) Engine reserve unit E-224, Fleet unit #963, a 2003 year model engine.

Fire Radio Replacement - Continuing Project This project is to replace Fire Department radios that are near end of service life.

Fire Station Technology Replacements and Upgrades - Continuing Project This project is to repair and upgrade the alerting system for all fire stations and to provide the back-up dispatch center with the ability to activate the replaced and upgraded alert system.

Major Capital Equipment Capital Projects

Project Name	Project Description
Forensic Digital Evidence Storage - Continuing Project	Refresh and increase the storage used to retain digital evidence in the Forensic Lab.
Fuel System Enhancements - Continuing Project	<p>This project will include the following components:</p> <ol style="list-style-type: none"> 1. Remove Fire Station 3 underground fuel tank
GIS Infrastructure Data Update - New Project	<p>Project to contract with GIS consultant to provide complete, quality-checked GIS datasets for the City's water, sanitary sewer, and storm drain assets. The consultant will inventory, validate, and input accurate and complete data into the City's utilities GIS enterprise database. Quality controls will be outlined for the vendor to ensure data accuracy. The inventory process will include consulting with City staff as needed, comparison with project datasheets, as-builts, and any needed assessments of assets in the field.</p>
Interview Room Video Storage Replacement - Continuing Project	Refresh and increase the storage used to retain evidentiary interview videos.
Network Replacement for Offsite City Facilities - Continuing Project	<p>Purchase and installation of network hardware and software for three offsite City Facilities. This is a two year project with planned replacement in year 1 for the NRH20 and year 2 is planned replacement for Fire Training and Public Works facilities.</p>
Network Switches Upgrade - New Project	Access switch refresh for AARC, Service Center, Park Maintenance, and Library.

Major Capital Equipment Capital Projects

Project Name	Project Description
PD Four (4) SUV Fleet Purchase - Continuing Project	Purchase four (4) Police Patrol SUV Units
Police Department Motorcycle Purchase - Continuing Project	Purchase one (1) police equipped motorcycle to replace 2016 Motorcycle (Unit 8025).
Public Safety Technology - Continuing Project	Upgrade and replace the current mobile video in-car systems, servers and data storage. Currently, 50 patrol units have video systems installed. This project also includes the purchase of body cameras and video data storage for police department, as well as the replacement of MDC's for the Police Department. This project will also include the replacement of 25 mobile data computers for the Fire Department. The units were purchased in 2008 and maintenance can no longer be obtained. This project includes replacing the units and installation of the docking stations.
Purchase and implementation of Digital Signature Software - Continuing Project	Purchase and implementation of digital signature software used throughout the organization.
Purchase/Replacement of Storage Area Network (SAN) Hardware - Continuing Project	Purchase and replacement of storage area networks (SAN) hardware.
Replacement of CAD/RMS Public Safety Software Platform - Continuing Project	Replacement of the current CAD/RMS software platform (CRIMES) with a different software and vendor.

Major Capital Equipment Capital Projects

Project Name	Project Description
Replacement of GMC Kodiak Crew Dump Truck (#6612) - New Project	Replacing 2003 GMC Kodiak Crew Dump truck with similar dump truck.
Replacement of Mobile Computers in Public Safety Vehicles - Continuing Project	Replacement and installation of mobile computers in 70 Public Safety vehicles (Fire, Police and Municipal Court). This purchase does not include any hand held hardware.
Replacement of Nexus 4500x network switches in City Hall Data Center - Continuing Project	Replacement of existing rack switches in the Main Data Center in City Hall and the Public Safety Training Center. These switches have reached end-of-life and will no longer be supported by the vendor.
Replacement of Point of Sale Software/Hardware for NRH20 - Continuing Project	Replacement of NRH20's point of sale hardware and software.
Replacement of Spillman CAD/RMS Servers - Continuing Project	This project is for the replacement of the Spillman CAD/RMS Servers. The replacement installation includes the production servers and the disaster recovery servers and would include critical hardware maintenance for 5 years. Project costs are broken down as follows: Hardware & Installation Costs \$176,812, Managed Services \$31,044, On-Site Data Migration \$23,960 for a total cost of \$232,000. Additional cost related to the disaster recovery site increased the project cost by \$127,691 making the total estimated project cost to be \$359,691.
SCADA System Upgrade - Continuing Project	Install an upgraded server that supports the SCADA System in a server class environment with proper power and redundancy.

Major Capital Equipment Capital Projects

Project Name**Project Description**

Security Camera and Access Control Upgrade and Additions - Continuing Project

Upgrade surveillance camera and access control systems at all City facilities still using legacy systems and install access control and surveillance cameras at the fire stations and training facility.

Training Room/EOC and CID/EOC Display Upgrade - Continuing Project

Upgrade displays, scalers, and video processing system in IT Training Room/EOC and CID/EOC.

Schedule 8 Economic Development Capital Projects Budget Summary

		Project To Date	2022/23 Adopted	2023/24 Estimated	2024 To Completion	Total
<u>Project Costs</u>						
Continuing Projects						
ED0801	Business Improvement and Growth (BIG) Program	350,000	0	0	0 \$	350,000
PW0402	Sign Removal Assistance Program	50,000	0	0	0 \$	50,000
Total Continuing Projects		\$ 400,000	\$ 0	\$ 0	\$ 0	400,000
New Projects						
ED2301	Davis Boulevard Revitalization	0	250,000	0	0 \$	250,000
ED2302	Neighborhood Revitalization Program (NRP)	0	40,291	0	0 \$	40,291
Total New Projects		\$ 0	\$ 290,291	\$ 0	\$ 0	290,291
Total Project Costs		\$ 400,000	\$ 290,291	\$ 0	\$ 0	690,291
<u>Funding Sources</u>						
Reserves		400,000	290,291	0	0 \$	690,291
Total Sources of Funds		\$ 400,000	\$ 290,291	\$ 0	\$ 0	690,291

Economic Development Capital Projects

Project Name	Project Description
Business Improvement and Growth (BIG) Program - Continuing Project	Adopted in 2009, the Business Improvement and Growth (BIG) Program capital project facilitates the revitalization of aging commercial property along the Rufe Snow Drive, Davis Boulevard and Boulevard 26 corridors south of Mid Cities Boulevard in addition to Glenview Drive and Bedford-Eules Road. The program is designed to improve the exterior, functionality, visibility and value of a commercial building, and is not designed to subsidize corrections to code violations. The program supports exterior property and conforming sign improvements using non-operational Gas Development reserve funds as a matching grant (25% up to \$20,000 for exterior improvements, 50% up to \$5,000 for monument signage).
Davis Boulevard Revitalization - New Project	This project is to support the revitalization of Davis Boulevard from Mid-Cities to Glenview.
Neighborhood Revitalization Program (NRP) - New Project	The Neighborhood Revitalization Program (NRP) is designed to revitalize neighborhoods by renovating single-family, owner-occupied homes in a target zone. By renovating homes, the program will not only boost property values in these neighborhoods, but also provide interested single-family home buyers the opportunity to purchase an updated and safe home that they can be proud to own at a reasonable price. This program aims to give such neighborhoods a "facelift" while continuing to attract responsible citizens. This program provides a twenty percent (20%) grant of up to \$10,000 for the completion of well-designed home renovations that make a home more aesthetically pleasing and inspire the continued community growth of the neighborhoods in the program's initial target zone. Both contractors "flipping" homes and residents who currently own homes qualify for this incentive.
Sign Removal Assistance Program - Continuing Project	This project assists North Richland Hills businesses who voluntarily choose to remove their non-conforming signs. This project is a cooperative effort between the Planning and Development Department and the Economic Development Department. Supports the 2001 City Image Study that details issues concerning visual clutter along the City's thoroughfares. In response, the City Council adopted a program that assists the voluntary removal of non-conforming signs. Business owners are not required to remove their signs; however, they may opt for city assistance should they choose to do so. In concert with the Business Improvement and Growth (BIG) program, business owners can partner with the City on each site-specific project by contacting or working with staff for inclusion in the Sign Removal Assistance Program. New business owners cannot modify or change their non-

Schedule 9
CIP Personnel Capital Projects
Budget Summary

	<u>Project To</u> <u>Date</u>	<u>2022/23</u> <u>Adopted</u>	<u>2023/24</u> <u>Estimated</u>	<u>2024 To</u> <u>Completion</u>	<u>Total</u>
<u>Project Costs</u>					
Continuing Projects					
UT2120 Utility Capital Projects Personnel	353,105	0	0	0 \$	353,105
Total Continuing Projects	\$ 353,105	\$ 0	\$ 0	\$ 0	\$ 353,105
Total Project Costs	\$ 353,105	\$ 0	\$ 0	\$ 0	\$ 353,105
<u>Funding Sources</u>					
Reserves	353,105	0	0	0 \$	353,105
Total Sources of Funds	\$ 353,105	\$ 0	\$ 0	\$ 0	\$ 353,105

**Schedule 10
Other Capital Projects
Budget Summary**

		<u>Project To</u> <u>Date</u>	<u>2022/23</u> <u>Adopted</u>	<u>2023/24</u> <u>Estimated</u>	<u>2024 To</u> <u>Completion</u>	<u>Total</u>
<u>Project Costs</u>						
Continuing Projects						
CP2101	COVID-19 Response Project	517,511	0	0	0 \$	517,511
ES0902	Litter Not Program	25,000	0	0	0 \$	25,000
Total Continuing Projects		\$ 542,511	\$ 0	\$ 0	\$ 0	542,511
New Projects						
HOME2301	HOME Program	0	36,000	0	0 \$	36,000
ES2301	Neighborhood Initiative Program	0	34,970	0	0 \$	34,970
Total New Projects		\$ 0	\$ 70,970	\$ 0	\$ 0	70,970
Total Project Costs		\$ 542,511	\$ 70,970	\$ 0	\$ 0	613,481
<u>Funding Sources</u>						
Reserves		517,511	70,970	0	0 \$	588,481
Other		25,000	0	0	0 \$	25,000
Total Sources of Funds		\$ 542,511	\$ 70,970	\$ 0	\$ 0	613,481

Other Capital Projects

Project Name	Project Description
COVID-19 Response Project - Continuing Project	This project consists of the purchases necessary to support the city's response and mitigation of the COVID-19 pandemic. Proposed expenditures include the purchase of personal protective equipment for frontline staff (\$33,020), disinfecting supplies and related equipment for city staff and city facilities (\$33,400), public safety related gear and equipment (\$184,577), and information technology purchases necessary to support in field response to the COVID-19 pandemic, virtual meetings, telecommuting, and related network security (\$266,514).
HOME Program - New Project	The HOME Program was created by the National Affordable Housing Act of 1990 (NAHA) and is intended to provide decent affordable housing to lower-income households.
Litter Not Program - Continuing Project	This project provides educational materials and other items necessary to communicate to our citizens the importance of litter prevention and how to dispose of their trash in the appropriate manner.
Neighborhood Initiative Program - New Project	The Neighborhood Initiative Program (NIP) has been assisting the elderly, single parent, veterans and persons with disabilities with minor exterior home repairs since 2004. This program helps residents continue living safely and comfortably in their own homes and also helps to make their neighborhoods a better place to live. This project also funds the Home Improvement Rebate Program, which provides an opportunity for qualified homeowners to receive a 50% cash rebate on the total amount of approved exterior upgrades up to \$1,500.



DEBT SERVICE



DEBT SERVICE FUNDS

OVERVIEW

This section primarily includes four Debt Service Funds: General Debt Service, Utility Debt Service, Park & Recreation Facilities Development Fund Debt Service, and Aquatic Park Debt Service. The General Debt Service Fund is established by ordinances authorizing the issuance of general obligation bonds and certificates of obligation to provide for the payment of bond principal and interest as they become due and payable.

Overview of Debt Service Funds

Property tax rates and levy are required to be computed and collected, which will provide sufficient funds to pay principal and interest as it comes due. Debt issuance finances the City's purchase of land, buildings, land improvements, and construction and reconstruction of streets and drainage facilities. Current projects are listed in the Capital Improvement Section of this budget document. Utility Debt Service is the principal and interest payments for the City's Utility System. The revenue source for these payments is from current revenues of the Utility Fund and interest earnings from bond proceeds. The Park & Recreation Facilities Development Debt Service Fund makes principal and interest payments for debt issued to upgrade the park and recreational facilities of the City. These funds are secured by a one-half percent sales tax approved by voters in 1992. Aquatic Park Debt Service Fund makes principal and interest payments for debt issued for attractions at the aquatic park. Other Debt Service Funds included in this section are Golf Course Fund Debt Service, Tax Increment Finance Districts #1 and #2 Debt Service, Drainage Utility Fund Debt Service, Building Services Fund Debt Service, Equipment Services Debt Service. A summary schedule for citywide debt service is included in the following pages.

General Debt Service

General Debt Service is used for the accumulation of resources for payment of general long-term debt principal and interest. Resources include an applicable portion of the ad valorem tax levy and related interest income useable for debt service. Funding of the Debt Service Fund is made on a conservative basis of estimating the collectable portion of the tax levy. From this collectable portion, an allocation of available funds is made between General Fund operating revenue and the debt Service Fund. Requirements for debt service are based on the amount of outstanding general obligation debt and related debt service costs. The debt service requirements are predictable; because once a bond sale is closed the requirements can only be altered by a bond sale for new money or a refunding of old issues. Bonds are primarily sold to fund Capital Improvement Program projects and to refund existing debt.

Utility - The Utility Fund makes payments for the principal and interest of scheduled debt service associated with Utility System improvements and refunding bonds. Debt service payments are made semi-annually. The debt service is paid from current revenues of the Utility System.

Park Fund Debt Service - The Park and Recreation Facilities Development Debt Service Fund is used to make principal and interest payments on debt issued for the Park and Recreation Facilities Development Fund. These debt issues are solely dedicated for park and recreational purposes including the construction of a tennis center, family Aquatic Park, design and construction of hike and bike trails, and general improvements to neighborhood parks.

Golf - The Golf Course Fund makes payments for the principal and interest of scheduled debt service associated with Golf Course improvements and refunding bonds. The source of revenue for Golf Course debt service is current revenues of the Golf Course.

Tax Increment Financing (TIF) Debt Service - The TIF #2 Debt Service Funds are used to make principal and interest payments on debt issued for infrastructure and other capital improvements made within the City's tax increment zone and refunding bonds. The primary source of revenue for TIF debt service is property tax generated by holdings within the TIF districts.

Aquatic Park Fund Debt Service - The Aquatic Park Fund makes payments for the principal and interest of scheduled debt service associated with Aquatic Park improvements. Debt service consists of principal and interest on outstanding bond issues. The source of revenue for Aquatic Park debt service is current revenues of the Aquatic Park.

Both Drainage Utility and Internal Service debt are included with General Debt Service.

Drainage Utility - The Drainage Utility Fund makes payments for the principal and interest of scheduled debt service associated with citywide drainage improvements. The primary source of revenue for the Drainage Utility Fund is drainage fees charged to improved property, which may or may not be a part of the wastewater system such as a septic system.

Internal Service - The Equipment Services and Building Services Funds make payments for the principal and interest of scheduled debt service associated with building improvements and capital equipment purchases and refunding bonds. The primary source of revenue for these funds is user fees charged back to all other City departments utilizing services.

DEBT MANAGEMENT

Debt Issuance - The City issues debt only for the purpose of acquiring or constructing capital assets for the general benefit of its citizens, and to allow it to fulfill its various missions as a City. Debt may be issued for the purposes of purchasing land or right-of-way and/or improvements to land, for construction projects to provide for the general good, for capital equipment, or for refunding existing debt. The City will uphold all related bond covenant agreements associated with bond issues. Bond issues will be conducted after consultation with an external financial advisor. The City will maintain good communications with bond rating agencies, financial advisors, independent auditors, investors, and citizens regarding its financial condition.

General Obligation Bonds (GO's) - General Obligation Bonds are used to fund capital assets of the general government such as facilities, streets, and drainage, and to refund existing debt. They are not to be used to fund operating needs of the City. A general obligation bond is a legal debt instrument used to finance permanent projects within the City limits. The tax base and the City's ability to tax for repayment of indebtedness back the bond. The full faith and credit of the issuing government also back the bond. State law requires an incorporated city to submit the proposed bond issue to a public referendum and to receive voter authorization prior to issuance of bonds.

Revenue Bonds (RB's) - Revenue Bonds are issued to provide for the capital needs of an activity that requires continuation or expansion of a service that produces revenue, and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. A revenue bond is a legal debt instrument used to finance permanent public projects. Unlike the GO bonds, the revenue bond does not require voter approval. The City Council is authorized to approve the bond issue and set user rates at a sufficient amount to pay the annual principal and interest as well as operating needs.

Certificates of Obligation (CO's) - Certificates of Obligation are used to fund capital requirements that are not otherwise covered under either Revenue Bonds or General Obligation Bonds. Debt Service for CO's may be either from general revenues or backed by a specific revenue stream or streams, or by a combination thereof. Generally, CO's are issued for the acquisition or construction of capital assets.

Analysis of Financial Alternatives - Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives include, but are not limited to: (1) grants-in-aid, (2) use of reserves, (3) use of current revenues, (4) contributions from developers and others, (5) leases, and (6) impact fees.

Disclosure - Full disclosure of operations will be made to the bond rating agencies and other users of financial information. City staff, with the assistance of financial advisors and bond counsel, will prepare necessary materials for presentation to the rating agencies, aid in the production of Official Statements, and take responsibility for the accuracy of all financial information released.

Federal Requirements - The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

Debt Limit - The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. The City Charter limits the ad valorem tax rate to \$1.50 per \$100 valuation of taxable property within the City. North Richland Hills' adopted rate of \$0.547972 falls well below this limit.

Bond Ratings - North Richland Hills' bond ratings are as follows:

	Moody's	Standard and Poor's
General Obligation Bonds	AA2	AA+
Utility Revenue Bonds	AA2	AA+

Ratings provided by these agencies directly affect the interest rate on new debt issue. The City's policies are focused on issues that maintain high bond ratings and keep debt costs reasonable. The City's bond or "credit" rating is an assessment of the City's ability and willingness, and its legal obligation, to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. Ratings are designed exclusively for the purpose of grading debt instruments according to their credit qualities and do not constitute a recommendation to buy or sell a security. The rating process evaluates the past performance and trends, and evaluates estimated future prospects. Both qualitative data and quantitative data are considered. Historical trends and current conditions, in addition to prepared projections, are utilized when making evaluations about future performance. Evaluations are generally based on what has taken place over the last five to ten years.

When applying for a credit rating, the items required of the City include audit reports, current budget documents, current capital improvement program, statements of long and short-term debt, and an indication of appropriate authority for debt issuance. Standard & Poor's ratings range from AAA to BBB, with AAA being the highest rating. Moody's has nine basic rating categories for long-term obligations, ranging from AAA to C. An AAA rating indicates the issuer has an extremely strong ability to meet its debt obligations, whereas a C rating represents an adequate ability to meet debt requirements.

Financial Advisor - The City currently uses Hilltop Securities, Inc. in the capacity of financial advisor. Hilltop Securities, Inc. coordinates all the debt issuances for the City. They assist in the

determination of the City's capacity to authorize, issue, and service debt. On the basis of this determination and with the approval of the City, Hilltop Securities, Inc. proceeds with the sale of any debt instruments. Furthermore, after the City accepts a bid for any debt instruments, Hilltop Securities, Inc. directs the closing of the sale.

Debt Capacity - As of October 1, 2020, the City currently has capacity to issue approximately \$42 million in tax-supported debt over the next three years. The following assumptions were made in determining the City's debt capacity: no change in taxable value through either the appreciation of property or through the addition of new construction, a constant interest and sinking (I&S) tax rate of \$0.223320, the continued retirement of the City's existing debt in accordance with its debt service schedules, an estimated interest rate of 2.1% to 5.0% for future debt, new debt being amortized over 20 years with an level principal debt service structure, and the City maintaining its current bond rating. This capacity will be utilized to support the City's 2020 Bond program approved as part of the November 2020 bond election.

DEBT SERVICE FUND SUMMARY

Below is a summary of each of the City's outstanding obligations. Please note the figures in parentheses represent the remaining principal amount for each issue.

GENERAL DEBT OUTSTANDING (Series 2010-2022)

General Obligation Bonds, 2022 – In August 2022, a total of \$11,830,000 in General Obligation Bonds were issued. This amount was street projects in the 2020 bond election. The projects in this issuance included were Wood View Drive, Windhaven Road, South Crest Drive, Sierra Drive, Post Oak Drive, Main Street, Lariat Trail, Kirk Lane, Harmonson Road, Dawn Drive, Daniel Drive, and Crystal Lane.

Certificates of Obligation, 2022 - A debt issuance of \$3,645,000 were issued in August 2022. This amount was for replacement of an Ambulance unit and the Big Fossil Sewer Interceptor Rehabilitation project.

General Obligation and Refunding Bonds, 2021 – In 2021, a total of \$18,520,000 in General Obligation and Refunding Bonds were issued. Of this amount, \$18,275,000 was street projects in the 2020 bond election. The projects in this issuance included were Glenview Drive West, Bedford-Eules Road, Nor'East Drive, North Hills Drive, Meadow Oak Drive, Pearl Street, Southampton Drive, part of Iron Horse Boulevard, Diamond Loch West, Stonybrooke Drive, and Nob Hill Drive. The Refunding Bonds refunded \$255,000 of the Series 2012 GO Refunding Bonds still outstanding.

Certificates of Obligation, 2021 - A future debt issuance of \$875,000 were issued in a private placement. This amount was for rehabilitation of a water storage tank for the utility department.

General Obligation Bonds, 2020 - In 2020, a total of \$3,860,000 in General Obligation Bonds were issued. Of this amount, \$3,860,000 was for the Glenview Drive East street and drainage project. These funds were part of the 2003 bond election.

Certificates of Obligation, 2020 - In 2020, a total of \$2,215,000 in Certificates of Obligation were issued. Of this amount, \$2,215,000 was for the Iron Horse Boulevard and the Hightower / Davis Signalization street projects.

Certificates of Obligation, 2019 - In 2019, a total of \$6,380,000 in Certificates of Obligation were issued. Of this amount approximately \$2,740,000 was for street projects, carpet replacement at the public library, an ambulance, fire truck, and various public works fleet equipment.

General Obligation Refunding Bonds 2019 - In 2019, General Obligation bonds, totaling \$3,980,000 were issued to refund portions of the Certificates of Obligation 2010 and the General Obligation Refunding and Improvement Bonds, 2010.

Certificates of Obligation, 2018 - In 2018, a total of \$14,410,000 in Certificates of Obligation were issued. Of this amount, \$8,315,000 was for street projects, replacement of the City's financial system, network improvements, an ambulance, and public works fleet equipment.

General Obligation Bonds, 2018 - In 2018, General Obligation bonds were issued totaling \$550,000 in new money for street projects.

General Obligation Refunding Bonds 2018 - In 2018, General Obligation bonds, totaling \$6,965,000 were issued to refund portions of the Certificates of Obligation 2009, the General Obligation Refunding and Improvement Bonds, 2008, and the General Obligation Refunding and Improvement Bonds, 2009.

Certificates of Obligation, 2017 - In 2017, \$7,545,000 in Certificates of Obligation were issued for street maintenance, improvements to Northfield Park, and three (3) new fire vehicles.

General Obligation Refunding Bonds 2016 - In 2016, General Obligation bonds were issued totaling \$1,695,000 in a private placement. This issue refunded portions of the Certificates of Obligation, 2007 and the General Obligation Refunding and Improvement Bonds, 2007.

General Obligation Refunding Bonds 2014 - In 2014, General Obligation bonds were issued totaling \$10,835,000. Of this amount, \$225,000 was for the emergency operations center in the new city hall. These projects were adopted in 2003 bond elections. Also issued in 2014 are refunding bonds in the amount of \$10.6 million.

Certificates of Obligation, 2014 - In 2014, \$21,990,000 in Certificates of Obligation were issued for capital equipment, new city hall facility construction, and construction of animal control facility.

General Obligation Refunding Bonds 2013 - In 2013, \$17,110,000 General Obligation bonds were issued for street improvements, drainage improvements, animal adoption center facility, and the new city hall facility. These projects were adopted in 2003 and 2012 bond elections. Also issued in 2013 are refunding bonds in the amount of \$4.2 million.

Certificates of Obligation, 2013 - In 2013, \$7,560,000 in Certificates of Obligation were issued for capital equipment, new street construction (City Pointe Drive), and construction of animal control facility.

General Obligation Bonds, 2012 - In 2013, \$10,000,000 in General Obligations bonds were issued for 2012 Bond Election Municipal Facilities Project and 2003 Bond election streets and drainage projects.

General Obligation Refunding Bonds, 2012 - In 2012, \$2,884,934 General Obligation refunding bonds were issued for street and drainage improvements, which were a part of the 2003 bond election.

General Obligation Bonds, 2012 - In 2012, \$25,830,000 in General Obligations bonds were issued for 2012 Bond Election Municipal Facilities Project and 2003 Bond election streets and drainage projects.

General Obligation Refunding Bonds, 2011 - In 2011, \$2,130,000 General Obligation refunding bonds were issued for street and drainage improvements, which were a part of the 2003 bond election.

Certificates of Obligation, 2011 - In 2011, \$945,000 in Certificates of Obligation were issued for capital equipment, and two drainage projects.

Certificates of Obligation, 2010 - In 2010, \$2,910,000 in Certificates of Obligation were issued for ambulance equipment and five street and drainage projects.

GENERAL DEBT NO LONGER OUTSTANDING (Series 2005-2010)

General Obligation Bonds, 2010 - In 2010, \$5,850,000 in General Obligation bonds were issued for street and drainage improvements, which were a part of the 2003 bond election. There is no debt service remaining on this issuance.

General Obligation Bonds, 2009 - In 2009, \$5,695,000 in General Obligation bonds were issued for street improvements, which were a part of the 2003 bond election. There is no debt service remaining on this issuance.

Certificates of Obligation, 2009 - In 2009, \$1,235,000 in Certificates of Obligation were issued for five drainage and street improvement projects, five utility capital projects and the purchase of a Fire Quint. There is no debt service remaining on this issuance.

General Obligation Bonds, 2008 - In 2008, \$4,180,000 in General Obligation bonds were issued for street improvements to North Tarrant parkway, Rufe Snow Drive, Douglas Lane and Holiday Lane. There is no debt service remaining on this issuance.

Certificates of Obligation, 2008 - In 2008, \$285,000 in Certificates of Obligation debt were issued for various utility capital projects and replacement of an ambulance and camera van for the Utility Department. There is no debt service remaining on this issuance.

General Obligation Bonds, 2007 - In 2007, \$1,700,000 in General Obligation bonds were issued for street improvements to North Tarrant Parkway and Rufe Snow Drive. There is no debt service remaining on this issuance.

General Obligation Refunding Bonds, 2007 - In 2007, \$5,085,000 in refunding bonds were issued for street improvements. There is no debt service remaining on this issuance.

General Obligation Bonds, 2006 - In 2006, \$2,280,000 in General Obligation bonds were issued for street improvements to Davis Boulevard/Mid Cities Intersection, Flory Lane, Galway Lane, Lola Drive, and Simmons Drive. Additional projects funded from this issue include the signalization of Holiday Lane/Chapman Drive/Meadow Road, reconstruction of the Holiday West drainage channel and upgrades to existing fire department facilities. There is no debt service remaining on this issuance.

Certificates of Obligation, 2006 - In 2006, \$1,345,000 in Certificates of Obligation debt was issued for replacement of the following vehicles and equipment: aerial ladder truck, ambulance, backhoe tractor/loader, two dump trucks and a pavement roller. There is no debt service remaining on this issuance.

General Obligation Refunding Bonds, 2005 - In 2005, \$8.05 million in bonds was refunded to achieve interest savings and lower the overall annual debt service requirements of the City. Portions of the following bonds were refunded: 1996, 1997, 1998, 1999, and 2000 series General Obligation bonds and 1996, 1997, 1998, 1999, 2000 and 2001 series Certificates of Obligation. There is no debt service remaining on this issuance.

UTILITY DEBT

Certificates of Obligation, 2021 - A future debt issuance of \$875,000 were issued in a private placement. This amount was for rehabilitation of a water storage tank for the utility department.

Certificates of Obligation, 2019 - In 2019, a total of \$6,380,000 in Certificates of Obligation were issued. Of this amount approximately \$3,640,000 was for various utility projects.

Certificates of Obligation, 2018 - In 2018, \$14,410,000 in Certificates of Obligation were issued. The amount for Utility Debt was \$5,495,000 for various utility projects.

General Obligation Refunding Bonds 2014 - In 2014, \$10,835,000 General Obligation bonds were issued for refunding of prior bonds for a lower interest rate and overall costs. The amount for Utility Debt was \$100,000 in principal refunded.

General Obligation Refunding Bonds 2013 - In 2013, \$4,145,000 General Obligation bonds were issued for refunding of prior bonds for a lower interest rate and overall costs. The amount for Utility Debt was \$185,000 in principal refunded.

Certificates of Obligation, 2013 - In 2013, \$1,330,000 in Certificates of Obligation were utility line burial and intersection improvements.

Certificates of Obligation, 2012 - In 2012, \$5,365,000 in Certificates of Obligation debt were issued for water and sanitary sewer infrastructure construction and rehabilitation, and water meter replacements.

Certificates of Obligation, 2010 - In 2010, Certificates in the amount of \$805,000 were issued for Utility street re-locations and water meter replacements. There is no debt service remaining on this issuance.

Certificates of Obligation, 2009 - In 2009, Certificates for \$3,115,000 were issued for a lift station at Precinct Line Rd, Amundson tank rehabilitation and other utility capital projects. There is no debt service remaining on this issuance.

Certificates of Obligation, 2008 - In 2008, \$1,815,000 million in Certificates of Obligation debt were issued for utility water meter replacements and utility capital projects throughout the City. There is no debt service remaining on this issuance.

PARK DEBT

General Obligation Refunding Bonds 2014 - In 2014, \$10,585,000 General Obligation bonds were issued for refunding of prior bonds for a lower interest rate and overall costs. The amount for Parks was \$410,000 in principal refunded.

Certificates of Obligation, 2011 - In 2011, \$2,440,000 in certificates were issued for the Senior Citizen Component of the Recreation Center to be paid with 4B sales tax.

General Obligation Refunding Bonds, 2005 - In 2005, \$955,000 in General Obligation Refunding bonds were issued to achieve interest savings and lower annual debt service requirements of the City. The 1998 and 2000 Series Certificates of Obligation were partially refunded with this issue. There is no debt service remaining on this issuance.

Sales Tax Revenue Bonds, 1995 - This \$2 million bond issue had an original twenty (20) year life, and is being repaid with the proceeds of a one-half cent sales and use tax levied in the City for the benefit of the Park and Recreation Facilities Development Corporation. Proceeds from the bond sale were used to fund construction of the City's Aquatic Park. This issue was partially refunded in 2001. There is no debt service remaining on this issuance.

GOLF COURSE DEBT

Certificates of Obligation, 2019 - In 2019, \$3,285,000 in taxable certificates were issued for the planned reconstruction of the golf course and on-course facilities.

General Obligation Refunding Bonds 2013 - In 2013 are refunding bonds in the amount of \$190,125.

Certificates of Obligation, 2012 - In 2012, \$5,365,000 in Certificates of Obligation debt were issued for golf course drainage improvements.

Certificates of Obligation, 2008 - In 2008, \$500,000 in Certificates of Obligation were issued for Iron Horse drainage improvements. There is no debt service remaining on this issuance.

TAX INCREMENT FINANCE DISTRICTS #1, #1A and #2 DEBT

General Obligation Refunding Bonds 2014 - In 2014, \$10,835,000 General Obligation bonds were issued for refunding of prior bonds for a lower interest rate and overall costs. The amount for TIF#1 was \$115,000 and TIF #2 was \$4,250,000 in principal refunded. The debt service for TIF # 1 has been paid in full. The remaining debt service on this issue attributable to TIF # 2 has been defeased.

Certificates of Obligation, 2013 - In 2013, \$2,000,000 was issued for intersection improvements and utility line burial in TIF #1A. There is not debt service remaining on this issuance.

General Obligation Refunding Bonds, 2012 - In 2012, \$814,454 was issued to achieve interest savings and lower the overall annual debt service requirements of the District. The remaining debt service on this issue has been defeased.

Certificates of Obligation, 2010 In 2010, \$1,000,000 was issued for Blvd. 26 intersection improvements located within Tax Increment Finance District #1. In addition, \$18,800,000 was issued for construction of the new NRH recreation center within Tax Increment Finance District #2. The remaining debt service on this issue has been defeased.

Certificates of Obligation, 2008 - In 2008, \$2,000,000 was issued for the engineering portion of the City's new Recreation Center within Tax Increment District #2. There is no debt service remaining on this issuance.

Certificates of Obligation, 2006 - In 2006, \$8,750,000 was issued to fund construction of a library that will be located within Tax Increment Finance District #2 on Grand Avenue at Simmons Drive. There is no debt service remaining on this issuance.

AQUATIC PARK DEBT

Certificates of Obligation, 2018 - In 2018, \$14,410,000 in Certificates of Obligation were issued. The amount for Aquatic Park was \$600,000 for equipment replacement for the aquatic park.

General Obligation Refunding Bonds 2016 - In 2016, General Obligation bonds were issued totaling \$205,000 in a private placement. This issue refunded portions of the Certificates of Obligation, 2007 and the General Obligation Refunding and Improvement Bonds, 2007.

General Obligation Refunding Bonds 2014 - In 2014, \$10,835,000 General Obligation bonds were issued for refunding of prior bonds for a lower interest rate and overall costs. The amount for Aquatic Park was \$865,000 in principal refunded.

General Obligation Refunding Bonds, 2012 - In 2012, \$1,015,612 was issued to achieve interest savings and lower the overall annual debt service requirements.

Certificates of Obligation, 2011 - In 2011, \$2,070,000 in Certificates of Obligation were issued for construction of the new attraction and the food service building.

Certificates of Obligation, 2010 - In 2010, \$225,000 in Certificates of Obligation were issued for professional services for a Food Service Building and a new attraction in 2011.

Certificates of Obligation, 2009 - In 2009, \$1,855,000 in Certificates of Obligation were issued for Waterpark. Third Phase Attraction and additional restrooms. There is no debt service remaining on this issuance.

Certificates of Obligation, 2008 - In 2008, \$150,000 in Certificates of Obligation were issued for Waterpark improvements. There is no debt service remaining on this issuance.

Certificates of Obligation, 2006 - In 2006, \$1.095 million in Certificates of Obligation were issued for a new attraction as determined by the Water Park Master Plan and for additional shade structures throughout the water park. There is no debt service remaining on this issuance.

DRAINAGE UTILITY FUND DEBT

Drainage Utility Fund debt service consists of several series of General Obligation bond and Certificate of Obligation debt issues for drainage improvements throughout the City. A portion of the annual debt service is funded with drainage utility fees based on the percentage of proceeds of the issue used to fund drainage projects. The outstanding principal and total issue amounts are included in the General Debt section previously shown. The annual debt service amount is transferred from the Drainage Utility Fund to the General Debt Service Fund.

BUILDING SERVICES & EQUIPMENT SERVICES FUND DEBT

The Building Services & Equipment Services Fund debt consists of several series of certificate of obligation debt issues to fund major building projects, and major capital equipment purchases, in accordance with the Major Equipment Replacement and Facility Maintenance Long Range Plans and 2005 General Obligation Refunding bonds. Total issue and remaining principal amounts are included in the General Debt section previously shown. Operating transfers are made from these funds to the General Debt Service Fund annually to service debt.

CITY OF NORTH RICHLAND HILLS

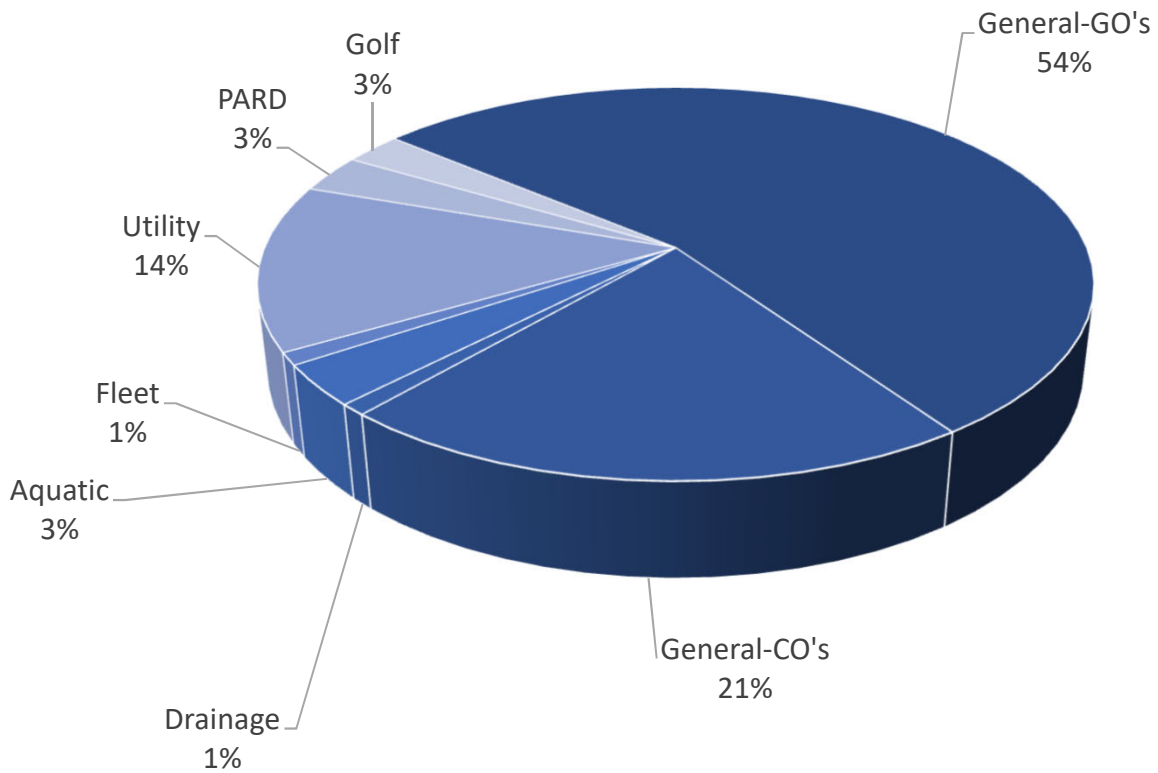
Schedule of Debt Service Requirements to Maturity Summary

October 1, 2022

Fiscal Year	General Obligation Bonds	General Certificates of Obligation	PARD Certificates of Obligation	DUF General Obligation Debt	DUF Certificates of Obligation	Utility General Obligation Debt	Utility Certificates of Obligation	Golf Course General Obligation Debt	Golf Course Certificates of Obligation	Facilities Certificates of Obligation	Fleet Certificates of Obligation	Aquatic Park General Obligation Debt	Aquatic Park Certificates of Obligation	Total
2022 - 2023	7,855,993	7,267,128	442,005	170,375	33,600	278,831	1,865,571	29,344	280,390		234,300	311,986	387,020	19,156,543
2023 - 2024	7,588,610	4,925,309	431,505	156,613	32,600	267,594	2,312,448	28,781	274,784		225,300	189,553	378,448	16,811,544
2024 - 2025	7,164,797	4,507,584	421,005	153,200	31,600	260,738	2,193,362	28,188	269,149		216,300	183,995	369,564	15,799,482
2025 - 2026	6,994,297	4,006,228	410,505	144,913	30,600	248,225	2,133,483	27,563	263,496		207,300	173,137	355,464	14,995,210
2026 - 2027	6,630,395	3,592,650	400,005	140,375	29,600	229,875	2,072,725	26,625	257,824		154,425	123,029	345,511	14,003,040
2027 - 2028	6,370,199	2,817,775	388,555	134,525	28,600	210,875	2,011,090	20,500	252,134		147,675	79,300	334,611	12,795,838
2028 - 2029	5,973,415	2,297,800	376,155	133,550	27,600	143,625	1,951,048	-	246,705		137,350	71,400	323,706	11,682,354
2029 - 2030	5,529,335	2,141,847	363,635	112,750	26,575	15,375	1,895,559	-	241,494		49,922	-	312,935	10,689,427
2030 - 2031	5,101,266	2,059,131	350,995	-	25,525	-	1,837,695	-	236,187		48,938	-	292,494	9,952,230
2031 - 2032	4,854,681	1,981,906	221,825	-	-	-	1,780,092	-	225,844		47,869	-	184,344	9,296,561
2032 - 2033	3,441,769	1,904,897	216,125	-	-	-	1,481,644	-	210,604		46,744	-	178,275	7,480,057
2033 - 2034	2,867,869	1,822,706	210,425	-	-	-	1,436,802	-	205,406		45,591	-	172,188	6,760,987
2034 - 2035	1,978,300	413,400	204,725	-	-	-	1,356,673	-	200,156		-	-	166,081	4,319,336
2035 - 2036	1,932,700	401,866	198,906	-	-	-	1,311,375	-	194,797		-	-	155,056	4,194,701
2036 - 2037	1,882,150	341,213	192,969	-	-	-	1,158,347	-	189,219		-	-	31,531	3,795,428
2037 - 2038	1,836,650	237,903	-	-	-	-	1,112,409	-	183,531		-	-	25,484	3,395,978
2038 - 2039	1,766,650	118,225	-	-	-	-	806,525	-	177,844		-	-	-	2,869,244
2039 - 2040	1,722,150	101,000	-	-	-	-	603,500	-	-		-	-	-	2,426,650
2040 - 2041	1,519,250	-	-	-	-	-	578,100	-	-		-	-	-	2,097,350
2041 - 2042	601,800	-	-	-	-	-	552,700	-	-		-	-	-	1,154,500
2042 - 2043	-	-	-	-	-	-	-	-	-		-	-	-	-
2043 - 2044	-	-	-	-	-	-	-	-	-		-	-	-	-
TOTALS	\$ 83,612,275	\$ 40,938,568	\$ 4,829,340	\$ 1,146,300	\$ 266,300	\$ 1,655,138	\$ 30,451,149	\$ 161,000	\$ 3,909,564	\$ -	\$ 1,561,713	\$ 1,132,400	\$ 4,012,712	\$ 173,676,459
Self-supported	\$ -	\$ -	\$ 4,829,340	\$ 1,146,300	\$ 266,300	\$ 1,655,138	\$ 30,451,149	\$ 161,000	\$ 3,909,564		\$ 1,561,713	\$ 1,132,400	\$ 4,012,712	\$ 49,125,616
Tax - Supportec	\$ 83,612,275	\$ 40,938,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,550,843



Debt Service By Classification 2022-2023 Total \$154,138,035



■ General-GO's ■ General-CO's ■ Drainage ■ Aquatic ■ Fleet ■ Utility ■ PARD ■ Golf

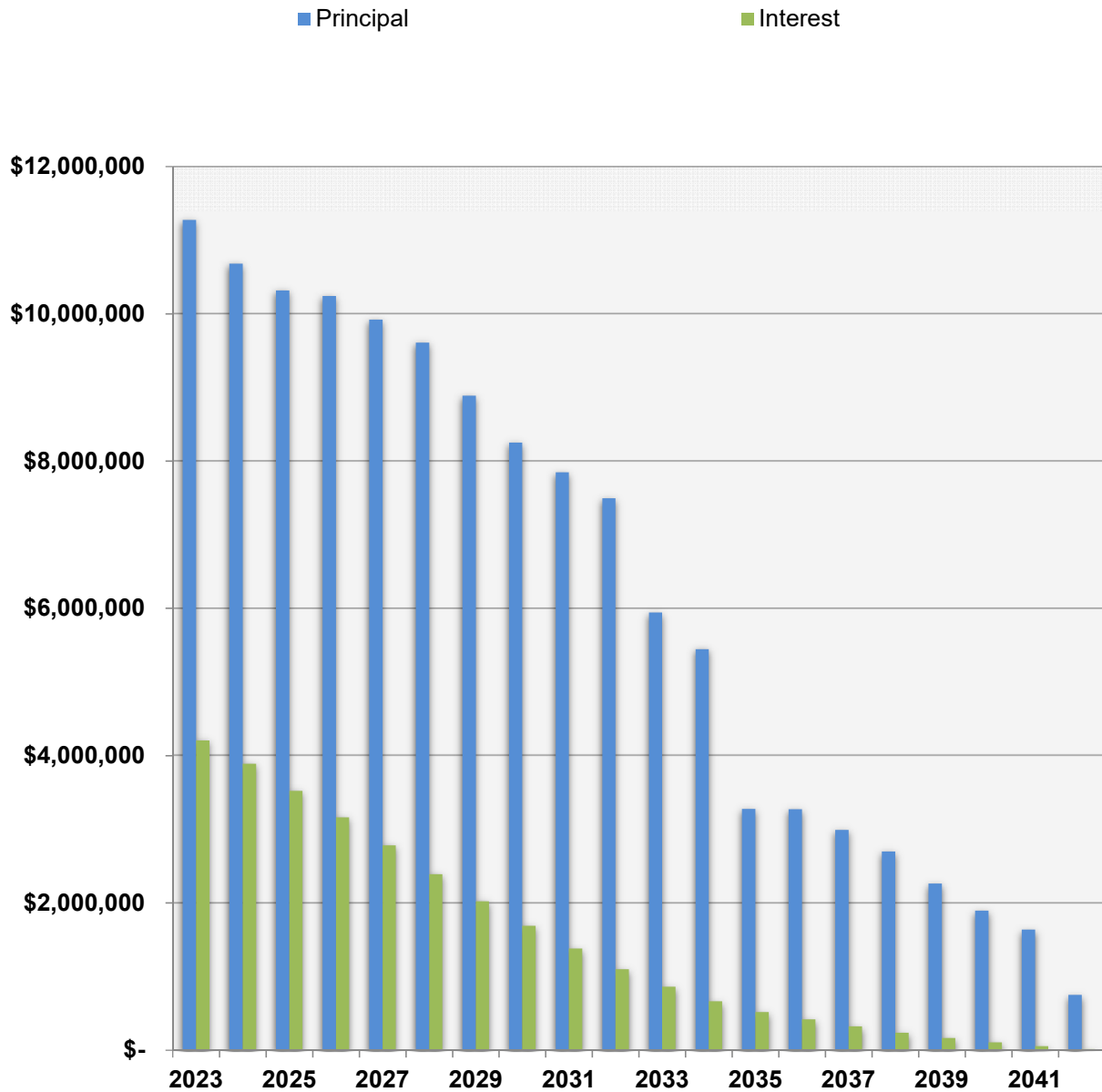
DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023

GENERAL DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
2022 GO	\$ 16,730,490	\$ 590,000	\$ 459,190	\$ 1,049,190
2021 GO	\$ 20,826,150	\$ 1,010,000	\$ 446,900	\$ 1,456,900
2020 GO	\$ 3,479,000	\$ 170,000	\$ 63,275	\$ 233,275
2019 GO	\$ 2,459,000	\$ 270,000	\$ 76,100	\$ 346,100
2018 GO	\$ 4,104,025	\$ 525,000	\$ 124,425	\$ 649,425
2017 GO	\$ 316,717	\$ 65,000	\$ 6,126	\$ 71,126
2016 GO	\$ 138,100	\$ 30,000	\$ 3,013	\$ 33,013
2014 GO	\$ 620,300	\$ 150,000	\$ 20,000	\$ 170,000
2013 GO	\$ 12,829,125	\$ 1,070,000	\$ 363,250	\$ 1,433,250
2012-B GO	\$ -	\$ -	\$ -	\$ -
2012-A GO	\$ 6,288,905	\$ 490,000	\$ 152,635	\$ 642,635
2012 GO	\$ 14,857,575	\$ 1,290,000	\$ 359,265	\$ 1,649,265
2011 GO	\$ 962,888	\$ 90,000	\$ 31,815	\$ 121,815
Subtotal General Obligation	\$ 83,612,275	\$ 5,750,000	\$ 2,105,993	\$ 7,855,993
Certificates of Obligation:				
2022-A	\$ 8,528,603	\$ 3,210,000	\$ 190,978	\$ 3,400,978
2022	\$ 431,400	\$ 55,000	\$ 15,275	\$ 70,275
2021	\$ -	\$ -	\$ -	\$ -
2020	\$ 2,293,000	\$ 110,000	\$ 41,900	\$ 151,900
2019-B	\$ -	\$ -	\$ -	\$ -
2019-A	\$ 621,694	\$ 50,000	\$ 19,525	\$ 69,525
2018	\$ 5,464,200	\$ 870,000	\$ 181,762	\$ 1,051,762
2017	\$ 2,758,725	\$ 280,000	\$ 70,038	\$ 350,038
2016	\$ 1,272,500	\$ 130,000	\$ 32,838	\$ 162,838
2014	\$ 15,628,125	\$ 1,025,000	\$ 576,125	\$ 1,601,125
2013	\$ 3,940,322	\$ 295,000	\$ 113,687	\$ 408,687
2012	\$ -	\$ -	\$ -	\$ -
2011	\$ -	\$ -	\$ -	\$ -
2010	\$ -	\$ -	\$ -	\$ -
Subtotal C.O.'s	\$ 40,938,568	\$ 6,025,000	\$ 1,242,128	\$ 7,267,128
TOTAL DEBT SERVICE	\$ 124,550,843	\$ 11,775,000	\$ 3,348,121	\$ 15,123,121

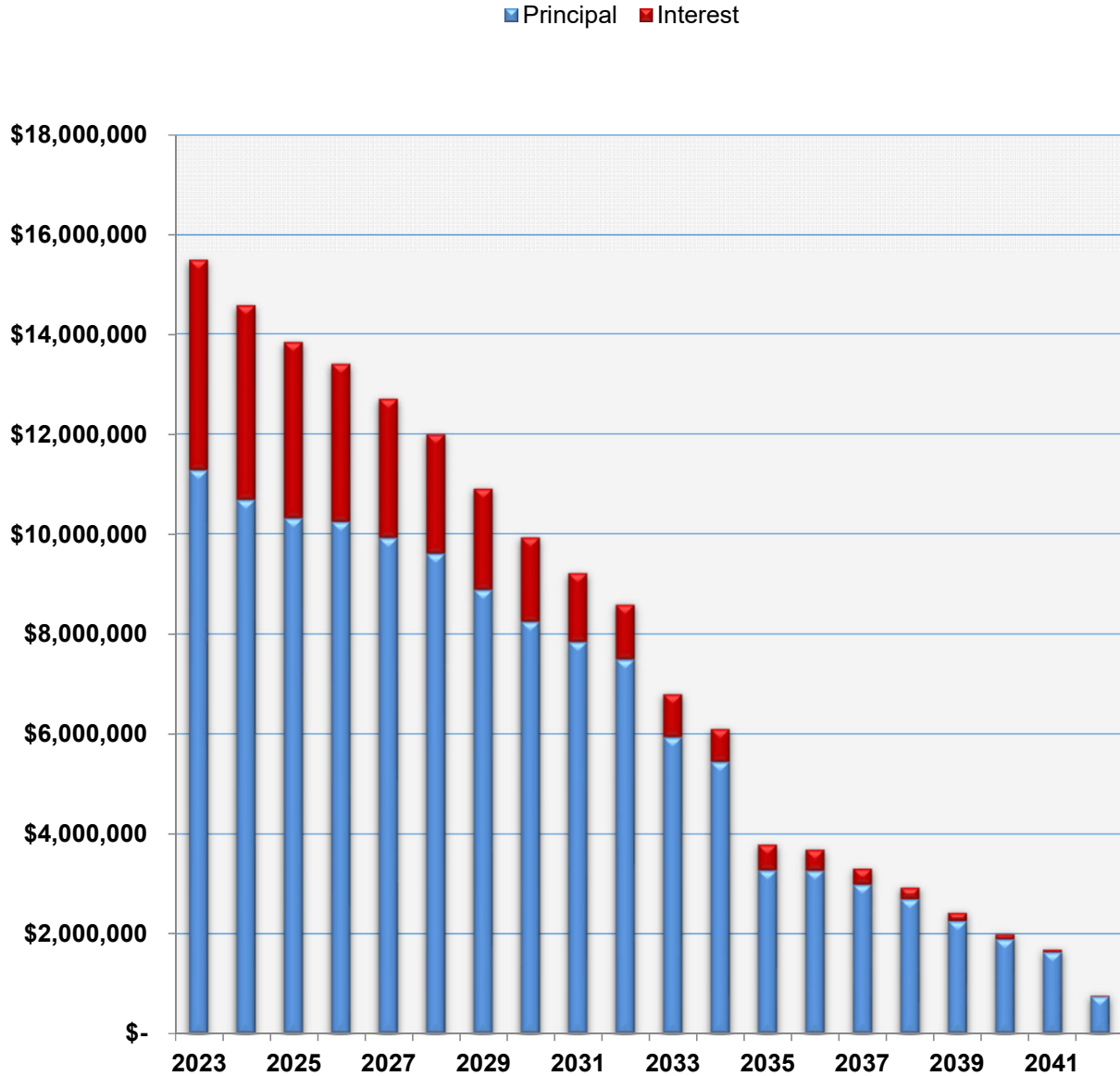
2022-2023 Operating Budget

General Debt Service Principal & Interest Payment Schedule



2022-2023 Operating Budget

General Debt Service Principal & Interest Payment Schedule



**DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023**

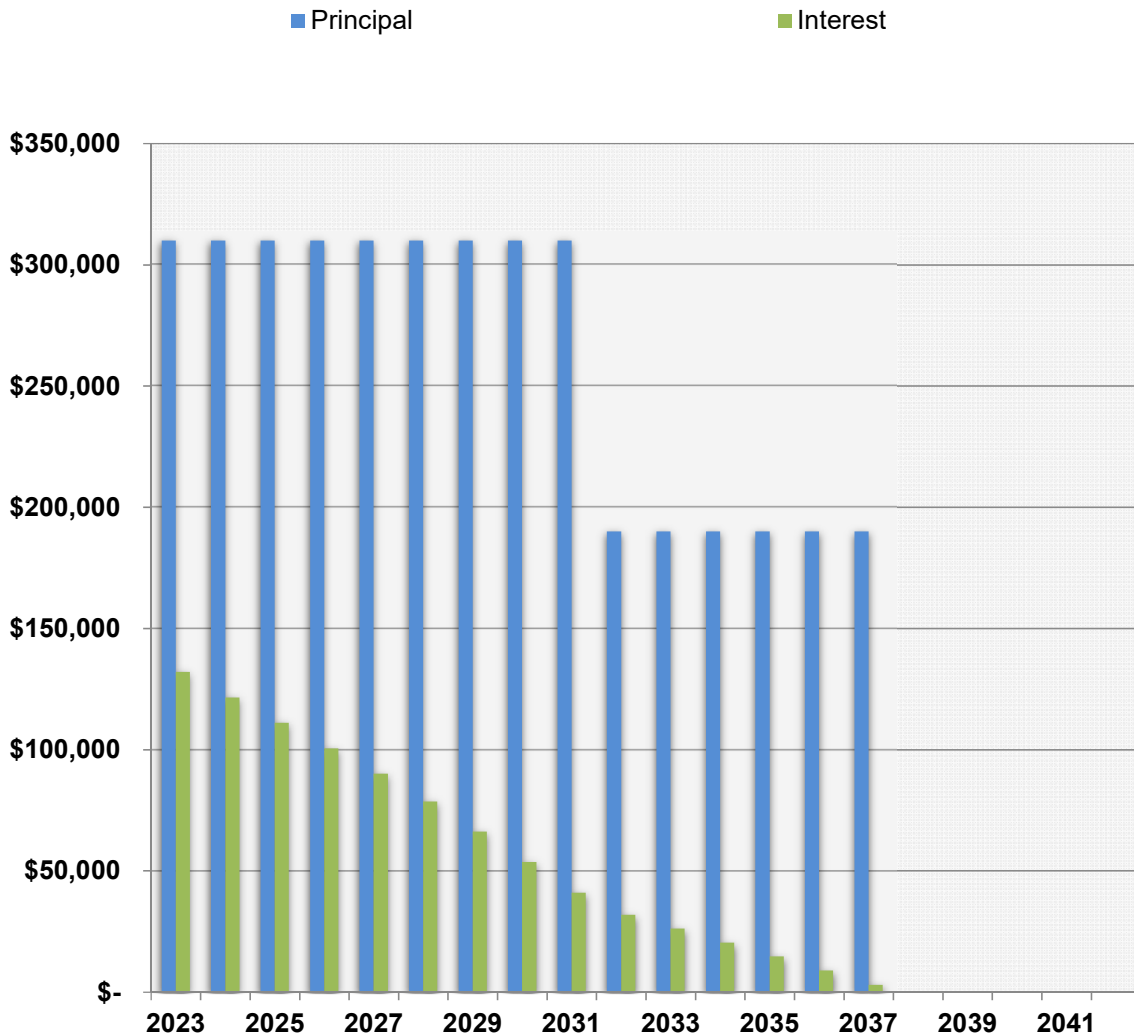
PARK AND RECREATION FACILITIES DEVELOPMENT DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
Subtotal G.O. Bonds	\$ -	\$ -	\$ -	\$ -
Certificate of Obligation Bonds:				
2017	\$ 3,551,100	\$ 190,000	\$ 90,725	\$ 280,725
2011	\$ 1,278,240	\$ 120,000	\$ 41,280	\$ 161,280
Subtotal C.O. Bonds	\$ 4,829,340	\$ 310,000	\$ 132,005	\$ 442,005
TOTAL DEBT SERVICE	\$ 4,829,340	\$ 310,000	\$ 132,005	\$ 442,005

2022-2023 Operating Budget

Parks and Recreation Facilities Development

Principal & Interest Payment Schedule



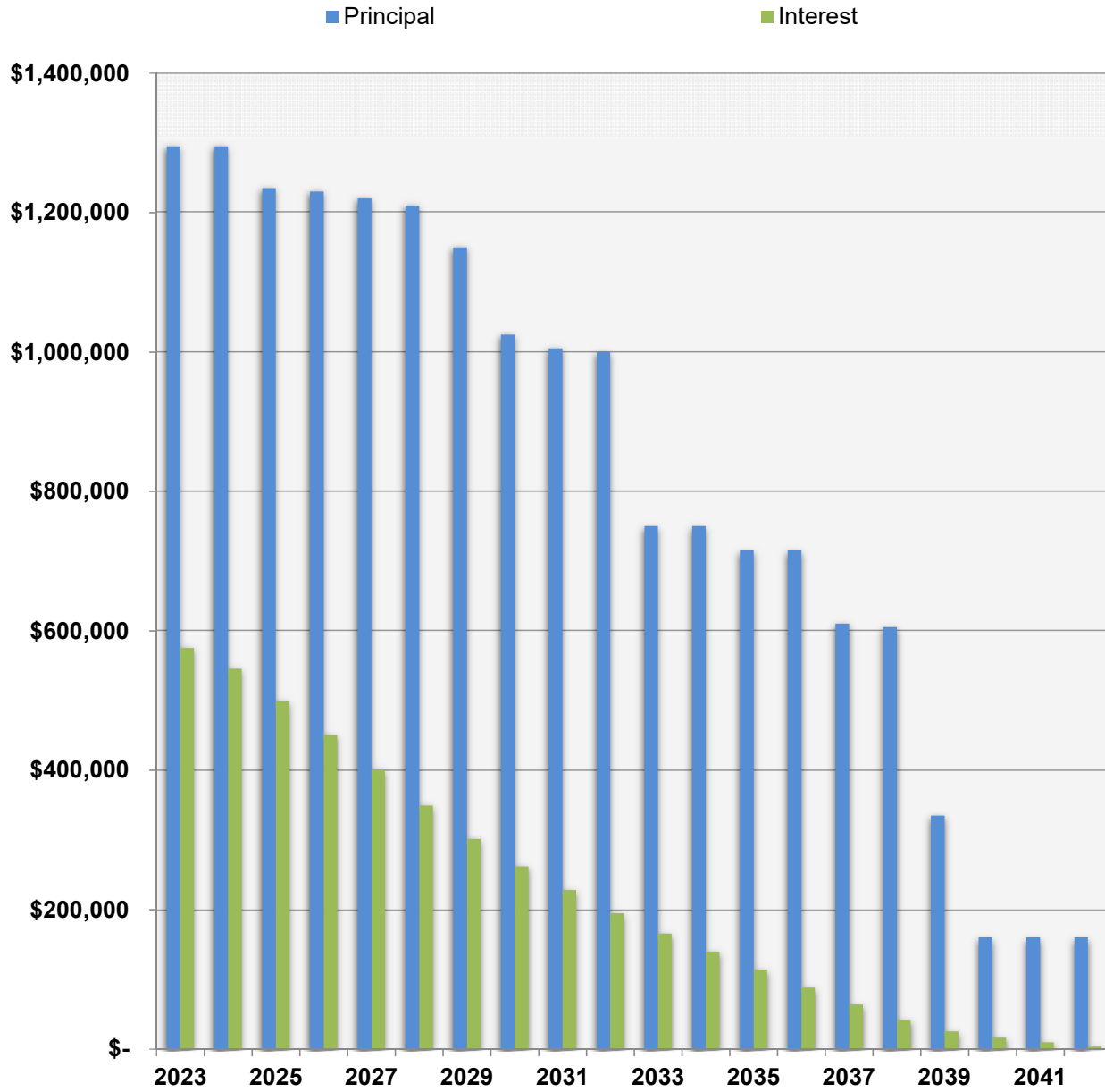
DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023

UTILTIY DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
2019 GO Refunding	\$ 168,250	\$ 20,000	\$ 5,100	\$ 25,100
2018 GO Refunding	\$ 1,021,575	\$ 135,000	\$ 31,325	\$ 166,325
2016 GO Refunding	\$ 465,313	\$ 75,000	\$ 12,406	\$ 87,406
Subtotal General Obligation	\$ 1,655,138	\$ 230,000	\$ 48,831	\$ 278,831
Certificates of Obligation:				
2022-A	\$ 11,009,821	\$ -	\$ 274,199	\$ 274,199
2022	\$ 4,688,160	\$ 160,000	\$ 131,304	\$ 291,304
2021	\$ 902,802	\$ 60,000	\$ 12,325	\$ 72,325
2019-A	\$ 3,734,391	\$ 175,000	\$ 99,531	\$ 274,531
2018	\$ 5,663,347	\$ 270,000	\$ 171,931	\$ 441,931
2016	\$ 935,525	\$ 55,000	\$ 25,406	\$ 80,406
2013	\$ 642,884	\$ 95,000	\$ 17,750	\$ 112,750
2012	\$ 2,874,219	\$ 250,000	\$ 68,125	\$ 318,125
Subtotal C.O.'s	\$ 30,451,149	\$ 1,065,000	\$ 800,571	\$ 1,865,571
TOTAL DEBT SERVICE	\$ 32,106,287	\$ 1,295,000	\$ 849,403	\$ 2,144,403

2022-2023 Operating Budget

Utility Fund Principal & Interest Payment Schedule



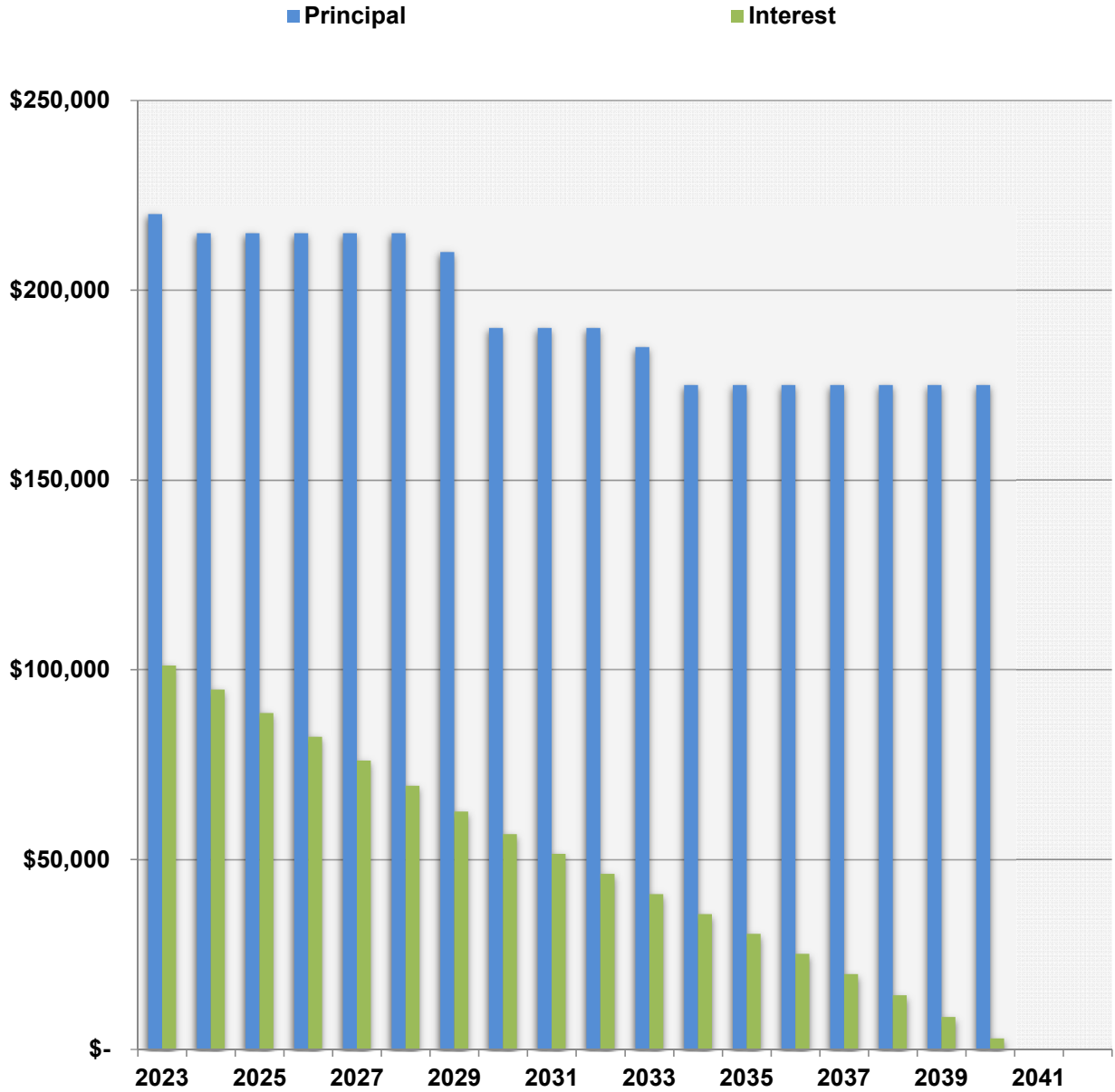
DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023

GOLF COURSE DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
2016 GO Refunding	\$ 161,000	\$ 25,000	\$ 4,344	\$ 29,344
Subtotal General Obligation	\$ 161,000	\$ 25,000	\$ 4,344	\$ 29,344
Certificates of Obligation:				
2019-B	\$ 3,743,596	\$ 175,000	\$ 86,459	\$ 261,459
2012	\$ 165,969	\$ 15,000	\$ 3,931	\$ 18,931
Subtotal C.O.'s	\$ 3,909,564	\$ 190,000	\$ 90,390	\$ 280,390
TOTAL DEBT SERVICE	\$ 4,070,564	\$ 215,000	\$ 94,734	\$ 309,734

2022-2023 Operating Budget

Golf Course Principal & Interest Payment Schedule



**DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023**

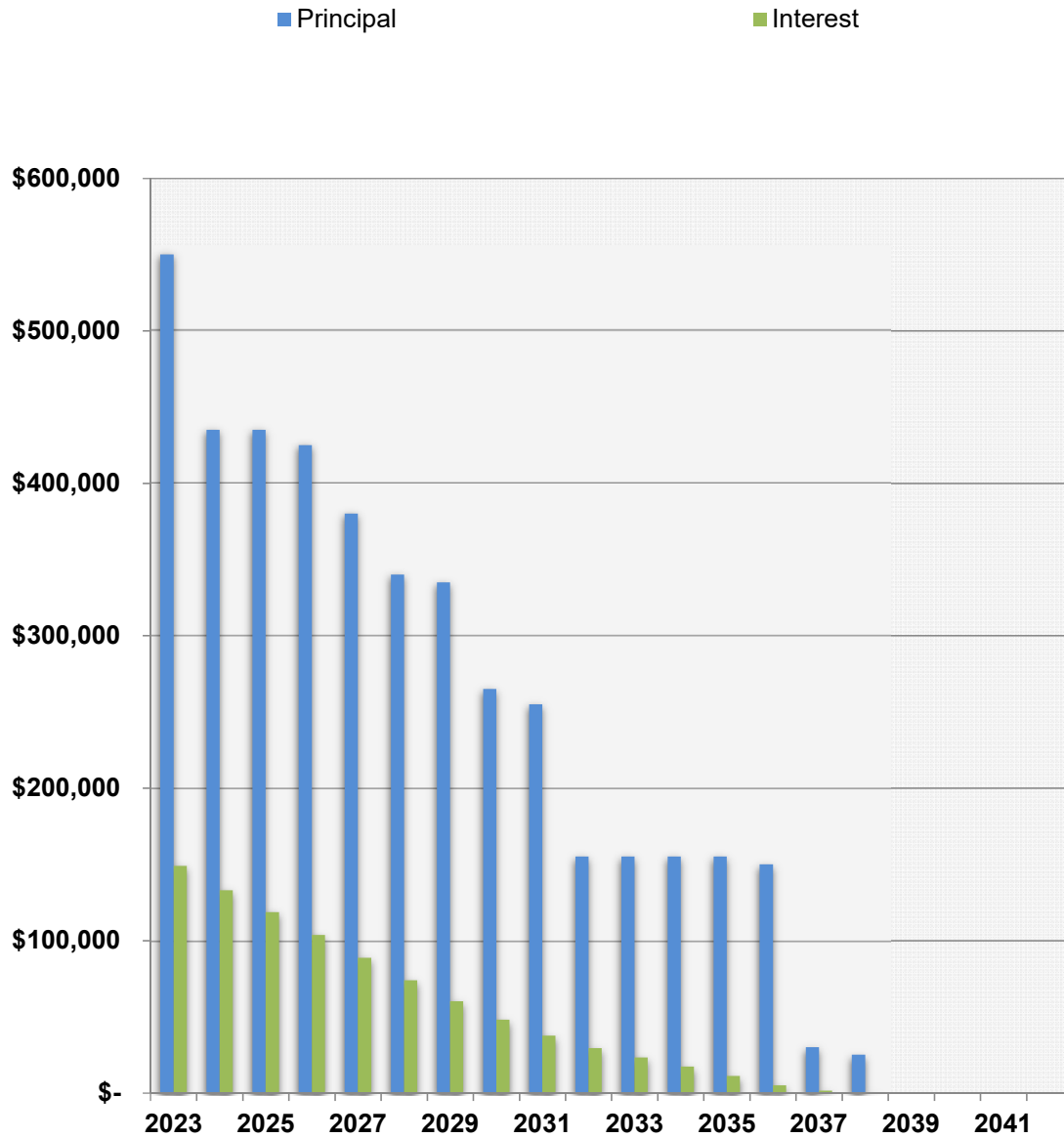
AQUATIC PARK DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
2018 GO Refunding	\$ 595,775	\$ 80,000	\$ 18,250	\$ 98,250
2017 GO REF	\$ 105,725	\$ 20,000	\$ 2,061	\$ 22,061
2016 GO Refunding	\$ 108,400	\$ 20,000	\$ 2,675	\$ 22,675
2014 GO & Refunding	\$ 210,300	\$ 50,000	\$ 6,800	\$ 56,800
2012 GO & Refunding	\$ 112,200	\$ 110,000	\$ 2,200	\$ 112,200
Subtotal General Obligation	\$ 1,132,400	\$ 280,000	\$ 31,986	\$ 311,986
Certificates of Obligation:				
2018	\$ 622,147	\$ 30,000	\$ 18,931	\$ 48,931
2016	\$ 2,216,675	\$ 125,000	\$ 60,269	\$ 185,269
2011	\$ 1,081,100	\$ 105,000	\$ 34,900	\$ 139,900
2010	\$ 92,790	\$ 10,000	\$ 2,920	\$ 12,920
Subtotal C.O.'s	\$ 4,012,712	\$ 270,000	\$ 117,020	\$ 387,020
TOTAL DEBT SERVICE	\$ 5,145,112	\$ 550,000	\$ 149,006	\$ 699,006

2022-2023 Operating Budget

Aquatic Park

Principal & Interest Payment Schedule



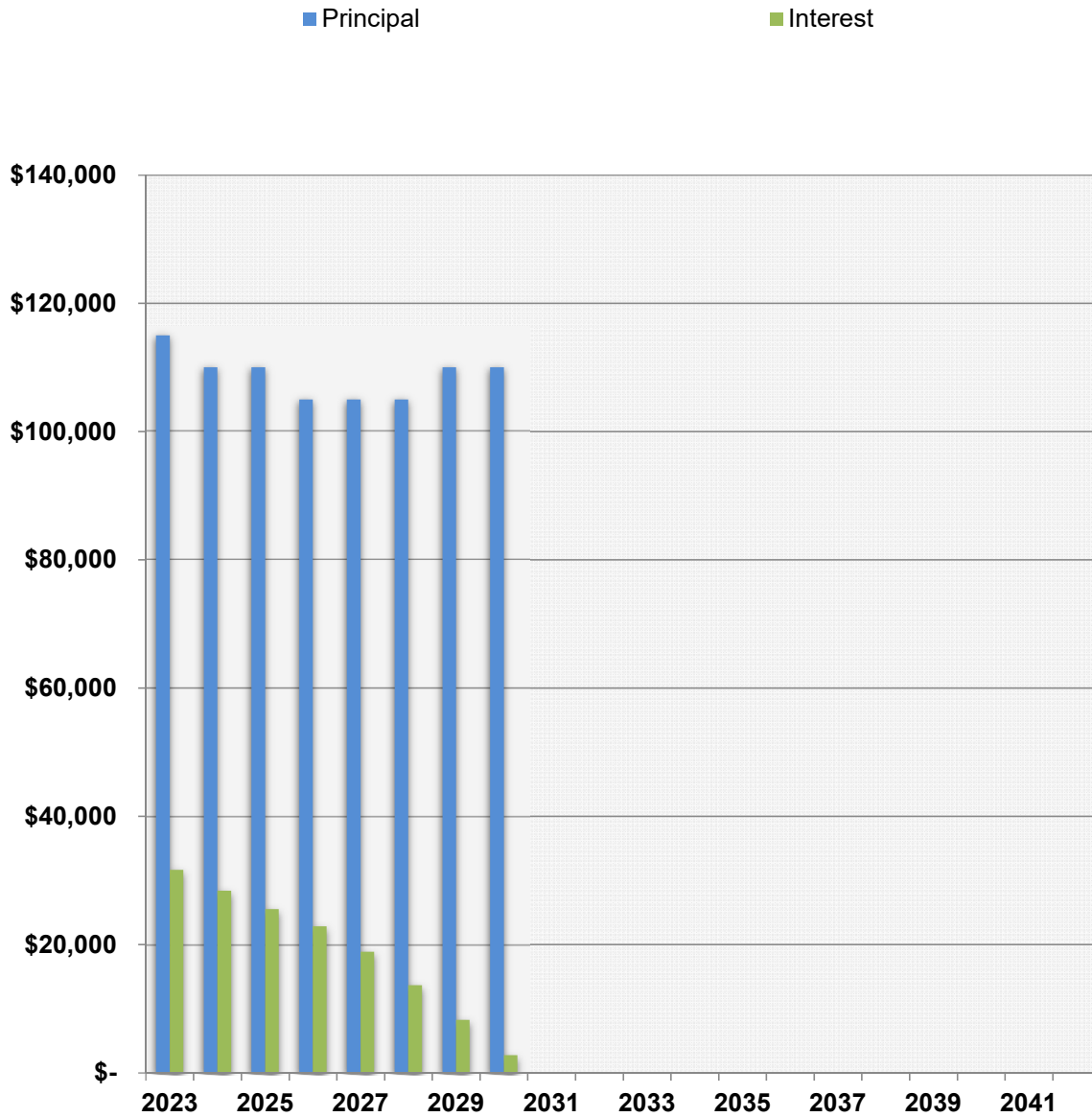
DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023

DRAINAGE UTILITY FUND DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
2020 GO	Included in General Debt Service (not self-supporting debt)			
2019 GO & Refunding	\$ 1,021,825	\$ 115,000	\$ 31,625	\$ 146,625
2018 GO REF	\$ 124,475	\$ 20,000	\$ 3,750	\$ 23,750
2012 GO Refunding	Included in General Debt Service (not self-supporting debt)			
Subtotal General Obligation	\$ 1,146,300	\$ 135,000	\$ 35,375	\$ 170,375
Certificates of Obligation:				
2011	\$ 266,300	\$ 25,000	\$ 8,600	\$ 33,600
Subtotal C.O.'s	\$ 266,300	\$ 25,000	\$ 8,600	\$ 33,600
TOTAL DEBT SERVICE	\$ 1,412,600	\$ 160,000	\$ 43,975	\$ 203,975

2022-2023 Operating Budget

Drainage Utility Fund Debt Service Principal & Interest Payment Schedule

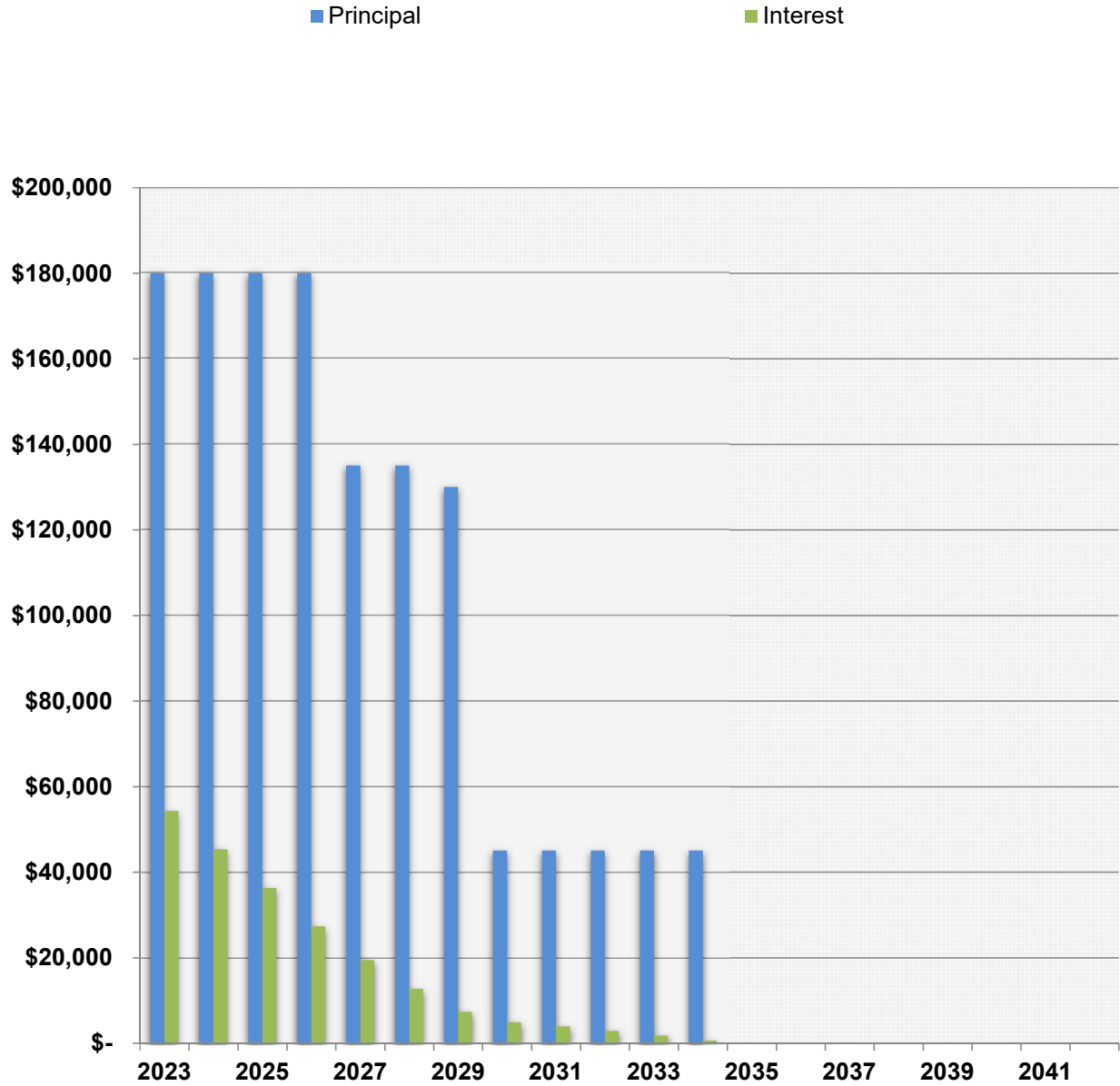


DEBT SERVICE SCHEDULES
FISCAL YEAR 2022 / 2023

FLEET SERVICES FUND DEBT SERVICE:

ISSUE	TOTAL OUTSTANDING PRINCIPAL & INTEREST	FY 2022/2023 PRINCIPAL	FY 2022/2023 INTEREST	FY 2022/2023 TOTAL
General Obligation Bonds:				
Certificates of Obligation:				
2019-A	\$ 1,561,713	\$ 180,000	\$ 54,300	\$ 234,300
Subtotal C.O.'s	\$ 1,561,713	\$ 180,000	\$ 54,300	\$ 234,300
TOTAL DEBT SERVICE	\$ 1,561,713	\$ 180,000	\$ 54,300	\$ 234,300

2022-2023 Operating Budget Fleet Services Principal & Interest Payment Schedule



A close-up photograph of a vintage typewriter. The top part shows the carriage and a ruler with markings from 20 to 70. A red ribbon is stretched across the mechanism. Below the ribbon is the typebar assembly. The bottom part of the image shows a blue keyboard with white lettering. The word 'APPENDIX' is overlaid in large white letters on a dark blue semi-transparent background. A white diagonal line is visible on the right side of the keyboard area.

APPENDIX

COMMUNITY PROFILE

1953

Incorporated

1964

Charter Adopted



Council / Manager Government

AA+/AA2

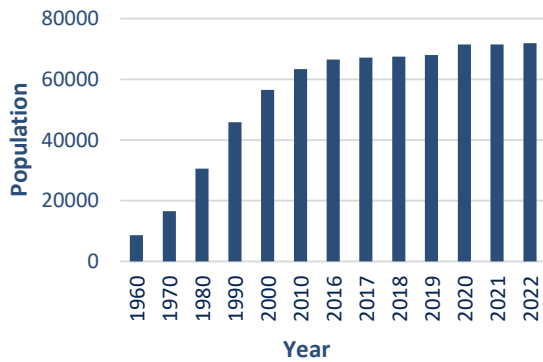
Bond Ratings

GEOGRAPHY

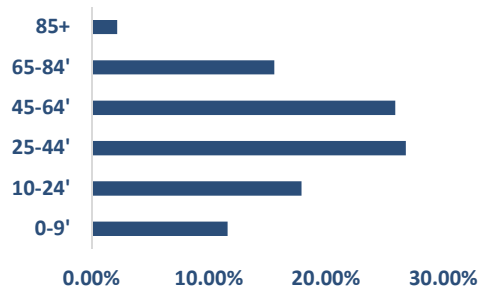


PEOPLE

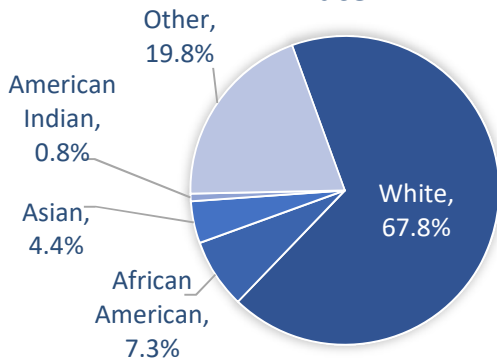
NRH Population by Year



Age



Race



39.9
Median Age

4th
Largest Pop. in Tarrant

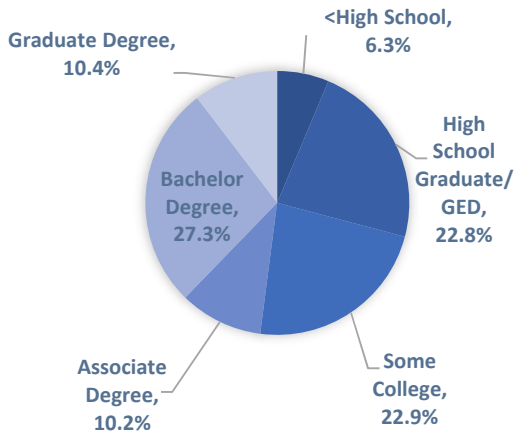
19.7%
Hispanic Origin

71,904
2022 Est. Population

COMMUNITY PROFILE

EDUCATION

Educational Attainment Level



Schools in NRH

- 10 Elementary
- 3 Middle
- 2 High
- 1 College
- 1 Technology & Advanced Learning Center
- 3 Private/ Parochial/ Charter

NRH PUBLIC LIBRARY



579,438

Items Circulated

164,673

Library Materials

ECONOMY



\$324,787

Avg. Home Value

\$110,223

Avg. Household Income

2.54

Average Household Size

\$85,794

Avg. Disposable Income

40,348

Labor Force

COMMUNITY PROFILE

PUBLIC SAFETY

POLICE



1 Police Station
115 Sworn Police

FIRE



5 Fire Stations
97 Sworn Fire Personnel

REC & LEISURE

800+

Park Land
Acres

30+

Hike and
Bike Trail
Miles

34

Park/Park
Related
Facilities

NRH is Home to



UTILITIES

**Television,
Phone,
and Internet**

AT&T
Charter Spectrum

**Trash
Collection**

Republic Services

**Water/
Wastewater**

City of NRH

Electric, Gas

Multiple Providers

Community Profile

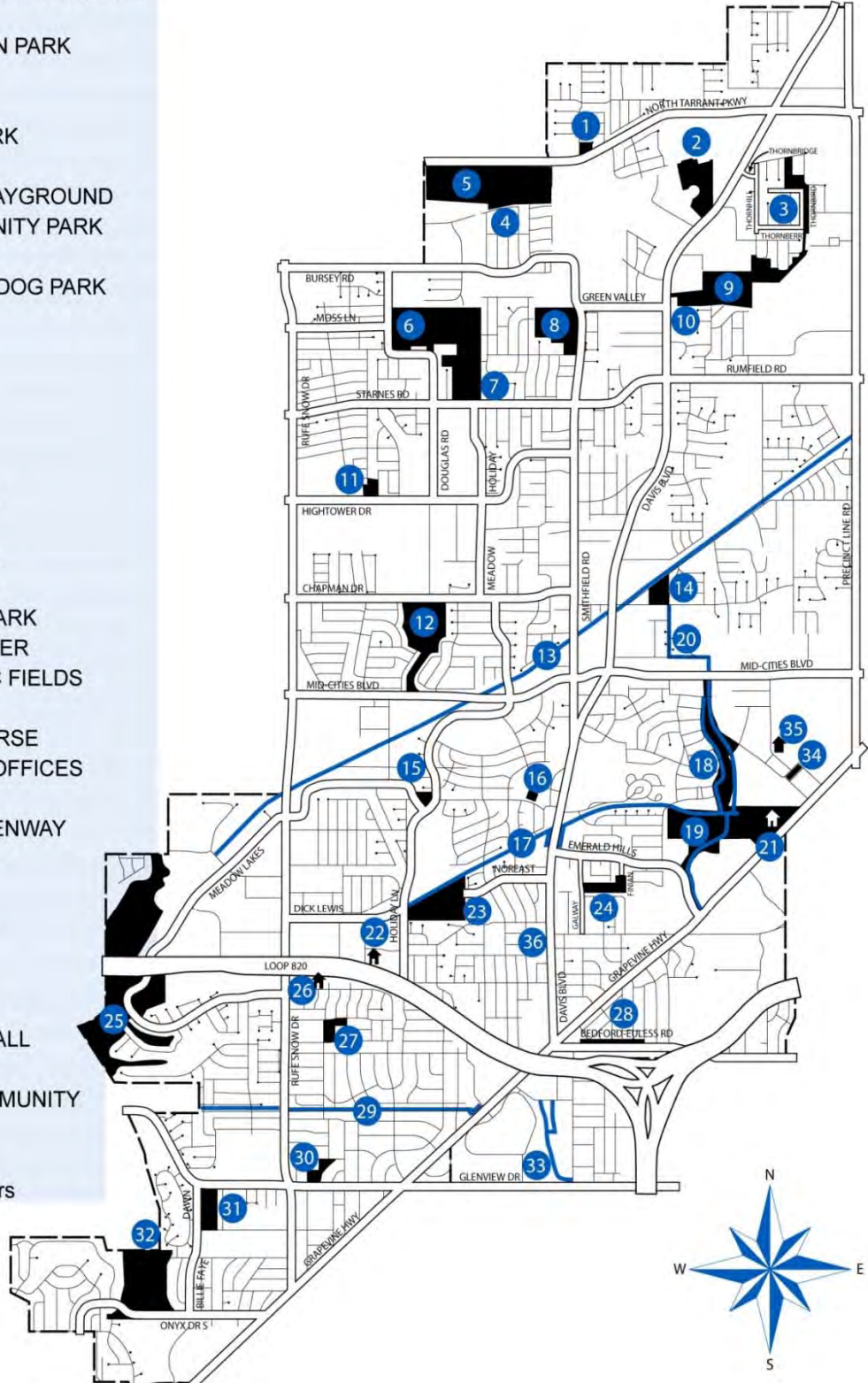
Parks, Trails, and Facility Locations

NRH PARKS, TRAILS AND FACILITIES

- 1 FOUNDERS PARK
- 2 TOMMY AND SUE BROWN PARK
- 3 J. B. SANDLIN PARK
- 4 DR. PILLOW PARK
- 5 LITTLE BEAR CREEK PARK
- 6 CROSS TIMBERS PARK
- 7 ADVENTURE WORLD PLAYGROUND
- 8 GREEN VALLEY COMMUNITY PARK
- 9 NORTHFIELD PARK
- 10 TIPPS CANINE HOLLOW DOG PARK
- 11 LEGACY PARK*
- 12 RICHFIELD PARK
- 13 COTTON BELT TRAIL
- 14 DICK FARAM PARK
- 15 LIBERTY PARK
- 16 ACE PARK
- 17 NORTH ELECTRIC TRAIL
- 18 HOME TOWN LAKES
- 19 WALKER'S CREEK PARK
- 20 WALKER'S CREEK TRAIL
- 21 NRH₂O FAMILY WATER PARK
- 22 RICHLAND TENNIS CENTER
- 23 HOLIDAY LANE ATHLETIC FIELDS
- 24 NORICH PARK
- 25 IRON HORSE GOLF COURSE
- 26 PARK ADMINISTRATION OFFICES
- 27 CLYDE ZELLERS PARK*
- 28 BEDFORD-EULESS GREENWAY
- 29 JOANN JOHNSON TRAIL
- 30 KAY GRANGER PARK*
- 31 LINDA SPURLOCK PARK
- 32 FOSSIL CREEK PARK
- 33 RANDY MORESI TRAIL
- 34 STORMY PLAZA
- 35 NRH CENTRE, GRAND HALL & NRH SENIOR CENTER
- 36 COMMON GROUND COMMUNITY GARDEN

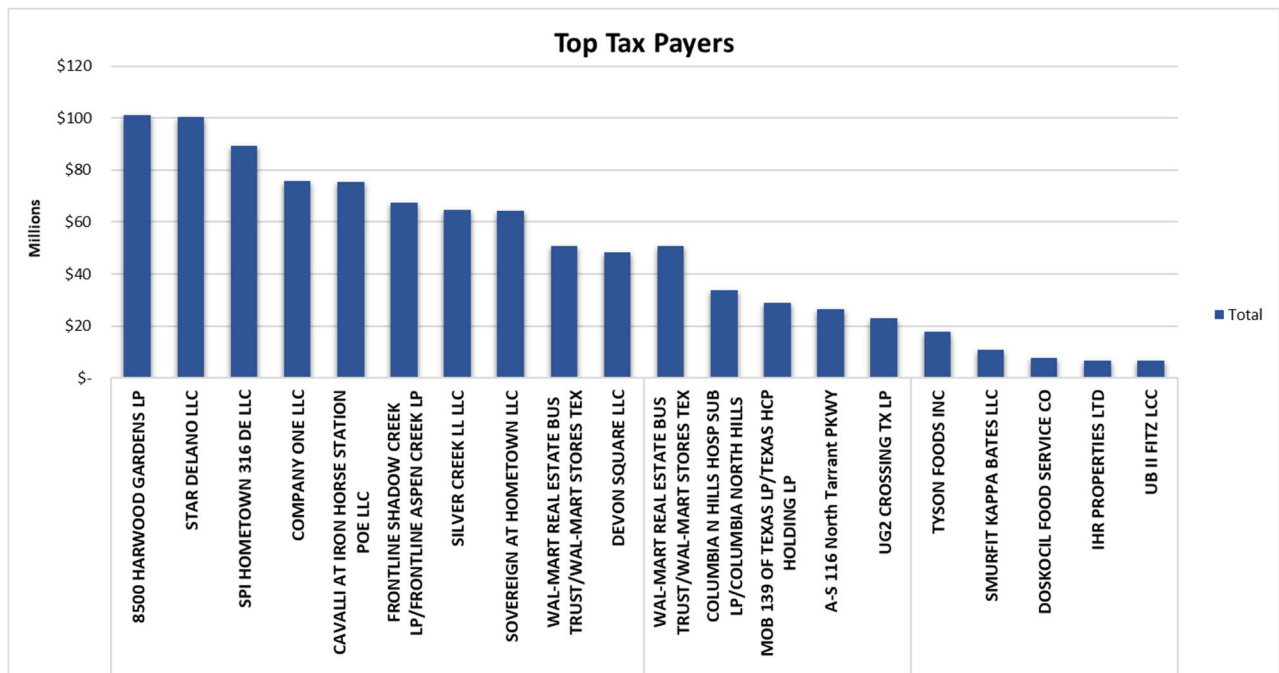
* Closed during school hours

-  FACILITY
-  PARK
-  TRAIL



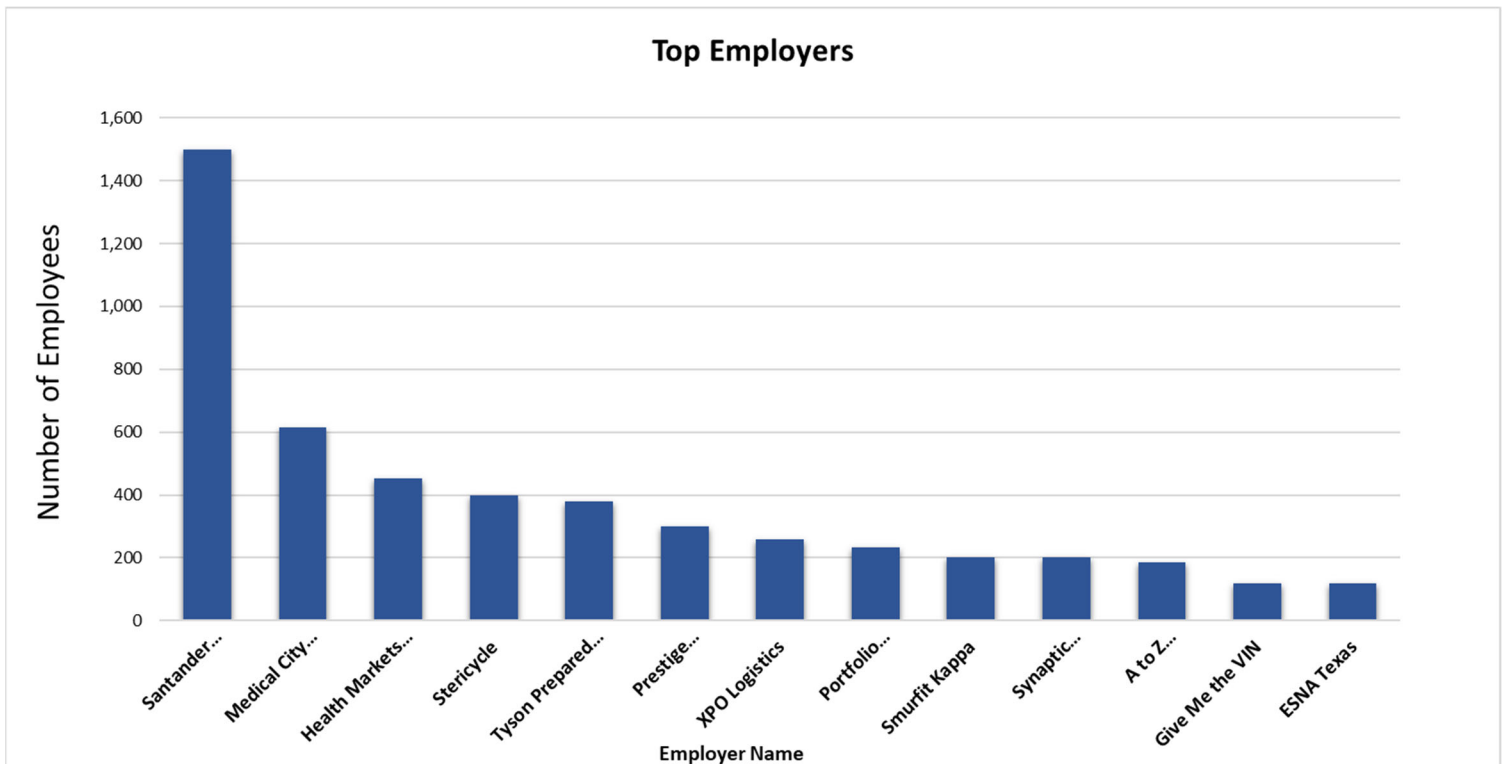
Top Tax Payers

	Total Taxable Value
Individual	
8500 HARWOOD GARDENS LP	\$ 101,300,000
STAR DELANO LLC	\$ 100,300,000
SPI HOMETOWN 316 DE LLC	\$ 89,200,000
COMPANY ONE LLC	\$ 75,814,250
CAVALLI AT IRON HORSE STATION POE LLC	\$ 75,600,000
FRONTLINE SHADOW CREEK LP/FRONTLINE ASPEN CREEK LP	\$ 67,309,527
SILVER CREEK LL LLC	\$ 64,800,000
SOVEREIGN AT HOMETOWN LLC	\$ 64,200,000
WAL-MART REAL ESTATE BUS TRUST/WAL-MART STORES TEX	\$ 50,697,317
DEVON SQUARE LLC	\$ 48,200,000
Individual Total	\$ 737,421,094
Commercial	
WAL-MART REAL ESTATE BUS TRUST/WAL-MART STORES TEX	\$ 50,697,317
COLUMBIA N HILLS HOSP SUB LP/COLUMBIA NORTH HILLS	\$ 33,912,441
MOB 139 OF TEXAS LP/TEXAS HCP HOLDING LP	\$ 29,065,171
A-S 116 North Tarrant PKWY	\$ 26,320,335
UG2 CROSSING TX LP	\$ 23,139,599
Commercial Total	\$ 163,134,863
Industrial	
TYSON FOODS INC	\$ 17,894,632
SMURFIT KAPPA BATES LLC	\$ 10,781,678
DOSKOCIL FOOD SERVICE CO	\$ 7,837,885
IHR PROPERTIES LTD	\$ 6,823,100
UB II FITZ LCC	\$ 6,727,903
Industrial Total	\$ 50,065,198
Grand Total	\$ 950,621,155



Top Employers

	No. of Employees
Santander Consumer USA, Inc.	1,500
Medical City North Hills	615
Health Markets HQ	452
Stericycle	400
Tyson Prepared Foods	380
Prestige Ameritech	300
XPO Logistics	260
Portfolio Recovery Associates	233
Smurfit Kappa	200
Synaptic Pediatric Therapies LLC	200
A to Z Management	185
Give Me the VIN	120
ESNA Texas	120
Grand Total	4,965



Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<u>100 - GENERAL FUND</u>						
10 - CITY MANAGERS OFFICE						
Assistant City Manager	0.50	0.50	0.00	0.50	0.00	0.50
Assistant to the City Manager	1.00	1.00	0.00	1.00	0.00	1.00
City Manager	0.50	0.50	0.00	0.50	0.00	0.50
Deputy City Manager	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant to the City Manager	0.50	0.50	0.00	0.50	0.00	0.50
<i>Full-Time Total</i>	<u>3.50</u>	<u>3.50</u>	<u>0.00</u>	<u>3.50</u>	<u>0.00</u>	<u>3.50</u>
<i>CITY MANAGERS OFFICE TOTAL</i>	<u>3.50</u>	<u>3.50</u>	<u>0.00</u>	<u>3.50</u>	<u>0.00</u>	<u>3.50</u>
12 - CITY SECRETARY						
Assistant City Secretary	1.00	1.00	0.00	1.00	0.00	1.00
City Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Records Analyst	1.00	1.00	0.00	1.00	0.00	1.00
Secretary/Receptionist	0.00	0.00	0.00	0.00	1.00	1.00
<i>Full-Time Total</i>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>	<u>1.00</u>	<u>4.00</u>
Intern	0.50	0.50	0.00	0.50	0.00	0.50
<i>Part-Time Total</i>	<u>0.50</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>
<i>CITY SECRETARY TOTAL</i>	<u>3.50</u>	<u>3.50</u>	<u>0.00</u>	<u>3.50</u>	<u>1.00</u>	<u>4.50</u>
13 - LEGAL						
Assistant City Attorney	1.00	2.00	0.00	2.00	0.00	2.00
City Attorney	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	<u>2.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>
<i>LEGAL TOTAL</i>	<u>2.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>
14 - COMMUNICATIONS						
Broadcast Specialist	1.00	1.00	-1.00	0.00	0.00	0.00
Communications Coordinator	0.00	0.00	0.00	0.00	1.00	1.00
Digital Content Producer	0.00	0.00	1.00	1.00	0.00	1.00
Public Information Officer	1.00	1.00	0.00	1.00	0.00	1.00
Secretary/Receptionist	1.00	1.00	0.00	1.00	-1.00	0.00
<i>Full-Time Total</i>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>	<u>0.00</u>	<u>3.00</u>
Intern II	0.00	0.00	0.48	0.48	0.00	0.48
Lead Production Assistant	0.50	0.50	-0.50	0.00	0.00	0.00
<i>Part-Time Total</i>	<u>0.50</u>	<u>0.50</u>	<u>-0.03</u>	<u>0.48</u>	<u>0.00</u>	<u>0.48</u>
<i>COMMUNICATIONS TOTAL</i>	<u>3.50</u>	<u>3.50</u>	<u>-0.02</u>	<u>3.48</u>	<u>0.00</u>	<u>3.48</u>
15 - HUMAN RESOURCES						
Assistant Director of Human Resources	0.20	0.20	0.00	0.20	0.00	0.20
Director of Human Resources	0.20	0.20	0.00	0.20	0.00	0.20

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Human Resources Analyst	0.20	0.20	0.00	0.20	0.00	0.20
Human Resources Generalist	0.20	0.20	0.00	0.20	0.00	0.20
Payroll Specialist	0.20	0.20	0.00	0.20	0.00	0.20
<i>Full-Time Total</i>	1.00	1.00	0.00	1.00	0.00	1.00
<i>HUMAN RESOURCES TOTAL</i>	1.00	1.00	0.00	1.00	0.00	1.00
18 - BUDGET AND RESEARCH						
Budget & Research Director	0.50	0.50	0.00	0.50	0.00	0.50
Budget Analyst	0.50	0.50	0.00	0.50	0.00	0.50
Senior Budget Analyst	0.50	0.50	0.00	0.50	0.00	0.50
<i>Full-Time Total</i>	1.50	1.50	0.00	1.50	0.00	1.50
<i>BUDGET AND RESEARCH TOTAL</i>	1.50	1.50	0.00	1.50	0.00	1.50
19 - FINANCE						
Accountant II	1.00	1.00	0.00	1.00	0.00	1.00
Accounting Technician	1.50	1.50	0.00	1.50	0.00	1.50
Assistant Buyer	1.00	1.00	0.00	1.00	0.00	1.00
Assistant Director of Finance	0.50	0.50	0.00	0.50	0.00	0.50
Buyer	1.00	1.00	0.00	1.00	0.00	1.00
Director of Finance	0.50	0.50	0.00	0.50	0.00	0.50
Grant Specialist	1.00	1.00	0.00	1.00	0.00	1.00
Purchasing Manager	0.75	0.75	0.00	0.75	0.00	0.75
<i>Full-Time Total</i>	7.25	7.25	0.00	7.25	0.00	7.25
<i>FINANCE TOTAL</i>	7.25	7.25	0.00	7.25	0.00	7.25
31 - NEIGHBORHOOD SERVICES						
Administrative Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Animal Services Manager	1.00	1.00	0.00	1.00	0.00	1.00
Code Enforcement Officer	4.00	4.00	0.00	4.00	1.00	5.00
Customer Service Assistant	1.00	1.00	0.00	1.00	0.00	1.00
Environmental Health Specialist	2.00	2.00	0.00	2.00	0.00	2.00
Environmental Health Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Humane Service Officer	4.00	4.00	0.00	4.00	0.00	4.00
Humane Services Technician	1.00	1.00	0.00	1.00	0.00	1.00
Kennel Technician	2.00	2.00	0.00	2.00	0.00	2.00
Lead Code Enforcement Officer	1.00	1.00	0.00	1.00	0.00	1.00
Neighborhood Services Assistant Director	1.00	1.00	0.00	1.00	0.00	1.00
Neighborhood Services Director	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	20.00	20.00	0.00	20.00	1.00	21.00
Intern	0.30	0.30	0.00	0.30	0.00	0.30
PT Kennel Technician	1.48	1.48	0.00	1.48	0.00	1.48

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<i>Part-Time Total</i>	1.78	1.78	0.00	1.78	0.00	1.78
<i>NEIGHBORHOOD SERVICES TOTAL</i>	21.78	21.78	0.00	21.78	1.00	22.78
35 - PLANNING AND INSPECTIONS						
Building Inspector	3.00	3.00	0.00	3.00	0.00	3.00
Chief Building Official	1.00	1.00	0.00	1.00	0.00	1.00
Customer Service Assistant	1.00	1.00	0.00	1.00	0.00	1.00
Director of Planning	0.50	0.50	0.00	0.50	0.00	0.50
Planner	0.90	0.90	0.00	0.90	0.00	0.90
Planning Technician	1.00	1.00	0.00	1.00	0.00	1.00
Plans Examiner	2.00	2.00	0.00	2.00	0.00	2.00
Principal Planner	0.90	0.90	0.00	0.90	0.00	0.90
Senior Building Inspector	1.00	1.00	0.00	1.00	0.00	1.00
Senior Customer Service Assistant	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	12.30	12.30	0.00	12.30	0.00	12.30
<i>PLANNING AND INSPECTIONS TOTAL</i>	12.30	12.30	0.00	12.30	0.00	12.30
36 - ECONOMIC DEVELOPMENT						
Communications Assistant	1.00	1.00	0.00	1.00	0.00	1.00
Director of Development	0.75	0.75	0.00	0.75	0.00	0.75
Economic Development Analyst	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	2.75	2.75	0.00	2.75	0.00	2.75
<i>ECONOMIC DEVELOPMENT TOTAL</i>	2.75	2.75	0.00	2.75	0.00	2.75
40 - MUNICIPAL COURT						
Assistant Court Administrator	1.00	1.00	0.00	1.00	0.00	1.00
City Marshal	1.00	1.00	0.00	1.00	0.00	1.00
Court Administrator	1.00	1.00	0.00	1.00	0.00	1.00
Court Records Clerk	6.00	5.00	0.00	5.00	0.00	5.00
Deputy City Marshal	2.00	2.00	0.00	2.00	0.00	2.00
Lead Court Records Clerk	0.00	1.00	0.00	1.00	0.00	1.00
Teen Court Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Warrant Technician	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	13.00	13.00	0.00	13.00	0.00	13.00
Court Clerk P/T	1.00	1.00	0.00	1.00	0.00	1.00
PT Bailiff/Deputy Marshal	0.50	0.50	0.00	0.50	0.00	0.50
Teen Court Clerk P/T	0.50	0.50	0.00	0.50	0.00	0.50
<i>Part-Time Total</i>	2.00	2.00	0.00	2.00	0.00	2.00
<i>MUNICIPAL COURT TOTAL</i>	15.00	15.00	0.00	15.00	0.00	15.00
60 - PUBLIC WORKS						
Administrative Secretary	0.50	0.50	0.00	0.50	0.00	0.50

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Assistant City Manager	0.00	0.00	0.25	0.25	0.00	0.25
Assistant Director Public Works	0.25	0.25	0.00	0.25	0.00	0.25
Capital Projects Manager	0.00	0.00	0.50	0.50	0.00	0.50
City Engineer	0.00	0.00	0.50	0.50	-0.25	0.25
Civil Engineer	0.50	0.50	-0.50	0.00	0.00	0.00
Crewleader	5.00	5.00	0.00	5.00	0.00	5.00
Engineer Associate	0.50	0.50	0.00	0.50	0.25	0.75
Equipment Operator	1.00	1.00	0.00	1.00	0.00	1.00
Maintenance Worker I	3.00	3.00	0.00	3.00	0.00	3.00
Maintenance Worker II	5.00	5.00	0.00	5.00	0.00	5.00
Managing Director	0.25	0.25	-0.25	0.00	0.00	0.00
Public Works Director	0.50	0.50	0.00	0.50	-0.25	0.25
Public Works Superintendent	1.00	1.00	0.00	1.00	0.00	1.00
Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Senior Construction Inspector	0.50	0.50	0.00	0.50	0.00	0.50
Senior Traffic Technician	1.00	1.00	0.00	1.00	0.00	1.00
Street Supervisor	1.00	1.00	0.00	1.00	1.00	2.00
Traffic Technician	3.00	3.00	0.00	3.00	0.00	3.00
<i>Full-Time Total</i>	24.00	24.00	0.50	24.50	0.75	25.25
Maintenance Worker PT Seasonal	1.00	1.00	0.00	1.00	0.00	1.00
<i>Part-Time Total</i>	1.00	1.00	0.00	1.00	0.00	1.00
<i>PUBLIC WORKS TOTAL</i>	25.00	25.00	0.50	25.50	0.75	26.25
70 - LIBRARY						
Assistant Library Director	1.00	1.00	0.00	1.00	0.00	1.00
Director of Library Services	1.00	1.00	0.00	1.00	0.00	1.00
Librarian	4.00	4.00	0.00	4.00	0.00	4.00
Library Acquisition Clerk	1.00	1.00	0.00	1.00	0.00	1.00
Library Circulation Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Library Clerk	4.00	4.00	0.00	4.00	0.00	4.00
Library Digital Services Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Library Services Supervisor	3.00	3.00	0.00	3.00	0.00	3.00
Library Technology Specialist	1.00	1.00	0.00	1.00	0.00	1.00
Senior Library Clerk	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	18.00	18.00	0.00	18.00	0.00	18.00
Librarian - P/T	0.00	0.00	0.95	0.95	0.00	0.95
Library Associate PT	8.55	8.55	-0.95	7.60	0.00	7.60
Secretary - P/T	0.50	0.50	0.00	0.50	0.00	0.50
<i>Part-Time Total</i>	9.05	9.05	0.00	9.05	0.00	9.05

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<i>LIBRARY TOTAL</i>	27.05	27.05	0.00	27.05	0.00	27.05
75 - PARK AND RECREATION						
Building Maintenance Worker	1.00	1.00	0.00	1.00	0.00	1.00
Crewleader	3.00	3.00	0.00	3.00	0.00	3.00
Director of Parks and Recreation	0.40	0.40	0.00	0.40	0.00	0.40
Maintenance Worker II	1.00	1.00	0.00	1.00	0.00	1.00
Office Coordinator	0.20	0.20	0.00	0.20	0.00	0.20
Parks Assistant Superintendent	0.20	0.20	0.00	0.20	0.00	0.20
Parks Superintendent	0.20	0.20	0.00	0.20	0.00	0.20
Parks Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Secretary	0.20	0.20	0.00	0.20	0.00	0.20
Senior Center Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Senior Center Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	9.20	9.20	0.00	9.20	0.00	9.20
Senior Center Attendant - P/T	0.98	0.98	0.00	0.98	0.00	0.98
<i>Part-Time Total</i>	0.98	0.98	0.00	0.98	0.00	0.98
<i>PARK AND RECREATION TOTAL</i>	10.18	10.18	0.00	10.18	0.00	10.18
80 - POLICE DEPARTMENT						
Child Crimes Detective	1.00	1.00	0.00	1.00	-1.00	0.00
Communications Supervisor	3.00	3.00	1.00	4.00	0.00	4.00
Crime Scene Examiner	2.00	2.00	0.00	2.00	0.00	2.00
Detention Facility Manager	1.00	1.00	0.00	1.00	0.00	1.00
Detention Facility Supervisor	2.00	2.00	0.00	2.00	0.00	2.00
Detention Officer	19.00	19.00	0.00	19.00	0.00	19.00
Director of Public Safety	1.00	1.00	0.00	1.00	0.00	1.00
Dispatcher	25.00	25.00	-1.00	24.00	0.00	24.00
Management / Research Assistant	1.00	1.00	0.00	1.00	0.00	1.00
Office Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Police Administrative Technician	2.00	2.00	0.00	2.00	0.00	2.00
Police Assistant Chief	2.00	2.00	0.00	2.00	0.00	2.00
Police Captain	4.00	4.00	0.00	4.00	0.00	4.00
Police Lieutenant	2.00	2.00	0.00	2.00	0.00	2.00
Police Officer	59.00	59.00	-1.00	58.00	0.00	58.00
Police Records Clerk	1.00	1.00	0.00	1.00	0.00	1.00
Police Records Technician	1.00	1.00	0.00	1.00	0.00	1.00
Police Sergeant	13.00	13.00	1.00	14.00	0.00	14.00
Property & Equipment Manager	1.00	1.00	0.00	1.00	0.00	1.00
Property Management Technician	2.00	2.00	0.00	2.00	0.00	2.00

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Public Safety Communication Manager	1.00	1.00	0.00	1.00	0.00	1.00
Public Safety Technology Specialist	1.00	1.00	0.00	1.00	0.00	1.00
Social Media Coordinator - PIO	1.00	1.00	0.00	1.00	0.00	1.00
Technical Services Officer	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	147.00	147.00	0.00	147.00	-1.00	146.00
Grant Coordinator	0.48	0.48	0.00	0.48	0.00	0.48
Police Officer - P/T	1.00	1.00	-0.50	0.50	0.00	0.50
School Crossing Guards	3.64	3.64	0.00	3.64	0.00	3.64
<i>Part-Time Total</i>	5.12	5.12	-0.50	4.62	0.00	4.62
POLICE DEPARTMENT TOTAL	152.12	152.12	-0.50	151.62	-1.00	150.62
90 - FIRE DEPARTMENT						
Administrative Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Assistant Fire Marshal	1.00	1.00	0.00	1.00	0.00	1.00
Driver Engineer	15.00	15.00	0.00	15.00	0.00	15.00
Emergency Management Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
EMS Division Chief	1.00	1.00	0.00	1.00	0.00	1.00
Fire Assistant Chief	2.00	2.00	0.00	2.00	0.00	2.00
Fire Battalion Chief	3.00	3.00	0.00	3.00	0.00	3.00
Fire Captain	15.00	16.00	0.00	16.00	0.00	16.00
Fire Chief	1.00	1.00	0.00	1.00	0.00	1.00
Fire Marshal Division Chief	1.00	1.00	0.00	1.00	0.00	1.00
Fire Prevention Specialist II/D.E.	3.00	2.00	0.00	2.00	0.00	2.00
Firefighter/EMT	1.00	1.00	0.00	1.00	0.00	1.00
Firefighter/Paramedic	53.00	53.00	0.00	53.00	0.00	53.00
Office Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Training Division Chief	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	100.00	100.00	0.00	100.00	0.00	100.00
FireFighter PT	0.00	0.00	0.00	0.00	0.50	0.50
<i>Part-Time Total</i>	0.00	0.00	0.00	0.00	0.50	0.50
FIRE DEPARTMENT TOTAL	100.00	100.00	0.00	100.00	0.50	100.50
98 - CITY WIDE						
Intern I	0.25	0.25	0.00	0.25	0.00	0.25
Intern II	0.25	0.25	0.00	0.25	0.00	0.25
<i>Part-Time Total</i>	0.50	0.50	0.00	0.50	0.00	0.50
CITY WIDE TOTAL	0.50	0.50	0.00	0.50	0.00	0.50

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Part-Time Total	21.43	21.43	-0.53	20.91	0.50	21.41
Full-Time Total	367.50	368.50	0.50	369.00	1.75	370.75
GENERAL FUND Total	388.93	389.93	-0.03	389.91	2.25	392.16

105 - PROMOTIONAL FUND**36 - ECONOMIC DEVELOPMENT**

Director of Development	0.25	0.25	0.00	0.25	0.00	0.25
<i>Full-Time Total</i>	0.25	0.25	0.00	0.25	0.00	0.25
<i>ECONOMIC DEVELOPMENT TOTAL</i>	0.25	0.25	0.00	0.25	0.00	0.25

75 - PARK AND RECREATION

Communications / Events Manager	0.20	0.20	0.00	0.20	0.00	0.20
Cultural Arts Program Coordinator	0.20	0.20	0.00	0.20	0.00	0.20
Grand Hall Sales & Marketing Coordinator	0.80	0.80	0.00	0.80	0.00	0.80
<i>Full-Time Total</i>	1.20	1.20	0.00	1.20	0.00	1.20
<i>PARK AND RECREATION TOTAL</i>	1.20	1.20	0.00	1.20	0.00	1.20

Part-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
Full-Time Total	1.45	1.45	0.00	1.45	0.00	1.45
PROMOTIONAL FUND Total	1.45	1.45	0.00	1.45	0.00	1.45

120 - DRAINAGE UTILITY FUND**60 - PUBLIC WORKS**

City Engineer	0.00	0.00	0.50	0.50	-0.25	0.25
Engineer Associate	0.00	0.00	0.00	0.00	0.25	0.25
Maintenance Worker I	1.00	1.00	0.00	1.00	0.00	1.00
Maintenance Worker II	1.00	1.00	0.00	1.00	0.00	1.00
Public Works Director	0.00	0.00	0.00	0.00	0.25	0.25
<i>Full-Time Total</i>	2.00	2.00	0.50	2.50	0.25	2.75
<i>PUBLIC WORKS TOTAL</i>	2.00	2.00	0.50	2.50	0.25	2.75

Part-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
Full-Time Total	2.00	2.00	0.50	2.50	0.25	2.75
DRAINAGE UTILITY FUND Total	2.00	2.00	0.50	2.50	0.25	2.75

125 - PARK FACILITIES DEV FUND**75 - PARK AND RECREATION**

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Assistant Tennis Professional	1.00	1.00	0.00	1.00	0.00	1.00
Athletic Program Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Communications / Events Manager	0.80	0.80	0.00	0.80	0.00	0.80
Crewleader	2.00	2.00	0.00	2.00	0.00	2.00
Cultural Arts Program Coordinator	0.80	0.80	0.00	0.80	0.00	0.80
Director of Parks and Recreation	0.60	0.60	0.00	0.60	0.00	0.60
Head Tennis Professional	1.00	1.00	-1.00	0.00	0.00	0.00
Irrigation Technician	1.00	1.00	0.00	1.00	0.00	1.00
Landscape Horticulturalist	1.00	1.00	0.00	1.00	0.00	1.00
Lead Irrigation Technician	1.00	1.00	0.00	1.00	0.00	1.00
Maintenance Worker I	7.00	7.00	0.00	7.00	0.00	7.00
Maintenance Worker II	4.00	3.00	0.00	3.00	0.00	3.00
NRH2O Marketing & Sales Manager	1.00	1.00	0.00	1.00	0.00	1.00
Office Coordinator	0.80	0.80	0.00	0.80	0.00	0.80
Parks and Recreation Assistant Director	1.00	1.00	-1.00	0.00	0.00	0.00
Parks Assistant Superintendent	0.80	0.80	0.00	0.80	0.00	0.80
Parks Operations Manager	0.00	0.00	1.00	1.00	0.00	1.00
Parks Planning Manager	0.00	0.00	1.00	1.00	0.00	1.00
Parks Superintendent	0.80	0.80	0.00	0.80	0.00	0.80
Secretary	0.80	0.80	0.00	0.80	0.00	0.80
Senior Park Planner	1.00	1.00	-1.00	0.00	0.00	0.00
Tennis Manager	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	28.40	27.40	-1.00	26.40	0.00	26.40
Court Maintenance	0.49	0.49	0.00	0.49	0.00	0.49
Park Services Lead	0.00	1.00	0.00	1.00	0.00	1.00
Seasonal Maintenance Worker I	0.34	0.34	0.00	0.34	0.00	0.34
Tennis Instructor II	0.50	0.50	0.00	0.50	0.00	0.50
Tennis Instructors	0.61	0.61	0.00	0.61	0.00	0.61
Tennis Pro Shop Staff	1.61	1.61	0.00	1.61	0.00	1.61
<i>Part-Time Total</i>	3.55	4.55	0.00	4.55	0.00	4.55
PARK AND RECREATION TOTAL	31.95	31.95	-1.00	30.95	0.00	30.95
Part-Time Total	3.55	4.55	0.00	4.55	0.00	4.55
Full-Time Total	28.40	27.40	-1.00	26.40	0.00	26.40
PARK FACILITIES DEV FUND Total	31.95	31.95	-1.00	30.95	0.00	30.95

126 - PARK RECREATION CTR FUND**75 - PARK AND RECREATION**

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Building Maintenance Worker	1.00	1.00	0.00	1.00	0.00	1.00
Grand Hall Sales & Marketing Coordinator	0.20	0.20	0.00	0.20	0.00	0.20
Grand Hall Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Member Services Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
NRH Center Aquatics Program Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
NRH Center Building Maintenance Superviso	1.00	1.00	0.00	1.00	0.00	1.00
NRH Centre Aquatic Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
NRH Centre Manager	1.00	1.00	0.00	1.00	0.00	1.00
Recreation Operations Manager	1.00	1.00	0.00	1.00	0.00	1.00
Recreation Program Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Secretary	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	10.20	10.20	0.00	10.20	0.00	10.20
Banquet and Hospitality Attendant	1.63	1.63	-0.13	1.50	0.00	1.50
Banquet and Hospitality Lead Attendant	1.50	1.50	0.00	1.50	0.00	1.50
Banquet Captain P/T	0.63	0.63	-0.13	0.50	0.00	0.50
Building Maintenance Worker - P/T	1.30	1.30	0.00	1.30	0.00	1.30
Grand Hall Event Coordinator P/T	0.00	0.00	1.13	1.13	0.00	1.13
Grand Hall Office Coordinator P/T	0.63	0.63	-0.63	0.00	0.00	0.00
Grand Hall Sales Assistant	0.63	0.63	-0.63	0.00	0.00	0.00
NRH Center Aquatic Slide Attendant	2.35	2.35	0.00	2.35	0.00	2.35
NRH Center Lifeguard	10.87	10.87	0.00	10.87	0.00	10.87
NRH Center Lifeguard Lead	3.22	3.22	0.00	3.22	0.00	3.22
NRH Centre Fitness Attendant	1.95	1.95	0.00	1.95	0.00	1.95
NRH Centre Playtime Attendant	2.80	2.80	0.00	2.80	0.00	2.80
NRH Guest Services Attendant	5.45	5.45	0.00	5.45	0.00	5.45
NRH Guest Services Lead	3.18	3.18	0.00	3.18	0.00	3.18
Recreation Programs Coordinator	0.63	0.63	0.00	0.63	0.00	0.63
Seasonal Summer Camp Counselor	2.62	2.62	0.00	2.62	0.00	2.62
Seasonal Summer Camp Director	0.27	0.27	0.00	0.27	0.00	0.27
Swim Instructors	2.06	2.06	0.00	2.06	0.00	2.06
<i>Part-Time Total</i>	41.69	41.69	-0.38	41.32	0.00	41.32
<i>PARK AND RECREATION TOTAL</i>	51.89	51.89	-0.38	51.52	0.00	51.52

Part-Time Total	41.69	41.69	-0.38	41.32	0.00	41.32
Full-Time Total	10.20	10.20	0.00	10.20	0.00	10.20
PARK RECREATION CTR FUND Total	51.89	51.89	-0.38	51.52	0.00	51.52

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
80 - POLICE DEPARTMENT						
Crime Management Analyst	1.00	1.00	0.00	1.00	0.00	1.00
Mental Health Coordinator	0.00	0.00	0.00	0.00	1.00	1.00
Police Administrative Technician	2.00	2.00	0.00	2.00	0.00	2.00
Police Lieutenant	4.00	4.00	0.00	4.00	0.00	4.00
Police Officer	27.00	27.00	0.00	27.00	0.00	27.00
Police Records Clerk	6.00	6.00	0.00	6.00	0.00	6.00
Police Records System Manager	1.00	1.00	0.00	1.00	0.00	1.00
Police Sergeant	1.00	1.00	0.00	1.00	0.00	1.00
Public Service Officer	4.00	4.00	-2.00	2.00	0.00	2.00
Public Service Officer II	0.00	0.00	2.00	2.00	0.00	2.00
<i>Full-Time Total</i>	46.00	46.00	0.00	46.00	1.00	47.00
School Crossing Guard	0.26	0.26	0.00	0.26	0.00	0.26
<i>Part-Time Total</i>	0.26	0.26	0.00	0.26	0.00	0.26
<i>POLICE DEPARTMENT TOTAL</i>	46.26	46.26	0.00	46.26	1.00	47.26
Part-Time Total	0.26	0.26	0.00	0.26	0.00	0.26
Full-Time Total	46.00	46.00	0.00	46.00	1.00	47.00
CRIME CONTROL DISTRICT FUND Total	46.26	46.26	0.00	46.26	1.00	47.26

135 - GRANT FUND**80 - POLICE DEPARTMENT**

Child Crimes Detective	0.00	0.00	0.00	0.00	1.00	1.00
Grant Coordinator	0.00	0.00	1.00	1.00	0.00	1.00
Police Officer	1.00	1.00	0.00	1.00	0.00	1.00
Victim Assistance Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Victim Assistance Specialist	2.00	2.00	0.00	2.00	0.00	2.00
<i>Full-Time Total</i>	4.00	4.00	1.00	5.00	1.00	6.00
<i>POLICE DEPARTMENT TOTAL</i>	4.00	4.00	1.00	5.00	1.00	6.00

Part-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
Full-Time Total	4.00	4.00	1.00	5.00	1.00	6.00
GRANT FUND Total	4.00	4.00	1.00	5.00	1.00	6.00

150 - TRAFFIC SAFETY FUND**80 - POLICE DEPARTMENT**

Crossing Guard Supervisor	0.48	0.48	0.00	0.48	0.00	0.48
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Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<i>Part-Time Total</i>	0.48	0.48	0.00	0.48	0.00	0.48
POLICE DEPARTMENT TOTAL	0.48	0.48	0.00	0.48	0.00	0.48

Part-Time Total	0.48	0.48	0.00	0.48	0.00	0.48
Full-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
TRAFFIC SAFETY FUND Total	0.48	0.48	0.00	0.48	0.00	0.48

410 - UTILITY FUND**10 - CITY MANAGERS OFFICE**

Assistant City Manager	0.50	0.50	0.00	0.50	0.00	0.50
City Manager	0.50	0.50	0.00	0.50	0.00	0.50
Executive Assistant to the City Manager	0.50	0.50	0.00	0.50	0.00	0.50
<i>Full-Time Total</i>	1.50	1.50	0.00	1.50	0.00	1.50
CITY MANAGERS OFFICE TOTAL	1.50	1.50	0.00	1.50	0.00	1.50

18 - BUDGET AND RESEARCH

Budget & Research Director	0.50	0.50	0.00	0.50	0.00	0.50
Budget Analyst	0.50	0.50	0.00	0.50	0.00	0.50
Senior Budget Analyst	0.50	0.50	0.00	0.50	0.00	0.50
<i>Full-Time Total</i>	1.50	1.50	0.00	1.50	0.00	1.50
BUDGET AND RESEARCH TOTAL	1.50	1.50	0.00	1.50	0.00	1.50

19 - FINANCE

Accountant II	1.00	1.00	0.00	1.00	0.00	1.00
Accounting Technician	1.50	1.50	0.00	1.50	0.00	1.50
Assistant Director of Finance	0.50	0.50	0.00	0.50	0.00	0.50
Customer Service Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Director of Finance	0.50	0.50	0.00	0.50	0.00	0.50
Purchasing Manager	0.25	0.25	0.00	0.25	0.00	0.25
Utility Service Manager	1.00	1.00	0.00	1.00	0.00	1.00
Utility Service Rep - Billing	3.00	3.00	0.00	3.00	0.00	3.00
Utility Service Rep - Cash	2.00	2.00	0.00	2.00	0.00	2.00
Utility Services Crewleader	1.00	1.00	0.00	1.00	0.00	1.00
Utility Services Worker	2.00	2.00	0.00	2.00	0.00	2.00
<i>Full-Time Total</i>	13.75	13.75	0.00	13.75	0.00	13.75
Mail Carrier P/T	1.50	1.50	0.00	1.50	0.00	1.50
<i>Part-Time Total</i>	1.50	1.50	0.00	1.50	0.00	1.50
FINANCE TOTAL	15.25	15.25	0.00	15.25	0.00	15.25

60 - PUBLIC WORKS

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Administrative Secretary	0.50	0.50	0.00	0.50	0.00	0.50
Assistant City Manager	0.00	0.00	0.75	0.75	0.00	0.75
Assistant Director Public Works	0.75	0.75	0.00	0.75	0.00	0.75
Capital Projects Manager	0.00	0.00	0.50	0.50	0.00	0.50
City Engineer	0.00	0.00	0.50	0.50	0.00	0.50
Civil Engineer	0.50	0.50	-0.50	0.00	0.00	0.00
Construction Inspector	3.00	3.00	0.00	3.00	0.00	3.00
Construction Worker	2.00	2.00	0.00	2.00	0.00	2.00
Crewleader	11.00	11.00	0.00	11.00	0.00	11.00
Customer Service Assistant	1.00	1.00	0.00	1.00	0.00	1.00
Customer Service Clerk	1.00	1.00	0.00	1.00	0.00	1.00
Director of Planning	0.50	0.50	0.00	0.50	0.00	0.50
Engineer Associate	0.50	0.50	0.00	0.50	0.50	1.00
Equipment Operator	2.00	2.00	0.00	2.00	0.00	2.00
Field Data Technician	0.00	0.00	1.00	1.00	0.00	1.00
Maintenance Worker I	11.00	8.00	-4.00	4.00	0.00	4.00
Maintenance Worker II	4.00	7.00	2.00	9.00	0.00	9.00
Managing Director	0.75	0.75	-0.75	0.00	0.00	0.00
Pipelayer	2.00	2.00	0.00	2.00	0.00	2.00
Planner	0.10	0.10	0.00	0.10	0.00	0.10
Principal Planner	0.10	0.10	0.00	0.10	0.00	0.10
Public Works Director	0.50	0.50	0.00	0.50	0.00	0.50
Public Works Superintendent / Constr	1.00	1.00	0.00	1.00	0.00	1.00
Public Works Utility Super Intendent	1.00	1.00	0.00	1.00	0.00	1.00
Regulatory Compliance Specialist	1.00	1.00	0.00	1.00	0.00	1.00
Scada Technician	2.00	2.00	0.00	2.00	0.00	2.00
Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Senior Construction inspector	0.50	0.50	0.00	0.50	0.00	0.50
Senior Scada Technician	1.00	1.00	0.00	1.00	0.00	1.00
Utility Supervisor	3.00	3.00	0.00	3.00	0.00	3.00
<i>Full-Time Total</i>	<u>51.70</u>	<u>51.70</u>	<u>-0.50</u>	<u>51.20</u>	<u>0.50</u>	<u>51.70</u>
<i>PUBLIC WORKS TOTAL</i>	<u>51.70</u>	<u>51.70</u>	<u>-0.50</u>	<u>51.20</u>	<u>0.50</u>	<u>51.70</u>
98 - CITY WIDE						
Intern I	0.25	0.25	0.00	0.25	0.00	0.25
Intern II	0.25	0.25	0.00	0.25	0.00	0.25
<i>Part-Time Total</i>	<u>0.50</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>
<i>CITY WIDE TOTAL</i>	<u>0.50</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>	<u>0.00</u>	<u>0.50</u>

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Part-Time Total	2.00	2.00	0.00	2.00	0.00	2.00
Full-Time Total	68.45	68.45	-0.50	67.95	0.50	68.45
UTILITY FUND Total	70.45	70.45	-0.50	69.95	0.50	70.45

430 - AQUATIC PARK FUND**75 - PARK AND RECREATION**

Aquatic Maintenance Technician	2.00	2.00	0.00	2.00	0.00	2.00
NRH2O Assistant General Manager	1.00	1.00	0.00	1.00	0.00	1.00
Water Park Food & Bev. Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Water Park General Manager	1.00	1.00	0.00	1.00	0.00	1.00
Water Park Maintenance Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Water Park Operations Manager	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	<u>7.00</u>	<u>7.00</u>	<u>0.00</u>	<u>7.00</u>	<u>0.00</u>	<u>7.00</u>
Aquatics Leads	3.87	3.87	0.00	3.87	0.00	3.87
Deep Water Lifegaurds	6.46	6.46	0.00	6.46	0.00	6.46
Elements of Fun Lead	0.38	0.38	0.00	0.38	0.00	0.38
Elements of Fun Team	0.71	0.71	0.00	0.71	0.00	0.71
Food Service Leads	1.70	1.70	0.00	1.70	0.00	1.70
Food Service Supervisor	1.32	1.32	0.00	1.32	0.00	1.32
Food Service Team Members	6.24	6.24	-0.58	5.66	0.00	5.66
Front Gate Leads	0.93	0.93	0.00	0.93	0.00	0.93
Front Gate Supervisor	0.51	0.51	0.00	0.51	0.00	0.51
Front Gate Team Members	3.31	3.31	0.00	3.31	0.00	3.31
Gift Shop Leads	0.64	0.64	0.00	0.64	0.00	0.64
Gift Shop Staff	0.55	0.55	0.00	0.55	0.00	0.55
Group Sales Assistant	0.22	0.22	0.00	0.22	0.00	0.22
Group Sales Supervisor	0.29	0.29	0.00	0.29	0.00	0.29
Maintenance Staff	1.12	1.12	0.00	1.12	0.00	1.12
Marketing Intern	0.05	0.05	0.00	0.05	0.00	0.05
Marketing Street Team	0.12	0.12	0.00	0.12	0.00	0.12
Office Assistant	0.23	0.23	0.00	0.23	0.00	0.23
Office Team	0.71	0.71	0.00	0.71	0.00	0.71
Operations Supervisor	2.58	2.58	0.00	2.58	0.00	2.58
Park Safety	1.55	1.55	0.00	1.55	0.00	1.55
Park Services Lead	0.72	0.72	0.00	0.72	0.00	0.72
Parks Services Staff	1.82	1.82	0.00	1.82	0.00	1.82
Revenue Supervisor	0.19	0.19	0.00	0.19	0.00	0.19

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
Shallow Water Lifegaurds	11.37	11.37	0.00	11.37	0.00	11.37
<i>Part-Time Total</i>	47.59	47.59	-0.58	47.01	0.00	47.01
<i>PARK AND RECREATION TOTAL</i>	54.59	54.59	-0.58	54.01	0.00	54.01
Part-Time Total	47.59	47.59	-0.58	47.01	0.00	47.01
Full-Time Total	7.00	7.00	0.00	7.00	0.00	7.00
AQUATIC PARK FUND Total	54.59	54.59	-0.58	54.01	0.00	54.01

510 - FACILITY SERVICES FUND**21 - FACILITIES**

Administrative Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Building Maintenance Technician	2.00	2.00	0.00	2.00	0.00	2.00
Building Maintenance Worker	3.00	3.00	2.00	5.00	0.00	5.00
Building Services Superintendent	1.00	1.00	0.00	1.00	0.00	1.00
Building Services Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
Director of Facilities & Const. Management	1.00	1.00	0.00	1.00	0.00	1.00
Facility Technician Supervisor	1.00	1.00	0.00	1.00	0.00	1.00
HVAC Technician	1.00	1.00	0.00	1.00	1.00	2.00
<i>Full-Time Total</i>	11.00	11.00	2.00	13.00	1.00	14.00
Building Maintenance Worker P/T	6.25	6.25	-3.75	2.50	0.00	2.50
<i>Part-Time Total</i>	6.25	6.25	-3.75	2.50	0.00	2.50
<i>FACILITIES TOTAL</i>	17.25	17.25	-1.75	15.50	1.00	16.50
Part-Time Total	6.25	6.25	-3.75	2.50	0.00	2.50
Full-Time Total	11.00	11.00	2.00	13.00	1.00	14.00
FACILITY SERVICES FUND Total	17.25	17.25	-1.75	15.50	1.00	16.50

520 - FLEET SERVICES FUND**22 - FLEET SERVICES**

Administrative Secretary	1.00	1.00	0.00	1.00	0.00	1.00
Equipment Services Lead Mechanic	1.00	1.00	0.00	1.00	0.00	1.00
Fire Maintenance Lead Mechanic	1.00	1.00	0.00	1.00	0.00	1.00
Fleet Fire Mechanic / Emergency Vehicle Tec	0.00	0.00	0.00	0.00	1.00	1.00
Fleet Services Manager	1.00	1.00	0.00	1.00	0.00	1.00
Fleet Services Superintendent	1.00	1.00	0.00	1.00	0.00	1.00
Mechanic	6.00	6.00	0.00	6.00	0.00	6.00
Parts Technician	1.00	1.00	0.00	1.00	0.00	1.00

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<i>Full-Time Total</i>	12.00	12.00	0.00	12.00	1.00	13.00
<i>FLEET SERVICES TOTAL</i>	12.00	12.00	0.00	12.00	1.00	13.00

Part-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
Full-Time Total	12.00	12.00	0.00	12.00	1.00	13.00
FLEET SERVICES FUND Total	12.00	12.00	0.00	12.00	1.00	13.00

530 - INFORMATION TECHNOLOGY FUND**20 - INFORMATION TECHNOLOGY**

Assistant Director of Information Technology	2.00	2.00	0.00	2.00	0.00	2.00
Cybersecurity Analyst	0.00	0.00	0.00	0.00	1.00	1.00
Director of Information Technology	1.00	1.00	0.00	1.00	0.00	1.00
G.I.S Analyst	1.00	1.00	0.00	1.00	0.00	1.00
Network Engineer	1.00	1.00	0.00	1.00	0.00	1.00
Network Services Analyst	3.00	3.00	0.00	3.00	0.00	3.00
Senior Network Services Analyst	1.00	1.00	0.00	1.00	0.00	1.00
Sr System Analyst - Public Safety	1.00	1.00	0.00	1.00	0.00	1.00
System Administrator	1.00	1.00	0.00	1.00	0.00	1.00
System Analyst - Public Safety	1.00	1.00	0.00	1.00	0.00	1.00
<i>Full-Time Total</i>	12.00	12.00	0.00	12.00	1.00	13.00
Part Time Secretary	0.50	0.50	0.00	0.50	0.00	0.50
<i>Part-Time Total</i>	0.50	0.50	0.00	0.50	0.00	0.50
<i>INFORMATION TECHNOLOGY TOTAL</i>	12.50	12.50	0.00	12.50	1.00	13.50

Part-Time Total	0.50	0.50	0.00	0.50	0.00	0.50
Full-Time Total	12.00	12.00	0.00	12.00	1.00	13.00
INFORMATION TECHNOLOGY FUND Total	12.50	12.50	0.00	12.50	1.00	13.50

540 - SELF INSURANCE FUND**15 - HUMAN RESOURCES**

Assistant Director of Human Resources	0.80	0.80	0.00	0.80	0.00	0.80
Benefits Coordinator	1.00	1.00	0.00	1.00	0.00	1.00
Director of Human Resources	0.80	0.80	0.00	0.80	0.00	0.80
Human Resources Analyst	0.80	0.80	0.00	0.80	0.00	0.80
Human Resources Generalist	0.80	0.80	0.00	0.80	0.00	0.80
Payroll Specialist	0.80	0.80	0.00	0.80	0.00	0.80
<i>Full-Time Total</i>	5.00	5.00	0.00	5.00	0.00	5.00

Personnel Distribution
Summary of Personnel by Department
FY22-23 Adopted

	FY20/21 Actual	FY21/22 Adopted	Changes	FY21/22 Revised	Changes	FY22/23 Adopted
<i>HUMAN RESOURCES TOTAL</i>	5.00	5.00	0.00	5.00	0.00	5.00
Part-Time Total	0.00	0.00	0.00	0.00	0.00	0.00
Full-Time Total	5.00	5.00	0.00	5.00	0.00	5.00
SELF INSURANCE FUND Total	5.00	5.00	0.00	5.00	0.00	5.00
City-Wide Part-time Grand Total	123.76	124.76	-5.23	119.52	0.50	120.02
City-Wide Full-time Grand Total	575.00	575.00	2.50	577.50	7.50	585.00
City-Wide Grand Total	698.76	699.76	-2.73	697.02	8.00	705.02

Breakdown of Non Sworn / Sworn Personnel City-Wide:

City-Wide Non Sworn Non Sworn	474.71	475.71	-1.28	474.42	7.50	481.92
City-Wide Sworn Sworn	224.05	224.05	-1.45	222.60	0.50	223.10
City-Wide Non Sworn/Sworn Grand Total	698.76	699.76	-2.73	697.02	8.00	705.02

Personnel Distribution Summary

Summary of Personnel Changes

Fund	Department	FY 2021/2022	FY2022/2023
General Fund			
	City Manager	No changes.	No changes.
	Communications	1 Full-time Broadcast Specialist reclassified to 1 Full-time Digital Content Producer. 1 Part-time Lead Production Assistant reclassified to 1 Part-time Intern II.	1 Full-time Secretary Receptionist position reclassified to 1 Full-time Communications Coordinator.
	Human Resources	No changes.	No changes.
	Finance	No changes.	No changes.
	Budget & Research	No changes.	No changes.
	City Secretary's Office	No changes.	1 Full-time Secretary Receptionist position added.
	Legal	No changes.	
	Municipal Court	1 Full-time Clerk position was reclassified to a Lead Clerk position. 1 Part-time Court Clerk position was reinstated.	No changes.
	Building Permits & Inspection	1 Full-time Assistant Building Official was reclassified to 1 Full-time Plans Examiner.	No changes.
	Planning & Development	No changes.	No changes.
	Economic Development	No changes.	No changes.
	Library	1 Part-time Library Associate reclassified to 1 Part-time Librarian	No changes.
	Neighborhood Services	No changes.	1 Full-time Code Enforcement Officer position added.
	Public Works	Assistant City Manager position, split 0.25 into General Fund Public Works replacing the 0.25 Managing Director position. 1 Full-time Capital Projects Manager added and split 0.5 into General Fund Public works. 0.5 Civil Engineer position reclassified to 0.5 City Engineer position.	0.25 FTE of City Engineer position reclassified to .25 FTE of Engineer Associate position. 0.25 FTE of Public Works Director position removed for General Fund Public Works. 1 Full-time Street Supervisor position added.
	Parks and Recreation	No changes.	No changes.

Fund	Department	FY 2021/2022	FY2022/2023
	Police	1 Full-time Dispatcher position reclassified to 1 Full-time Communications Supervisor position. 1 Full-time Police Officer position reclassified to 1 Full-time Police Sergeant. 1 Part-Time Police Officer position removed.	1 Full-time Child Crimes Detective position removed.
	Fire Department	No changes.	1 Part time Firefighter position added.
	Non-Departmental	No changes.	No changes.
Drainage Utility Fund			
	Public Works	0.5 of a City Engineer position added to Public Works in the Drainage Utility Fund.	.25 FTE of City Engineer position reclassified to .25 FTE of Engineer Associate position. .25 FTE of Public Works Director position added to Drainage Utility Fund Public Works.
Parks and Recreation Facilities Development Fund			
	Parks and Recreation	1 Full-time Head Tennis Professional position removed. 1 Full time Parks and Recreation Assistant Director position removed. 1 Full-time Senior Park Planner position removed.	No changes.
Parks and Recreation Centre Fund			
	Parks and Recreation	0.13 Part-time Banquet and Hospitality Attendant position removed. 0.13 Part-time Banquet Captain position removed. 1.13 Grand Hall Event Coordinator positions added. 1 Part-time Grand Hall Office Coordinator position removed. 1 Part-time Grand Hall Sales Assistant Position removed.	No changes.
Crime Control and Prevention District Fund			
	Police	2 Full-time Public Service Officer positions reclassified to 2 Full-time Public Service Officer II positions.	1 Full-time Mental Health Coordinator position added.
Promotional Fund			
	Economic Development	No changes.	No changes.
	Parks and Recreation	No changes.	No changes.

Fund	Department	FY 2021/2022	FY2022/2023
Grant Fund			
	Police	1 Full-time Grant Coordinator position added.	1 Full-time Child Crimes Detective position added.
Traffic Safety Fund			
	Police	No changes.	No changes.
Utility Fund			
	City Manager's Office	No changes.	No changes.
	Finance	No changes.	No changes.
	Budget and Research	No changes.	No changes.
	Public Works	1 Full-time Assistant City Manager position split .75 into Utility Fund Public Works. 1 Capital Projects Manager split .5 into Utility Fund Public Works. 1 Full-time Civil Engineer position reclassified as City Engineer, this position is split 0.5 into Utility Fund Public Works. 1 Full-time Field Data Technician position added. 2 Full-time Maintenance Worker I positions reclassified to 2 Full-time Maintenance Worker II positions. 2 Full time Maintenance Worker I positions removed. 1 Full time Managing Director position that was split 0.75 into Utility Fund Public Works removed.	.5 FTE Engineer Associate position added.
	Non-Departmental	No changes.	No changes.
Aquatic Park			
	Aquatic Park	.58 of an FTE Food Service Team Member position removed.	No changes.
Facilities / Construction Management Fund			
	Facilities / Construction M	2 Full-time Building Maintenance Worker positions added. 3.75 FTE Part-time Building Maintenance Worker positions removed.	1 Full-time HVAC Technician position added.
Fleet Services			
	Fleet Services	No changes.	1 Full-time Fleet Fire Mechanic/Emergency Vehicle Tech position added.
Information Technology Fund			
	Information Technology	No changes.	1 Full-time Cybersecurity Analyst position added.
Self-Insurance Fund			

Fund	Department	FY 2021/2022	FY2022/2023
	Human Resources	No changes.	No changes.
Utility CIP Personnel Fund			
	Public Works	No changes.	No changes.

ORDINANCE NO. 3755

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF NORTH RICHLAND HILLS, TEXAS, SETTING THE TAX RATE; LEVYING AND ASSESSING GENERAL AND SPECIAL AD VALOREM TAXES FOR THE USE AND SUPPORT OF THE MUNICIPAL GOVERNMENT OF THE CITY OF NORTH RICHLAND HILLS, TEXAS; APPORTIONING THE LEVIES FOR SPECIFIC PURPOSES; PROVIDING A SEVERABILITY CLAUSE AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of North Richland Hills is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Manager of the City of North Richland Hills submitted a tax rate proposal to the City Council prior to the beginning of the fiscal year, and in said tax rate proposal set forth the estimated necessary tax rate required to provide adequate revenues for the general use and support of the Municipal Government of the City of North Richland Hills; and

WHEREAS, the City Council finds that all provisions pertaining to the adoption of an ad valorem tax rate have been in all things complied with; and

WHEREAS, A Public Hearing was held by the City Council for the City of North Richland Hills on September 8, 2022; and

WHEREAS, after a full and final consideration, the City Council is of the opinion that the tax rate should be approved and adopted; and

WHEREAS, the taxes have been levied in accordance with the adopted fiscal year 2023 budget as required by state law;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL, CITY OF NORTH RICHLAND HILLS, TEXAS, THAT:

SECTION 1. There shall be and there is hereby levied and assessed and there shall be collected for the tax year 2022 for the general use and support of the Municipal Government of the City of North Richland Hills, Texas a total ad valorem tax of Fifty-Four Point Seventy-Nine, Seventy-Two Cents (\$0.547972) on each One Hundred Dollars (\$100.00) of valuation of property – real and personal – within the corporate limits of the City of North Richland Hills, Texas, subject to taxation. The assessment ratio shall be One Hundred percent (100%).

SECTION 2. The taxes collected shall be apportioned for the use as follows:

(a) For maintenance and operations levied on the \$100.00 valuation; \$0.347744; and

(b) For interest and sinking levied on the \$100.00 valuation; \$0.200228.

All monies collected and hereby apportioned and set apart for the specific purposes indicated and the funds shall be accounted for in such a manner as to readily show balances at any time.

SECTION 3. That the tax rate for maintenance and operations of \$0.347744 will impose an amount of taxes that exceeds the amount of taxes imposed for that purpose in the preceding year, therefore:

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

SECTION 4. That the maintenance and operations tax rate of \$0.347744 exceeds the no-new-revenue maintenance and operations rate of \$0.327095, therefore:

THIS TAX RATE WILL EFFECTIVELY BE RAISED BY 6.31 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$20.65.

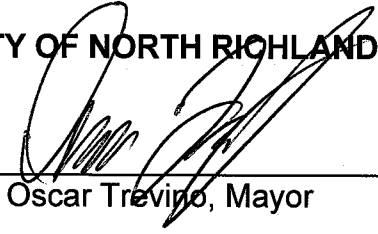
SECTION 5. It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 6. This ordinance shall be in full force and effect from and after its passage as provided by law.

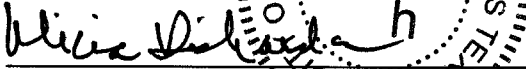
AND IT IS SO ORDAINED.


PASSED AND APPROVED on this 12th day of September, 2022.

CITY OF NORTH RICHLAND HILLS


By: 
Oscar Trevino, Mayor

ATTEST:

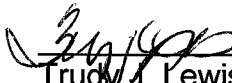

Alicia Richardson
City Secretary/Chief Governance Officer



APPROVED AS TO FORM AND LEGALITY:


Maleshia McGinnis, City Attorney

APPROVED AS TO CONTENT:


Trudy J. Lewis, Budget & Research Director

ORDINANCE NO. 3756

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF NORTH RICHLAND HILLS, TEXAS, ADOPTING THE ENSUING BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2022, AND ENDING SEPTEMBER 30, 2023, IN ACCORDANCE WITH THE CHARTER OF THE CITY OF NORTH RICHLAND HILLS, TEXAS; PROVIDING FOR THE FILING OF THE BUDGET; PROVIDING FOR INVESTMENTS AND TRANSFERS; PROVIDING A SEVERABILITY CLAUSE AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of North Richland Hills is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Manager of the City of North Richland Hills submitted a proposed budget for the ensuing fiscal year beginning October 1, 2022, and ending September 30, 2023 to the City Council at least forty-five (45) days prior to the beginning of the fiscal year as required by the City Charter of the City of North Richland Hills; and

WHEREAS, the proposed budget meets the requirements of Title 4, Chapter 102, Section 102.003 of Texas Local Government Code; and

WHEREAS, the City Council finds that all provisions pertaining to the approval of the revised budget and adoption of the proposed budget contained in the City Charter and in state law have been, in all things complied with; and

WHEREAS, in accordance with Section 102.001, et seq, Texas Local Government Code, the City Council determined that a public hearing should be held at a time and place which was set forth in a notice published as required by law; and

WHEREAS, such public hearing on the budget was duly held on September 8, 2022, and all taxpayers were given an opportunity to attend and participate in such public hearing; and

WHEREAS, after full and final consideration, the City Council is of the opinion that the budget should be approved and adopted;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF NORTH RICHLAND HILLS, TEXAS, THAT:

SECTION 1. The budget of revenues and expenditures of the City of North Richland

Hills for the Fiscal Year beginning October 1, 2022, and ending September 30, 2023, as set forth in Attachments A and B, operating and capital projects budgets for FY 2022-2023, is hereby adopted and approved as the said City of North Richland Hills budget for the Fiscal Year beginning the first day of October 2022, and ending the thirtieth day of September 2023.

SECTION 2. The budget for Fiscal Year 2022-2023 is on file with the City Secretary in accordance with state law and the City Charter.

SECTION 3. The City Manager is hereby authorized to make inter-departmental and inter-fund transfers during the fiscal year as deemed necessary in order to avoid over-expenditure of particular accounts.

SECTION 4. The City Manager, or his designee, is hereby authorized to invest any funds not needed for current use in any lawful manner. Interest accrued from investments shall be deposited to the interest income account of the funds from which the principal was invested.

SECTION 5. This ordinance shall be cumulative of all provisions of ordinances and of the Code of Ordinances, City of North Richland Hills, Texas, as amended, except where the provisions are in direct conflict with the provisions of other ordinances, in which event the conflicting provisions of the other ordinances are hereby repealed.

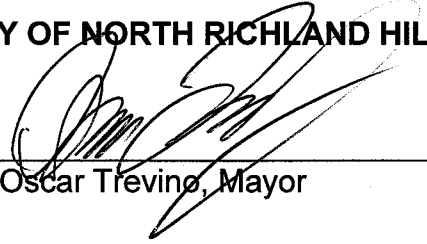
SECTION 6. It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 7. This ordinance shall be in full force and effect from and after its passage as provided by law.

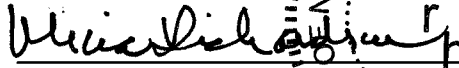
AND IT IS SO ORDAINED.

PASSED AND APPROVED on this 12th day of September 2022.

CITY OF NORTH RICHLAND HILLS

By: 
Oscar Trevino, Mayor

ATTEST:

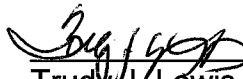

Alicia Richardson
City Secretary/Chief Governance Officer



APPROVED AS TO FORM AND LEGALITY:


Maleshia B. McGinnis, City Attorney

APPROVED AS TO CONTENT:


Trudy J. Lewis, Budget & Research Director

RESOLUTION NO. 2022-038

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF NORTH RICHLAND HILLS, TEXAS, APPROVING THE CERTIFIED TAX ROLL FOR TAX YEAR 2022; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of North Richland Hills is a home rule city acting under its charter adopted by the electorate pursuant to Article XI, Section 5 of the Texas Constitution and Chapter 9 of the Local Government Code; and

WHEREAS, the City Council of the City of North Richland Hills, Texas received the Ad Valorem Tax Roll for the Tax Year 2022 from the Tarrant Appraisal District in the amount of \$7,576,210,392 including minimum value of properties pending disposition before the Appraisal Review Board and the estimated net taxable value on incomplete properties; and

WHEREAS, Texas Tax Code Section 26.09(e) requires the City Council to approve the certified tax roll as a separate action item during the budget and tax rate approval process; and

WHEREAS, the City Council has reviewed and considered the said tax roll on September 12, 2022.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF NORTH RICHLAND HILLS, TEXAS, THAT:

SECTION 1. The Tax Roll received from the Tarrant Appraisal District in July 2022, be and is hereby approved and said Tax Roll shall be collectively considered the Tax Roll of this City for Tax Year 2022, and it is hereby in all things adopted and approved.

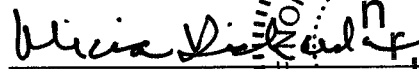
PASSED AND APPROVED on this 12th day of September, 2022.

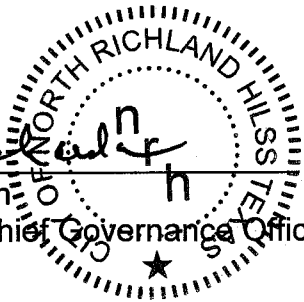
CITY OF NORTH RICHLAND HILLS

By: 

Oscar Trevino, Mayor

ATTEST:

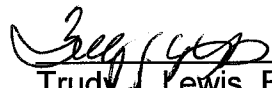

Alicia Richardson
City Secretary/Chief Governance Officer



APPROVED AS TO FORM AND LEGALITY:


Maleshia B. McGinnis, City Attorney

APPROVED AS TO CONTENT:


Trudy J. Lewis, Budget & Research Director

Glossary

ACCRUAL BASIS: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of estimated cash flows.

ACCRUED EXPENSES: Expense incurred but not due until a later date.

ACTIVITY: A specified and distinguishable line of work performed by a Division.

ADOPTED BUDGET: A term used to describe revenue and expenditures for the fiscal year beginning October 1 of each year, as approved by the City Council.

AD VALOREM TAX (current): All property, real, personal, mixed tangible, intangible, annexations, additions, and improvements to property located within the taxing units jurisdiction which are subject to taxation on January 1 of the current fiscal year. Each year, following the final adoption of the budget ordinance, the City Council sets the tax rate and levy for the fiscal year beginning October 1 and continuing through the following September 20.

AD VALOREM TAX (delinquent): All taxes are due on receipt of bill and are delinquent if not paid before February 1 of the fiscal year in which the tax is imposed.

AD VALOREM TAX (penalty & interest): A delinquent tax incurs a penalty of six percent of the amount of the tax for the first calendar month it is delinquent, plus one percent for each additional month or portion of the month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent. However, the delinquent tax on July 1 incurs a total penalty of twelve percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

APPRAISED VALUE: The market value of real and personal property located in the City as of January 1 each year, as determined by the Tarrant Appraisal District.

APPROPRIATION: A legal authorization granted by a legislative body to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended.

ASSESSED VALUATION: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the Tarrant Appraisal District.)

AUDIT: An examination of an organizations' financial statements and the utilization of resources.

BAD DEBT: A debt that is not collectible and therefore worthless to the creditor

BALANCED BUDGET: A budget (i.e. financial plan, estimate, etc.) whose expenditures are equal to or less than revenues (resources).

BWC: - Acronym for Body Worn Cameras. A video recording system worn on the body by law enforcement officers.

BOND: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, together with periodic interest at a specified rate.

BONDED DEBT: Portion of indebtedness represented by outstanding bonds.

BUDGET: A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures for various municipal services provided for the residents of the City.

BUDGET ADJUSTMENT: Legal procedure utilized by the City staff and City Council to revise a budget appropriation. The City of North Richland Hills has a written budget adjustment policy that allows adjustments in accordance with the City Charter.

BUDGET CALENDAR: Schedule of key dates which the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT: Instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

BUDGET MESSAGE: The opening section of the document which provides the reader of the budget document with a general summary of the most important aspects of the budget, including current and previous fiscal years, and recommendations and views of the City Manager.

BUDGET ORDINANCE: The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

BUDGETARY CONTROL: The control or management of a governmental or enterprise fund in accordance with an approved budget to keep expenditures within the limitations of available appropriations of revenue.

BUILDING MAINTENANCE FUND: A Fund whereby monies provide solely for the maintenance and upkeep of City owned buildings, facilities and structures. Refer to Resolution No. 97-39, approved September 8, 1997.

CAPITAL OUTLAY: An expenditure which results in the acquisition of or addition to fixed assets, and meets these criteria: has an anticipated useful life of more than one year; can be permanently identified as an individual unit of property; belongs to one of the following categories: Land, Buildings, Structures & Improvements, Equipment; constitutes a tangible, permanent addition to the value of City assets; does not constitute repair or maintenance; and, is not readily susceptible to loss.

CAPITAL PROJECT: A specific identifiable improvement or purpose for which expenditures are proposed within the capital budget or capital improvement program.

CAPITAL PROJECT FUND: A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

CASH BASIS: A basis of accounting under which transactions are recognized only when cash changes hand.

CERTIFICATE OF OBLIGATIONS: - CO's are a streamlined method of financing approved by the Certificate of Obligation Act of 1971, Subchapter C of Chapter 271 of the Texas Local Government Code. These bonds are limited to certain statutory purposes which cover most financing that the local government may need to do.

COMMUNITY EMERGENCY RESPONSE TEAM (CERT): If a disaster or emergency strikes and overwhelms or delays emergency responders, trained CERT members will be called upon to help save and sustain lives until additional emergency responders arrive.

CITY CHARTER: The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

CITY COUNCIL: The Mayor and seven (7) Council members collectively acting as the legislative and policymaking body of the City.

CO's: - Acronym for Certificates of Obligation Bonds. See Certificates of Obligations.

CODE RANGER PROGRAM: A program which became active in June 2012. The program has volunteers which observe code violations, including falling fence, high grass, and inoperable vehicles and illegals signs.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): Federal funds made available to municipalities specifically for community revitalization.

CONTINGENCY: A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

CONTRACTUAL SERVICES: The costs related to services performed for the City by individuals, businesses, or utilities.

CURRENT TAXES: Taxes levied and due within one year.

DEBT SERVICE: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

DEBT SERVICE FUND: A fund established to account for the accumulation of resources for the payment of principal and interest on long term debt, also called a Sinking Fund.

DEFICIT: The excess of the liabilities of a fund over its assets; or the excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

DELINQUENT TAXES: Taxes remaining unpaid on or after the date on which a penalty for non-payment is attached.

DEPARTMENT: Administrative subsection of the City that indicates management responsibility for an operation.

DEPRECIATION: That portion of the cost of a capital asset that is charged as an expense during a particular period. This is a process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the loss of usefulness of a fixed asset is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

DISTINGUISHED BUDGET PRESENTATION AWARD: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish well organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

EFFECTIVE TAX RATE: A rate which generates the same amount of revenues from property which is taxed in both years.

ENCUMBRANCES: Obligations in the form of purchase orders and contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved because the goods or services have not been received. When paid, the encumbrance is liquidated.

ENTERPRISE FUND: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EQUIPMENT REPLACEMENT FUND: A Fund whereby monies provide solely for the replacement, maintenance and upkeep of City owned equipment. Refer to Resolution No. 97-39, approved September 8, 1997.

EXPENDITURE: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all funds.

EXPENSES: A decrease in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FISCAL YEAR: The time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of North Richland Hills has specified October 1 to September 30 as its fiscal year.

FIXED ASSETS: Assets of a long term character which are intended to continue to be held or used, such as land, buildings, machinery and equipment.

FRANCHISE FEE: The fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas and cable television.

FUND: An accounting entity with a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance, revenues and expenditures.

FUND ACCOUNTING: A governmental accounting system that is organized and operated on a fund basis.

FUND BALANCE: The assets of a fund less liabilities, as determined at the end of each fiscal year. Any reservations of fund balance are deducted to result in an "unreserved fund balance".

FUND TYPE: In governmental accounting, all funds are classified into eight fund types: General, Special Revenue, Debt Services, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

GENERAL FUND: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, park and recreation, libraries, public works, and general administration.

GENERAL OBLIGATION BONDS: Bonds that finance public projects such as streets, municipal facilities, and park improvements. The repayment of these bonds is made from property taxes, and these bonds are backed by the full faith and credit of the issuing government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standard of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. They encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. They provide a standard by which to measure financial presentations.

GO's: - Acronym for General Obligation Bonds. See General Obligation Bonds.

GOALS: Broad, general statements of each activity or department's desired outcomes.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): Association of public financial professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement in Financial Reporting Program since 1946. It also publishes “Governmental Accounting, Auditing, and Financial Reporting” commonly known as the “blue book.”

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): Ultimate authoritative accounting and financial reporting standard-setting body for state and local governments. The GASB was established in June 1984 to replace the NCGA.

GOVERNMENTAL FUNDS: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT: A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from the state and federal governments.

HALF CENT SALES TAX: A half percent sales tax can be imposed by qualifying cities to fund specific development activities under the Development Corporation Act of 1979 with voter approval.

HOMESTEAD EXEMPTION: A deduction from the total taxable assessed value of owner occupied property. The exemption in North Richland Hills is 15% with an additional \$35,000 for disabled and senior citizens.

INCOME: A term used in proprietary fund type accounting to represent revenues, or the excess of revenues over expenses.

INFRASTRUCTURE: The underlying permanent foundation or basic framework.

INTEREST EARNINGS: The earnings from available funds invested during the year in U.S. Treasury Bonds, Government agencies, and Certificates of Deposits.

INTERFUND TRANSFER: Amounts transferred from one fund to another.

INTERNAL SERVICE FUND: Fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

INVESTMENTS: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

LEVY: To impose taxes, special assessments, or service charges for the support of City services.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

LINE ITEM BUDGET: A budget that lists each expenditure item separate along with the dollar amount budgeted for each specific account number.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE: All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems, and land.

MAINTENANCE & OPERATIONS (M&O): Represents the portion of taxes assessed for the maintenance and operations of the General Fund Services.

MIXED BEVERAGE TAX: A tax at the rate of ten (10%) percent imposed on the gross receipts of a Licensee for the sale, preparation, or service of mixed beverages or from the sale of ice or non-alcoholic beverages consumed on the premises of the permitted.

METROPLEX: The contiguous metropolitan area located in North Central Texas consisting of the Dallas-Fort Worth Area and surrounding areas including the City of North Richland Hills.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both “measurable” and “available” to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debt which are generally recognized when due.

MUNICIPAL: Of or pertaining to a city or its government.

NEIGHBORHOOD INITIATIVE PROGRAM: Program developed in 2004 by the City of North Richland Hills to help single parents, elderly, and people with disabilities with repairs to their homes and yard work. The city receives donated equipment and supplies from local businesses in order to help those in need.

NTE - North Tarrant Expressway

NON-DEPARTMENTAL: Department to budget expenses that benefit the fund as a whole rather than a particular department within the fund.

OPERATING BUDGET: A financial plan outlining estimated revenues and expenditures and other information for a specified period (usually a fiscal year). The "proposed budget" is the financial plan presented by the City Manager for consideration by the City Council, and the "adopted budget" is the financial plan ultimately approved and authorized by the City Council.

OPERATING EXPENSES: Proprietary fund expenses that are directly related to the fund's primary service activities.

OPERATING INCOME: The excess of proprietary fund operating revenues over operating expenses.

OPERATING REVENUES: Proprietary fund revenues that are directly related to the fund's primary service activities. They consist primarily of user charges for services.

OPERATING TRANSFERS: All inter-fund transfers other than residual equity transfers.

ORDINANCE: A formal legislative enactment by the governing body of a municipality. It is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PAYGO: - Pay As You Go. Paying for capital projects out of current tax and grant revenues rather than issuing debt to pay for them.

PER CAPITA COSTS: The cost of service per person. Per capita costs in North Richland Hills are based on a 60,500 estimated population provided by the North Central Texas Council of Governments.

PERFORMANCE MEASURES: Specific quantitative and qualitative measures of work performed as an objective of the department.

PERMANENT STREET MAINTENANCE FUND: A Fund whereby all monies provide solely for the maintenance and up keep of public streets, thoroughfares and public ways. Refer to Resolution No. 95-47, approved August 28, 1995.

PROGRAM DESCRIPTION: Describes the nature of service delivery provided at this level of funding.

PROGRAM GOALS: Program goals describe the purpose or benefit the activity or department plans to provide to the community and/or organizations it serves. Goals identify the end result the activity/department desires to achieve with its planned activities, but goals are often ongoing and may not be achieved in one year.

PROGRAM MEASURES: Productivity measures should reflect how well a program is performing its activities to meet the needs of the public and the organization. They should measure productivity, effectiveness, efficiency or the impact of a service provided. While activity measures indicate

“how much” activity the department is performing, productivity measures identify “how well” the department/activity is performing.

PROGRAM OBJECTIVES: Program objectives are quantifiable steps toward accomplishing stated goals. They should have a specific time frame or measurable achievement. Objectives should be able to be reached or completed within the current fiscal year in most cases. Objectives are not required for every activity performed, but should focus of the major steps necessary for achieving established goals.

PROPERTY TAXES: Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

PROPRIETARY FUNDS: Funds that focus on the determination of operating income, changes in net assets, (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

R-2 - Single Family Residential home platted prior to 01/01/1998. The R-2 district is intended to provide areas for low density development of single-family detached dwelling units which are constructed at an approximate density of 4.0 units per acre.

RESERVE: An account used to indicate that a portion of fund balance is restricted for a specific purpose. An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. A reserve may also be an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESERVE FOR REPLACEMENT AND REPAIR OF INFRASTRUCTURE AT THE AQUATIC PARK: Funds in this reserve shall be specifically reserved annually for major improvements and replacements. This reserve is not for routine maintenance or the addition of attractions at the Park. Refer to Resolution No. 97-54, approved November 24, 1997.

RESOURCES: Assets that can be used to fund expenditures.

REVENUES: All amounts of money earned or received by the City from external sources.

REVENUE BONDS: Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

SALES TAX: A general “sales tax” is levied on persons and businesses selling merchandise or services in the city limits on a retail basis. The categories for taxation are defined by state law. Monies collected under authorization of this tax are for the use and benefit of the city; however, no city may pledge anticipated revenues from this source to secure the payment of funds or other indebtedness.

SIDEWALK CONSTRUCTION FUND: A Fund whereby monies are solely for the purpose of construction and/or reconstruction of sidewalks throughout the City for the safety and convenience of pedestrians. Refer to Ordinance No. 2484, approved June 26, 2000.

SPECIAL REVENUE FUNDS: A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specific purposes.

SUNDRY CHARGES: This includes items which are not in the supply or maintenance category. These expenses may be for services provided by private business organizations, by public utilities, for contract labor, for outside consultants, payment of claims and damages against the City, or service provided by some department of the government agency.

SUPPLIES: Expendable materials and operating supplies necessary to conduct the business of departmental activities.

TAX BASE: The total value of all real and personal property in the City as of January 1 of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.

TAX INCREMENT FINANCING (TIF): The act of capturing the amount of property taxes levied by a taxing unit for the year on the appraised value of real property located within a defined investment zone. The tax increments are paid into the TIF fund and used to pay project costs within the zone, including debt service obligations.

TAX LEVY: The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

TAX RATE: A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

TAX ROLL: The official list showing the amount of taxes levied against each taxpayer or property in the City. This list is provided to the City by Tarrant Appraisal District.

TAXABLE VALUE: Estimated value of taxable property to which the ad valorem tax rate is applied.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TEXAS COMMISSION ON ENVIRONMENTAL QUALITY (TCEQ): The Texas Commission on Environmental Quality (TCEQ) is the environmental agency for the state that is charged with protection of the state's health and development/preservation of natural resources consistent with economic development.

TEXAS DEPARTMENT OF TRANSPORTATION (TxDOT): An agency of the State of Texas responsible for regional and statewide transportation and a source of transportation and regional mobility grant funds.

TEXAS MUNICIPAL RETIREMENT SYSTEM (TMRS): A pension plan for employees of member cities with the State of Texas.

THE T: Originally named the Fort Worth Transportation Authority in 1983, The T provides transportation services in the form of buses, vanpools, and the Trinity Railway Express to citizens in the Tarrant County and North Texas area that is based out of Fort Worth, Texas.

TRANSIT ORIENTED DEVELOPMENT (TOD): The Transit Oriented Development or TOD is the creation of compact, vibrant communities that are centered around high quality train systems. The goal of TOD is to help citizens eliminate the need for cars by building walkable communities that essentially lead to a higher quality of life.

TRINITY RIVER AUTHORITY (TRA): The Trinity River Authority of Texas is tasked with providing water and wastewater treatment along with reservoir facilities as well as being the sponsor for federal water projects authorized by Texas Legislature within the boundaries that the TRA services.

USER CHARGES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

VOLUNTEERS IN POLICING SERVICE (VIPS): Help the NRH Police Department with non-enforcement duties, allowing police officers more time to focus on crime reduction.

WORKING CAPITAL: Budgeted working capital is calculated as a fund's current assets less current liabilities and outstanding encumbrances. The term is used to indicate unencumbered fund balances in enterprise funds such as the Utility, Golf Course, and Aquatic Park funds.

2022 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

City of North Richland Hills

(817) 427-6000

Taxing Unit Name

Phone (area code and number)

4301 City Point Drive, North Richland Hills, Texas 76180

www.nrhtx.com

Taxing Unit's Address, City, State, ZIP Code

Taxing Unit's Website Address

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
1.	2021 total taxable value. Enter the amount of 2021 taxable value on the 2021 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹	\$ 6,788,517,004
2.	2021 tax ceilings. Counties, cities and junior college districts. Enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ²	\$ 1,208,205,281
3.	Preliminary 2021 adjusted taxable value. Subtract Line 2 from Line 1.	\$ 5,580,311,723
4.	2021 total adopted tax rate.	\$ 0.572184 /\$100
5.	2021 taxable value lost because court appeals of ARB decisions reduced 2021 appraised value.	
	A. Original 2021 ARB values:	\$ 573,976,044
	B. 2021 values resulting from final court decisions:	- \$ 525,647,597
	C. 2021 value loss. Subtract B from A. ³	\$ 48,328,447
6.	2021 taxable value subject to an appeal under Chapter 42, as of July 25.	
	A. 2021 ARB certified value:	\$ 83,912,646
	B. 2021 disputed value:	- \$ 12,586,897
	C. 2021 undisputed value. Subtract B from A. ⁴	\$ 71,325,749
7.	2021 Chapter 42 related adjusted values. Add Line 5C and Line 6C.	\$ 119,654,196

¹ Tex. Tax Code §26.012(14)

² Tex. Tax Code §26.012(14)

³ Tex. Tax Code §26.012(13)

⁴ Tex. Tax Code §26.012(13)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
8.	2021 taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7.	\$ 5,699,965,919
9.	2021 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2021. Enter the 2021 value of property in deannexed territory. ⁵	\$ 0
10.	<p>2021 taxable value lost because property first qualified for an exemption in 2022. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2022 does not create a new exemption or reduce taxable value.</p> <p>A. Absolute exemptions. Use 2021 market value: \$ 0</p> <p>B. Partial exemptions. 2022 exemption amount or 2022 percentage exemption times 2021 value: + \$ 180,959,517</p> <p>C. Value loss. Add A and B.⁶</p>	\$ 180,959,517
11.	<p>2021 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2022. Use only properties that qualified in 2022 for the first time; do not use properties that qualified in 2021.</p> <p>A. 2021 market value: \$ 0</p> <p>B. 2022 productivity or special appraised value: - \$ 0</p> <p>C. Value loss. Subtract B from A.⁷</p>	\$ 0
12.	Total adjustments for lost value. Add Lines 9, 10C and 11C.	\$ 180,959,517
13.	2021 captured value of property in a TIF. Enter the total value of 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2021 taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0.	\$ 6,651,704
14.	2021 total value. Subtract Line 12 and Line 13 from Line 8.	\$ 5,512,354,698
15.	Adjusted 2021 total levy. Multiply Line 4 by Line 14 and divide by \$100.	\$ 31,540,812
16.	Taxes refunded for years preceding tax year 2021. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2021. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. ⁹	\$ 543,508
17.	Adjusted 2021 levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰	\$ 32,084,320
18.	<p>Total 2022 taxable value on the 2022 certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled.¹¹</p> <p>A. Certified values: \$ 7,322,302,762</p> <p>B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ 0</p> <p>C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property: - \$ 0</p> <p>D. Tax increment financing: Deduct the 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2022 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below.¹² - \$ 13,616,004</p> <p>E. Total 2022 value. Add A and B, then subtract C and D.</p>	\$ 7,308,686,758

⁵ Tex. Tax Code §26.012(15)
⁶ Tex. Tax Code §26.012(15)
⁷ Tex. Tax Code §26.012(15)
⁸ Tex. Tax Code §26.03(c)
⁹ Tex. Tax Code §26.012(13)
¹⁰ Tex. Tax Code §26.012(13)
¹¹ Tex. Tax Code §26.012, 26.04(c-2)
¹² Tex. Tax Code §26.03(c)

Line	No-New-Revenue Tax Rate Worksheet	Amount/Rate
19.	<p>Total value of properties under protest or not included on certified appraisal roll. ¹³</p> <p>A. 2022 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴ \$ <u>180,258,992</u></p> <p>B. 2022 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵ + \$ <u>73,648,638</u></p> <p>C. Total value under protest or not certified. Add A and B. \$ <u>253,907,630</u></p>	
20.	2022 tax ceilings. Counties, cities and junior colleges enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁶	\$ <u>1,210,778,971</u>
21.	2022 total taxable value. Add Lines 18E and 19C. Subtract Line 20. ¹⁷	\$ <u>6,351,815,417</u>
22.	Total 2022 taxable value of properties in territory annexed after Jan. 1, 2021. Include both real and personal property. Enter the 2022 value of property in territory annexed. ¹⁸	\$ <u>0</u>
23.	Total 2022 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2021. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to existing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2021 and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2022. ¹⁹	\$ <u>176,943,505</u>
24.	Total adjustments to the 2022 taxable value. Add Lines 22 and 23.	\$ <u>176,943,505</u>
25.	Adjusted 2022 taxable value. Subtract Line 24 from Line 21.	\$ <u>6,174,871,912</u>
26.	2022 NNR tax rate. Divide Line 17 by Line 25 and multiply by \$100. ²⁰	\$ <u>0.519595</u> /\$100
27.	COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the 2022 county NNR tax rate. ²¹	\$ <u>n/a</u> /\$100

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
28.	2021 M&O tax rate. Enter the 2021 M&O tax rate.	\$ <u>0.348864</u> /\$100
29.	2021 taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>5,699,965,919</u>

¹³ Tex. Tax Code §26.01(c) and (d)
¹⁴ Tex. Tax Code §26.01(c)
¹⁵ Tex. Tax Code §26.01(d)
¹⁶ Tex. Tax Code §26.012(6)(B)
¹⁷ Tex. Tax Code §26.012(6)
¹⁸ Tex. Tax Code §26.012(17)
¹⁹ Tex. Tax Code §26.012(17)
²⁰ Tex. Tax Code §26.04(c)
²¹ Tex. Tax Code §26.04(d)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
30.	Total 2021 M&O levy. Multiply Line 28 by Line 29 and divide by \$100	\$ 19,885,129
31.	Adjusted 2021 levy for calculating NNR M&O rate.	
	<p>A. M&O taxes refunded for years preceding tax year 2021. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. + \$ 322,986</p> <p>B. 2021 taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2022 captured appraised value in Line 18D, enter 0. - \$ 10,442</p> <p>C. 2021 transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. +/- \$ 0</p> <p>D. 2021 M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. \$ 312,544</p> <p>E. Add Line 30 to 31D.</p>	\$ 20,197,673
32.	Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ 6,174,871,912
33.	2022 NNR M&O rate (unadjusted). Divide Line 31E by Line 32 and multiply by \$100.	\$ 0.327095 /\$100
34.	Rate adjustment for state criminal justice mandate. ²³	
	<p>A. 2022 state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ 0</p> <p>B. 2021 state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. - \$ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ 0.000000 /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$ 0.000000 /\$100
35.	Rate adjustment for indigent health care expenditures. ²⁴	
	<p>A. 2022 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose. \$ 0</p> <p>B. 2021 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose. - \$ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ 0.000000 /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p>	\$ 0.000000 /\$100

²² [Reserved for expansion]

²³ Tex. Tax Code §26.044

²⁴ Tex. Tax Code §26.0441

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
36.	Rate adjustment for county indigent defense compensation. ²⁵	
	A. 2022 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender’s office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose.....	\$ 0
	B. 2021 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender’s office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose.....	\$ 0
	C. Subtract B from A and divide by Line 32 and multiply by \$100.....	\$ 0.000000 /\$100
	D. Multiply B by 0.05 and divide by Line 32 and multiply by \$100.....	\$ 0.000000 /\$100
E. Enter the lesser of C and D. If not applicable, enter 0.	\$ 0.000000 /\$100	
37.	Rate adjustment for county hospital expenditures. ²⁶	
	A. 2022 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022.	\$ 0
	B. 2021 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021.	\$ 0
	C. Subtract B from A and divide by Line 32 and multiply by \$100.....	\$ 0.000000 /\$100
	D. Multiply B by 0.08 and divide by Line 32 and multiply by \$100.....	\$ 0.000000 /\$100
E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.	\$ 0.000000 /\$100	
38.	Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code Section 26.0444 for more information.	
	A. Amount appropriated for public safety in 2021. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year	\$ 0
	B. Expenditures for public safety in 2021. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year.....	\$ 0
	C. Subtract B from A and divide by Line 32 and multiply by \$100	\$ 0.000000 /\$100
D. Enter the rate calculated in C. If not applicable, enter 0.	\$ 0.000000 /\$100	
39.	Adjusted 2022 NNR M&O rate. Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.	\$ 0.327095 /\$100
40.	Adjustment for 2021 sales tax specifically to reduce property taxes. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2021 should complete this line. These entities will deduct the sales tax gain rate for 2022 in Section 3. Other taxing units, enter zero.	
	A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2021, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent	\$ 0
	B. Divide Line 40A by Line 32 and multiply by \$100	\$ 0.000000 /\$100
C. Add Line 40B to Line 39.	\$ 0.327095 /\$100	
41.	2022 voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below. Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08. - or - Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.	\$ 0.338543 /\$100

²⁵ Tex. Tax Code §26.0442

²⁶ Tex. Tax Code §26.0443

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
D41.	<p>Disaster Line 41 (D41): 2022 voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or</p> <p>2) the third tax year after the tax year in which the disaster occurred</p> <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08. ²⁷ If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p>	\$ n/a /\$100
42.	<p>Total 2022 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes,</p> <p>(2) are secured by property taxes,</p> <p>(3) are scheduled for payment over a period longer than one year, and</p> <p>(4) are not classified in the taxing unit’s budget as M&O expenses.</p> <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2022, verify if it meets the amended definition of debt before including it here. ²⁸</p> <p>Enter debt amount \$ <u>17,611,975</u></p> <p>B. Subtract unencumbered fund amount used to reduce total debt. - \$ <u>0</u></p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ <u>0</u></p> <p>D. Subtract amount paid from other resources - \$ <u>4,104,345</u></p> <p>E. Adjusted debt. Subtract B, C and D from A. \$ <u>13,507,630</u></p>	\$ 13,507,630
43.	<p>Certified 2021 excess debt collections. Enter the amount certified by the collector. ²⁹</p>	\$ 789,512
44.	<p>Adjusted 2022 debt. Subtract Line 43 from Line 42E.</p>	\$ 12,718,118
45.	<p>2022 anticipated collection rate.</p> <p>A. Enter the 2022 anticipated collection rate certified by the collector. ³⁰ <u>100.00%</u> %</p> <p>B. Enter the 2021 actual collection rate. <u>99.45%</u> %</p> <p>C. Enter the 2020 actual collection rate. <u>99.89%</u> %</p> <p>D. Enter the 2019 actual collection rate. <u>99.20%</u> %</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%. ³¹</p>	100.00% %
46.	<p>2022 debt adjusted for collections. Divide Line 44 by Line 45E.</p>	\$ 12,718,118
47.	<p>2022 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i>.</p>	\$ 6,351,815,417
48.	<p>2022 debt rate. Divide Line 46 by Line 47 and multiply by \$100.</p>	\$ 0.200228 /\$100
49.	<p>2022 voter-approval tax rate. Add Lines 41 and 48.</p>	\$ 0.538771 /\$100
D49.	<p>Disaster Line 49 (D49): 2022 voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.</p>	\$ n/a /\$100

²⁷ Tex. Tax Code §26.042(a)
²⁸ Tex. Tax Code §26.012(7)
²⁹ Tex. Tax Code §26.012(10) and 26.04(b)
³⁰ Tex. Tax Code §26.04(b)
³¹ Tex. Tax Code §§26.04(h), (h-1) and (h-2)

Line	Voter-Approval Tax Rate Worksheet	Amount/Rate
50.	COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2022 county voter-approval tax rate.	\$ <u>n/a</u> /\$100

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue.

This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

Line	Additional Sales and Use Tax Worksheet	Amount/Rate
51.	Taxable Sales. For taxing units that adopted the sales tax in November 2021 or May 2022, enter the Comptroller’s estimate of taxable sales for the previous four quarters. ³² Estimates of taxable sales may be obtained through the Comptroller’s Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2021, enter 0.	\$ <u>n/a</u>
52.	Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³³ Taxing units that adopted the sales tax in November 2021 or in May 2022. Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁴ - or - Taxing units that adopted the sales tax before November 2021. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95.	\$ <u>n/a</u>
53.	2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u>
54.	Sales tax adjustment rate. Divide Line 52 by Line 53 and multiply by \$100.	\$ <u>n/a</u> /\$100
55.	2022 NNR tax rate, unadjusted for sales tax. ³⁵ Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u> /\$100
56.	2022 NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2021 or in May 2022. Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2021.	\$ <u>n/a</u> /\$100
57.	2022 voter-approval tax rate, unadjusted for sales tax. ³⁶ Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ <u>n/a</u> /\$100
58.	2022 voter-approval tax rate, adjusted for sales tax. Subtract Line 54 from Line 57.	\$ <u>n/a</u> /\$100

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit’s expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

Line	Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet	Amount/Rate
59.	Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ³⁷ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ³⁸	\$ <u>n/a</u>
60.	2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u>
61.	Additional rate for pollution control. Divide Line 59 by Line 60 and multiply by \$100.	\$ <u>n/a</u> /\$100
62.	2022 voter-approval tax rate, adjusted for pollution control. Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax).	\$ <u>n/a</u> /\$100

³² Tex. Tax Code §26.041(d)
³³ Tex. Tax Code §26.041(i)
³⁴ Tex. Tax Code §26.041(d)
³⁵ Tex. Tax Code §26.04(c)
³⁶ Tex. Tax Code §26.04(c)
³⁷ Tex. Tax Code §26.045(d)
³⁸ Tex. Tax Code §26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years.³⁹ In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020;⁴⁰
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴¹ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴²

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁴³

Line	Unused Increment Rate Worksheet	Amount/Rate
63.	2021 unused increment rate. Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate. If the number is less than zero, enter zero.	\$ 0.000000 /\$100
64.	2020 unused increment rate. Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2021, enter zero.	\$ 0.009201 /\$100
65.	2019 unused increment rate. Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2021, enter zero.	\$ 0.000000 /\$100
66.	2022 unused increment rate. Add Lines 63, 64 and 65.	\$ 0.009201 /\$100
67.	2022 voter-approval tax rate, adjusted for unused increment rate. Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control).	\$ 0.547972 /\$100

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁴

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁵

Line	De Minimis Rate Worksheet	Amount/Rate
68.	Adjusted 2022 NNR M&O tax rate. Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i>	\$ n/a /\$100
69.	2022 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ n/a
70.	Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 69 and multiply by \$100.	\$ n/a /\$100
71.	2022 debt rate. Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> .	\$ n/a /\$100
72.	De minimis rate. Add Lines 68, 70 and 71.	\$ n/a /\$100

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁴⁶

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁴⁷

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

³⁹ Tex. Tax Code §26.013(a)

⁴⁰ Tex. Tax Code §26.013(c)

⁴¹ Tex. Tax Code §§26.0501(a) and (c)

⁴² Tex. Local Gov't Code §120.007(d), effective Jan. 1, 2022

⁴³ Tex. Tax Code §26.063(a)(1)

⁴⁴ Tex. Tax Code §26.012(8-a)

⁴⁵ Tex. Tax Code §26.063(a)(1)

⁴⁶ Tex. Tax Code §26.042(b)

⁴⁷ Tex. Tax Code §26.042(f)

This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

Line	Emergency Revenue Rate Worksheet	Amount/Rate
73.	2021 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u> /\$100
74.	Adjusted 2021 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2021 and the taxing unit calculated its 2021 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2021 worksheet due to a disaster, enter the 2021 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. - or - If a disaster occurred prior to 2021 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2021, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2021 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. ⁴⁸ Enter the final adjusted 2021 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2021 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet.	\$ <u>n/a</u> /\$100
75.	Increase in 2021 tax rate due to disaster. Subtract Line 74 from Line 73.	\$ <u>n/a</u> /\$100
76.	Adjusted 2021 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u>
77.	Emergency revenue. Multiply Line 75 by Line 76 and divide by \$100.	\$ <u>n/a</u>
78.	Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> .	\$ <u>n/a</u>
79.	Emergency revenue rate. Divide Line 77 by Line 78 and multiply by \$100. ⁴⁹	\$ <u>n/a</u> /\$100
80.	2022 voter-approval tax rate, adjusted for emergency revenue. Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate).	\$ <u>n/a</u> /\$100

SECTION 8: Total Tax Rate

Indicate the applicable total tax rates as calculated above.

No-new-revenue tax rate. \$ 0.519595 /\$100
As applicable, enter the 2022 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax).
Indicate the line number used: Line 26


Voter-approval tax rate. \$ 0.547972 /\$100
As applicable, enter the 2022 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue).
Indicate the line number used: Line 67

De minimis rate. \$ n/a /\$100
If applicable, enter the 2022 de minimis rate from Line 72.

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in the Tax Code.⁵⁰

print here → Mark C. Mills
Printed Name of Taxing Unit Representative

sign here → 
Taxing Unit Representative

08/01/2022
Date

⁴⁸ Tex. Tax Code §26.042(c)
⁴⁹ Tex. Tax Code §26.042(b)
⁵⁰ Tex. Tax Code §§26.04(c-2) and (d-2)

Summary of Changes

Proposed to Adopted Budget Changes

Category	FY 2022/2023 Proposed	FY 2022/2023 Adopted	Diff	Comment
General Fund Schedule 1-3				
Total Resources	\$57,947,278	\$57,947,278	\$0	No change.
Total Expenditures	\$55,425,048	\$57,947,278	\$2,522,230	Salary adjustments, enhancements to existing programs or new programs, and Contribution to Fund Balance were included as part of the Adopted Budget approved by Council. Fund was balanced.
Property Tax Revenue and Distribution Schedule 4				
Estimated Property Tax Distribution M&O	N/A	\$25,536,879	N/A	Property tax schedule was not available during the initial presentation to Council due to the timing of when the certified property tax roll was received but was presented at a separate meeting after the certified tax roll was received.
Estimated Property Tax Distribution I&S	N/A	\$13,507,630	N/A	
General Debt Service Schedule 5				
Total Resources	\$14,460,512	\$14,457,762	-\$2,750	Updated interest income estimate.
Total Expenditures	\$14,457,762	\$14,457,762	\$0	No change.
TIF Schedule 6				
Total Estimated TIF Financing District Property Tax Revenue	\$20,738	\$20,738	\$0	No change.
TIF Financing Schedule 7				
TIF 1/1A Total Revenues	\$0	\$0	\$0	No change. TIF 1 closed in 2018/1A closed in 209.
TIF 1/1A Total Expenditures	\$0	\$0	\$0	No change. TIF 1 closed in 2018/1A closed in 209.
TIF 2 Total Revenues	\$0	\$0	\$0	No change. TIF 2 closed in FY22.
TIF 2 Total Expenditures	\$0	\$0	\$0	No change. TIF 2 closed in FY22.
TIF 3 Total Revenues	\$29,171	\$29,171	\$0	No change.
TIF 3 Total Expenditures	\$29,171	\$29,171	\$0	No change.

Category	FY 2022/2023 Proposed	FY 2022/2023 Adopted	Diff	Comment
Park and Recreation Facilities Development Fund Schedule 8				
Total Resources	\$10,681,260	\$10,742,547	\$61,287	An Appropriation of NRH Centre Reserves was included as part of the Adopted Budget approved by Council. Fund was balanced.
Total Expenditures	\$9,309,885	\$10,742,547	\$1,432,662	Salary adjustments, enhancements to existing programs or new programs, and the Contribution to Fund Balance were included as part of the Adopted Budget approved by Council. Fund was balanced.
Crime Control District Schedule 9				
Total Resources	\$6,715,617	\$6,715,617	\$0	No change.
Total Expenditures	\$6,032,435	\$6,715,617	\$683,182	Salary adjustments, enhancements to existing programs or new programs, and the Contribution to Fund Balance were included as part of the Adopted Budget approved by Council. Fund was balanced.
Promotional Fund Schedule 10				
Total Resources	\$304,278	\$304,278	\$0	No change.
Total Expenditures	\$278,571	\$304,278	\$25,707	Salary adjustments, enhancements to existing programs or new programs, and the Contribution to Fund Balance were included as part of the Adopted Budget approved by Council. Fund was balanced.
Donations Fund Schedule 11				
Total Resources	\$242,646	\$242,646	\$0	No change.
Total Expenditures	\$233,411	\$228,411	-\$5,000	Updated capital project funding to match FY23 project scope.
Special Investigations Fund Schedule 12				
Total Resources	\$114,875	\$290,500	\$175,625	Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$290,500	\$290,500	\$0	No change.
Drainage Utility Fund Schedule 13				
Total Resources	\$1,741,252	\$2,722,080	\$980,828	Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$2,687,489	\$2,722,080	\$34,591	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.
Gas Development Fund Schedule 14				
Total Resources	\$711,844	\$711,844	\$0	No change.
Total Expenditures	\$0	\$711,844	\$711,844	Transfer out to capital project and Contribution to Fund Balance were approved as part of the adopted budget approved by Council.
Traffic Safety Fund Schedule 15				
Total Resources	\$3,659	\$112,721	\$109,062	Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$112,721	\$112,721	\$0	No change.

Category	FY 2022/2023 Proposed	FY 2022/2023 Adopted	Diff	Comment
Utility Fund Schedule 16				
Total Resources	\$40,545,945	\$41,429,302	\$883,357	Revenues were updated to be in line with forecasted trends and Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$40,951,401	\$41,429,302	\$477,901	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.
Aquatic Park Fund Schedule 17				
Total Resources	\$4,660,284	\$4,660,284	\$0	No change.
Total Expenditures	\$4,487,391	\$4,660,284	\$172,893	Salary adjustments, enhancements to existing programs or new programs, and Contribution to Fund Balance were included as part of the Adopted Budget approved by Council. Fund was balanced.
Golf Course Fund Schedule 18				
Total Resources	\$3,345,060	\$3,345,060	\$0	No change.
Total Expenditures	\$3,315,402	\$3,345,060	\$29,658	Planned contribution to fund balance was included as part of the Adopted Budget approved by Council.
Facilities / Construction Mgmt Fund Schedule 19				
Total Resources	\$3,098,597	\$3,324,599	\$226,002	Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$2,915,883	\$3,324,599	\$408,716	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.
Fleet Services Fund Schedule 20				
Total Resources	\$4,484,554	\$4,753,900	\$269,346	Fleet allocation was updated and Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$4,549,557	\$4,753,900	\$204,343	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.
Information Technology Fund Schedule 21				
Total Resources	\$4,607,481	\$5,004,665	\$397,184	Information Technology Computer allocation increased and Appropriation of Fund Balance was made to bring the fund into balance.
Total Expenditures	\$4,646,443	\$5,004,665	\$358,222	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.
Self Insurance Fund Schedule 22				
Total Resources	\$15,013,689	\$15,228,074	\$214,385	Revenue increased as a result of new programs or enhancements included in the Adopted Budget approved by Council. Fund was balanced.
Total Expenditures	\$14,187,657	\$15,228,074	\$1,040,417	Salary adjustments, enhancements to existing programs or new programs were included as part of the Adopted Budget approved by Council. Fund was balanced.