TARRANT COUNTY
RECOVERY PLAN PERFORMANCE REPORT

Tarrant County Administrator's Office • 2022

INNOVATION | EXCELLENCE | TRANSPARENCY

content

Tarrant County Recovery Plan 2022

Greetings,

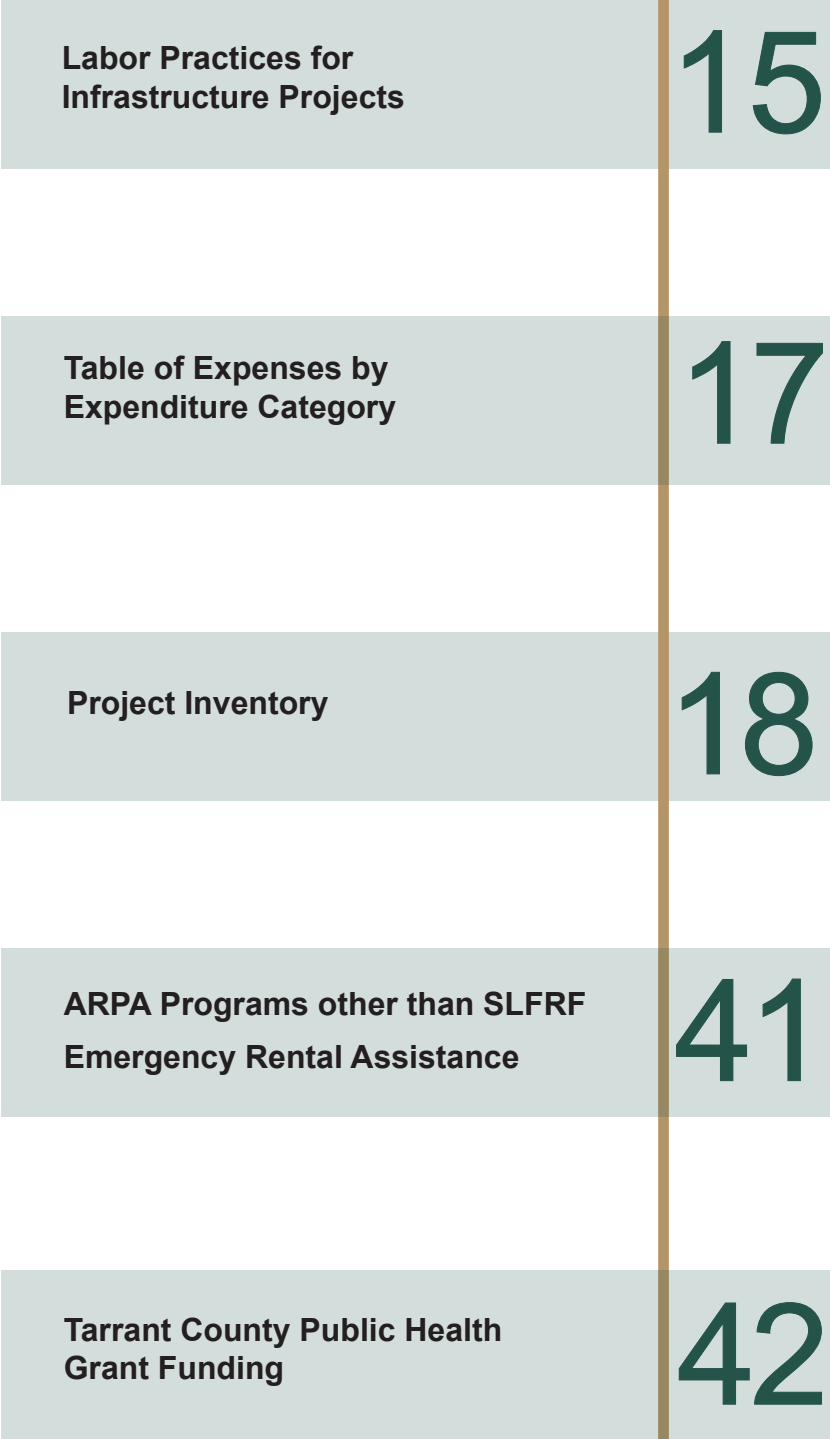*Since the submission of our first Recovery Plan Performance Report in August 2021, Tarrant County has made significant progress in responding to the COVID-19 pandemic and its negative socioeconomic impacts with State and Local Fiscal Recovery Funds made available through the American Rescue Plan Act. The Commissioners Court has approved nearly fifty projects which will have both an immediate and lasting impact in Tarrant County. These projects have resulted in collaborative partnerships with community stakeholders to address pressing needs.*

To guide the distribution of these funds into our community, Tarrant County engaged a consultant, Innovative Emergency Management (IEM), to conduct a COVID-19 Needs and Resources Assessment. IEM delivered the Final Report at the February 8, 2022 meeting of the Tarrant County Commissioners Court. The findings of the Final Report provided significant insight into the impacts of COVID-19 on our community, and will help inform the Call for Projects which will address specific community needs through partnerships with community-based organizations.

Within this report, you will find information related to our guiding framework, community engagement efforts, evaluation practices, and projects. We are excited to share information with you about transformative partnerships, such as Alliance for Children to address abuse and alleged abuse of children and the Tarrant County Community College Foundation to support education advancement.

Please make sure to sign up for the County Judge's and your County Commissioner's newsletter to stay up to date on opportunities to provide input on ARPA funding decisions, and never hesitate to contact our office with any questions or concerns.

Sincerely,

G.K. Maenius
Tarrant County Administrator

Commissioners Court Work Sessions

County staff facilitated a series of public work sessions during regular meetings of the Commissioners Court. These work sessions provided relevant information related to eligible uses of SLFRF funding and information from subject matter experts and key community stakeholders. In Work Session 3, for instance, subject matter experts from local mental health organizations and health providers presented an overview of pandemic-related impacts on various community health needs and associated strategies to respond to those impacts. For example, Dr. Jasmine Tiro, from UT Southwestern Medical Center, presented various community engagement strategies directed towards eliminating health disparities within Tarrant County. Additionally, Virginia Hoft, Executive Director of Mental Health Connection, presented community-focused strategies to address mental health needs exacerbated by the COVID-19 pandemic. These presentations have assisted in identifying pandemic-related community needs and helped in the development of programmatic strategies that can be supported with SLFRF funding.

COVID-19 Needs and Resources Assessment

Tarrant County Commissioners Court approved a contract with the management consulting firm Innovative Emergency Management (IEM) on Tuesday, August 3, 2021 to conduct a COVID-19 Needs and Resources Assessment within Tarrant County. The COVID-19 Needs and Resources Assessment has played a pivotal role in informing the allocation of relief funds and will ensure that SLFRF funding is deployed in a manner which efficiently, effectively, and equitably meets the needs of residents in Tarrant County.

Illustrating this point, the needs assessment is supported by GIS analysis to gauge Tarrant County's Social Vulnerability Index; a pre-March 2020 profile of the county to gauge the impact of COVID-19; input and feedback from a wide variety of community stakeholders and the public through surveys; and other vital data to inform the Commissioners Court approach.

Community engagement is the foremost priority of the COVID-19 Needs Assessment, conducted by IEM. IEM employed several strategies to engage diverse groups, community leaders, and stakeholders. Strategies that employed during the Needs and Resources Assessment include sector-specific surveys, zoom workshops with local leaders, and virtual roundtables with community stakeholders. Additionally, IEM conducted a resident survey to gauge the local impact of COVID-19.

Needs Assessment Deliverables to Guide Decision Making

IEM delivered an Interim Report to the Commissioners Court in September 2021. The Interim Report provided findings of the GIS analysis, a preliminary needs and resources assessment, and identification of immediate needs within the community. At the February 8, 2022 regular meeting of the Commissioners Court, IEM presented the Final Report and Final Strategy and Recommendations. The Final Report included results from data analyses and the needs assessment; outlined the public outreach approach employed and findings; and provided data for compliance and reporting purposes. The Final Strategy and Recommendations consists of programmatic recommendations which align with identified community needs and statutory eligible uses. These reports will help inform the Call for Projects issued by the County.

Ongoing Communication with Intergovernmental Partners

In addition to the Commissioners Court Work Sessions and COVID-19 Needs and Resources Assessment, the county conducts regular calls to engage intergovernmental partners, local nonprofits, and private sector businesses to generate and sustain cooperation, coordination, and collaborator partnering. These calls serve as a channel for information related to the pandemic and its effects on those within our communities. Among the calls are Tarrant County Judge Glen Whitley's weekly COVID-19 update for our local legislative delegation and County Administrator G.K. Maenius' ARPA discussion with local city managers to coordinate and avoid duplication of efforts in the context of local projects funded by State and Local Fiscal Recovery Funds.

Promoting Equitable Outcomes

Promoting equitable outcomes is a priority of the Tarrant County Commissioners Court and County staff, and all programs approved by the Commissioners Court are designed with equity as a primary concern. As required by the U.S. Treasury, the County has incorporated equity into the long-term sustainability goals and Focus Area outcomes.

For the first reporting period, the Commissioners Court approved the creation of Grants Manager and Program Evaluator Specialist positions, both of which are focused on compliance with federal and county policies, including the required equitable use guidelines. Collaborating with IEM, Tarrant County conducted a county-wide Needs and Resources Assessment intended to identify how best to allocate limited SLFRF funding into communities and neighborhoods with the greatest need.

The Needs and Resources Assessment was facilitated with stakeholder engagements including key community members and leaders to guarantee strategic COVID-19 pandemic recovery is inclusive to the needs of historically underrepresented groups. Vulnerability factors were developed using the Department of Housing and Urban Development (HUD) qualified census tracts (QCTs), the Centers for Disease Control (CDC) Social Vulnerability Index, and the U.S. Census Bureau Community Resilience Estimates. While the U.S. Treasury Final Rule encourages the use of QCTs to promote equitable outcomes, Tarrant County also deems it important to recognize that highly vulnerable areas outside QCTs may have been disproportionately affected by the COVID-19 pandemic.

Findings from the COVID-19 Needs and Resources Assessment provided data to show that equity is central to achieving the goals set within each of the Focus Areas. For example, a deeper dive into the data from community surveys revealed that minority and women-owned businesses experienced specific challenges such as reduced operating hours and use of personal and retirement savings to maintain economic viability Similarly, many Tarrant County residents experienced limited or no access to quality childcare and youth programs, highlighting the need for increased accessibility, especially for those within low-income communities.

Takeaways such as these helped inform Tarrant County's prioritization of SLFRF to help achieve equitable outcomes.

Use of Funds

Informed by public feedback, and to establish a framework for utilization of State and Local Fiscal Recovery Funds (SLFRF), the Tarrant County Commissioners Court adopted four (4) Focus Areas along with goals and funding allocations. Coupled with the findings from the countywide COVID-19 Needs and Resources Assessment, these Focus Areas guide the development, approval, and implementation of programmatic activities funded by SLFRF. The four (4) Focus Areas and their respective goals are detailed below.

Focus Area 1: Prepare for the Future
(Allocation: $85,454,676)

Through investments in our workforce, facilities, and programs, Tarrant County will position itself to efficiently, effectively, and equitably serve the needs of our community.

Goal 1	Expand & Improve Tarrant County Facilities for Optimal COVID-19 Prevention & Mitigation
Goal 2	Position the County's Workforce to Respond to the Negative Effects of COVID-19
Goal 3	Ensure Equitable Access to Essential Government Services

Focus Area 2: Improve Public Health & Wellness
(Allocation: $126,825,733)

Through investments in our public health infrastructure, Tarrant County will transform its public health system to equitably address the health needs of the community and ensure pandemic preparedness.

Goal 1	Create a World-Class Public Health Department
Goal 2	Improve Access to Care in the Unincorporated Area
Goal 3	Address Disparities in Public Health Outcomes
Goal 4	Improve Access to Quality Behavioral Healthcare
Goal 5	Mitigate COVID-19 in Tarrant County

Focus Area 3: Revitalize the Economy
(Allocation: $81,507,820)

Tarrant County will position the local economy for a strong and equitable recovery by investing in the training, development, and support of our current and future workforce; supporting disproportionately impacted industries; and identifying innovative opportunities for growth.

Goal 1	Support Disproportionately Impacted Industries
Goal 2	Strengthen Tarrant County Businesses
Goal 3	Improve Access to High Quality Dependent Care
Goal 4	Expand Job Training & Workforce Development Opportunities
Goal 5	Facilitate Economic Recovery Through Innovation

Focus Area 4: Strengthen the Community
(Allocation: $73,761,773)

Through investments in our community, Tarrant County will ensure residents are equipped with the necessary resources to recover from the negative socioeconomic impacts of the pandemic.

Goal 1	Provide Support to the Aging Population
Goal 2	Support Solutions to Reduce Housing Insecurity
Goal 3	Mitigate the Impact of Community Violence
Goal 4	Alleviate Food Insecurity
Goal 5	Enhance Access to Youth Services
Goal 6	Address Infrastructure Needs

Use of Funds

Expenditure Categories

Expenditure Categories are provided by the United States Department of Treasury to streamline the reporting of the use of SLFRF funding. In the section below, you will find examples of the County's use of funds within each expenditure category for the first reporting period, covering May 10, 2021 to March 24, 2022. A complete inventory of approved projects can be found in the section titled "Project Inventory."

Expenditure Category 1: Public Health

To date, the Tarrant County Commissioners Court has authorized twenty-three (23) projects under Expenditure Category 1. Each project aims to mitigate COVID-19 in Tarrant County facilities, ensure equitable administration of COVID-19 testing and vaccinations, and/or improve behavioral health outcomes in Tarrant County .

Examples of projects in Expenditure Category 1:

- Creation and operation of a Mental Health Jail Diversion center to divert misdemeanor trespassing offenders from the County jail and provide mental and behavioral health services

- Partnership with the University of Texas Southwestern/Moncrief Cancer Institute

  to provide life-saving cancer screenings that were delayed or deferred due to the pandemic

Expenditure Category 2: Negative Economic Impacts

The Tarrant County Commissioners Court has thus far authorized eleven (11) projects and programs under Expenditure Category 2. The programs are geared toward providing support to businesses and nonprofits that experienced negative economic impacts as a result of the COVID-19 pandemic. The identified needs for the Tarrant County population range from food insecurity to supportive solutions for the housing insecure to small business support, including minority, veteran, and women-owned businesses.

To ensure resources are distributed with a focus on equity, a County Vulnerability Analysis was conducted to identify communities disproportionately impacted by the pandemic. The following resources were used: The U.S. Census Bureau Community Resilience Estimates (CRE), Centers for Disease Control and Prevention Social Vulnerability Index (SVI), and the U.S Department of Housing and Urban Development (HUD) Qualified Census Tracts (QCT). Each are explained below:

The U.S. Census Bureau Community Resilience Estimates

The CRE measures the capacity of individuals and households within a community to absorb, endure, and recover from the impacts of a disaster. CRE estimates are produced using information on individuals and households from the 2018 American Community Survey (ACS), the Census Bureau's Population Estimates Program, and publicly available health-condition rates from the National Health Interview Survey.

Centers for Disease Control and Prevention Social Vulnerability Index

The SVI is a composite index created to help public health officials and emergency response planners identify and map communities that will most likely need support before, during, and after a disaster. The SVI evaluates 15 variables in four themes to determine the level of social vulnerability of each census tract using 2018 ACS data. Each variable is used to calculate the theme, which is used for the overall index value.

U.S Department of Housing and Urban Development (HUD) Qualified Census Tract

HUD designates QCTs, which are census tracts that have at least 50 percent of households with incomes below 60 percent of the Area Median Gross Income (AMGI). For example, pre-COVID data confirms Tarrant County was a high-quality childcare desert prior to the pandemic. The negative effects of the pandemic on already economically fragile communities amplified the need for quality childcare throughout the county.

Examples of projects in expenditure category 2:

- Funding for Meals on Wheels facility expansion to allow for continued services to the increasing population of elderly and homebound residents

- Funding for nonprofit service providers to expand technical assistance and entrepreneurship training to women, veteran, and minority-owned businesses

- Support for families caring for individuals with disabilities

- Funding to increase the number of deeply affordable, transitional, and permanent supportive housing units in Tarrant County

Use of Funds

Expenditure Category 3: Services to Disproportionately Impacted Communities

The Tarrant County Commissioners Court authorized programs under Expenditure Category 3 that provide funding in areas of education, childcare, and innovation geared to strengthen Tarrant County residents and businesses. The decision was guided by public stakeholder engagement in roundtables, focus groups, and survey responses facilitated by a third-party consultant, Innovative Emergency Management (IEM). To achieve a wide range of input, Tarrant County engaged multiple affected populations in conversation around focused topics. For example, Quality Childcare and Out-of-School Care Roundtables with local stakeholders provided a deeper reflection of the challenges parents, childcare providers, youth service providers, and private sector businesses experience in the wake of the pandemic. Participants recommended readying children in early learning settings to better prepare future Tarrant County generations for success. Through its Call for Proposals, Tarrant County will focus on programs and projects aimed at reducing pre-existing educational disparities that have been exacerbated by the pandemic.

Expenditure Category 4: Premium Pay

The Tarrant County Commissioners Court has not authorized any program under Expenditure Category 4 and has no current plan to expend funds under this category.

Expenditure Category 5: Water, Sewer, and Broadband Infrastructure

The Tarrant County Commissioners Court intends to authorize programs and projects under Expenditure Category 5. As the Tarrant County community increases in population and increasingly engages in remote work and online schooling options, there is a need to invest in critical infrastructure. The county is in process of exploring potential projects and expending funds under this category in conjunction with the recommendation of the COVID-19 Needs and Resources Assessment which advises the county to invest in broadband and water/sewer infrastructure.

Expenditure Category 6 – Revenue Replacement

Based on current guidance, the Tarrant County Commissioners Court is opting for the $10M standard revenue replacement allowance. The Commissioners Court will consider projects under this Expenditure Category through internal and external stakeholder engagement.

Tarrant County Commissioners Court and staff are committed to ensuring compliance with labor standards set forth in 2 CFR 200 and the Davis-Bacon Act, as applicable. To that end, the Commissioners Court approved a Grant Manager position and a Davis-Bacon Act Compliance Manager position to develop a compliance framework for ARPA grant funding. To ensure subrecipient compliance with labor standards, the Commissioners Court and staff are engaging the consultant Innovative Emergency Management (IEM). IEM will work with subrecipients to assess labor standards and procedures, conduct site visits, and other compliance monitoring activities.

Use of Evidence

The ARPA program evaluation focuses on the long-term COVID-19 pandemic recovery and economic viability outcomes of Tarrant County residents, businesses, and nonprofits. The research questions address four Focus Area outcomes:

- Preparing Tarrant County for the Future
- Improving Public Health and Wellness
- Revitalizing the Economy
- Strengthening the Community

Tarrant County evaluates all programs and projects proposals requesting SLFRF dollars based upon their proposed program performance plan and demonstrated ability to evaluate the short and long-term applicability of the program/ project. After careful and conscientious vetting of programs and projects to ensure alignment with Tarrant County Focus Area outcomes, a program/ project reporting document is created. The primary purpose of the reporting document is to capture and meticulously evaluate how current and future SLFRF-funded programs and projects honor the guidelines outlined in the Interim and subsequent Final Rule.

The performance measures for all subrecipients are geared toward illustrating the relationship between the County's intended equitable outcomes and actual organizational-level results. While each subrecipient has a unique set of key performance indicators, we highlight the collection of demographic data to more readily identify equity dimensions necessary to achieve Focus Area outcomes. Future reports will illustrate how all Tarrant County residents were treated with dignity, respect, and value in their access to and participation in the COVID-19 recovery.

Labor Practices for Infrastructure Projects

The data collected in the reporting document sets the evaluation framework at the granular organizational level and the broader county-level. As such, evaluation of each program and project is comprised of the following activities:

- **Engaging Stakeholders to Build Rapport and Familiarity with the Agency / Department Overall COVID-19 Impact and Equitable Recovery Agenda**

- **Developing a complete Understanding of the Program / Project**

- **Gathering Credible Evidence of What Service is provided, Who is Served, and the Outcomes of the Service**

- **Justifying Conclusive findings with Published Scholarly and Practitioner-based Research**

- **Outlining Lessons Learned to Inform Future Reporting and Allocation of Funding**

In essence, each approved program and project involves continuous stakeholder participation whereby the Program Evaluation team works closely with SLFRF subrecipients to gather rich qualitative data and guide quantitative inquiry. During the pre-evaluation discussions with subrecipients the evaluation's purpose is presented, and insight garnered to clarify how the funded activities intend to bring about the expected outcomes and community benefit.

Next, questions are developed to establish boundaries for the evaluation and guide performance measure selection. The next phase will subsume a strategic assessment into the programmatic performances with the goal of gathering insight about the observation-based measures of the first quarter quality of sub-recipient and Tarrant County interactions. As such, the program evaluation team will conduct site visits and administer surveys to better inform Quarter 1 reporting. We believe this step is necessary to identify manners in which to improve the project/ program competition process, and other factors that may contribute to the project/ program meeting the appropriate Focus Area goal.

The next report to Treasury will describe in detail the research questions and the evaluation design. The questions will support the systematic collection and guide measurement of programmatic data highlighting whether the specified target outcomes were met. The evaluation will use this data to interpret the manner in which Tarrant County utilized funds for each program/ project to achieve each Commissioner's Court-approved Focus Area outcome. Building evidence of this kind will not only inform the agencies, the public, and the county, but also the field of public administration where there is constant innovation and evidence-sharing regarding the provision of redistributive social services.

Table of Expenses by Expenditure Category

The Table of Expenses by Expenditure Category lists the cumulative expenses, as of the date of this report, within each Expenditure Category.

	CATEGORY	AMOUNT
	Expenditure Category 01 Roll-up	9,028,508
1.2	COVID-19 Testing	2,690,613
1.4	Prevention in Congregate Settings	442,807
1.5	Personal Protective Equipment	64,333
1.7	Other COVID-19 Public Health Expenses	3,088
1.11	Community Violence Interventions	159,252
1.12	Mental Health Services	5,303,000
1.14	Other Public Health Services	365,414
	Expenditure Category 02 Roll-up	716,800
2.10	Assistance to Unemployed and Underemployed Workers	716,800
	Expenditure Category 03 Roll-up	902,653
3.1	Public Sector Workforce : Public Health, Public Safety, etc.	415,254
3.3	Public Sector Workforce : Other	109,580
3.4	Public Sector Capacity: Effective Service Delivery	85,060
3.5	Public Sector Capacity	292,759
	Expenditure Category 04 Roll-up	-
	Expenditure Category 05 Roll-up	17,500
5.1	Clean Water: Other Sewer Infrastructure	17,500
	Expenditure Category 06 Roll-up	-
	Expenditure Category 07 Roll-up	794,087
7.1	Administrative Expenses	794,087

Project Inventory

The Project Inventory provides the United States Department of Treasury and the public with an overview of the many SLFRF-funded projects undertaken by Tarrant County. In this updated report, the Project Inventory contains approved projects from May 10, 2021 to March 24, 2022.

Mitigate COVID-19 in Tarrant County Facilities

Project Identification Number: **F1G1A**

Approved Budget: **$34,014,156**

Actual Expenditures: **$91,494**

Project Expenditure Category: **1.4**

Focus Area: **Prepare for the Future**

Goal: **Expand and Improve Tarrant County Facilities for Optimal COVID-19 Mitigation**

Project overview

- This project seeks to prevent the spread of COVID-19 in Tarrant County facilities. By renovating existing facilities and reconfiguring workstations and customer service areas to comply with CDC recommendations, the County aims to provide a safer environment for its employees and the community.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Improve Air Quality in Tarrant County Facilities

Project Identification Number: **F1G1B**

Approved Budget: **$18,560,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.4**

Focus Area: **Prepare for the Future**

Goal: **Expand and Improve Tarrant County Facilities for Optimal COVID-19 Mitigation**

Project overview

- This project seeks to prevent the spread of COVID-19 in Tarrant County facilities by increasing air quality through the improvement of HVAC units. As part of the project, the County will increase the number of HVAC units and replace current units with enhanced technology. During the pandemic, the County made improvements to its existing HVAC systems, which has accelerated the replacement schedule.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Ensure Continuity of Essential Government Services

Project Identification Number: **F1G1C**

Approved Budget: **$1,696,280**

Actual Expenditures: **$160,961**

Project Expenditure Category: **1.4**

Focus Area: **Prepare for the Future**

Goal: **Expand and Improve Tarrant County Facilities for Optimal COVID-19 Mitigation**

Project overview

- This project seeks to ensure that Tarrant County residents have access to essential government services. Continuity of essential government services includes costs related to the operational and technological needs of various departments, such as the Medical Examiner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Support Public Safety Needs

Project Identification Number: **F1G2A**

Approved Budget: **$1,975,700**

Actual Expenditures: **$109,580**

Project Expenditure Category: **3.3**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project will use marketing and recruitment efforts to ensure Tarrant County has adequate law enforcement personnel to meet COVID-related public safety needs in the community and in the county jail.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Reduce Judicial Backlogs from COVID-19

Project Identification Number: **F1G2C**

Approved Budget: **$6,764,193**

Actual Expenditures: **$292,759**

Project Expenditure Category: **3.5**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project aims to reduce the judicial backlogs resulting from the COVID-19 pandemic by providing additional administrative support. The funding provided will help the County to address the increased caseloads in the court system, as well as, the increased jail population.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Technologies (IT Solutions) to Mitigate the Spread of COVID-19 among Staff and Community

Project Identification Number: **F1G2D**

Approved Budget: **$3,027,015**

Actual Expenditures: **$175,581**

Project Expenditure Category: **1.4**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project seeks to use technological applications to reduce the spread of COVID-19 among Tarrant County employees and the community they serve. The need for social distancing in work settings and meetings resulted in an increased demand for IT solutions such as GoToMeeting and Zoom.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

SLFRF Program Evaluation

Project Identification Number: **F1G2E**

Approved Budget: **$661,040**

Actual Expenditures: **$85,060**

Project Expenditure Category: **3.4**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project seeks to evaluate SLFRF-funded projects to ensure the County's efficient, effective, and equitable use of ARPA funding. The Program Evaluation Specialists will develop and guide project requests to create an evidence base for programmatic interventions in alignment with the US Department of Treasury's program evaluation and reporting guidelines.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Ensure Adequate Law Enforcement Staffing

Project Identification Number: **F1G2F**

Approved Budget: **$2,228,406**

Actual Expenditures: **$383,076**

Project Expenditure Category: **3.1**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project aims to provide the Tarrant County Sheriff's Office with resources to meet increased staffing needs, including operational and administrative, resulting from the COVID-19 pandemic. These expenses include, but are not limited to, administrative and human resources staffing, detention staffing and patrol deputy staffing.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Essential Government Service Programs (Revenue Loss)

Project Identification Number: **F1G3A**

Approved Budget: **$10,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **6.1**

Focus Area: **Prepare for the Future**

Goal: **Ensure Equitable Access to Essential Government Services**

Project overview

- The US Department of Treasury allowed local governments to utilize $10 million of their ARPA allocation for regular government services such as road construction and improvement. The Commissioners Court has not made any decisions regarding the allocation of the $10 million for essential government services.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Technical Assistance to Mitigate the Spread of COVID-19 and Assist the Community

Project Identification Number: **F1G3B**

Approved Budget: **$1,192,186**

Actual Expenditures: **$219,629**

Project Expenditure Category: **7.1**

Focus Area: **Prepare for the Future**

Goal: **Ensure Equitable Access to Essential Government Services**

Project overview

- This project aims to provide technical assistance related to mitigating the spread of COVID-19 in the community as well as county facilities. The County's COVID Needs and Resources Assessment and After-Action Report are included under this project.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Translational Services for COVID-19

Project Identification Number: **F1G3C**

Approved Budget: **$75,000**

Actual Expenditures: **$3,088**

Project Expenditure Category: **1.7**

Focus Area: **Prepare for the Future**

Goal: **Ensure Equitable Access to Essential Government Services**

Project overview

- This project seeks to provide translation services to minimize communication barriers between the County and its residents, ensuring all residents have access to informational materials related to COVID-19.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Technical Support Related to Public Health

Project Identification Number: **F2G1A**

Approved Budget: **$1,000,000**

Actual Expenditures: **$92,728**

Project Expenditure Category: **1.14**

Focus Area: **Prepare for the Future**

Goal: **Improve Public Health and Wellness Goal: Create a World Class Public Health Department**

Project overview

- This project will include costs related to technical support to evaluate the Tarrant County Public Health department, as well as the development of a plan to improve operational and spatial capacity. Items such as Informatics contracts and Organizational Consultant contracts are included under this project.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Mitigate COVID-19 in the Community

Project Identification Number: **F2G1B**

Approved Budget: **$1,000,000**

Actual Expenditures: **$78,100**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World Class Public Health Department**

Project overview

- This project will include public health expenses related to mitigating COVID-19 in Tarrant County including epidemiology, marketing for public health staffing, and the upkeep of facilities.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Public Health Facilities Improvement

Project Identification Number: **F2G1C**

Approved Budget: **$20,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World Class Public Health Department**

Project overview

- This project will improve Tarrant County Public Health facilities through a comprehensive capital improvement program focused on enhancing operational capacity and efficiency.
- *Note:* This program is currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Public Health Informatics System

Project Identification Number: **F2G1D**

Approved Budget: **$7,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Create a World Class Public Health Department**

Project overview

- This project will improve Tarrant County Public Health facilities through a comprehensive capital improvement program focused on enhancing operational capacity and efficiency.
- *Note:* This program is currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Tarrant County Emergency Services District No. 1 Program

Project Identification Number: **F2G2A**

Approved Budget: **$3,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: Create a World Class Public Health Department

Project overview

- This project will include reimbursement expenses related to the contract with TCESD No. 1. These expenses may include, but are not limited to, equipment and vehicle expenses, and vaccination programs.
- Note: Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Enhance Radio Networks for First Responders

Project Identification Number: **F2G2B**

Approved Budget: **$2,645,608**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Care in the Unincorporated Area**

Project overview

- This project will enhance the radio networks for first responders in Tarrant County. First responders have been at the forefront of the pandemic response, and programs underneath this project will ensure emergency communications networks have the necessary resources to facilitate the delivery of effective, efficient, and equitable emergency response services.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Enhanced Cancer Screening and Early Detection

Project Identification Number: **F2G3A**

Approved Budget: **$9,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Address Disparities in Public Health Outcomes**

Project overview

- The Moncrief Program will provide cancer screening, patient care and outreach to patients who did not complete or delayed cancer screenings due to COVID-19, as well as, traditionally underrepresented communities
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Reduce Public Health Disparities in Disproportionately Impacted Communities

Project Identification Number: **F2G3B**

Approved Budget: **$7,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.14**

Focus Area: **Improve Public Health and Wellness**

Goal: **Address Disparities in Public Health Outcomes**

Project overview

- In order to reduce public health disparities in disproportionately impacted communities, Tarrant County will issue a Call for Projects asking community organizations to apply for funding and respond to specific public health disparities as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Call for Projects are currently under development

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Create and Operate a Mental Health Jail Diversion Center

Project Identification Number: **F2G4A**

Approved Budget: **$25,432,453**

Actual Expenditures: **$5,303,001**

Project Expenditure Category: **1.12**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Quality Behavioral Healthcare**

Project overview

- This project will include costs related to the Mental Health Jail Diversion Center such as maintenance, operations and purchasing.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Increase Access to Mental Health Needs in the Judicial System

Project Identification Number: **F2G4B**

Approved Budget: **$2,400,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.12**

Focus Area: **Improve Public Health and Wellness**

Goal: **Improve Access to Quality Behavioral Healthcare**

Project overview

- This project will include programs that provide mental health services to individuals in the judicial system. Currently, the Assisted Outpatient Treatment program partnership with MHMR is funded under this project.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Mental Health Programs

Project Identification Number: **F2G4C**

Approved Budget: **$18,695,194**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.12**

Focus Area: Improve Public Health and Wellness

Goal: **Improve Access to Quality Behavioral Healthcare**

Project overview

- In Conjunction with local mental health organizations, such as MHMR and ACH, Tarrant County has allocated significant funding to programs which will address the increased need for mental healthcare within our community. Additionally, Tarrant County will be issuing a $5 million Call for Projects to address specific mental health needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

COVID-19 Testing

Project Identification Number:
F2G5A

Approved Budget: **$ 6,000,000**

Actual Expenditures: **$2,690,613**

Project Expenditure Category: **1.2**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This program will include expenses related to enhancing COVID-19 testing capacity throughout the Tarrant County community.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

COVID-Vaccinations

Project Identification Number:
F2G5B

Approved Budget: **$2,070,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **1.1**

Focus Area: **Public Health and Wellness**

Goal: **COVID-19 in Tarrant County**

Project overview

- This project will include expenses related to the effort to increase COVID-19 vaccination rates in Tarrant County. Currently, the partnership with Trinity Metro and Arlington Via Rideshare to provide free rides to vaccination sites is funded under this project.
- Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results

Project Inventory

Personal Protective Equipment

Project Identification Number: **F2G5C**

Approved Budget: **$4,000,000**

Actual Expenditures: **$64,333**

Project Expenditure Category: **1.5**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This project will include expenses related to the purchase of various Personal Protective Equipment (PPE) and other cleaning items for all County departments in order to mitigate potential exposure and transmission of COVID-19 among staff and the public we serve.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results

Mitigate COVID-19 in Congregate Setting

Project Identification Number: **F2G5D**

Approved Budget: **$1,533,419**

Actual Expenditures: **$175,732**

Project Expenditure Category: **1.4**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This project will include costs related to mitigating the spread of COVID-19 in group settings such as the county jail and other public facilities.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results

Public Health COVID-19 Staffing

Project Identification Number: **F2G5E**

Approved Budget: **$549,059**

Actual Expenditures: **$32,178**

Project Expenditure Category: **3.1**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This program will include costs related to the increased staffing needs at the Public Health and Medical Examiner departments due to the COVID-19 pandemic

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Keep the Workforce Safe

Project Identification Number: **F2G5F**

Approved Budget: **$4,500,000**

Actual Expenditures: **$5,140**

Project Expenditure Category: **1.4**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This project will provide the resources to facilitate a pandemic leave and quarantine policy for Tarrant County employees during the COVID-19 pandemic

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Provide a Safe Environment

Project Identification Number: **F2G5F**

Approved Budget: **$1,000,000**

Actual Expenditures: **$28,485**

Project Expenditure Category: **1.4**

Focus Area: **Improve Public Health and Wellness**

Goal: **Mitigate COVID-19 in Tarrant County**

Project overview

- This project will capture non-PPE related COVID mitigation expenses.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Direct Grant Program for Businesses and Non-Profits

Project Identification Number: **F3G1A**

Approved Budget: **$25,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.29**

Focus Area: **Revitalize the Economy**

Goal: **Support Disproportionately Impacted Industries**

Project overview

- This project will provide direct financial assistance to small businesses and non-profit organizations in Tarrant County which experienced a negative economic impact from the COVID-19 pandemic.
- *Note:* This program is currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Strengthen Tarrant County Businesses

Project Identification Number: **F3G2A**

Approved Budget: **$1,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.3**

Focus Area: **Revitalize the Economy**

Goal: **Strengthen Tarrant County Businesses**

Project overview

- To strengthen local businesses, Tarrant County will issue a Call for Projects for community organizations to apply for funding to administer local economic support programs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Administrative Capacity for Development and Implementation

Project Identification Number: **F1G2B**

Approved Budget: **$5,260,701**

Actual Expenditures: **$574,458**

Project Expenditure Category: **7.1**

Focus Area: **Prepare for the Future**

Goal: **Position the County's Workforce to Respond to the Effects of COVID-19**

Project overview

- This project will ensure that Tarrant County has an appropriate amount of staff to respond to the COVID-19 pandemic.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Expand Access to High Quality Early Learning for All Families

Project Identification Number: **F3G3A**

Approved Budget: **$45,000,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.11**

Focus Area: **Revitalize the Economy**

Goal: **Improve Access to High Quality Dependent Care**

Project overview

- This project will make a historic investment into expanding access to high quality childcare and early learning in Tarrant County. The Commissioners Court and staff are working with Childcare Associates and other community partners to ensure these funds have the maximal impact for Tarrant County families.
- *Note:* This project is currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Expand Family and Individual Support Programs

Project Identification Number: **F3G3B**

Approved Budget: **$1,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.14**

Focus Area: **Revitalize the Economy**

Goal: **Improve Access to High Quality Dependent Care**

Project overview

- This project will provide funding to MHMR of Tarrant County for the purpose of providing critical support that families with individuals who have a development disability.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Create Workforce Development Opportunities

Project Identification Number: **F3G4A**

Approved Budget: **$2,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.10**

Focus Area: **Revitalize the Economy**

Goal: **Expand Job Training and Workforce Development Opportunities**

Project overview

- To ensure a strong economic recovery, Tarrant County will issue a Call for Projects asking community organizations to apply for funding and respond to specific workforce development needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Expand Job Training Opportunities

Project Identification Number: **F3G4B**

Approved Budget: **$951,652**

Actual Expenditures: **$716,800**

Project Expenditure Category: **2.10**

Focus Area: **Revitalize the Economy**

Goal: **Expand Job Training and Workforce Development Opportunities**

Project overview

- This project will enhance job training opportunities through partnerships with community organizations such as Workforce Solutions of Tarrant County which has been awarded ARPA funding for Adult Education and Literacy (AEL) services.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Increase Post-Secondary Completion Programs

Project Identification Number: **F3G4C**

Approved Budget: **$1,156,168**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.25**

Focus Area: **Revitalize the Economy**

Goal: **Expand Job Training and Workforce Development Opportunities**

Project overview

- This project will ensure a strong economic recovery from the pandemic by investing in post-secondary programs. Partnerships underneath this project include a persistence coach program with the TCC Foundation and a Bachelor of Nursing program with Texas Tech Health Science Center in Tarrant County.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Economic Incubators to Propel Innovation

Project Identification Number: **F3G5A**

Approved Budget: **$2,400,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.32**

Focus Area: **Revitalize the Economy**

Goal: **Facilitate Economic Recovery Through Innovation**

Project overview

- UNTHSC, with its partner Techstar, will offer business development assistance for a new generation of physical therapy companies. The technologies are intended to deliver innovative medicine and rehabilitation to physical therapy patients. The new technologies and treatments that will be developed in this project will help to address concerns around providing physical therapy services post-pandemic. *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Support Innovative Business Support Programs

Project Identification Number: **F3G5B**

Approved Budget: **$1,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.32**

Focus Area: **Revitalize the Economy**

Goal: **Facilitate Economic Recovery Through Innovation**

Project overview

- TBD

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Support the Aging Population

Project Identification Number: **F4G1A**

Approved Budget: **$6,567,441**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.34**

Focus Area: **Strengthen the Community**

Goal: **Provide Support to the Aging Population**

Project overview

- In conjunction with local community organizations, such as Helping Restore Ability and Catholic Charities of Fort Worth, Tarrant County will provide support for the aging population. Programs underneath this project include transportation and caregiver programs. Additionally, Tarrant County will be issuing a $5 million Call for Projects asking community organizations to apply for funding and respond to specific needs for our local aging population as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Addressing Housing Insecurity

Project Identification Number: **F4G2A**

Approved Budget: **$33,705,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.18**

Focus Area: **Strengthen the Community**

Goal: **Support Solutions to Reduce Housing Insecurity**

Project overview

- The COVID-19 pandemic highlighted the need for additional housing for our most vulnerable populations. This project will represent a historic investment of $32.5 million into expanding permanent supportive housing in Tarrant County. Additionally, this project includes grant awards to non-profits that focus on housing which was facilitated through the Tarrant County Housing Finance Corporation application process.
- *Note:* Actual expenditures may not reflect program progress as this partnership's funding structure is based on submitted reimbursement requests from the service delivery partner.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Mitigate the Impact of Community Violence

Project Identification Number: **F4G3A**

Approved Budget: **$14,119,644**

Actual Expenditures: **$159,252**

Project Expenditure Category: **1.11**

Focus Area: **Strengthen the Community**

Goal: **Provide Impacts of Community Violence**

Project overview

- This project aims to support the Criminal District Attorney (CDA) Office as the office faces an increase in community violence caseloads resulting from the COVID-19 pandemic. The program will provide increased staff support for services related to reducing community violence. The County will hire additional full-time employees as investigators, Protective Unit attorneys, and DFPS attorneys, along with provide staff for the Intimate Partner Violence Unit and the Gang Violence Unit.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Alleviate Food Insecurity

Project Identification Number: **F4G4A**

Approved Budget: **$13,869,188**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.1**

Focus Area: **Strengthen the Community**

Goal: **Alleviate Food Insecurity**

Project overview

- To address food insecurity in our community, Tarrant County will be issuing a Call for Projects asking community organizations to apply for funding and respond to specific food insecurity needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment. Additionally, this project includes an investment of nearly $10 million into Meals on Wheels of Tarrant County to provide meals to residents in need.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Enhance Access to Youth Services

Project Identification Number: **F4G5A**

Approved Budget: **$2,500,000**

Actual Expenditures: **N/A**

Project Expenditure Category: **2.25**

Focus Area: **Strengthen the Community**

Goal: Enhance Access to Youth Services

Project overview

- To expand access to youth services, Tarrant County will be issuing a Call for Projects asking community organizations to apply for funding and respond to specific youth needs as identified in the Tarrant County COVID-19 Needs and Resources Assessment.
- *Note:* Call for Projects are currently under development.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

Project Inventory

Resource Connection Infrastructure

Project Identification Number: **F4G6A**

Approved Budget: **$3,000,500**

Actual Expenditures: **$17,500**

Project Expenditure Category: **5.5**

Focus Area: **Strengthen the Community**

Goal: **Address Infrastructure Needs**

Project overview

- This project will include investments into the infrastructure at the Resource Connection campus. This campus serves as a centralized vessel for the provision of critical socioeconomic services through local non-profit organizations.

Use of evidence

- Program evaluations are in the stakeholder engagement and data collection phase. Program evaluation specialists are collaborating with stakeholders to create meaningful key performance indicators (KPIs) to measure program outputs and outcomes. The July 31, 2022 report is expected to include adopted KPIs for ARPA-funded projects. Future reports will provide updates on these metrics and, eventually, program evaluation results.

In addition to the funding provided through the SLFRF, Tarrant County and local governments around the nation received federal funding for other programmatic activities related to the COVID-19 response. Below you will find information related to non-SLFRF programs which are funded through ARPA.

Emergency Rental Assistance Program (ERAP)

The Tarrant County Emergency Rental Assistance Program (ERAP) is designed to assist eligible households who are unable to pay rent and/or utilities due to the COVID-19 pandemic as established by section 501 of Division N of the Consolidated Appropriations Act, 2021 (ERA 1) and Section 3201 of Subtitle B, Title III of the American Rescue Plan Act, 2021 (ERA 2). Tarrant County received $24,281,300 from the CAA and $26,407,662 from ARPA to assist with emergency rental assistance needs.

Assistance may be provided for unpaid, overdue rent (arrears) from April 1, 2020, and for future rent. Using a combination of ERA 1 and ERA 2, total months of assistance is not to exceed 15 months, or 18 months, if necessary, for housing stability as defined by US Treasury.

Programmatic Data

PAYMENTS	TOTAL
Payments	$12,564,833
Obligation	$ 17,071,260
Total Paid + Obligation	$29,636,093

HOUSEHOLDS	TOTAL
Households Served	1,362

ARPA Programs Other Than SLFRF

TCPH received several grants funded by ARPA from several pass-through agencies such as the CDC and DSHS. The table below details ARPA-funded public health grants received by Tarrant County.

Tarrant County Public Health (TCPH) Grant Funding

GRANT NAME	COURT APPROVAL DATE	AMOUNT RECEIVED
CDC COVID-19 Health Disparities Grant	June 8, 2021	$27,241,785
DSHS- COVID-19 Vaccination Capacity Enhancement	April 27,2021	$12,349,513
DSHS-CDC Public Health Crisis Response Workforce Grant	August 17,2021	$1, 500, 000
Total ARPA Public Health Grant Funding Received		$41,091,298

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