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**JUVENILE BOARD OF TARRANT COUNTY, TEXAS**  
**TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS**

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Statement of Revenues, Expenditures and Changes in  
Fund Balance by Contract – Budget and Actual (Regulatory Basis)

August 31, 2014

(With Independent Auditors' Report Thereon)

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## INDEPENDENT AUDITORS' REPORT

Members of the Tarrant County Juvenile Board  
Texas Juvenile Justice Department of Tarrant County  
Fort Worth, Texas

### Report on the Financial Statement

We have audited the aggregate financial statement (the "financial statement") of the Texas Juvenile Justice Department Grant Funds of Tarrant County (the Department), which comprises the statement of revenues, expenditures and changes in fund balances – budget and actual – regulatory basis for the year ended August 31, 2014 and the related notes to the financial statement.

### Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of this financial statement in accordance with the financial reporting provisions of the Texas Juvenile Justice Department. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statement that is free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on this financial statement based on our audit and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the aggregate financial statement referred to above present fairly, in all material respects, the revenue earned and expenditures incurred compared to budgeted revenues and expenditures of the Department's Texas Juvenile Justice Grant Funds for the year ended August 31, 2014, in accordance with the financial reporting provisions of the Texas Juvenile Justice Department as described in Note 1.

## **Predecessor Auditors' Opinion on 2013 Financial Information**

The prior year information included on the financial statement of the Texas Juvenile Justice Department Grant Funds was audited by other auditors whose report, dated February 3, 2014, expressed an unmodified opinion on that information.

## **Basis of Accounting**

We draw attention to Note 1 of the financial statement, which describes the basis of accounting. The financial statement is prepared on the basis of the financial reporting provisions of the Texas Juvenile Justice Department, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to comply with the requirements of the Texas Juvenile Justice Department. Our opinion is not modified with respect to that matter.

## **Emphasis of Matter**

As discussed in Note 1, the financial statement presents the results of operations of the Department's Texas Juvenile Justice Department Grant Funds only and is not intended to present fairly the results of operations of Tarrant County in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statement as a whole. The supplementary information, representing the individual grant information, is presented for purposes of additional analysis and is not a required part of the financial statement. The individual grant information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statement. Such information has been subjected to the auditing procedures applied in the audit of the financial statement and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statement or to the financial statement itself, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying individual grant information is fairly stated, in all material respects, in relation to the financial statement as a whole.

## **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2015 on our consideration of the Department's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit

performed in accordance with *Government Auditing Standards* in considering Department's internal control over financial reporting and compliance.

**Restriction on Use**

This report is intended solely for the information and use of management, the Tarrant County Juvenile Board, Tarrant County Commissioners Court, others within the Tarrant County Juvenile Probation Department, and the Texas Juvenile Justice Department and is not intended to be and should not be used by anyone other than these specified parties.

*Deloitte & Touche LLP*

February 26, 2015

## **INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Members of the Tarrant County Juvenile Board  
Texas Juvenile Justice Department of Tarrant County  
Fort Worth, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the aggregate financial statement (the "financial statement") of the Texas Juvenile Justice Department Grant Funds of Tarrant County (the Department), which comprises the statement of revenues, expenditures, and changes in fund balances – budget and actual – regulatory basis for the year ended August 31, 2014 and the related notes to the financial statement, and have issued our report thereon dated February 26, 2015, which included an emphasis paragraph related to the intent to present only the operations of the Department and not the operations of Tarrant County.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statement, we considered the Department's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Department's internal control. Accordingly, we do not express an opinion on the effectiveness of the Department's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Department's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify a deficiency in internal control,

described in the Schedule of Findings and Questioned Costs that we consider to be a significant deficiency, listed as item 2014-001.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Department's financial statement is free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

### **Management's Response to Findings**

Management's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. Management's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Department's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Department's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Deloitte & Touche LLP*

February 26, 2015

TARRANT COUNTY  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE BY CONTRACT  
 BUDGET AND ACTUAL (REGULATORY BASIS)

COMMITMENT REDUCTION PROGRAM (P21)  
 GRANT-C-2014-220

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJJ Funds	\$ 1,009,230	\$ 1,009,230	\$ -
Total Revenues	<u>1,009,230</u>	<u>1,009,230</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	-	-	-
Travel	-	-	-
Operating Expenditures	-	-	-
Inter-County Contracts	-	-	-
External Contracts	1,009,230	1,009,230	-
Total Expenditures	<u>1,009,230</u>	<u>1,009,230</u>	<u>-</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>			
	-	-	-
Fund Balance, Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**TARRANT COUNTY  
TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE BY CONTRACT  
BUDGET AND ACTUAL (REGULATORY BASIS)**

**SPECIAL NEEDS DIVERSIONARY PROGRAM (P16)  
GRANT-M-2014-220**

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJJD Funds	\$ 216,800	\$ 216,800	\$ -
Total Revenues	<u>216,800</u>	<u>216,800</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	203,753	203,753	-
Travel	13,047	13,047	-
Operating Expenditures	-	-	-
Inter-County Contracts	-	-	-
External Contracts	-	-	-
Total Expenditures	<u>216,800</u>	<u>216,800</u>	<u>-</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	-	-	-
<b>Fund Balance, Begining of Year</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TARRANT COUNTY  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE BY CONTRACT  
 BUDGET AND ACTUAL (REGULATORY BASIS)

PREVENTION AND INTERVENTION (P24)  
 GRANT-S-2014-220

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJD Funds	\$ 114,348	\$ 114,348	\$ -
Total Revenues	<u>114,348</u>	<u>114,348</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	65,323	61,477	3,846
Travel	1,863	1,863	-
Operating Expenditures	13,436	8,213	5,223
Inter-County Contracts	-	-	-
External Contracts	33,726	33,495	230
Total Expenditures	<u>114,348</u>	<u>105,049</u>	<u>9,299</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	-	9,299	9,299
<b>Fund Balance, Beginning of Year</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ -</u>	<u>\$ 9,299</u>	<u>\$ 9,299</u>

**Additional Information: Refunds Paid to TJJD**

11/18/2014                      \$    9,299

TARRANT COUNTY  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE BY CONTRACT  
 BUDGET AND ACTUAL (REGULATORY BASIS)

MENTAL HEALTH SERVICES (P28)  
 GRANT-N-2014-220

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJD Funds	\$ 446,332	\$ 446,332	\$ -
Total Revenues	<u>446,332</u>	<u>446,332</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	93,796	93,796	-
Travel	-	-	-
Operating Expenditures	-	-	-
Inter-County Contracts	-	-	-
External Contracts	<u>352,536</u>	<u>352,536</u>	<u>-</u>
Total Expenditures	<u>446,332</u>	<u>446,332</u>	<u>-</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	-	-	-
<b>Fund Balance, Beginning of Year</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TARRANT COUNTY  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE BY CONTRACT  
 BUDGET AND ACTUAL (REGULATORY BASIS)

SCHOOL ATTENDANCE IMPROVEMENT PROJECTS (P29)  
 GRANT-T-2014-220

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJJ Funds	\$ 135,521	\$ 135,521	\$ -
Total Revenues	<u>135,521</u>	<u>135,521</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	-	-	-
Travel	-	-	-
Operating Expenditures	-	-	-
Inter-County Contracts	-	-	-
External Contracts	135,521	135,521	-
Total Expenditures	<u>135,521</u>	<u>135,521</u>	<u>-</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	-	-	-
<b>Fund Balance, Beginning of Year</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TARRANT COUNTY  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 STATEMENT OF REVENUES, EXPENDITURES AND  
 CHANGES IN FUND BALANCE BY CONTRACT  
 BUDGET AND ACTUAL (REGULATORY BASIS)

STATE AID (P11)  
 GRANT-A-2014-220

FOR THE YEAR ENDED AUGUST 31, 2014

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>REVENUES:</b>			
TJJD Funds	\$ 5,426,240	\$ 5,426,240	\$ -
Total Revenues	<u>5,426,240</u>	<u>5,426,240</u>	<u>-</u>
<b>EXPENDITURES:</b>			
Salaries and Fringe Benefits	2,893,156	2,893,156	-
Travel	170,124	170,124	-
Operating Expenditures	-	-	-
Inter-County Contracts	114,400	114,400	-
External Contracts	2,248,560	2,248,560	-
Total Expenditures	<u>5,426,240</u>	<u>5,426,240</u>	<u>-</u>
<b>EXCESS REVENUES OVER EXPENDITURES</b>	-	-	-
<b>Fund Balance, Beginning of Year</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund Balance, End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



**JUVENILE BOARD OF TARRANT COUNTY, TEXAS  
TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED AUGUST 31, 2014**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***(A) ENTITY***

The Texas Juvenile Justice Department Grant Funds of Tarrant County (the Funds) were established to account for juvenile probation services funded by the Texas Juvenile Justice Department (TJJD) in Tarrant County.

The Funds provide separate accountability as required under the State Financial Assistance Contract, by TJJD. The funds are used to account for each separate program, matching funds and all related expenditures incurred.

***(B) BASIS OF ACCOUNTING***

The financial statements were prepared in conformity with the accounting practices prescribed by TJJD, which prescribes policies and procedures for county probation departments, which is a comprehensive basis of accounting other than generally accepted accounting principles. These accounting practices include the following:

- The financial statements are reported using the accrual basis of accounting. Revenues are recorded when all eligibility requirements have been met and expenditures are recorded when incurred.
- The accompanying financial statements do not represent financial statements prepared in accordance with provisions for governmental funds as prescribed by the Governmental Accounting Standards Board.
- The accompanying financial statements are prepared in the format to facilitate uniform financial reporting by county probation departments.

**NOTE 2: RECONCILIATION OF INTEREST EARNED**

Idle funds were maintained in an interest bearing account. The reconciliation of interest earned on funds received from TJJD is as follows:

	<b>Interest Earned TJJD Funds Fiscal Year 2014</b>	<b>Interest Earned IV-E Funds Fiscal Year 2014</b>	<b>Total Interest</b>
Beginning balance, September 1, 2013	\$939	-	\$ 939
Interest earned on funds received from the period of 9/01/13 - 8/31/14	\$1,397	\$5,461	\$6,858
Total Interest at August 31, 2014	\$2,336	\$5,461	\$7,797
Minus interest expenditures in FY 2014	\$ -	\$5,461	\$5,461
Ending Balance, August 31, 2014	\$2,336	\$ -	\$2,336

**JUVENILE BOARD OF TARRANT COUNTY, TEXAS  
 TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS  
 NOTES TO FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED AUGUST 31, 2014**

**NOTE 3: OPERATING COST FOR A SECURE JUVENILE FACILITY OPERATED BY TARRANT COUNTY**

The Juvenile Board of Tarrant County does not operate a secure juvenile facility.

**NOTE 4: FEDERAL FINANCIAL ASSISTANCE**

The Texas Juvenile Justice Department administers, along with the Texas Department of Family and Protective Services, the Title IV-E Program (CFDA 93.658). TJJD disburses funds to Tarrant County on a cost reimbursement basis. A confirmation of revenue received in the year ending August 31, 2014 is required and presented below. This includes receipts for direct and enhanced administrative foster care claims.

<b>Title IV-E Foster Care Contract Number</b>	<b>Amount Received (Cash Basis) August 31, 2014</b>
TJJD-E-2013-220	\$ 19,528
TJJD-E-2014-220	<u>\$292,695</u>
Total	<u>\$312,223</u>

**NOTE 5: FINANCIAL MATCH REQUIREMENTS**

To receive Texas Juvenile Justice Department state funds, the juvenile probation departments are required to certify that the amount of local or county funds expended for juvenile services is at least equal to or greater than the amount spent in the 2006 county fiscal year excluding construction and capital outlay expenses. A confirmation of local funds for the year ending August 31, 2014 is required and presented below:

<b>Local Funding Expended (less construction and capital outlay)</b>	
FY2014	\$18,955,517
FY2006	\$13,137,214

The juvenile probation department certified the financial match requirements were fulfilled in FY 2014.

**NOTE 6: STATE FINANCIAL ASSISTANCE**

- a. The Texas Juvenile Justice Department provided the County the following funds for the JJAEP Juvenile Reimbursement Grant funds. A confirmation of revenue received in the year ending August 31, 2014 is required and presented below.

<b>Contract Number</b>	<b>Amount Received (Cash Basis) August 31, 2014</b>
TJJD-P-2014-220	\$369,072

**JUVENILE BOARD OF TARRANT COUNTY, TEXAS**  
**TEXAS JUVENILE JUSTICE DEPARTMENT GRANT FUNDS**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED AUGUST 31, 2014**

- b. The Texas Juvenile Justice Department provided approval for the County the following funds: Grant A State Assistance, which can be used over a two year period. The following indicates the amounts that are available to be carried forward to the subsequent year and amounts that were expended from prior year contracts.

<b>Contract Number</b>	<b>Amount Carried Forward to Fiscal Year August 31, 2015</b>	<b>Amount Brought Forward from Fiscal Year August 31, 2013</b>
TJJD-A-2013-220	<u>\$-</u>	<u>\$75,000</u>
	<u>\$-</u>	<u>\$75,000</u>

Note: \$55,788 was expended from the prior year contract and a refund of \$19,212 was paid to TJJD on 11/18/2014.

**TEXAS JUVENILE JUSTICE DEPARTMENT OF TARRANT COUNTY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED AUGUST 31, 2014**

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**2014-001 User Access Management and Security**  
**Affected grant: NA**

*Significant Deficiency in controls*

**Criteria** – Privileged, especially highest level, system access should be restricted only to those who require such access based on assigned job responsibilities.

**Condition** – During our testing of design and implementation of the configuration and management of system user access controls, we noted that the powerful SAP default profile “SAP\_ALL” was granted to SAP team members / contractors.

**Cause** – The County had granted the powerful default SAP profile (SAP\_ALL) to the SAP team members in order provide back-up access for the performance of job functions as needed in the system.

**Perspective** - We noted 8 individuals having such access to the SAP\_ALL profile at the time of our testing. Profiles had existed for more than one year.

**Asserted Effect** – Assignment of access privileges protects the County’s systems from inappropriate access and failure to enforce may lead to unauthorized access and transactions being executed, compromising the intended security of the system, segregation of duties, and potentially causing lack of integrity and reliability of information produced by the systems.

**Recommendation** – SAP security or BASIS administrators should be granted access commensurate with their job responsibilities through specific roles or profiles designed to align with their job responsibilities. Temporary access should be removed after tasks requiring such access is complete.

Management should consistently enforce policies and procedures related to assignment of roles and responsibilities commensurate with each user’s job responsibilities. Applicable controls should be reviewed to note that roles / profiles being granted are based on users’ responsibilities.

**Questioned Cost** – Not applicable.

**Corrective Action Plan/Management Response** – In order to address these findings, Tarrant County will implement the following changes to SAP user roles and permissions:

- Tarrant County confirmed that only five individuals are currently assigned to the SAP\_ALL profile. There are three additional users with this profile that are currently deactivated.
- Tarrant County will create two new roles (Z\_TC\_BASIS and Z\_TC\_Role Admin) which are specific to the job responsibilities of the Basis team. These roles will replace the use of the SAP\_ALL profile.
- Tarrant County will create a procedure that supports the temporary assignment of the

SAP\_ALL profile in emergency circumstances. Requests for the use of this profile will need to include a detailed explanation and specified time period for access. In addition, the approval from the following individuals will be required:

- Information Security Officer
  - Application Development and Support Director or ERP CoE Manager.
- 
- Tarrant County will continue to annually review profiles as part of the SAP Licenses Audit but will include additional steps to validate the utilization of the most critical.

**Person Responsible for Finding Resolution** – Keith Hughes, Senior IT Resource Manager – ERP CoE

**Target Completion Date** – The implementation of these changes is estimated at 120 days.

**TEXAS JUVENILE JUSTICE DEPARTMENT OF TARRANT COUNTY  
SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS FOR THE YEAR  
ENDED AUGUST 31, 2014**

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There were no findings and questioned costs in the prior year.