
HMA

HEALTH MANAGEMENT ASSOCIATES

*Tarrant County Long Range Planning &
Analysis*

PREPARED FOR
TARRANT COUNTY

BY
HMA

OCTOBER 21, 2016

*Research and Consulting in the Fields of Health and Human Services Policy, Health Economics
and Finance, Program Evaluation, Data Analysis, and Health System Restructuring*

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Project Progress Summary

Delivery System is ramping up, reviewing incoming documents, data and beginning meetings/visits with JPS. Merianne Roth has asked that the team submit a plan for the delivery system work—she had concerns with possible duplications of work efforts. Finance is examining and, where appropriate, compiling and summarizing data from both JPS and the AHA database to provide an increasing level of context for our collective long-range strategic planning observations and recommendations. As we gather additional information over the coming weeks, Finance will be increasingly integrating its activities with those of the other project areas.

Tasks planned for October include finalizing the design of a public facing website, creating an agenda for the October JPS board meeting, and scheduling additional interviews with TCCC and JPS identified stakeholders and focus groups.

At this time, no project risks have been identified.

Project Tasks

The milestones achieved to date are shown below.

Table 1: Key Accomplishments

#	Accomplishment	Completion Date
1	TCCC Presentation Slide Deck	10/20/16
2	Review and Vendor Sourcing for RFP 2017-022	10/18/16
3	Delivery System Team Meeting (Review of work to date and discuss processes for delivery system work)	10/18/16
4	HMA and JPS BH Phone introduction and next steps (Karen Batia, Principle HMA, Wayne Young, JPS, Merianne Roth, JPS)	10/19/16
5	Introductory call Graduate Medical Education Programs/Partnerships scheduled for Oct. 31 with Maurice Lemon, Frank Rosinia and Merianne Roth	10/18/16
6	Finalized stakeholder list	10/18/16
7	Sent stakeholder interview letters	10/18/16
8	Began scheduling external stakeholder interviews	10/18/16
9	Finalized focus group guides	10/18/16

#	Accomplishment	Completion Date
10	Worked on population projections mapping	10/21/16
11	Prepared and distributed to HMA team a utilization profile for the Top 8 Texas public hospitals based upon the AHA database: I/P vs. O/P, Medicare/Medicaid activity and relative mix, ALOS, etc. Also compared Top 10 hospitals in terms of births and admissions.	10/16/16
12	Conference call with Linda Wertz to coordinate timing and nature of DSRIP activities, starting with pulling all the JPS projects and reviewing with JPS.	10/17/16
13	Made preliminary recommendations to the HMA team for streamlining and focusing the remaining data requests.	10/19/16
14	Summarized Tarrant County BH profile of services based upon information in the AHA database.	10/19/16
15	Summarized Tarrant County trauma designations using AHA and DSHS information.	10/19/16

Table 1: Planned Tasks



#	Task	Previous forecasted completion date	Planned completion date
1	Finalize and Approve JPS Board of Managers Presentation Slide Deck for November 3, 2016 Planning Committee Meeting		10/28/16
2	Observe pre-bid conference for RFP 2017-022 on November 7, 2016		11/7/16
3	Begin Medical Education Profile and Needs Assessment data review and interviews by Dr. Maurice Lemon		TBD
4	Invite Ray to next Delivery system call in meeting to discuss AHA data and capabilities		10/21/16
5	Schedule Ambulatory/Population Health meeting with Greg Vachon and Dianna Prachyl		10/21/16
6	Schedule Integrated Delivery System/Service Line analysis meeting with Sandra Sperry, Bill W, Diana Prachyl, Merianne		10/21/16

#	Task	Previous forecasted completion date	Planned completion date
7	Set up travel times into Fort Worth for Delivery System	11/4/16	
8	Develop plan for delivery system work and submit to JPS		10/31/16
9	Reach out to JPS on selected data requests, with targeted efforts regarding the zip code breakdown for specific services to residents of Tarrant County and those from neighboring counties	N/A	10/27/16
10	Review professional services agreements and academic affiliation agreements if we have received them	N/A	11/2/16
11	Determine whether HMA can obtain access to the DSHS database, and begin mining data if available	N/A	10/27/16
12	Coordinate with Linda Wertz regarding the next steps in acquiring info to support HMA's DSRIP deliverables	N/A	11/3/16

Deliverables




The following deliverables were submitted during the month:

Table 3: Submitted Deliverables

Deliverable	Planned	Actual	Status
TCCC Presentation Slide Deck for 10/25/16 meeting	10/20/16	10/20/16	
Stakeholder Interview Notes Rex Hyer, MD		10/12/16	

The following deliverables are planned for the upcoming period:

Table 4: Planned Deliverables

Deliverable	Planned	Status
JPS Board of Managers Planning Committee Briefing and Slide Deck	10/28/16	
Stakeholder Interviews planned for trip to Fort Worth October 24-26	10/29/16	
Summarize report of activity and dollars related to services provided by JPS in-county and out-of-county	11/3/16	

Suggested Agenda Items

1. RFP 2017-022 Long Range Planning and Facilities Analysis
2. Web Site Launch
3. TCCC Presentation on October 25, 2106
4. For Tarrant Co weekly meeting: Karen Batia has asked to interview correctional officers as a group while on site and then circle back around individually by phone—would like to bring up at next Tarrant Co call in.
5. Other

Risk Register

No project risks have been identified.

Table 5: Project Risks

#	Description	Mitigation plan (what is being done to prevent the risk)	Contingency plan (what will be done if the risk occurs)	Likelihood of occurring	Potential impact (dollar / schedule / quality etc.)
1					

Financial Status

Table 6: Finances

INVOICED TO DATE		
Last month	\$	109,255.33
Project to date	\$	109,255.33
Client paid to date	\$	-
OVERDUE INVOICES		
Invoice no.	Amount	Date Sent
TOTAL CONTRACT VALUE		
Planned total	\$	655,532.00
Agreed changes	\$	-
Forecasted total	\$	655,532.00

Change Request History

No changes to the scope of work or deliverables have been requested by TCC.

Table 7: Change Requests

#	Title	\$ amount	Schedule change (if any)	Status (in review, agreed, withdrawn)	Comments

